

Statutory Returns and Financial Statements

2011/12

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Message from the Lord Mayor

I am proud to lead
a City that is
recognised around
the world for our
progressive policies,
environmental
initiatives and
design excellence.

Clover Moore, Lord Mayor

This financial year has been marked by a constructive and co-operative Council.

While there were inevitable differences of opinion between Councillors we maintained a strong focus on working together.

I am proud to lead a City that is recognised around the world for our progressive policies, environmental initiatives and design excellence.

Our long term plan for the future, Sustainable Sydney 2030, outlines how we will ensure Sydney is a sustainable place to live – environmentally, socially, economically and culturally.

We have committed to the most ambitious greenhouse gas reduction target of any Australian Government – 70 per cent by 2030 (based on 2006 levels). Many of the projects that will help us achieve that target are now underway and during the past financial year, the City met some important milestones.

In March 2012, Council adopted the City Plan, a new blueprint for Sydney that cuts red tape, provides for future growth and protects existing villages and local heritage. The new City Plan distils some 60 existing planning documents into one user-friendly document and will help create a more sustainable city by guiding zoning, building heights, parking, design and heritage.

We signed a heads of agreement with energy company Cogent, who will build our new trigeneration network. The network will allow City-owned and private buildings to access an alternate form of energy powered by locally-produced gas. Waste energy from these systems will be converted into heating and cooling. This will dramatically reduce our city's emissions and reliance on dirty coal fired power.

Ensuring we have a thriving night-time economy is vital to Sydney's reputation as a global city. We spoke to thousands of people to find out how we can draw more people to the city at night, offer a broader range of

entertainment and make the city safer and more inclusive. The result is our OPEN Sydney action plan which outlines an impressive range of actions, from our first 24-hour library to new spaces for cinema and live performance.

We continued to manage our budget responsibly to ensure the best value for our ratepayers, remaining debt free with the second lowest residential rates in the Sydney metro area and free rates for pensioners.

There are 21 major projects due for completion over the next year including the new Eternity Playhouse in Darlinghurst, the revamp of Glebe Town Hall and Paddington Town Hall and the rehabilitation of the former South Sydney Hospital site at Zetland in preparation for its new life housing community facilities and a low carbon energy network for the Green Square development.

We've set aside funds for a range of future projects which include six new childcare centres; a new library and community centre in the Green Square Town Centre, a redevelopment of the Juanita Nielsen Community Centre, an upgrade of the Pine Street Creative Arts Centre and improved signage across the city.

We will also begin work on new village plans after hosting ten workshops in each of our city village groups and online consultation. We asked people what they wanted their neighbourhood to be like in 2030 resulting in some terrific ideas ranging from local business initiatives to community building projects and requests for new bike paths and community gardens.

It's a big program of work and I look forward to working closely with our residents and businesses to make it happen.



Lord Mayor Clover Moore

Message from the CEO

I am proud of the work our organisation does in delivering our key projects, always with a focus on quality, innovation and sustainability.

Monica Barone, Chief Executive Officer

Since adopting our Sydney 2030 plan in 2008, we have changed the way we think and the way we work. We have reorganised our divisions and units to deliver on the goals we have set; we have changed the way we report our progress to each other and to our community; and most importantly we have changed our financial planning so resources can be allocated to our most urgent 2030 projects while also ensuring the delivery of the long-term vision.

As we finished the last financial year in a strong position, we have been able to prioritise a number of major 2030 projects. We have invested \$10 million over the next 10 years for new community facilities for Green Square, our green infrastructure projects, the pedestrianisation of George Street, and the refurbishment of libraries, childcare centres and community facilities.

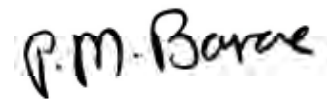
I am proud of the work our organisation does in delivering our key projects, always with a focus on quality, innovation and sustainability. I am equally proud of the way we work with our community, consulting and engaging throughout each and every project and ensuring a range of voices are heard and help shape their city.

For example, after extensive consultation, our staff are now working on their ideas to create village plans that will help ensure the 2030 vision is realised on a local level.

Expansion of our workplace development programs remains a priority to both inspire staff members and ensure continuation of the levels of expertise and learning needed to keep pace with planning and implementation commitments.

We continue to review our organisational structure to respond to a broad spectrum of new needs, from Green Square infrastructure innovation to the new digital age of communications.

Our people remain our most important asset, and our values guide us in how we work, interact with each other and make decisions. The six values – collaboration, courage, integrity, innovation, quality and respect – continue to help us deliver on the City's purpose to Lead, Govern and Serve.



Monica Barone, Chief Executive Officer

Sustainability Statement

The City of
Sydney is
committed to
securing
Sydney's future;
its prosperity
and liveability.

The City defines sustainability, in keeping with the Brundtland Report of 1987, as meeting the environmental, social and economic needs of the present without compromising the ability of future generations to meet their own needs.

The City recognises the importance of an enduring, balanced approach which takes into account the City's economy, ecology, society and culture. We are addressing each with bold ideas and good governance. The results mean better outcomes now and in the future, for everyone.

The Sustainable Sydney 2030 Plan is for a green, global, and connected city.

GREEN with a minimal environmental impact, green with trees, parks, gardens and linked open spaces, green by example and green by reputation.

GLOBAL in economic orientation, global in links and knowledge exchange, global and open-minded in outlook and attitude.

CONNECTED physically by walking, cycling and high quality public transport; connected 'virtually' by world-class telecommunications; connected communities through a sense of belonging, contribution, social wellbeing and equality; and connected to other spheres of government, and to those with an interest in the city.

About Sydney

The area

The City of Sydney local government area (LGA) covers approximately 26.15 square kilometres. It covers the Sydney Harbour foreshore from Rushcutters Bay to Glebe and Annandale in the west, Sydney Park and Rosebery in the south, and Centennial Park and Paddington in the east.

Within the city boundaries, waterways and some public areas are under the executive control of various NSW Government agencies including the Sydney Harbour Foreshore Authority, Transport for Sydney, Sydney Ports Corporation, The Centennial and Moore Park Trust, the Royal Botanic Garden and Domain Trust, Commonwealth Department of Defence, Redfern-Waterloo Authority and Barangaroo Development Authority.

The economy

The gross domestic product (GDP) of the City in 2010–11 was approximately \$100 billion. This represents 7.5 per cent (nearly one-twelfth) of the national Australian GDP, more than 30 per cent of the Sydney metropolitan area, and almost one-quarter of the entire state's GDP.

Importantly, the majority of this economic activity is in dominant industries in the global economy; that is business and financial services, telecommunications, and creative industries. The city is the headquarters of almost 40 per cent of the top 500 Australian corporations, and almost half of the regional headquarters of multinational corporations in Australia.

The city is the workplace of 20 per cent of the entire Australian finance sector; 13 per cent of Australia's total information, media and technology industry sector and 11 per cent of national employment in creative and performing arts activity. This proportion is even greater in more specific industries, such as internet publishing and broadcasting (44 per cent).

City development

Within the City of Sydney local government area, there are more than 27,000 buildings and 19,700 businesses. The quantum of constructed floor area measured in 2006 exceeded 47 million square metres. To accommodate strong residential and employment growth, the City receives approximately 2,400 development applications a year, with about 95 per cent of applications approved. The value of developments fluctuates according to economic conditions and the impact of individual high expense projects which create value peaks. The City of Sydney has recovered strongly from the global financial crisis in 2009–10. Based on current industry mix, the economic growth of the city has returned to a level exceeding the Australian average after trailing the rest of Australia in the early part of 2009.

The residents

The City of Sydney is home to more than 185,000 people (as at June 2011), of whom one-third were born overseas, almost one-quarter in non-English-speaking countries.

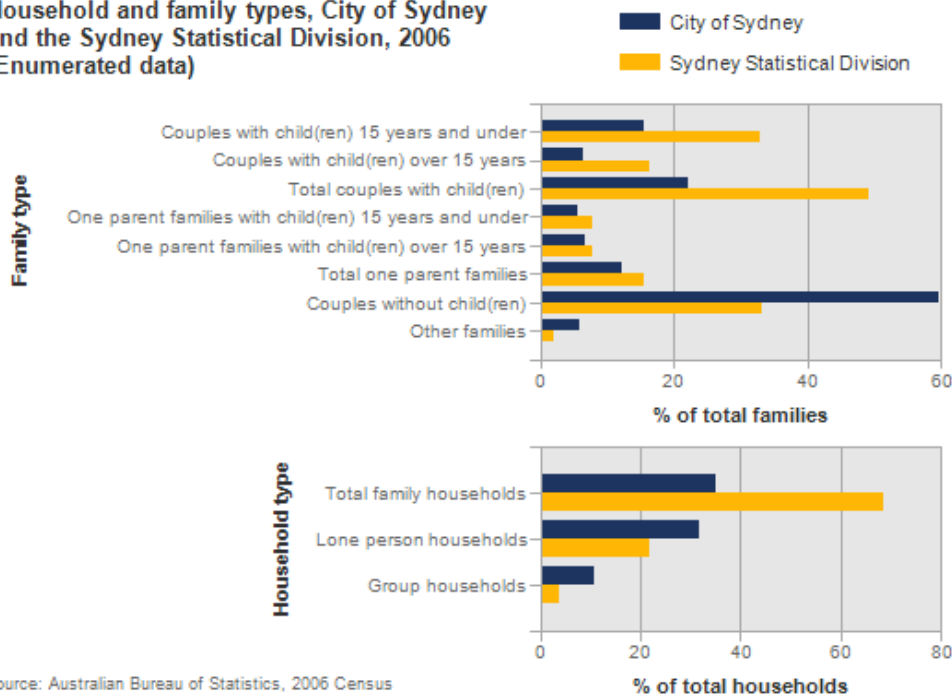
During the 10 years from 2001–2010, we recorded both the largest residential population growth (52,500) and fastest rate of growth (40.5 per cent) of any local government area in NSW. It is anticipated that the population will rise by a further 15,000 in the next four years.

On the whole, the city is an area of relative advantage, with higher-than-average incomes, more people with university degrees than is usual in Sydney, and more people working as managers and professionals. However, we need to be careful that this does not hide the disadvantage that does exist. The city has some areas with high concentrations of households on low or very low incomes.

We have far fewer people than average who own or are purchasing their own homes, and a much greater percentage of people renting than is usual in Sydney. This goes hand-in-hand with the very high number of people aged between 18 and 34, and number of people living alone, and low number of families with children.

Our residents have far fewer cars than the Sydney average, with almost one-third of households having no car at all, and a further one-third having only one car. One-quarter of our working population walk to work.

Household and family types, City of Sydney and the Sydney Statistical Division, 2006 (Enumerated data)



Source: Australian Bureau of Statistics, 2006 Census of Population and Housing (Enumerated)

The visitors

Every day, half a million people visit Sydney to shop, play or see the sights. On any one night, more than 27,000 visitors are staying in hotel accommodation in the city.

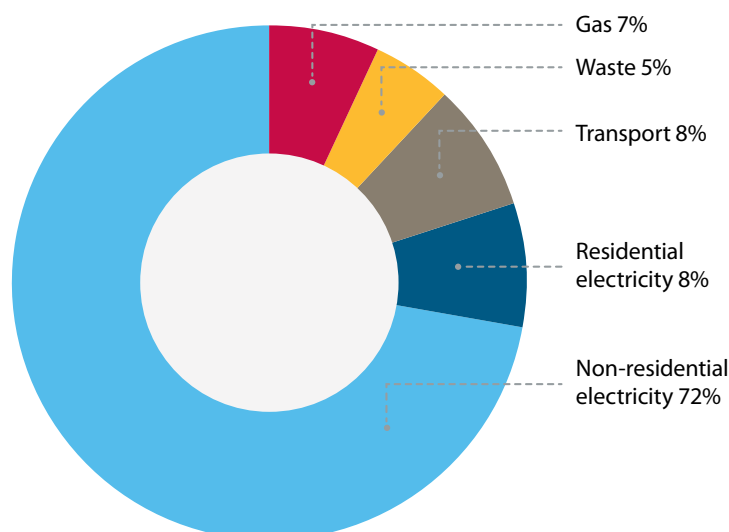
The environment

Given its position as the economic and cultural heart of the Sydney metropolitan area, the city is highly urbanised, with more than of 17 million square metres of floorspace allocated for business, and a resident population density of approximately 6,740 persons a square kilometre.

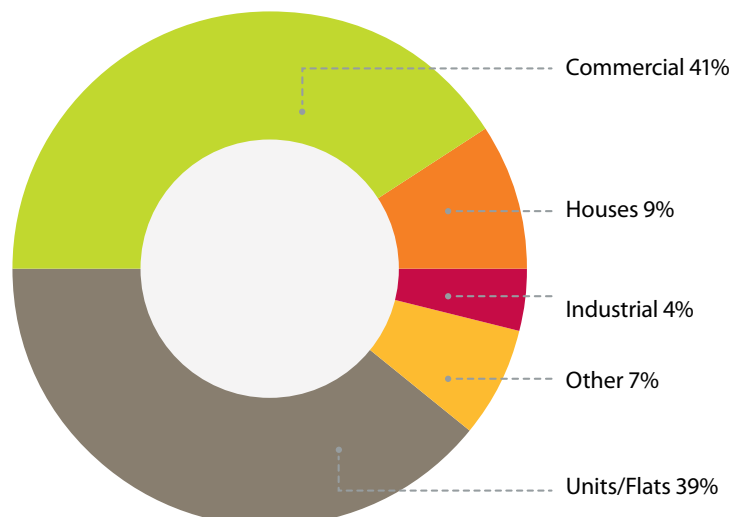
Climate change is a major issue that has implications for the environment, human health and economic prosperity. Australia produces 2 per cent of the world's greenhouse emissions, which on a per capita basis puts us in the top five polluters. The City of Sydney local government area produces about 1 per cent of Australia's emissions, and City of Sydney operations contribute about 1 per cent of the overall local government area emissions.

The city must stabilise and reduce its greenhouse gas emissions and work to reduce the potential impacts of climate change. As manager of Australia's largest city centre, the City of Sydney has a responsibility to adopt a lead role in rapidly reducing environmental impacts.

City of Sydney LGA
Greenhouse Gas Emissions by Sector



City of Sydney LGA
Water Usage by Sector



The Integrated Planning and Reporting Framework

A new mandatory integrated planning and reporting framework for NSW local government has been introduced, as shown in the diagram below. These reforms of the Local Government Act 1993 replace the former Management Plan and Social Plan structures.

The City of Sydney's response to this statutory framework for planning and reporting is embodied in the suite of integrated planning documents which were adopted following public exhibition in May–June 2011. This is explained below.



An ongoing program to achieve a green, global, connected City

Sustainable Sydney 2030 is a long-term community strategic plan for the next 20 years and beyond – an ongoing commitment by the City of Sydney to achieve the vision and targets set out for a green, global, and connected city. Not all the projects or outcomes in Sustainable Sydney 2030 can be delivered immediately.

The aspiration of a green, global, and connected city, as it is defined in Sustainable Sydney 2030, will be achieved over time by accumulated actions and incremental and step changes in the city.

The Corporate Plan 2012–15 is the City of Sydney's four year delivery program in response to the community vision and strategy expressed in Sustainable Sydney 2030. It identifies what we will achieve in the period (financial years) 2012–15 and the steps we will take towards the longer-term vision and objectives.

The Corporate Plan will enable the community to review and monitor our progress towards achieving the aspirations of Sustainable Sydney 2030. It includes indicators to measure the effect of our work on the city and the community, priority projects and programs over this timeframe with targets and key performance indicators to deliver the long-term goals and outcomes specified under each strategic direction. The financial plan for the delivery of this program is also identified.

The Operational Plan 2012–13 is derived from the Corporate Plan as an annual instalment of the program. It also includes the detailed annual budget and revenue policy, including rates and fees and charges.

Resourcing the plan

To support the community's objectives expressed in Sustainable Sydney 2030, a long-term resourcing strategy is required as part of the Integrated Planning and Reporting framework. This serves to both inform and test the aspirations expressed in the strategic plan and how the City's share of the required actions might be achieved. The deliverables and service standards built into the Corporate Plan are aligned with the Resourcing Strategy.

The Resourcing Strategy which accompanies the Community Strategic Plan and this Corporate Plan includes three components:

- Long-Term Financial Plan
- Workforce Strategy
- Asset Management Plan

Costs for the principal activities undertaken by the City of Sydney under Sustainable Sydney 2030, including the continued provision of current services at the appropriate levels necessary to meet the objectives of the community strategic plan, are brought together in the Long Term Financial Plan. This provides a 10-year view of the costs and what can be funded by the City of Sydney or may be required from other sources.

The City of Sydney's workforce capacity to meet the objectives of the strategy and the broad challenges and responses to planning our future workforce are outlined in the Workforce Strategy.

The Community Asset Management Plan is the summary of the relevant strategies, condition and actions for the assets critical to our operation. More detailed Asset Management Plans for the critical asset classes will be developed in coming months.

How the documents relate

How the City of Sydney's Integrated Planning and Reporting documents work together is illustrated by the diagram below. All of the key plans are tested and refreshed annually and subject to a major review following the election of each new Council. The next major review will be in 2012-13.



Making it happen

Implementing Sustainable Sydney 2030 requires new ways of working and thinking. The City of Sydney cannot deliver the vision alone. We are changing the way we work as an organisation, and the way we work in partnership with all our stakeholders. The City of Sydney has a critical role in implementing the program. However, it can only be achieved through partnerships for change with community, business and government.

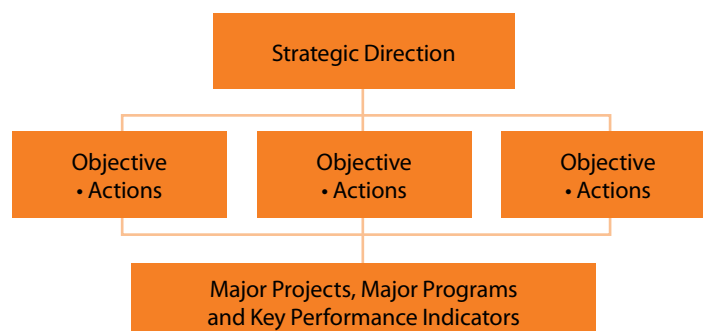
As an organisation we are working to extend our level of influence with other levels of government and major stakeholders to advocate for the policy and project ideas of Sustainable Sydney 2030. This can only be achieved by working together.

The 10 strategic directions and the strategic objectives and actions set for each direction of Sustainable Sydney 2030 provide the framework for this Corporate Plan.

- A globally competitive and innovative city
- A leading environmental performer
- Integrated transport for a connected city
- A city for walking and cycling
- A lively and engaging City Centre
- Vibrant local communities and economies
- A cultural and creative city
- Housing for a diverse population
- Sustainable development, renewal and design
- Implementation through effective governance and partnerships

This framework drives the Major Projects, Major Programs and Service Area Measures which are the principal activities of the Corporate Plan.

Progress is measured against each strategic direction as a whole through the delivery of the identified projects and programs and the key performance indicators for the service areas.



Community Engagement

Sustainable Sydney 2030

The community engagement and consultation program for the development of Sustainable Sydney 2030 was the most extensive in the City of Sydney's history. The consultation began in June 2007 and continued throughout 2008.

The City talked to a full spectrum of interested groups and individuals, including school children, young people, business leaders, artists, educators, community activists, residents, shopkeepers, small businesses, councillors, church and sporting groups.

Some 12,000 people were directly consulted at more than 30 community forums. A further 4,000 people were directly consulted through City Talks and 2,000 gave comments on the 2030 Future Phone at public events, schools and educational institutions.

The Vision's public exhibition, held over six weeks at Customs House, attracted well over 50 per cent of the 157,000 visitors to the venue. Information on the 2030 Vision project placed in 19 Council venues across the LGA is estimated to have reached many of the 245,000 visitors. More than 1,200 people attended the City Talk which launched the plan in 2008.

The Lord Mayor, the City's Chief Executive Officer and officers provided a series of briefings for local, state and federal government leaders and business executives.

Overall, the City's residential and business communities told us they wanted an environmentally sustainable city; one in which people can feel at home and yet connected to the world; a city whose thriving economy positions it as a global centre of excellence, while supporting a rich and creative culture.

Aligning the Corporate Plan

Following the adoption of Sustainable Sydney 2030, the City of Sydney's Corporate Plan (the Council's Management Plan under the Local Government Act) was re-aligned to the directions and objectives of the strategy. The present Corporate Plan 2012–15 is the third Corporate Plan published by the City which is driven by Sustainable Sydney 2030.

The present plan has been further refined to respond to recent legislative changes requiring an integrated planning and reporting framework for NSW local government. This is explained in more detail elsewhere. The Corporate Plan now forms a four-year 'Delivery Program' for the longer-term strategy, during the period of financial years 2012–15. It is being publicly exhibited for community and stakeholder consultation and submissions. The annual Operational Plan and Budget which are also on exhibition form an annual instalment of the Corporate Plan for 2012–13.

City Engagement Now and Into the Future

Sustainable Sydney 2030 was the biggest public engagement project ever facilitated by the City of Sydney. Since then, we have continued to consult with residents and business owners regarding issues relating to our 2030 targets.

As a matter of course, we seek community input so all our proposals and projects effectively respond to local needs. Plans are publicly exhibited and the community is encouraged to contribute feedback. We currently host about 50 public conversations a year, from City Talks to business forums, community meetings and public rallies. All public forums

held by the City are set in a context of Sustainable Sydney 2030 and include discussion of relevant strategies.

The City expects public consultation to continue as we look towards rolling out major projects such as our green infrastructure projects to make Sydney's energy, waste and water services more sustainable. The formal Delivery Program set by the City for Sustainable Sydney 2030 in the next phase, until 2015, will now be central to this ongoing conversation with the community.

While it is important to formally communicate to our community through these avenues, it is our community consultation happening behind the scenes which often goes unnoticed. We are consistently working towards new communications techniques and channels (such as new media and the internet) in a bid to make sure all voices are heard as we plan and develop all projects across the city, and these voices represent our community values and needs.

As we implement Sustainable Sydney 2030, we continue to engage with community, local businesses and those stakeholders with an interest in the future of Sydney in new, engaging and exciting ways.

2030 Report Back to the Community

In July 2010, the City formally reported back to the community on what we had achieved in the first phase since the adoption of Sustainable Sydney 2030.

The City conducted a series of large community meetings and published a **green**, **global** and **connected** progress report. The purpose of the report and the information sessions were to keep the community informed and involved in our work towards achieving our objectives identified in Sustainable Sydney 2030. It showed our community how Sustainable Sydney 2030 had moved from a vision to a plan in progress, including what we had achieved to date, including more than 60 initiatives already under way.

The City conducted a major report back to the community on our progress in July 2011. The theme remained green, global and connected and looked at our progress since July 2010. We shared with the community our achievements and the challenges we have faced and continue to face in a continued push to achieve our Sustainable Sydney 2030 plan and program. In addition to this report, the City also ran an extensive engagement program that included 10 village workshops, a resident survey, a customer satisfaction survey and targeted project consultation. The village engagement session outlined the 10-year financial commitments and achievements, specifically outlining the spending on the cycleway program and green infrastructure development.

Legislative Requirements

Local Government Act 1993 No.30

s428 (1) Preparation of Report

Within five months after the end of each year, the City must prepare a report as to its achievements with respect to the objectives and performance targets set out in its management plan for that year.

An assessment of Council's performance for the year 2011–12 is presented on page 150.

s428 (2) Inclusion of End of Term report

The annual report in the year in which an ordinary election of Councillors is to be held must also report as to the council's achievements in implementing the community strategic plan over the previous four years.

The City of Sydney End of Term Report is published as a separate document, which is available to view at the City's website: cityofsydney.nsw.gov.au

s428 (3) Preparation of Report

Copy provided to the Minister for Local Government (via the Department of Local Government).

An online version of the City of Sydney Annual Report has been provide to the Minister for Local Government.

s428 (4) (a) Financial Statements

A copy of the City's audited financial reports.

The City of Sydney's audited financial reports for the 2011–12 financial year is presented from page 65 (see General Purpose Financial Statements and Special Purpose Financial Statements).

s428 (4) (b) Performance of Principal Activities

The City must report the comparison of the City's actual performance of its principal activities during the year with the City's projected performance of those activities (as contained in the management plan), together with a statement of the reasons for any difference between them.

s428 (5) Send to the Minister

A copy of the council's annual report must be posted on the Council's website and provided to the Minister and such other persons and bodies as the regulations may require. A copy of a Council's annual report may be provided to the Minister by notifying the Minister of the appropriate URL link to access the report on the Council's website.

s428 (A) State of the Environment Report

A report of the state of the environment in the area.

The City of Sydney State of the Environment Report is published as a separate document, which is available to view at the City's website: cityofsydney.nsw.gov.au

Local Government (General) Regulation 2005

Part 5, Clause 132 Rates and Charges Written-Off

The City must report amount of rates and charges written off during the year.

Written-off under s575 LGA 1993:

Mandatory Pensioner Rates & Charge reduction*	\$661,127.09
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Written-off under s583 LGA 1993:

Current Pensioner Rates & Charges written-off	\$2,022,474.71
Ex-South Sydney Pensioner 10 year write-off	\$162,398.74
	<u>\$2,184,873.45</u>

Written-off under s595 LGA 1993:

Postponed Rates Written-off	\$9,733.23
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Written-off under s607 LGA 1993:

Rates Doubtful Debts Written-off	\$0.00
Small Balances Written-off	\$2,947.61
	<u>\$2,947.61</u>
Total	\$2,858,681.38

*\$363,619.90 of the \$661,127.09 mandatory reduction in rates and charges is subsidised by the State and Federal governments.

Clause 217 (1) (a) Overseas Visits

The City must report on details (including purpose) of overseas visits undertaken during the year by Councillors, Council staff and other persons representing the Council (including visits sponsored by other organisations).

Purpose of Travel	Officer	Date	Details of Event	Costs met by the City
To attend and speak at the 3rd Annual Sustainable Cities Conference	Chris Derksema Sustainability Director	September 2011	The conference theme was "Building Liveable Cities of the Future Through Green Design and Good Governance". Along with the City of Sydney, other major world cities presented their vision and actions and discussed issues of common interest in reaching their objectives. Apart from the main conference, special sessions and site visits related to green retrofits and urban planning. This was a key international knowledge-sharing opportunity in terms of sustainable cities. The opportunity was also taken to inspect a key water management project.	The cost of airfares and most accommodation and meals was met by the conference organisers with the balance of costs met by the City of Sydney.
To attend the Walk21 Conference in Vancouver, Canada	Elizabeth Rush, Manager Transport Planning	October 2011	A conference on leading practice and initiatives to promote environments where people choose to walk as an indicator of liveable communities.	The conference registration fee was met by the City of Sydney. The cost of airfares and accommodation was met by Elizabeth Rush, as she was on vacation in Canada at the time of the conference.
To participate in a Parks Management Peer Review Panel in Wellington New Zealand	Joel Johnson, Manager Parks, Trees & Aquatic Facilities	November 2011	Organised by the Parks Forum, which is the peak body for parks management organisations, with members across Australia, New Zealand, the United Kingdom, Canada and the USA.	The cost of travel and accommodation was met by the hosts, Wellington City Council.
To attend the Leading Change and Organisational Renewal program at Stanford University, California USA	Susan Pettifer, Director Workforce & Information Services	November 2011	Executive program provided by Stanford Graduate School of Business in conjunction with Harvard University.	The cost of the program registration, airfares and some accommodation was met by the City of Sydney.
To attend the Surveying and Spatial Sciences Conference in Wellington, New Zealand	Sian Elliott, Transport Data and GIS Analyst	November 2011	Conference on key areas of transport and access graphic visualisation and data management.	The cost of the conference registration, airfares and accommodation was met by the City of Sydney.

Legislative Requirements

Clause 217 (1) (a) Overseas Visits (continued)

Purpose of Travel	Officer	Date	Details of Event	Costs met by the City
To attend the Emergency Response and Recovery Management Conference, New Zealand	Garry Harding, Director City Operations and David Cornett, Manager Security & Emergency Management	March 2012	The conference focused on the role of government, particularly local government, in responding to emergencies and coordinating community recovery operations. In addition to the conference, meetings were arranged with local government emergency management counterparts in New Zealand.	The cost of conference registration, airfares and accommodation was met by the City of Sydney.
To speak overseas at a seminar organised by the City of Kaohsiung, Taiwan	Nik Midlam, Manager Carbon Strategy	March 2012	The City was invited to speak overseas about the City's carbon-neutral program at a seminar targeted towards local industries and government agencies. Visits were also made to agencies in Taiwan and Shanghai, China to view first-hand components of green infrastructure similar to that proposed for the City of Sydney and the project which created the offsets purchased by the City to be carbon neutral.	The cost of the travel and accommodation for the seminar were met by the event organisers. The cost of additional travel to China was met by the City of Sydney.
To attend the Mobility, Integration and Transformation conference, Kuala Lumpur	Terry Lee-Williams, Executive Manager Transport	March 2012	The Executive Manager Transport was invited as a keynote speaker at the conference to talk about the City's integrated approach to reducing car dominance in the city.	The cost of all flights, accommodation and meals was met by the event organisers. There was no cost to the City of Sydney.
Study Tour International Fireworks Symposium Malta, Greater London Authority & LOCOG meets re crowd management, Bosphorous Bridge Turkey re lighting effects	Anuerin Coffey	April/May 2012	The study tour was conducted as part of a continuous improvement to improve and refresh the New Year's Eve event.	The cost of conference registration, airfares and accommodation was met by the City of Sydney.
Canadian Green Building Council's National Conference	Chris Derksema Sustainability Director	June 2012	The Sustainability Director was invited as a keynote speaker at the conference to talk about the City's sustainability initiatives.	The cost of the travel and accommodation for the seminar were met by the event organisers.
Building Cycling Cultures conference, London	Fiona Campbell, Manager Cycling Strategy	June 2012	The conference is held annually and focuses on research in the social, cultural and behavioural areas of cycling.	The cost of the accommodation and event registration fees were met by the the City of Sydney. The flights were covered by the staff member.
TED Global Conference in Edinburgh and meetings with Keynote speakers in London	Julie Grimson, Manager City Conversations	June 2012	The Manager City Conversations was invited to attend the TED Global Conference. Attendance is only by invitation, and allowed the Manager to source and research international speakers for the City Talks program.	The cost of all flights, accommodation and meals was met by the City of Sydney.

Clause 217 (1) (a1) Payment of expenses and provision of facilities during the year

The City must report the total cost of the payment of the expenses and the provision of facilities to councillors. Including separate details on the total cost of the following:

- (i) The provision of dedicated office equipment allocated to councillors on a personal basis.
- (ii) Telephone calls made by councillors, including mobile telephones provided by the council and from the landline telephones and facsimile services installed in councillors' homes.
- (iii) The attendance of councillors at conferences and seminars.
- (iv) The training of councillors and the provision of skill development for councillors.
- (v) Interstate visit undertaken by councillors while representing council.
- (vi) Overseas visits undertaken by councillors while representing council.
- (vii) The expenses of any spouse, partner or other person who accompanied a councillor in the performance of his or her civic functions.
- (viii) The expenses involved in the provision of care for a child, or an immediate family member of a councillor, to allow the councillor to undertake his or her civic functions.

The City of Sydney has in place a Councillors' Expenses Policy that governs the expenses paid and facilities provided to the Lord Mayor, Deputy Lord Mayor and Councillors in the discharge of their civic duties.

In 2011/12, the cost of expenses incurred by and facilities provided to City Councillors was \$2,983,830.55. This includes domestic travel expenses such as accommodation and registration fees for seminars and conferences, as well as office administration such as postage, meals and refreshments. It also includes staff salaries and salary on-costs totalling \$2,730,234.12.

Annual fees were paid to the Lord Mayor and Councillors as required by the Local Government Act 1993 and in accordance with the determination of the Local Government Remuneration Tribunal.

A fee was also paid to the Deputy Lord Mayor. The Lord Mayor's annual fee (\$166,009.08, excluding the amount paid to the Deputy Lord Mayor) was paid into the Lord Mayor's Salary Trust which will issue grants to charitable organisations as approved by the Trust.

In 2011/12, the total amount paid in respect of Councillors' fees and the Deputy Lord Mayor's fee was \$340,267.94.

Details of particular categories of expenditure are as follows:

- (i) The cost of the provision of dedicated office equipment allocated to Councillors on a personal basis was \$1,633.57.
- (ii) Telephone calls made by Councillors, including mobile telephones provided by the Council and from the landline telephones and facsimile services installed in Councillors' homes totalled \$27,356.86.
- (iii) The cost of the attendance of Councillors at conferences and seminars was \$16,134.94.
- (iv) Expenditure on the training of Councillors and the provision of skill development for Councillors was \$3,950.00.

- (v) The cost of interstate visits undertaken by Councillors while representing Council was \$7,114.77.
- (vi) The cost of overseas visits undertaken by Councillors while representing Council was \$215.00.
- (vii) Costs incurred by any spouse, partner or other person who accompanied a Councillor in the performance of his or her civic functions totalled \$2,715.10.
- (viii) There was no expenditure on the provision of care for a child, or an immediate family member of a Councillor, to allow the Councillor to undertake his or her civic functions totalled.

Overseas Travel Undertaken by Councillors representing Council in 2011/12

In November 2011, Councillor Robert Kok, as a Councillor of the City of Sydney and Chair of the Chinese New Year Advisory Group, led a media delegation to the City of Chengdu in Sichuan Province, China, to promote Chengdu's participation in the City of Sydney's Chinese New Year Festival. Councillor Kok was accompanied by three City of Sydney staff members.

The delegation met with officials, performers, and directors involved in planning for the Chinese New Year Festival, together with various officials involved in cultural and economic development, and attended a range of events which showcased Chengdu's cultural heritage. The delegation to China provided an opportunity to build a working relationship with Chengdu City officials and also represented an important opportunity to promote the Festival locally through the Sydney media, as well as further strengthening Sydney's profile in China and enhancing future cultural and economic benefits from the City's relationship with China and Chengdu.

The costs of flights, food and accommodation for Councillor Kok, as leader of the delegation, and one staff member, were met by the City of Chengdu, while the City of Sydney met incidental expenses, and the costs of flights, accommodation and incidental expenses for the two other staff members were met by the City of Sydney.

Legislative Requirements

Clause 217 (1) (a2) Major Contracts

The City must report the details of each contract awarded by the council during that year (whether as a result of tender or otherwise) other than: (i) employment contracts (that is, contracts of service but not contracts for services), and (ii) contracts for less than \$150,000 or such other amount as may be prescribed by the regulations, including the name of the contractor, the nature of the goods or services supplied by the contractor and the total amount payable to the contractor under the contract.

2011–12 Organisations Providing Goods and Services Exceeding \$150,000

Company Name	Goods and Services Type	Value (incl GST)	Number of Purchase orders/ Invoices
AECOM Australia Pty Ltd	Design/Engineering Services	\$171,955.85	13
Altus Group Cost management Pty Ltd	Quantity Surveying	\$178,100.24	55
APA Training & Development	Training Programs	\$158,531.60	23
Ausgrid	Maintenance and removal of poles	\$624,608.92	43
Australia Post	Mailing Services	\$702,415.12	39
Australian National Couriers	Courier services	\$170,230.84	37
Barloworld Volkswagen	Motor Vehicle Supply/Maintenance	\$1,158,439.93	103
Bing technologies Pty Ltd	Postage Services	\$187,155.25	33
Bridgestone Australia Ltd	Tyre Supply	\$163,856.38	19
BSB Brushes & Signs	Mechanical Brushes & Spare Parts	\$156,937.00	80
Cabcharge Aust Pty Ltd	Transport Cost	\$341,758.14	12
Capital Finance Australia Limited	Finalisation of Lease	\$258,562.31	4
City Hino*	Motor Vehicle Supply/Maintenance	\$291,589.70	9
City Ford*	Motor Vehicle Supply/Maintenance	\$557,219.25	54
Database Consultants Australia	Manufacture Furniture/Workstations	\$269,355.50	11
Data#3 Limited*	Computer Software	\$314,194.11	14
Dell Australia Pty Ltd*	Computer Equipment	\$771,730.81	570
E3 Consulting Australia Pty Ltd	Environmental & Geotechnical Site Investigations	\$168,164.56	7
Energy Australia	Smart Pole Duct Rental, Street lighting upgrade	\$320,735.11	52
Enigma Business Products	Printing/Meter Reading Cost/ Printers	\$320,735.11	124
ESRI Australia	Computer Software	\$248,495.06	8
Finite Recruitment Pty Ltd	Agency Staff	\$247,779.40	27
First Data Resources	Parking Meters Credit Card Transaction Processing Fee	\$227,273.27	2
Flavours Catering & Events	Catering Services	\$158,115.40	24
Fujitsu Australi	develop a online Business Gateway	\$225,390.00	4
Globe Australia	supply and delivery of Fertilizers	\$160,854.20	102
Government Records Respository	Storage and related services for City records 2011–12	\$531,932.00	1
Herkes Electrical Supplies Pty Ltd	Lighting & Electrical supplies	\$293,948.04	203
JCB Construction Equipment Australia*	Backhoe Loader	\$158,587.64	1
Landcom Operating Account	Service Delivery Cost	\$7,419,177.99	4

2011–12 Organisations Providing Goods and Services Exceeding \$150,000 (continued)

Company Name	Goods and Services Type	Value (incl GST)	Number of Purchase orders/ Invoices
Local Government Assoc of NSW	LGA Member Subscription 2012–13	\$162,249.10	1
Local Government Appointments	Agency Staff	\$215,176.67	9
Marrickville Council	Watershed program/ Meals on Wheels	\$200,263.79	8
Metropolitan Gardens	Turfing	\$626,452.00	180
NSW Department of Housing	Provisions of Outreach & Support	\$495,000.00	1
Optus Billing Services Pty Ltd	Telephone Services	\$399,139.02	15
Pacific Brands*	Clothing	\$157,061.72	15
Peoplebank AustraliaLtd*	Agency Staff	\$646,974.26	20
Prudent Cleaning Service	Cleaning Services	\$237,221.45	13
QBE Insurance (Australia) Limited	Insurance	\$290,962.96	14
Roads & Maritime Services	NYE- Bridge Effect - Setup/ Rego Renewal	\$793,532.22	14
Small and Associates	Agency Staff	\$164,708.57	2
Spackman Mossop Michaels Pty Ltd	Design Consultants - Landscape Architects	\$503,005.51	50
State Debt Recovery Office	IPB Processing Fee	\$4,765,209.12	81
Stillwell Trucks Pty Ltd	Cab/Chassis Supply and Maintenance	\$1,388,605.39	30
Sulo Mgb Australia Pty Ltd*	Garbage Bins	\$187,941.05	11
Suttons City Holden	Motor Vehicle Supply/Maintenance	\$280,739.16	22
Sydney City Toyota	Motor Vehicle Supply/Maintenance	\$594,103.56	54
Telstra	Telephone Services	\$1,158,965.34	18
The Gardenmakers Pty Limited	Landscape Works	\$193,839.03	19
The Shell Co Of Australia Ltd	Fuel	\$1,043,395.64	12
The Technical Direction Company of Aust	Sydney New Year's Eve - Sydney Harbour Bridge Pylon Projections Reduced Scope	\$190,030.50	4
The University of New South Wales	Curate and Deliver We Make This City	\$199,629.50	15
Thomas Duryea Consulting Pty Ltd*	Computer Software Upgrade	\$172,395.76	6
Urban Walkabout	advertising	\$152,762.50	13
Whirlwind Graffiti Service	Graffiti Removal / Cleaning Service	\$157,168.00	112
Woollahra Council	Paddington Library Agreement 2011–12	\$228,930.89	4
Xpand Group Pty Ltd	Agency Staff	\$162,420.08	59
YWCA NSW	Homeless Brokerage Program	\$645,298.78	1

*Jobs awarded through State Government contract.

NB: The value of goods and services given is based on purchase orders/Invoices listed for the 2011–12 financial year. The number of orders/Invoices is given to indicate the number of jobs.

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts

Successful Contractor	Project Description	Value (including GST)
A.D. Envirotech	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
A.D. Envirotech	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
ADR Group	Redfern Town Hall Facade & Internal Repair	\$329,204.70
Aecom	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
Aecom	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigeneration)	Schedule of Rates
AJ Bristow and Sons	Victoria Park Kiosk	\$1,123,930.50
Allcom Pty Ltd	Core Network Supplier	Schedule of Rates
Altus Group	Specialist Consultancy Panel for City Projects	Schedule of Rates
APARC	The Maintenance of Parking Ticket Machines (Parkeon Machines)	\$3,683,372.00
APP Corporation Pty Limited	Specialist Consultancy Panel for City Projects	Schedule of Rates
AquaNet Sydney	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
AquaNet Sydney	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Aquenta	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
Architectural Metal Consultancy and Fabrication	Goulburn Street Parking Station BCA Upgrade Balustrades	\$197,084.80
Architectus	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Visualisation)	Schedule of Rates
Architectus + Clouston	Master Planning the Parklands at Johnston's Creek, Glebe, Forest Lodge and Annandale	\$446,671.50
Architectus Group	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Arterra Design	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Arup	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Aspect Studios	St James Park and John Street Reserve, Glebe Design Consultancy Services	\$294,756.00
Aspect Studios	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Aspect Studios	Specialist Consultancy Panel for City Projects	Schedule of Rates
Atlas Page Kirkland	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
Ausbarge Marine Services	Sydney New Year's Eve Barges Hire & Tug Services	\$986,940.90
Ausgrid	Kings Cross CCTV Expansion Supply and Install Fibre Optic Cable	\$393,855.00
Austral Archaeology	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
Aver	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Barker Ryan Stewart	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Barker Ryan Stewart	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Barker Ryan Stewart	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Barker Ryan Stewart	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Barringtons	Investigation Service Providers Panel	Schedule of Rates
Bartier Perry	Provision of Legal Services	Schedule of Rates
BCA Performance	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Belgravia Leisure	Management of Aquatic and Leisure Facilities	\$1,187,899.90
BG and E	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Bikewise Pty Ltd	Bicycle Roadshow	Schedule of Rates
Bitzios Consulting	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Blake Dawson	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Blake Dawson	Provision of Legal Services	Schedule of Rates
Blue Visions Management	Specialist Consultancy Panel for City Projects	Schedule of Rates
Brewster Hjorth Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Brewster Hjorth Architects	Kings Cross Library and NSC Refurbishment Design Consultancy	\$208,950.50
Brooks NSW Pty Ltd	Irrigation & Stormwater Infrastructure maintenance	\$179,126.20
Brown Consulting	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Brown Consulting	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates
Building Services Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
Building Services Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
Bureau Veritas	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
Burro Happold	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
Burro Happold	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
Burro Happold	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Automated Waste Collection)	Schedule of Rates
Caldis Cook Group Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Candelepas Associates	Head Design Consultancy Services Perry Park Redevelopment, Alexandria	\$2,105,493.50
Capital Cooling Energy Service	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
Capital Insight	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Capital Insight	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Economic Feasibility)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Capital Insight	Specialist Consultancy Panel for City Projects	Schedule of Rates
Cardno Pty Ltd	Alexandria Canal Catchment Floodplain Risk Management & Study	\$151,481.00
Celtic Civil	Bourke Rd Cycleway Service Relocation and Drainage Works	\$202,268.00
Cermak Peterka Peterson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Wind Consultants)	Schedule of Rates
CH2MHill	Environmental Monitoring and Reporting	\$290,492.40
Chas Clarkson	Christmas in the City 2012 Supply and Installation of Christmas Decorations and Trees	\$487,445.73
City Plan Heritage	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
City Water Technology	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
Civil Constructions Pty Ltd	John Baptist Fountain Restoration, Hyde Park	\$612,218.20
Clayton Utz	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Clayton Utz	Provision of Legal Services	Schedule of Rates
Clouston Associates	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Coffey Environments	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Remediation)	Schedule of Rates
Coffey Projects	Specialist Consultancy Panel for City Projects	Schedule of Rates
Complete Linemarking	City Road Sign and Pavement Marking Services (Pavement Marking)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Civil Engineering)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Economic Feasibility)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Complete Urban	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Visualisation)	Schedule of Rates
Complete Urban	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Computer Systems Australia	Windows 7 SOE and Server Technologies	\$195,360.00
Confluence Project Management	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Confluence Project Management	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
Confluence Project Management	Specialist Consultancy Panel for City Projects	Schedule of Rates
Conybeare Morrison International	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Cooper Construction Services	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
Corporate Express	Microsoft Licencing	Schedule of Rates

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
CPM	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
CPM	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
Creative Planning Solutions	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Acoustic)	Schedule of Rates
Custance	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Visualisation)	Schedule of Rates
Custance	Specialist Consultancy Panel for City Projects	Schedule of Rates
Customer Service Benchmarking Australia (CSBA)	Mystery Customer and Benchmarking Services	\$466,882.90
Danella Bennett	Specialist Consultancy Panel for City Projects	Schedule of Rates
Data3 Pty Ltd	Core Network Upgrade	\$389,759.83
Davidson Trahaire Corpsych	Employee Assistance Program	\$224,977.50
Davis Langdon (Aecom)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Davis Langdon (Aecom)	Specialist Consultancy Panel for City Projects	Schedule of Rates
Davis Langdon QS Services	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
De Witt Consulting	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Deloitte	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
DEM	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Demolition Environmental Civil Contractors	Royal South Sydney Hospital Removal of hazardous building materials & Demolition or part demolition of selected buildings	\$2,062,500.00
Design Landscapes	Foley Park Stage 2 Landscape Works	\$274,285.00
DLA Piper	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Donald Cant Watts Corke	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Donald Cant Watts Corke	Specialist Consultancy Panel for City Projects	Schedule of Rates
DTZ	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
DTZ	Specialist Consultancy Panel for City Projects	Schedule of Rates
Duncan Solutions	The Maintenance of Parking Ticket Machines (Duncan Machines)	\$11,544,665.47
Durkin Construction Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
E3 Consult	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
EL Williams	El Alamein Fountain Kings Cross Metal Works Items	\$173,250.00
Emerdyn	Living Colour Hanging Basket Construction	\$269,522.00
Engineering Overview	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Engineering Overview	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Equity Development Management	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Development Management)	Schedule of Rates
Equity Development Management	Specialist Consultancy Panel for City Projects	Schedule of Rates
Erbas and Associates	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Erbas and Associates	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
Erbas and Associates	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
Erbas and Associates	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
Erbas and Associates	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
ESRI	IT Maintenance and Support Contracts (ArcGIS Suite)	\$539,416.80
Executive Project Management	Specialist Consultancy Panel for City Projects	Schedule of Rates
Exova Warrintonfire	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
Ford Civil	Bourke Rd Cycleway In-lane Bus Stop and Doody/Bourke Kerb Re-alignment	\$196,499.60
Foti International Fireworks	Sydney New Year's Eve Pyrotechnics Displays	\$3,850,000.00
Fugro PMS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Geotechnical Engineering)	Schedule of Rates
Fuji Xerox	Purchase & Delivery of Two Replacement Monochrome Copiers	\$291,594.60
Fujitsu Australia	Microsoft SharePoint and .Net preferred Supplier	Schedule of Rates
Furnass Landscaping Enterprises	Sydney Park Fitness Equipment	\$351,978.00
Gallagher Jeffs	Specialist Consultancy Panel for City Projects	Schedule of Rates
Gallagher Ridenour	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates
Gallagher Ridenour	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Garwood International	Supply & Installation of two 12m ³ Rearloading Refuse Compaction bodies	\$254,236.40
Gehl Architects	Urban Design Development Advice	\$412,500.00
GE-UGL	Energy Efficient LED Lighting Retrofit of Public Domain Lighting Luminaires	\$7,802,963.77
GHD	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
GHD	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
GHD	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
GHD	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Giles Tribe Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Giles Tribe Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Giles Tribe Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates
GMW Urban	King Street Newtown Smartpoles	\$842,149.00
GreenCollar Consulting	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
GreenCollar Consulting	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
GreenCollar Consulting	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
GTA Consultants	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Gunardi Consulting	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
Hako Australia	Supply and Delivery of Two Sweeper Scrubbing Machines	\$263,978.00
Hargraves Landscapes	Waterloo Oval Wall Redevelopment	\$255,172.50
Hargraves Landscapes	Johnston's Canal Shared Path	\$1,811,103.82
Hargraves Landscapes	Wentworth Park Stage 2 Works	\$362,950.50
Haron Robson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Acoustic)	Schedule of Rates
Haron Robson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Hassell	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
HBO + EMTB Urban & Landscape Design	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
HBS Group	Erskineville Town Hall Stage 3 Refurbishment	\$1,737,584.20
Hendry Group	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Henry Davis York	Provision of Legal Services	Schedule of Rates
Herbert Geer	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Heritage Building Services Pty Ltd	El Alamein Fountain Kings Cross Restoration Works	\$448,233.50
Hetti Perkins	Eora Journey Recognition Project Curatorial Advisor	\$171,600.00
Hewlett Packard	IT Maintenance and Support Contracts (TRIM Context)	\$153,987.36
Hill Thalys Architecture + Urban Projects	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Holding Redlich	Provision of Legal Services	Schedule of Rates
Hughes Trueman Pty Ltd (Mott MacDonald)	Specialist Consultancy Panel for City Projects	Schedule of Rates
Hunt & Hunt	Provision of Legal Services	Schedule of Rates
Hunt Civil	City Road Sign and Pavement Marking Services (Signposting)	Schedule of Rates
Hyder Consulting	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
Hyder Consulting	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
Hyder Consulting	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Automated Waste Collection)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
IMMEX Medical Treatment	Occupational Medical Provider	Schedule of Rates
Infor Global Solutions	IT Maintenance and Support Contracts (Pathway)	\$844,191.45
InfraSol Group Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Institute for Sustainable Futures	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
Institute for Sustainable Futures	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
Institute for Sustainable Futures	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Invictus Management Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
J+CG Constructions	Coronation Centre Upgrade	\$1,055,101.30
J+CG Constructions	Millers Point Community Facility Upgrade	\$262,905.50
Jackson Teece	Design Consultancy Services for The Sydney Town Hall Façade Conservation Project, Stage 2	\$982,712.50
James Mather Delaney Design	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Jane Irwin Landscape Architecture	Stage 11 Parks General Upgrades	\$308,836.00
Jane Irwin Landscape Architecture	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
JBS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
JBS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
JBS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Remediation)	Schedule of Rates
JDH Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
JHA Consulting Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
JHA Consulting Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
JHA Consulting Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
JHA Consulting Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
JHA Consulting Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
John Brandon	Specialist Consultancy Panel for City Projects	Schedule of Rates
Johnson Pilton Walker	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Jones Nicholson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Jones Nicholson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Civil Engineering)	Schedule of Rates
Jones Nicholson	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Justin Long Design	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Kane Constructions	Burton street Tabernacle Adaptive reuse construction works & Services	\$8,777,326.80
Kellogg Brown & Root	Specialist Consultancy Panel for City Projects	Schedule of Rates
Kinesis	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
KMH Environmental	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
KPMG	TRIGEN Financial Consultants	Schedule of Rates
Lahz Nimmo Architects	Head Design Consultancy Services Heffron Hall refurbishment	\$664,460.50
Lindy Lee and UAP	Public Art Consultancy Services New Century Garden	\$287,380.50
Lippmann Partnership Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Logikon	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Civil Engineering)	Schedule of Rates
Logikon Corporation Pty	Specialist Consultancy Panel for City Projects	Schedule of Rates
MacDonald Johnston	Supply & Delivery of Two Footway Sweeping Machines	\$373,463.20
Macquarie Telecom	Web Hosting Services	\$235,224.00
Maddocks	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Maddocks	Provision of Legal Services	Schedule of Rates
Manyo Design Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Marc Brandon	Specialist Consultancy Panel for City Projects	Schedule of Rates
Marra & Yeh Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Marsdens	Provision of Legal Services	Schedule of Rates
MBM	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
McCabe Terrill	Provision of Legal Services	Schedule of Rates
McCullough & Buggy	Provision of Legal Services	Schedule of Rates
McGregor Coxall	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
McLachlan Lister Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Medland Metropolis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
Medland Metropolis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Medland Metropolis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
Medland Metropolis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Civil Engineering)	Schedule of Rates
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
Meinhardt (NSW)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Microsoft	IT Maintenance and Support Contracts (Microsoft Premier Support)	\$352,221.00
Mike Ritchie Associates	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
Milestone (Aust)	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Minale Tattersfield	City of Sydney Wayfinding System	\$220,000.00
Minter Ellison	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
Moray Agnew	Provision of Legal Services	Schedule of Rates
National Safety Council of Australia	OH&S Consultancy Services for City Projects	\$380,160.00
NBRS+PARTNERS	Specialist Consultancy Panel for City Projects	Schedule of Rates
Neeson Murcutt Architects	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
NGH Environmental	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
NGH Environmental	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
Nordon Jago	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Norman Disney and Young	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
NSW Government Architects Office	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Geotechnical Engineering)	Schedule of Rates
NSW Government Architects Office	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
NSW Government Architects Office	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Remediation)	Schedule of Rates
NSW Government Architects Office	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
NSW Government Architects Office	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates
NSW Government Architects Office	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
NSW IAB	Probity Practicioners Panel	Schedule of Rates
NSW Public Works (Dept of Public Works and Services)	Specialist Consultancy Panel for City Projects	Schedule of Rates
O'Conner Marsden & Associates	Probity Practicioners Panel	Schedule of Rates
O'Conner Marsden & Associates	Internal Audit Services Panel	Schedule of Rates
Oculus Landscape Architecture & Urban Design	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Optimal Stormwater Pty Ltd	Alexandria Oval Stormwater Harvesting Project	\$466,895.00
Origin Energy	Energy & Water Efficiency retrofit of the City's Buildings & Operations	\$7,614,123.36

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Paragrid	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Paragrid	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
Parsons Brinckerhoff	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
Parsons Brinckerhoff	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
Parsons Brinckerhoff	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Geotechnical Engineering)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Acoustic)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Parsons Brinckerhoff	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Visualisation)	Schedule of Rates
Pathfinder Systems Australia	City Tactile Installation Contract	Schedule of Rates
Peckvonhartel	Specialist Consultancy Panel for City Projects	Schedule of Rates
Phillips Marler	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Pitney Bowes	IT Maintenance and Support Contracts (Confirm)	\$391,456.86
PKF East Coast Practice	Internal Audit Services Panel	Schedule of Rates
Place Design Group	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Pod Landscape Architecture	Consultancy for George Street Cycleway Redfern to Waterloo	\$568,249.00
Pod Landscape Architecture	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Point Project	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
Point Project	Specialist Consultancy Panel for City Projects	Schedule of Rates
Prentergast Projects	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
Presna	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
Presna	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
Prime Water Australia	Preventative and Reactive Hydraulic Maintenance Services	\$3,807,967.27
Procure Group	Probity Practicioners Panel	Schedule of Rates
Production Resource Group	Sydney New Year's Eve Lighting equipment and Services 2011–13	\$1,033,293.28
Project Architecture	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Randles Straatveit Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Architecture)	Schedule of Rates
Randles Straatveit Architects	Design Consultancy Panel for Public Domain Projects	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Randles Straatveit Architects	Specialist Consultancy Panel for City Projects	Schedule of Rates
Randles Straatveit Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates
Rider Levett Bucknall	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
Romteck Grid Pty Ltd	Fire Monitoring	\$358,435.00
RPS Australia East	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
RSM Bird Cameron	Internal Audit Services Panel	Schedule of Rates
Savills Project Management Pty Ltd	Specialist Consultancy Panel for City Projects	Schedule of Rates
Sergon Building Consultants	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Sergon Building Services	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
SGS Economics and Planning	Floor Space & Employment Survey	\$840,760.80
SGS Economics and Planning	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Economic Feasibility)	Schedule of Rates
Sita Australia	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Clean Up Material)	Schedule of Rates
Sita Australia	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Cleansing Waste Non-Putrescible)	Schedule of Rates
SJA	Specialist Consultancy Panel for City Projects	Schedule of Rates
Skandinavisk Termoekonomi	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
SKM	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
SKM	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
Slattery	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
SLR Consulting Australia	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
SLR Consulting Australia	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Automated Waste Collection)	Schedule of Rates
SLR Global Environmental Services	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
SLR Global Environmental Services	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Wind Consultants)	Schedule of Rates
Smart Design Studio	Town Hall House Refurbishment Levels 1-3 Consultancy	\$544,478.00
Smart Design Studio	Specialist Consultancy Panel for City Projects	Schedule of Rates
SMEC	Specialist Consultancy Panel for City Projects	Schedule of Rates
Smith and Tzannes	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Smith and Tzannes	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Urban Design)	Schedule of Rates

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Spackman Mossop Michaels	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Spackman Mossop Michaels	Wentworth Avenue Cycleway Consultancy	\$466,689.85
Spackman Mossop Michaels	Broadway Link Cycleway Design Consultancy Services	\$175,483.00
Spackman Mossop Michaels	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Spackman Mossop Michaels	Specialist Consultancy Panel for City Projects	Schedule of Rates
Sparke Helmore Lawyers	Panel of Experts for the delivery of Green Infrastructure (Legal, Commercial and Category Issues)	Schedule of Rates
SS Scott Associates	Specialist Consultancy Panel for City Projects	Schedule of Rates
Steensen Varming	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Steensen Varming	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
Steve Watson and Partners	Consultancy Panel for Property, Strategic Planning and Planning Assessments (BCA Performance)	Schedule of Rates
Stowe Australia	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
Strategic Projects Pty Ltd (Lahey Projects)	Specialist Consultancy Panel for City Projects	Schedule of Rates
Structural Systems (Remedial) Pty Ltd	Cook & Phillip Park Pool Waterproofing Work	\$420,651.00
Sudiro Constructions Pty Ltd	Public Toilets Upgrade Watson Rd and Federal Park	\$205,318.30
Sue Barnsley Design	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Sullivans Construction	Bay Street Depot Waste Management Pit Works	\$157,700.40
Sullivans Construction	Jubilee Park Arches Upgrade	\$374,978.40
Sweett Group	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Project Management)	Schedule of Rates
Sweett Group	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Planning)	Schedule of Rates
Sweett Group	Specialist Consultancy Panel for City Projects	Schedule of Rates
Tall Engineers	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Tanner Architects	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
Taylor Cullity Lethlean	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Technical Direction Group	2012–14 Sydney New Year's Eve Pylon Projections	\$176,588.50
Technology One	IT Maintenance and Support Contracts (Finance One)	\$407,336.03
Telecnics Pty Ltd	Digital Radio Communications Upgrade	\$962,423.00
The Electric Canvas	2012–014 Chinese New Year Twilight parade Projections & visual effects design, equipment & services	\$580,916.60
Thinc Projects	Specialist Consultancy Panel for City Projects	Schedule of Rates
Tiltip Technology Sydney	Purchase, Supply and Installation of Three Tiltip Truck Bodies	\$180,510.00
Tony Caro Architecture	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
TouchStar Pacific	Supply of Personal Digital Assistants for City Rangers	\$351,709.60
Tracey Brunstrom & Hammond	Specialist Consultancy Panel for City Projects	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Tract Consultants	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Tract Consultants	Eastern Suburbs Connections Roadside Shared Paths	\$277,689.50
Traditional Stonemasonry	Sydney Town Hall Clock Tower Conservation Project	\$7,157,678.00
Turf Design + Environmental Partnership	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Turf Design + Environmental Partnership	Fitzroy Gardens and Lawrence Hargrave Reserve Improvements Design Consultancy	\$155,287.00
Tzannes and Associates + Australian Built Urban Designs; Tony Caro Architecture + Architectural Metal Consultancy	Design and Supply of Public Domain Furniture	Schedule of Rates
Unilinc Limited	Selection cataloguing & end processing of Library materials in languages other than english	Schedule of Rates
Urban Landscape Projects	Waterloo Playground Upgrade	\$181,969.07
Urban Trans	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Urbis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Economic Feasibility)	Schedule of Rates
Urbis	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Heritage Consulting)	Schedule of Rates
URS	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
URS	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
URS	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Automated Waste Collection)	Schedule of Rates
URS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Acoustic)	Schedule of Rates
URS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Geotechnical Engineering)	Schedule of Rates
URS	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
URS	Design Consultancy Panel for Public Domain Projects	Schedule of Rates
Vacjet Pty Ltd	Supply and Delivery of One Large Capacity Vacuum Loader Drain Cleaning Machine	\$374,000.00
Veolia Environmental Services	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Garden Organics)	Schedule of Rates
Veolia Environmental Services	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Cleansing Waste Putrescible)	Schedule of Rates
Veolia Environmental Services	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Cleansing Waste Non-Putrescible)	Schedule of Rates
Verifact	Investigation Service Providers Panel	Schedule of Rates
Visy Recycling	Processing of Recyclables, Garden Organics, Cleansing Waste and Clean Up Material (Recyclables)	Schedule of Rates
Warfield and Associates	Investigation Service Providers Panel	Schedule of Rates
Waterman	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates

Legislative Requirements

2011–12 Contracts exceeding \$150,000 (inc GST), not including employment contracts (continued)

Successful Contractor	Project Description	Value (including GST)
Wilde and Woollard	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Quantity Surveying)	Schedule of Rates
Wilson Pedersen Landscapes	CBD Laneways Albion Place Upgrade	\$654,910.30
Windtech	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Wind Consultants)	Schedule of Rates
Woods Bagot	Specialist Consultancy Panel for City Projects	Schedule of Rates
Woolacotts	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
Woolacotts	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Structural Engineering)	Schedule of Rates
Woolacotts	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Traffic and Transport)	Schedule of Rates
Woolacotts	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Wind Consultants)	Schedule of Rates
Woolacotts	Specialist Consultancy Panel for City Projects	Schedule of Rates
Worley Parsons	Panel of Experts for the delivery of Green Infrastructure (Renewable Electricity and Gas)	Schedule of Rates
Worley Parsons	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Non Potable/Recycled Water)	Schedule of Rates
Worley Parsons	Panel of Experts for the delivery of Green Infrastructure (Alternative Waste Treatment Facility)	Schedule of Rates
Worley Parsons	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Automated Waste Collection)	Schedule of Rates
WSP Lincolne Scott	Panel of Experts for the delivery of Green Infrastructure (Precinct Scale Trigenation)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Electrical Engineering)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Environmental)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Fire Engineering)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hazardous Material)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Hydraulic Engineering)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Mechanical Engineering)	Schedule of Rates
WSP Lincolne Scott	Consultancy Panel for Property, Strategic Planning and Planning Assessments (Remediation)	Schedule of Rates
YMCA	Management of Aquatic and Leisure Facilities	\$9,392,643.70

Legislative Requirements

Clause 217 (1) (a3) Legal Proceedings

A report on the summary of the City's amounts incurred in relation to legal proceedings taken by or against the council (including amounts, costs and expenses paid or received by way of out-of-court settlements, other than those the terms of which are not to be disclosed) and a summary of the state of progress of each legal proceeding and (if it has been finalised) the result.

Legal Proceedings: Expenses and Progress

Expenses Incurred

During 2011–12, expenses incurred by the City of Sydney in relation to legal proceedings were as follows:

– Costs paid in respect of proceedings:	\$4,957,198.65
– Costs received in respect of proceedings:	\$396,169.11
– Amounts paid in out-of-court settlements:	\$158,918.39
– Amounts received in out-of-court settlements:	Nil

Enforcement

Enforcement proceedings include civil or criminal enforcement proceedings commenced by the City in the Land and Environment Court or Local Court. Generally such proceedings will arise from a failure to obtain or comply with development approval or a failure to comply with an order issued by the City. Some examples include unauthorised works or unauthorised uses of land or failure to comply with an order such as an order to upgrade fire safety. The City also initiates food safety prosecutions in relation to unhealthy food premises.

When the City issues an order it may be challenged in the Land and Environment Court by the recipient.

Appeals against orders issued by the City

In 2011–12, three orders issued by the City were the subject of appeals to the Land and Environment Court. All of these appeals were discontinued.

Appeals against refusal to issue a building certificate

In 2011–12, there was one appeal in relation to refusal to issue a building certificate. This appeal was dismissed in favour of the City.

Civil Enforcement Proceedings

In 2011–12, the City commenced five civil enforcement proceedings in the Land and Environment Court seeking to either enforce a Council order or obtain a declaration from the Court that an unauthorised use cease or that unauthorised works be demolished. Two ongoing civil enforcement proceedings were also finalised. Of these the Court made Orders in five matters to enforce Council's Order. Two matters are yet to be finalised. No civil enforcement proceedings were dismissed by the Court.

Criminal Enforcement Proceedings

In 2011–12, the City was involved in three matters where after Council succeeded in taking civil enforcement proceedings in the Land and Environment Court, the Respondents failed to comply with the Court's Orders. In all of these matters, Council commenced contempt proceedings. Two matters were finalised. One matter is yet to be finalised.

In 2011–12, the City was involved in 54 prosecutions in the Local Court. The majority of these prosecutions related to unhealthy food premises. A number of prosecutions were also brought for failure to comply with the terms of orders issued owing to fire safety concerns and for undertaking unauthorised works. In 40 prosecutions, the Court found the offence proven. One prosecution was withdrawn. Thirteen prosecutions are yet to be finalised.

Enforcement of Penalty Notices

If the recipient of a penalty notice issued by a City officer elects to dispute the matter in the Court, proceedings will be commenced in the Local Court in Council's name by the NSW State Debt Recovery Office and the City will be informed. For matters other than parking penalty notices, the City's legal services unit will review the penalty notice and if it appears to have been issued correctly, will continue the proceedings. If the penalty notice does not appear correct, the City will withdraw the proceedings. Local Court parking matters are dealt with by the Police Prosecutors and are not included in this report.

In 2011–12, the City was involved in 57 matters where the recipient of a penalty notice (not parking) disputed the offence. Nine matters were withdrawn by the City. In 30 matters the Court found the offence proven. Twelve matters were dismissed by the Local Court. Six matters are yet to be finalised.

Planning

Planning determinations of the City may be the subject of an Appeal to the Land and Environment Court. Planning Appeals arise from either a refusal of consent by the City for a desired use or works at premises, or an appeal against conditions imposed upon applicants as part of a development approval.

In 2011–12, 49 Planning Appeals were lodged in the Land and Environment Court against the City. 47 Appeals were finalised. Two Appeals were upheld by the Court in favour of the Applicant. Eighteen Appeals were upheld by the Court on the basis of either the parties' agreement or amended plans or amended conditions. Fourteen Appeals were subsequently discontinued by the Applicants. Thirteen Appeals were dismissed in favour of the City. Fourteen Appeals have not yet been finalised.

If a party is dissatisfied with the outcome of a Planning Appeal it has a limited right of Appeal to a Judge of the Land and Environment Court pursuant to s56A of the Land and Environment Court Act 1979. In 2011–12, Council was a party in 2 s56A Appeals. One Appeal was lodged by the City and the other Appeal was lodged by an applicant. In each of these Appeals, a Land and Environment Court judge determined that the matter be remitted back to a commissioner for fresh determination.

Other Proceedings

Supreme Court and Court of Appeal

Supreme Court proceedings can be brought by or against the City in a range of circumstances, e.g. contract disputes or negligence claims. In 2011–12, the City was engaged in one ongoing matter where the Court gave judgment in favour of the City and awarded costs. This decision was appealed by the other party and the Appeal is not yet finalised.

Federal Court or Federal Magistrate's Court Proceedings

In 2011–12, the City was involved in two matters in the Federal Court. In one of these matters, two Applicants commenced proceedings against the City and another party challenging the powers and actions of the City. This matter is not yet finalised. The other matter was commenced by the City seeking to enforce recovery of a judgment made in City's favour. This matter is not yet finalised.

In 2011–12, the City was involved in two matters in the Federal Magistrate's Court. In one of these matters, proceedings were commenced against the City alleging disability discrimination. This matter was discontinued by the Applicant. The other matter was commenced by the City seeking to enforce recovery of a judgment debt arising from orders for costs made in favour of the City against an unsuccessful party in proceedings and resulted in a bankruptcy.

Land and Environment Court

In 2011–12, Council was involved in one matter where the decision of the City was challenged by a third party in the Land and Environment Court. That matter did not proceed to hearing and was dismissed with the consent of the parties.

Administrative Decisions Tribunal

In 2011–12, the City was involved in two matters where the decision of the City to refuse access to documents and information pursuant to the GIPA Act was challenged by an Applicant. In each matter, the Applicant appealed to the Administrative Decisions Tribunal seeking a review of the City's decision. Both matters were finalised. One matter proceeded to hearing and the Tribunal upheld Council's decision. The remaining matter was discontinued by the Applicant.

Representations at Coronial Inquiries

The City's Lawyers represent the City where a coronial inquiry is held into a death in the local government area and Council's regulatory functions may be of interest to the coroner; for example if the person died due to a fault in the building or in a fire. In 2011–12, the City was not involved in any coronial inquiries.

Rates Recovery

In 2011–12, the City was involved in 291 matters where action was taken to pursue recovery of outstanding rates by the commencement of proceedings. 237 matters were resolved either pre-judgment or by judgment being entered in favour of the City. 54 matters are yet to be finalised.

Public Liability claims

In 2011–12, the City was involved in nine matters where a claimant commenced proceedings against the City alleging negligence and seeking compensation for damage or injury. Three of these matters were resolved with judgment entered in favour of the City. Six matters are yet to be finalised.

Clause 217 (1) (a4) Work on Private Land

Provide details or a summary (as required by section 67 (3) of the Act) of resolutions made during that year under section 67 of the Act concerning work carried out on private land and details or a summary of such work if the cost of the work has been fully or partly subsidised by the council, together with a statement of the total amount by which the council has subsidised any such work during that year.

Nil

Clause 217 (1) (a5) Grants

The City must report on all grants made to individuals and organisations under s356 of the Act.

Grants Reporting 2011–12 – Cash Summary

Village Business Partnership Grants	\$361,500
Community Services	\$569,793
Cultural Grants & Sponsorships	\$655,000
Environmental	\$149,917
Heritage	\$22,500
History Publication	\$26,000
Laneways Finegrain Matching Grants	\$60,000
Local Action Plans Matching Grants	\$172,887
Local Community Grants	\$394,985
Major Festivals	\$2,636,621
Quick Response Grants	\$17,980
Conferences	\$176,973
Redfern Shopfront Improvement Matching Grants	\$22,980
	\$5,267,136

Ad Hoc Grants Approved in 2011–12 to be paid from 2011–12 financial year	\$868,656
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Ad Hoc Grants Approved in 2011–12 to be paid from future financial years	\$2,434,187
	\$3,302,843

Legislative Requirements

COMMUNITY SERVICES

Organisation in Application	\$ Amount Recommended	VIK Approved
Anti-Slavery Project, UTS	\$8,000	Nil
ArciLesbica Australia	\$4,500	Nil
Bicycle NSW	\$5,000	Nil
Centipede at Glebe School Inc	\$45,000	Nil
Greek Orthodox Community of NSW	\$3,000	<ul style="list-style-type: none"> • Park hire waiver for Hyde Park • Major venue hire waiver for Sydney Town Hall and Customs House up to \$18,000 • Banner pole hire waiver up to \$20,100
Indonesian Welfare Association Inc (IWA)	\$12,000	Community venue hire waiver up to \$3,000
Mental Health Association NSW Inc.	\$9,750	Nil
Mustard Seed Uniting Church Ultimo	\$4,000	Park and public space hire waiver
NSW Disability Discrimination Legal Centre Inc	\$20,000	Nil
Positive Life NSW	\$3,000	Nil
Rawson Lane Arts Association	\$20,000	Nil
Redfern Legal Centre	\$20,000	Nil
Redfern Red Sox Baseball Club	\$4,500	Nil
Special Olympics Australia-New South Wales Branch	\$10,000	Nil
Surry Hills Public Tenants Association	\$15,000	Nil
Sydney Femme Guild	\$6,500	Nil
Sydney Korean Business Association	\$5,000	Nil

COMMUNITY SERVICES

Organisation in Application	\$ Amount Recommended	VIK Approved
Sydney Korean Women's Association	\$15,000	Nil
The Fact Tree Youth Service	\$63,000	Nil
The Gender Centre Inc	\$25,000	Nil
Vibewire Youth Inc	\$20,000	Nil
Walla Mulla Family and Community Support	\$5,000	Nil
WEAVE Youth Family Community	\$5,000	Nil
Welfare Rights Centre Ltd	\$15,000	Nil
Wyanga Aboriginal Community Aged Care Program Inc.	\$10,000	Nil
Yiu Ming Hung Fook Tong Society	\$3,500	Nil
Youthworks	\$5,000	Nil
CBD Chabad Centre Inc.	\$0	Community venue hire waiver up to \$1,000
Sports 4 All	\$0	Community venue hire waiver up to \$700
Sports 4 All	\$0	Community venue hire waiver up to \$700
Sports 4 All	\$0	Community venue hire waiver up to \$700
Sports 4 All	\$0	Community venue hire waiver up to \$700
Sports 4 All	\$0	Community venue hire waiver up to \$700
Sports 4 All	\$0	Community venue hire waiver up to \$700
Women in Super	\$0	Banner pole hire waiver up to \$10,000

COMMUNITY SERVICES

Organisation in Application	\$ Amount Recommended	VIK Approved
TRIENNIAL GRANTS		
Glebe Youth Service Inc.	\$158,043	Nil
Sydney Peace Foundation	\$50,000	<ul style="list-style-type: none"> • Major venue hire waiver up to 2 times per year up to \$24,000 • Banner pole hire waiver up to \$42,000
	\$569,793	\$122,300.00

CONFERENCES

Organisation in Application	\$ Amount Approved	VIK Approved
International Association for Public Participation Australasia	\$10,000	Major venue hire up to \$5,000
University of Sydney	\$30,000	Venue hire of the Barnet Long Room, Customs House up to \$5,000
Waste and Recycling Expo	\$6,273	Nil
Green Cities	\$21,500	Banner pole hire up to \$17,100
Australian Alliance in partnership with Institute for Sustainable Futures	\$0	\$15,000 comprising of: <ul style="list-style-type: none"> • venue hire waiver for the use of the Barnet Long Room, Customs House • event management support • promotion of the event
City of Melbourne	\$15,000	Resources including City reports, background information and staff time

CONFERENCES

Organisation in Application	\$ Amount Approved	VIK Approved
Hannover Fairs Australia Pty Ltd	\$20,000	Banner pole hire up to \$15,000
University of Sydney	\$10,000	Nil
Total Environment Centre	\$2,000	Venue hire up to \$2,200
Australian Lung Foundation	\$15,000	Venue and banner pole hire up to \$25,000
Microsoft Cup 2012	\$10,000	Venue and banner pole hire up to \$15,000
University of Sydney	\$30,000	Venue hire of the Barnet Long Room, Customs House up to \$10,000 in 2012/2013
Australian Institute of Criminology	\$5,000	Nil
Macquarie University	\$2,200	Nil
	\$176,973	\$99,300

CULTURAL

Organisation in Application	\$ Amount Recommended	VIK Approved
11Eleven Project Pty Ltd	\$8,225	Major venue hire waiver for Sydney Town Hall (Lower Town Hall) up to \$7,500
Aboriginal Dance Theatre Redfern	\$12,000	Nil
Anna Laerkesen	\$25,000	Nil
Australian Institute of Architects NSW	\$10,000	Major venue hire waiver for Barnet Long Room, Customs House up to \$3,000
Australian Institute of Landscape Architects NSW	\$20,000	Major venue hire waiver for Barnet Long Room, Customs House up to \$3,000
Company B Ltd	\$12,000	Nil
Capoeira Angola Cultural Centre Australia	\$5,000	Nil

Legislative Requirements

CULTURAL

Organisation in Application	\$ Amount Recommended	VIK Approved
Chippendale Creative Precinct	\$15,000	Nil
d/lux/mediaarts	\$10,000	Nil
Darlinghurst Theatre Company	\$10,000	Nil
Gondwana Choirs	\$10,000	Nil
Griffin Theatre Company	\$10,000	Nil
Head On Foundation	\$5,500	Venue hire waiver up to \$12,000
Milk Crate Theatre	\$11,400	Community venue hire waiver up to \$1,000
Monkey Baa Theatre for Young People Ltd	\$10,000	Nil
Musecology	\$10,000	Nil
New Theatre	\$6,000	Nil
SafARI.Inc	\$10,000	Nil
Shaun Parker & Company	\$10,000	Nil
St Barnabas' Anglican Church, Broadway	\$12,000	Nil
Stagejuice	\$6,000	Nil
Sydney Chamber Opera	\$5,000	Nil
Surry Hills Neighbourhood Centre (SHNC)	\$10,000	Park hire waiver for Prince Alfred Park or Shannon Reserve
Sydney Gay and Lesbian Choir	\$10,000	Major venue hire waiver for Sydney Town Hall up to \$15,000
Tamarama Rock Surfers Theatre	\$5,000	Nil
The Red Room Company	\$5,000	Nil
The Twenty-Ten Association	\$15,000	Nil
Urban Theatre Projects LTD	\$10,000	Nil

CULTURAL

Organisation in Application	\$ Amount Recommended	VIK Approved
Sydney Philharmonia Choirs	\$3,000	Nil
Alliance Francaise de Sydney Ltd	\$0	Banner pole hire waiver up to \$124,400 per year for three years
Alliance Francaise de Sydney Ltd	\$0	Major venue hire waiver for Sydney Town Hall up to \$11,250
Bharatiya Vidya Bhavan Australia	\$0	Major venue hire waiver for Sydney Town Hall up to \$7,500
Chinese Youth League of Australia Inc.	\$0	Community venue hire waiver for Peter Forsythe Auditorium up to \$700
Docorama International Documentary Film Festival	\$0	Banner pole hire waiver up to \$7,850
Metropolitan Community Church of Sydney	\$0	Major venue hire waiver for Sydney Town Hall up to \$15,000 per year for three years
National Trust of Australia (NSW)	\$0	Banner hire waiver up to \$16,720
Orchestra Romantique	\$0	Major venue hire waiver up to \$14,000
Sydney Shakespeare Festival Incorporated	\$0	Community venue hire up to \$10,050
TRIENNIAL GRANTS		
CarriageWorks	\$30,000	Nil
Asian Australian Artists Association Inc. (Gallery 4A)	\$15,000	Nil
Griffin Theatre Company	\$10,000	Nil
PACT	\$10,000	Nil

CULTURAL

Organisation in Application	\$ Amount Recommended	VIK Approved
Powerhouse Museum (Museum of Applied Arts and Sciences)	\$15,000	Nil
Sydney Arts Management Advisory Group Inc.	\$7,500	Venue hire waiver up to \$10,000
University of Technology Sydney	\$20,000	Nil
Walla Mulla Family and Community Support	\$15,000	Nil
Australian Art Fair Foundation	\$15,000	Community and major venue hire waiver up to \$15,000
Australian Museum	\$10,000	Nil
First Draft	\$6,000	Nil
Glebe Chamber of Commerce	\$25,000	<ul style="list-style-type: none"> • Park hire waiver –1 day • Banner pole hire waiver up to \$17,000
Historic Houses Trust	\$15,250	Nil
Historic Houses Trust	\$20,000	Nil
Newtown Neighbourhood Centre	\$7,625	Nil
Object: Australian Centre for Craft & Design	\$15,250	Nil
The Seymour Centre	\$12,000	Nil
UnitingCare Harris Community Centre	\$15,250	Nil
Newtown Entertainment Precinct Association	\$100,000	Venue hire waiver and banner pole hire waiver up to \$30,000
	\$655,000	\$320,970

ENVIRONMENT

Organisation in Application	\$ Amount Recommended	VIK Approved
ROUND 1		
Alternative Technology Association	\$8,000	Community venue hire waiver up to \$1,000
Fort Street Public School	\$2,781	Nil
Froebel Australia Limited	\$4,996	Nil
Green Roofs Australasia	\$25,000	Nil
Green Strata Incorporated	\$20,000	Nil
Harris Community Centre	\$3,000	Nil
Nature Conservation Council of NSW	\$19,800	Community venue hire waiver up to \$3,000
Pymont Ultimo Landcare INC	\$7,180	Nil
University of Technology, Sydney	\$9,000	Nil
Nature Conservation Council of NSW	\$0	Park hire waiver
ROUND 2		
Asylum Seekers Centre	\$6,300	Nil
Australian Network for Art & Technology	\$6,000	Nil
Australian Red Cross	\$9,700	Nil
Garage Sale Trail	\$10,000	Nil
Indonesian Welfare Association	\$10,000	Nil
YMCA of Sydney Youth & Community Services Inc.	\$8,160	Nil
Nature Conservation Council of NSW	\$0	Community venue hire waiver up to \$2,000
	\$149,917	\$6,000

Legislative Requirements

HERITAGE

Project	\$ Amount approved
St Stephen's Uniting Church	\$10,000
Yiu Mung Hung Fook Tong	\$10,000
St Bede Parish	\$2,500
	\$22,500

HISTORY PUBLICATION

Applicant	\$ Amount Recommended
Peggy James for Cosmopolitan Conservationists	\$12,000
Tanya Evans for Family Life in Colonial Australia	\$10,000
Anne-Maree Whitaker for Kings Cross: A Pictorial History	\$4,000
	\$26,000

LANEWAYS FINEGRAIN MATCHING GRANTS PROGRAM

Grant Applicant	\$ Amount Approved
Fiftysix Clarence Pty Ltd	\$30,000.00
T.S.N. & J.L. Pty Ltd	\$30,000.00
	\$60,000.00

MATCHING GRANTS

Organisation in Application	\$ Amount Approved
Blacktown Outdoors Group	\$2,484
The Decorators Branch of the Tree Veneration Society	\$5,000
Friends of Pymont Community Centre	\$5,092
Friends with Things	\$4,500
Glebe Kidz Club	\$8,000
The Redfern Bike Depot	\$3,364
Tenmoregirls	\$3,000
'u.lab'	\$7,550
Alexandria Park Community & School Group	\$10,000
Booler Centre Drop In & Crafts	\$2,800
Gamarada Men's healing and Life Skills Program	\$8,000

MATCHING GRANTS

Organisation in Application	\$ Amount Approved
Great Buckingham Street Project	\$3,200
The Alexandria Cliff Noble Centre Writers' Group	\$6,000
Weave Youth Family Community	\$7,600
Parents and Carers 2011	\$4,500
Parents and Community Members of Ultimo Public School	\$9,735
Spanish Community Care Association Inc.	\$3,900
Binning Lane Residents & Erko Community	\$1,486
Social Cycling Sydney	\$7,350
The Rainbow Culture Group	\$9,550
Redfern & Waterloo Community Gardens	\$4,000
Surry Hills Neighbourhood Centre	\$7,500
Bourke Street Public School Parents & Citizens Association	\$4,850
BrainArt Exhibition	\$6,000
Change Makers – for agents of change	\$8,212
Culture at Work	\$1,900
Alaska	\$8,300
Bikegal.com Collective	\$7,484
Palletable Furniture	\$8,350
P-plate Project Collective	\$3,180
	\$172,887

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
ROUND 1		
Alexandria Park Community School	\$4,500	Nil
Animal Liberation NSW	\$2,000	Park hire waiver for Belmore Park
Australia China Cultural Friendship Association Inc	\$1,900	Community venue hire waiver up to \$1,000

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
Babana Aboriginal Men's Group Inc	\$5,000	• Park hire waiver • Banner hire waiver up to \$2,400
Bell Shakespeare	\$5,000	Nil
Bharatiya Vidya Bhavan Australia	\$5,000	Nil
Brand X Productions Inc	\$5,000	Nil
Camp Out Inc.	\$2,500	Nil
Cathay Playhouse Inc.	\$5,000	Nil
ChinaLink of the Zhongguo Society	\$5,000	Nil
Chinese Parents Association – Children with Disabilities Inc	\$4,850	Nil
Companion Rabbit Advocates	\$2,365	• Community venue waiver up to \$500 • Redfern Park hire waiver
DirtyFeet Ltd	\$3,000	Community venue hire waiver up to \$6,300
Eastern Respite and Recreation.	\$5,000	Nil
Forest Lodge and Glebe Coordination Group (FLAG)	\$2,500	Nil
Free Broadcast Incorporated (FBI radio)	\$5,000	Venue hire waiver up to \$3,000
Glebe Area Tenant Group	\$3,200	Nil
Global Backyard Refugee Network	\$5,000	Nil
Harbour City Bears (HCB)	\$3,200	Nil
Harris Community Centre	\$4,900	Nil
Garden Games	\$2,000	Nil
Harris Community Scholarship Association Fund Inc (HCSAF).	\$5,000	Nil
Holy Trinity Church and St Stephens Church, Newtown	\$500	Nil

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
Indonesian Welfare Association Inc (IWA)	\$5,000	Venue hire waiver up to \$3,000
Inner City Basketball Club	\$5,000	Nil
Life for Koori Kids	\$3,000	Nil
Mathew Talbot Homeless Services (MTHS)	\$4,177	Nil
Millers Point Youth and Employment Partnership	\$5,000	Nil
New Mardi Gras Limited	\$5,000	Nil
New South Wales Writer's Centre	\$5,000	Nil
Pedestrian Council of Australia Ltd.	\$5,000	Nil
Pedro Collective	\$3,000	Nil
South East Neighbourhood Centre	\$3,000	Nil
South East Neighbourhood Centre	\$3,500	Nil
South East Neighbourhood Centre	\$5,000	Nil
South Sydney PCYC	\$4,500	Nil
St John's Community Services Ltd.	\$1,500	Nil
Salvation Army – Streetlevel Mission	\$4,400	Nil
Surry Hills Neighbourhood Centre	\$2,500	Nil
Surry Hills Neighbourhood Centre	\$3,300	Nil
Surry Hills Public Tenants Association	\$4,875	Nil
Sydney Women's Baseball League	\$2,500	Nil
The Gender Centre Inc	\$2,970	Nil
The Gender Centre Inc	\$1,725	Nil

Legislative Requirements

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
The Korean Youth Rights Association Inc (KYRA).	\$5,000	Nil
The South West Waterloo Precinct Community	\$2,000	Nil
The Twenty-Ten Association	\$4,000	Nil
The Uniting Church in Australia	\$4,973	Nil
The Wayside Chapel (TWC)	\$5,000	Nil
University of New South Wales	\$2,250	Nil
YMCA	\$5,000	Nil
YMCA of Sydney / National Centre of Indigenous Excellence (NCIE)	\$3,520	Nil
Melanoma Patients Australia	\$0	Community venue hire waiver up to \$2,500

ROUND 2

4A Centre for Contemporary Asian Art	\$5,000	Park hire for Belmore Park
ACON Health Ltd	\$5,000	Nil
Alexandria Residents Action Group	\$5,000	Nil
Australasian Art and Stageworks Inc	\$5,000	Nil
Australian Architecture Association	\$3,000	Nil
Australian Nursing Home Foundation Ltd	\$5,000	Nil
Australian Red Cross	\$3,500	Nil
Chinalink Gallery of the Zhong Guo (China) Society	\$5,000	Nil
Chinese Parents Association-Children with Disabilities Inc	\$4,800	Nil
Chippendale Creative Precinct	\$5,000	Park hire for Chippendale Green

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
Community Restorative Centre	\$2,000	Nil
Eastside Radio	\$5,000	Nil
Food Distribution Network	\$5,000	Nil
Forest Lodge & Glebe Coordination Group	\$3,500	Nil
Gentle Youth & Family Solutions	\$5,000	Nil
Greek Orthodox Community of NSW Ltd	\$3,500	Nil
Inner City Legal Centre	\$5,000	Nil
Instituto Cervantes, Sydney	\$5,000	Nil
Jazzgroove Association	\$5,000	Nil
Lifestart Cooperative	\$4,040	Nil
Mission Australia	\$2,658	Nil
NSW Reconciliation Council Inc	\$4,000	Nil
NSW Spanish and Latin American Association for Social Assistance	\$4,967	Nil
Oasis Youth Support Network	\$4,550	Nil
People with Disability Australia Inc	\$3,149	Nil
Physical Disability Council of NSW	\$1,450	Nil
Playgroup NSW Inc / Newtown Playgroup	\$3,350	Nil
Refugee Council of Australia	\$5,000	Nil
Sisters of Charity Outreach	\$5,000	Nil
South Sydney Community Aid	\$5,000	Nil
South Sydney Community Aid	\$4,000	Community venue hire waiver for Alexandria Town Hall up to \$1,000

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
South Sydney Police Citizens Youth Club	\$2,500	Nil
Spanish Community Care Association	\$5,000	Nil
Sydney Leather Pride Association	\$1,000	Nil
Sydney Story Factory Incorporated	\$5,000	Nil
The Aged-care Rights Service Inc	\$2,500	Nil
The Junction Neighbourhood Centre	\$5,000	Nil
The Medically Supervised Injecting Centre	\$3,139	Community venue hire waiver up to \$2,000
The Returned Services League of Australia (NSW Branch)	\$3,300	Nil
University of Sydney Glebe Community Development Project	\$2,332	Nil
University of Sydney Glebe Community Development Project	\$5,000	Park hire waiver for Victoria Park
Urban Arts Base	\$5,000	Park hire waiver for Green Square
Vibewire Youth Inc.	\$5,000	Nil
Victims and Witnesses of Crime Court Support	\$4,745	Nil
Waverley Bondi Beach Band	\$4,000	Park hire waiver for Observatory Hill Bandstand
Weave – Youth, Family & Community	\$4,900	Park hire waiver for Redfern Oval
YMCA of Sydney t/a National Centre for Indigenous Excellence	\$5,000	Nil
Harbour City Bears	\$0	Major venue hire for Sydney Town Hall up to \$14,000

LOCAL COMMUNITY GRANTS

Organisation in Application	\$ Amount Approved	VIK Approved
Heart Foundation	\$0	Community venue hire waiver up to \$3,000
	\$394,985	\$38,700

MAJOR FESTIVALS

Organisation	\$ Amount Approved	VIK Approved
Sydney Festival	\$534,051	Nil
Sydney Festival	\$1,141,800	Venue, park, open space and banner pole hire waiver – up to \$400,000 + CPI (10/11 CPI 3.8% – \$15,200 – total VIK \$415,200)
Sydney Writers Festival	\$280,000	Venue hire waiver and banner pole hire waiver – up to \$50,000 per year
Sydney Film Festival	\$124,560	Venue, park, open space and banner pole hire waiver – up to \$50,000
Australia Day Council of NSW	\$120,000	Venue/park hire waiver, banner pole hire waiver and a range of other things – up to \$200,000 per year
New Mardi Gras	\$150,000	Venue hire waiver, banner pole hire waiver and a range of other things – up to \$100,000 per year
Biennale of Sydney	\$236,210	Venue hire waiver and banner pole hire waiver – \$60,000 for 2012 event (12/13)
Gadigal Information Service	\$50,000	VIK up to \$20,000 per year
	\$2,636,621	\$835,200

Legislative Requirements

QUICK RESPONSE

Applicant/Organisation	Amount Approved
Reserve Forces Day Council Inc.	\$698.00
Clinton Bryan	\$250.00
William Chan	\$350.00
Stop CSG Sydney	\$932.00
Alexandria Park Community School	\$500.00
Sydney Basket Brigade	\$1,000.00
Australian Guangzhou Association	\$500.00
Chunghwa Youth Art Group	\$750.00
Chinese Youth League of Australia Inc.	\$500.00
Australian Chinese Community Association of NSW Inc.	\$500.00
Great South Band	\$500.00
Chungshan Society of Australia	\$500.00
Sydney Korean Business Association	\$1,000.00
NSW Chin Woo Athletic Association Incorporated	\$500.00
Yau Kung Mun Chinese Martial Arts	\$750.00
Surry Hills Neighbourhood Centre (on behalf of the Carmen Rupe Memorial Trust)	\$1,000.00
South Sydney Community Aid MNC	\$1,000.00
Jarah Crook	\$600.00
Australian Council of Chinese Organisations	\$750.00
Chinese Film Festival Inc.	\$500.00
Korean Tae Kwon Do Demonstration Team	\$500.00
Peloton Incorporated	\$1,000.00
Gadigal Warriors Sporting & Youth Services Club	\$1,000.00
Mudgee Fine Foods	\$400.00
Pacific Dragons Dragon Boat Team	\$1,000.00
Shane Nolan	\$1,000.00

QUICK RESPONSE

Applicant/Organisation	Amount Approved
	\$17,980.00

VILLAGE BUSINESS PARTNERSHIP GRANTS PROGRAM

Organisation	\$ Amount Approved	VIK Approved
South Sydney Business Chamber	\$129,500	• Venue hire waiver up to \$240 • Banner pole hire waiver up to \$52,000
Haymarket Chamber of Commerce	\$72,000	Banner pole hire waiver – \$83,000
Potts Point Partnership	\$80,000	Banner pole hire waiver – \$15,600
Pymont Ultimo Chamber of Commerce and Industry Inc.	\$80,000	Banner pole hire waiver – \$14,000
	\$361,500	\$29,600

REDFERN SHOPFRONT IMPROVEMENT MATCHING GRANTS PROGRAM

Organisation	\$ Amount Approved
Labels on Sale	\$14,439.99
Redfern Cellars	\$3,000.00
Michael Bremner	\$2,539.54
Peter Borbilas	\$3,000.00
	\$22,980

AD HOC GRANTS APPROVED IN 2011/2012 AND TO BE PAID FROM FUTURE FINANCIAL YEARS

Council Committee	Organisation	Cash Amount	VIK
Cultural & Community Services	Sydney Festival	\$800,000.00	Nil
Cultural & Community Services	Biennale of Sydney \$270,000 cash each year for 12/13, 13/14, 14/15	\$810,000.00	Nil
Cultural & Community Services	Vogue Australia \$40,000 cash and \$30,000 in VIK for 12/13, 13/14, 14/15	\$120,000.00	\$90,000.00
Cultural & Community Services	IMG Fashion \$20,000 cash and \$50,000 in VIK for 12/13, 13/14, 14/15	\$60,000.00	\$150,000.00
Cultural & Community Services	History Council of NSW \$20,000 cash and VIK up to \$10,000	\$20,000.00	\$10,000.00
Cultural & Community Services	Marrickville Council \$50,000 12/13 \$50,000 + CPI 13/14 \$50,000 + CPI 14/15	\$150,000.00	Nil
Cultural & Community Services	Queensland University of Technology \$10,000 cash and up to \$40,000 VIK for 12/13, 13/14 and 14/15	\$30,000.00	\$120,000.00
Cultural & Community Services	Australian Lung Foundation \$15,000 and venue and banner pole hire up to \$25,000 (13/14)	\$15,000.00	\$25,000.00
Cultural & Community Services	Glebe Youth Service \$162,740 (12/13) \$167,622 (13/14) \$86,325 (14/15)	\$416,687.00	Nil
Cultural & Community Services	Historic Houses Trust	\$12,500	Nil
		\$2,434,187	\$395,000.00

Legislative Requirements

AD HOC GRANTS APPROVED IN 2011/2012 AND TO BE PAID FROM 2011/2012 FINANCIAL YEAR

Council Committee	Organisation	Cash Amount	VIK
Cultural & Community Services	Historic Houses Trust	\$37,500	Nil
Cultural & Community Services	Sydney Film Festival	\$30,000	Nil
Cultural & Community Services	Powerhouse Museum	\$150,000	Project Support
Cultural & Community Services	Historic Houses Trust	\$15,000	Nil
Cultural & Community Services	Australian Institute of Architects	\$10,000	Nil
Cultural & Community Services	Monkey Baa Theatre for Young People	\$45,000	Nil
Cultural & Community Services	South Sydney Community Transport	\$94,489	Nil
Environment & Heritage	Dictionary of Sydney Trust	\$250,000	Office Administration up to \$39,000
Environment and Heritage	WWF Australia	\$35,000	<ul style="list-style-type: none"> • Banner pole hire up to \$11,610 • Venue hire of the Barnet Long Room, Customs House up to \$2,272.72
Cultural & Community Services	Bicycle NSW	\$50,000	Venue, park, open space and banner pole hire – \$22,400
Cultural & Community Services	Best Friends Forever Incorporated	\$16,667	Nil
Cultural & Community Services	Pymont Ultimo Chamber of Commerce and Industry Inc.	\$20,000	Nil
Cultural & Community Services	Garage Sale Trail	\$55,000	Banner pole hire up to the value of \$32,600
Cultural & Community Services	Australian Olympic and Paralympic Teams 2012	\$60,000	Venue hire waiver for media event
		\$868,656	\$107,882.72

VENUE HIRE WAIVER – MAJOR VENUES

Organisations	VIK Value \$
The Radio Community Chest Inc.	\$16,500.00
Sydney Conservatorium of Music	\$16,050.00
Yellow River Philharmonic Chorus Incorporated	\$5,800.00
The Occasional Performing Sinfonia	\$4,000.00
Paddington Public School	\$2,500.00
Sydney International Piano Competition of Australia	\$2,600.00
Australian Doctors Orchestra	\$9,600.00
MasoniCare (The New South Wales Freemasons Grand Charity Fund)	\$4,400.00
Juvenile Diabetes Research Foundation	\$6,100.00
Sydney Alliance for Community Building Ltd	\$15,336.36
Australian Marriage Equality Association	\$6,640.00
Public Schools Charity Concert Committee	\$7,000.00
Festa Events & Film Projects Pty	\$670.00
Australian Chinese Performing Artist's Association	\$7,200.00
Sydney Secondary College	\$4,000.00
Sustainable Business Australia (SBA)	\$1,136.00
NSW Business Chamber	\$5,618.00
Peter Pan Opportunity Committee	\$3,200.00
Eric Nair	\$2,561.00
University of New South Wales Faculty of the Built Environment	\$3,480.00
National Institute for Experimental Arts UNSW	\$2,068.00
Sydney Homeless Connect	\$31,900.00
Mahasiddha Kadampa Meditation Centre	\$1,700.00
Australian Climate Coolers Limited (for the 1 Million Women Campaign)	\$10,700.00
Sydney Eisteddfod	\$11,000.00
Ewater Innovations	\$1,500.00
Jessie Street National Women's Library	\$1,180.00
Chengdu Cultural Department Delegation	\$17,700.00

VENUE HIRE WAIVER – MAJOR VENUES

Organisations	VIK Value \$
Sydney University Graduate Choir	\$9,290.00
The Wilderness Society	\$5,618.00
Athletics Australia	\$26,700.00
Australian Security Medals Foundation Incorporated	\$2,808.00
Sydney University	\$16,050.00
Sydney Film Festival	\$52,081.00
Oz Harvest	\$2,925.00
Goethe Institut	\$1,657.00
Sydney Youth Orchestras	\$22,140.00
Variety – The Children's Charity	\$8,034.00
Childrens Cancer Institute Australia	\$5,562.00
University of the Third Age Harbourside	\$2,762.00
Peter Pan Opportunity Committee Limited	\$6,322.00
St George Foundation	\$3,090.00
Be What You Want	\$3,605.00
Life Changing Experiences Foundation	\$2,212.00
Plan International Australia	\$3,090.00
Sydney Writers Festival	\$3,932.00
Property Council of Australia	\$18,504.00
Roads Australia	\$3,090.00
The Aurora Group – A Ruby Foundation	\$9,146.00
Climate Action Network Australia (CANA)	\$2,360.00
60th Dhammachai Education Foundation	\$14,080.00
The Occasional Performing Sinfonia	\$6,107.50
University of Sydney	\$7,833.00
Fairtrade Australia & New Zealand	\$1,250.00
Australian Marriage Equality	\$13,642.50
CREATE Foundation	\$3,167.50
Operation Pilgrimage	\$9,058.88
Reserve Forces Day Council Inc.	\$9,228.13
	\$477,484.87

Legislative Requirements

VENUE HIRE WAIVER – COMMUNITY VENUES

Organisation	VIK Value \$
Rainbow Babies Playgroup Disco Event	\$441.00
Pride History Group	\$210.00
Vijaya Sen	\$190.00
Jagath Dheerasekara Exhibition	\$290.00
Older Women's Network – Customs House	\$78.00
Justice for Children Organisation	\$228.00
Alternatives to Violence Project NSW Inc.	\$1,115.00
Cowbells Community Craft	\$1,230.00
Women in Film & Television WIFT NSW	\$1,000.00
Pine Street Ceramics Students Exhibition	\$600.00
NSW Consumer Advisory Group	\$600.00
Wesley Mission	\$900.00
Kings Cross Rotary	\$620.00
Augustine Fellowship Newtown	\$189.00
Redfern Legal Centre Limited	\$740.00
Al-Anon Family Group – Newtown	\$1,508.00
Narcotics Anonymous (Erskineville)	\$5,508.00
ACON	\$102.50
Al Anon (Glebe)	\$2,366.00
Crystal Meth Anonymous	\$923.00
2011 Residents Group	\$333.00
Erskineville Toastmasters	\$448.50
Recreation & Peer Support Inc.	\$1,107.00
Nicotine Anonymous	\$1,623.57
Augustine Fellowship Newtown	\$1,345.00
Rainbow Babies Playgroup	\$1,612.00
Team Sydney – Martial Arts	\$9,240.00
Same Sex Salsa	\$1,822.50
Ausdance	\$1,600.00
Vietnamese Women's Group	\$4,100.00
Glebe Community Development Project	\$4,100.00
Youth Block	\$369.00

VENUE HIRE WAIVER – COMMUNITY VENUES

Organisation	VIK Value \$
Narcotics Anonymous – Newtown	\$4,485.00
Australia China Cultural Friendship Association	\$18,450.00
Australian Bureau of Statistics	\$492.00
JKA Karate School	\$3,225.00
Friends of Erskineville	\$792.00
Sydney City Bonsai Club	\$333.00
Kings Cross Community Information Centre	\$2,220.00
Narcotics Anonymous Unity Day	\$467.00
Tong Drumming Classes	\$184.50
Indonesian Welfare Association (IWA)	\$6,110.00
Mess Hall Productions	\$2,043.00
Eternity Change Makers	\$1,236.00
Sydney Spanish Seniors Association	\$6,875.00
City East Community College	\$4,104.00
Glebe Society	\$94.50
Write to Care Carers Writing Group	\$672.00
Glebe Art Show	\$1,143.00
Sydney Clean Up Victoria St Campaign Community Meeting	\$81.00
Sydney UA3	\$760.00
Crystal Set Choir	\$111.25
Wesley Mission	\$155.00
Sydney University of the Third Age	\$3,114.00
Alessandro Perini	\$290.00
Camp Quality	\$1,650.00
Darlo Drama	\$14,718.00
Observatory Hill Environmental Education Centre	\$1,000.00
Radio 2RPH (Radio for Print Handicapped)	\$615.00

VENUE HIRE WAIVER – COMMUNITY VENUES

Organisation	VIK Value \$
Rotary Club of Sydney CBD	\$345.00
Rainbow Recovery	\$67.50
Acon	\$620.00
Cerebral Palsy Alliance Mentoring Program	\$189.00
Black Dog Institute	\$749.25
Glebe Chamber of Commerce	\$117.50
Social Justice In Early Childhood Group13	\$28.00
Glebe Chamber of Commerce	\$381.00
Arts Anon	\$1,183.00
Australian Diabetes Council	\$1,464.00
Glebe Society	\$451.00
Alternative to Violence Program	\$472.50
Inner West MS Support Group	\$252.00
UA3 (Univeristy of Third Age)	\$234.00
ACON	\$384.00
Wesley Mission	\$310.00
Sydney University of the Third Age	\$1,476.00
Old Grammarians	\$58.50
Hopstreet	\$82.00
Psychiatric Rehabilitation Australia	\$457.50
City U3A University of the Third Age	\$234.00
Crystal Meth Anonymous	\$138.00
Kings Cross Community & Information Centre	\$4,329
	\$135,982.07

BANNER HIRE WAIVER

Organisation	VIK Value \$
Oxfam Australia	\$1,440.00
Chinese Film Festival Inc.	\$6,450.00
Art Gallery of New South Wales	\$80,000.00
Australian Brandenburg Orchestra	\$80,000.00
Australian Chamber Orchestra	\$80,000.00
Australian Museum	\$80,000.00
Bangarra Dance Company	\$80,000.00
Bell Shakespeare	\$80,000.00
CarriageWorks	\$80,000.00
Company B	\$80,000.00
Historic Houses Trust	\$80,000.00
Maritime Museum	\$80,000.00
Museum of Contemporary Art	\$80,000.00
National Trust	\$80,000.00
Object Gallery	\$80,000.00
Opera Australia	\$80,000.00
Powerhouse Museum	\$80,000.00
NSW State Library	\$80,000.00
Sydney Dance Company	\$80,000.00
Sydney Opera House	\$80,000.00
Sydney Symphony Orchestra	\$80,000.00
Sydney Theatre Company	\$80,000.00
United Returned Soldiers Fund	\$1,440.00
Head On Foundation	\$4,000.00
Goethe-Institut Australia	\$17,850.00
Alzheimers Australia	\$13,248.00
RSPCA NSW Inc.	\$14,724.00
Sydney International Piano Competition	\$2,754.00
International Chinese Film Festival Incorporated	\$10,050.00
The Cancer Council NSW	\$6,228.00
Australian Red Cross	\$5,274.00
Oxfam Australia	\$1,260.00
The Australian Ballet	\$3,996.00
	\$1,688,714.00

Legislative Requirements

ACCOMMODATION GRANTS PROGRAM

Organisation	VIK Value \$
107 Projects Incorporated	\$37,912.24
TAFE Commission	\$11,807.92
Tribal Warrior	\$3,955.20
Beehive Industries Co-op Limited	\$179,915.32
Rinse Out	\$27,423.75
Common Equity NSW Limited	\$33,372.98
People Living with HIV Aids	\$5,796.92
Dept of Ageing Disability and Home Care	\$24,852.98
Protective Behaviours Consultancy Group of NSW Inc.	\$17,389.66
South Sydney Community Aid Co-operative Ltd	\$17,387.47
Glebe Music Project	\$10,927.27
South East Neighbourhood Centre Inc.	\$28,981.31
Asian Australian Artists Association	\$60,271.54
First Draft Incorporated	\$63,124.00
Tom Bass Sculpture Studio School	\$24,613.68
South Sydney Youth Services Inc.	\$8,755.00
KU Children's Services	\$14,069.00
Gay & Lesbian Rights Lobby Group Inc.	\$7,802.07
South Sydney Heritage Society	\$81,955.00
University of Sydney	\$16,390.91
Physical Disability Council of NSW Inc.	\$2,463.01
Radio for the Print Handicapped of NSW Co-operative Ltd	\$20,992.38
Recreation and Peer Support	\$1,912.27

ACCOMMODATION GRANTS PROGRAM

Organisation	VIK Value \$
Sydney South West Area Health Service	\$12,165.33
Brand X Production Incorporated	\$64,890.00
Sydney Gay and Lesbian Choir Inc.	\$7,802.07
Walla Mulla Family & Community Support	\$49,284.17
Wrap with Love Inc.	\$31,827.00
KU Children's Services	\$28,139.00
Central Sydney Area Health Service	\$12,165.33
KU Children's Services	\$21,384.00
Emergency Architects Australia Ltd	\$34,778.22
Inner City Legal Services Centre	\$34,778.22
KU Children's Services	\$72,059.00
SDN Children's Services	\$81,149.00
KU Children's Services	\$18,005.00
UTS Child Care Inc.	\$118,726.04
Older Women's Network	\$32,781.81
Women's Library Inc.	\$40,575.14
Metro Screen Limited	\$20,302.87
Radio Eastern Sydney	\$15,419.47
KU Children's Services	\$110,067.00
The Trustees of the Roman Catholic Church	\$26,735.00
SDN Children's Services	\$57,964.00
PACT Youth Centre Inc.	\$61,755.47
Redfern Legal Centre Ltd	\$33,586.06
SESI: Kings Cross Early Child Health Centre	\$11,255.09
Darlinghurst Theatre Pty Ltd	\$47,530.35
Australian Guild of Screen Composers	\$1,790.98
Australian Screen Editors Guild Inc.	\$1,790.98

Legislative Requirements

ACCOMMODATION GRANTS PROGRAM

Organisation	VIK Value \$
Kings Cross Community & Information Centre Inc.	\$69,556.44
Women In Film & Television	\$5,251.65
Eastern Sydney Respite & Recreation	\$23,185.48
KU Children's Services	\$27,012.00
East Sydney Community Based High School	\$72,310.12
KU Children's Services	\$28,139.00
SDN Children's Services	\$139,113.00
Surry Hills Neighbourhood Centre	\$81,955.00
East Coast Theatre Company Ltd	\$17,389.66
KU Children's Services	\$112,551.00
Women's Library Inc.	\$128,412.91
Mandala Community Counselling Services	\$5,796.92
Vibewire Youth Services Inc.	\$79,989.80
Asylum Seekers Centre	\$6,180.00
Inner Sydney Regional Council for Social Development Inc.	\$59,321.96
Rosebery Child Care Centre	\$23,540.65
	\$2,630,484.07

Legislative Requirements

Clause 217 (1) (a6) External Bodies

The City must report on any external bodies exercising delegated functions of the Council.

During 2011–12 there were no external bodies exercising delegated functions of the Council.

Clause 217 (1) (a7) Partnerships, Cooperatives and Joint Ventures

The City must report on all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or not incorporated) in which the council (whether alone or in conjunction with other councils) held a controlling interest during that years.

Clause 217 (1) (a8) Partnerships, Cooperatives and Joint Ventures

The City must report on all corporations, partnerships, trusts, joint ventures, syndicates or other bodies (whether or not incorporated) in which the council participated during that year.

The Food Regulation Partnership

The City has a partnership with the NSW Food Authority.

The partnership's objectives are:

- Safer food for consumers
- Reduce the impact of foodborne illness caused by the retail food sector
- Strengthen the food safety response capacity of NSW State and local government agencies
- Better use of local and NSW Government resources, including avoiding duplication of food regulation services.

These types of partnerships will maintain consistencies in food regulation across NSW, require increased level of reporting and provide training for staff monitoring and enforcing food safety.

Low Carbon Living (LCL) Cooperative Research Centre (CRC)

The City has agreed to enter into a partnership with the University of New South Wales (UNSW) and other participants to establish the Low Carbon Living Cooperative Research Centre (LCL CRC). This is subject to funding from a Cooperative Research Centre grant.

Participating in the LCL CRC will provide valuable research funding that can be applied to investigate the positive contribution green roofs can make to the City's urban environment.

Participation will also improve the City's ability to engage with the property industry and the State Government on green roof issues.

Design for Cities (DFC) Cooperative Research Centre (CRC)

The City has agreed to enter into a partnership with the University of Technology Sydney (UTS) and other participants to establish the Design for Cities Cooperative Research Centre (DFC CRC). This is subject to funding from a Cooperative Research Centre grant.

The DFC CRC's research will focus on two major areas: the knowledge and information economy and design and place-making.

Participating in the DFC CRC will provide valuable research that can be applied to the City's ongoing policy and urban management work. Participation is also likely to improve the City's ability to engage with the Federal Government on city-focused issues.

University of New South Wales Faculty of Built Environment (UNSW) MOU

In April 2010 the City and the UNSW Faculty of Built Environment entered into a MOU to establish the 'Urban Research Board' whereby the City and the UNSW can explore and develop teaching and research ideas and projects based on the built environment of the city. The collaboration is intended to integrate activity involving the design professions, construction, property development and information technology.

Transforming Sydney – A City/State Partnership 2010–2015

The City, Department of Transport NSW and Department of Planning NSW signed a five year MOU in September 2010 to work together to improve public transport, taxi, walking and cycling in the City. Under the agreement several practical changes to how public transport, taxis and traffic signals operate have been completed and a wider range of more substantial projects are in development. With the change of State Government in March 2011, a renegotiation process began on a new agreement without affecting delivery of the existing interagency projects.

Inner City Mayors' Supply for Affordable Housing Project

The City received Commonwealth Housing Affordability Funding for the Inner City Mayors' Affordable Housing Project on behalf of 11 inner metropolitan councils. Recognising the need to increase the supply of affordable rental housing the Inner City Mayors' Forum initiated the project which identifies sites owned by council, government agencies and the private sector for the development of affordable rental housing.

The project identifies 20 sites producing 1000 new homes, half of which are to be dedicated for affordable rental housing. The project also aims to identify issues that affect the provision of affordable rental housing and to help develop a best practice guide.

Wentworth Park Sporting Complex Trust

Council is a member of the Wentworth Park Sporting Complex Trust which is made up of representatives of the Department of Lands, Department of Racing and Gaming, Greyhound Racing NSW, the Greyhound Breeders, Owners and Trainers Association, the local community and Council. The Trust makes decisions on the management and operation of the sporting complex and its relationship to the adjoining residents and parkland. Projects delivered by the Trust include the upgrade of Wattle Street, improved changerooms for the sports fields and opening the light rail viaduct arches. Council is also working with the Trust on northern boundary improvements between the park and the sporting complex, and improved public access through the sporting complex.

Chief Operations Office

Owners Consent Deed with Frasers

The City has established a cooperative deed of agreement with Frasers Property for developing the former Carlton and United Brewery, Chippendale. The key components of the agreement, and the relative voluntary planning agreement with the Minister for Planning, include commitment to precinct water and energy saving programs, Council ownership of primary roads, an increase in the contribution for the community facilities, the option of monetary contributions to Council for road crossings, Council approval of management plans, a fast-tracked completion date for a public park and extended maintenance periods for Council roads.

Scouts Australia

In early 2008, Scouts Australia approached the City with the offer of a gift of art to celebrate the Centenary of Scouting to be sited in Scout Place at Circular Quay, sponsored by Dick Smith AO and Pip Smith. The City entered a Memorandum of Understanding with Scouts Australia detailing funding and selection process for the public art work, including details of the Scout Place Public Art Selection Committee, which included representatives of Dick Smith and Scouts Australia, and the City's Public Art Advisory Panel. The CEO approved the calling for quotes from public art consultants to run an invited competition for the project. As a result of this competition, Council resolved to commission the work *Windlines* by artists, Jennifer Turpin and Michaelie Crawford. The work was unveiled by the Lord Mayor, Michael Jeffrey and Dick Smith on 19 September 2011.

National Institute for Experimental Arts (NIEA), COFA, UNSW

Curating the City is a groundbreaking creative arts driven research program by the National Institute for Experimental Arts (NIEA) at the College of Fine Arts, University of New South Wales, being conducted over five years as part of an Australian Research Council funded project. Led by NIEA, Curating the City is a partnership research project with Object: Australian Centre for Craft and Design, Digital Eskimo and the City, to demonstrate the capacity of the arts to promote and create sustainable urban cultural environments. The research project will provide a project website and database register of global best practice sustainable public art projects and bring national and international artists to Sydney for project workshops and symposiums. Council approved cash sponsorship for the NIEA at the University of New South Wales of \$20,000 (excluding GST) a year for five years from 2011–12 to 2015–16 to a total of \$100,000.

Employment and Local Development Project

Organisation for Economic Cooperation and Development/Local Employment & Economic Development Climate Change (OECD/ LEED), Employment and Local Development Project with project partners Sydney Institute, Northern Sydney Institute, South West Sydney Institute, Western Sydney Institute and Regional Development Australia Sydney.

Memorandum of Understanding – Marrickville Council

The MOU between Council and Marrickville Council was developed following a Resolution of Council on 15 December 2008 and is effective for three years from 1 July 2009. The objective of the MOU is to achieve strategic and coordinated business development in the Newtown, Enmore and Erskineville area. Marrickville Council administers a Service Agreement with the Newtown Precinct Business Association to deliver projects funded according to a schedule and work plans. Funds are released subject to key performance indicators being met in the MOU.

International Memorandum of Understanding – Chongqing

A Memorandum of Understanding between the City, NSW Government and Chongqing of the People's Republic of China was signed in February 2010 to formalise the strong will of all the parties to develop friendly cooperative relations.

International Memorandum of Understanding – Hubei

A Memorandum of Understanding was signed on the establishment of friendly cooperative relations between the Province of Hubei of the People's Republic of China, the State of New South Wales and the City.

Legislative Requirements

Better Buildings Partnership

The Better Buildings Partnership is a collaboration of a number of Sydney's leading public, private and institutional landlords. The Partnership aims to improve the sustainability performance of existing commercial and public sector buildings across Sydney's local government area. The partnership will deliver resources and tools to tackle the challenges facing the commercial property sector and help Sydney become one of the world's top sustainable cities. The Founding Members are: AMP Capital Investors, Brookfield Office Properties Australia, Charter Hall, The City of Sydney, Colonial First State, DEXUS Property Group, Frasers Property, The GPT Group, Investa Property Group, Lend Lease, Mirvac, Stockland, The University of Sydney, and the University of Technology.

CitySwitch Green Office Collaboration Agreement (DECCW)

The collaboration agreement is between the CitySwitch NSW partnering councils which include the City of Sydney, North Sydney Council, Parramatta City Council and Willoughby City Council, and the NSW Department of Environment, Climate Change and Water (DECCW). The initial term of the agreement is from 1 January 2010 to 1 January 2012, with an option to extend it for a further 12 months subject to suitable outcomes and availability of DECCW funding. The agreement is intended to help local councils and DECCW work together to promote business participation in, and environmental outcomes from, the CitySwitch Green Office program and DECCW's Sustainability Advantage program. The main objective is to ensure an integrated offering of NSW State and Local Government environmental programs to NSW businesses.

Green Living Centre MOU with Marrickville Council

The Green Living Centre (previously known as The Watershed) is at 218 King Street, Newtown.

The Centre is a partnership between the City of Sydney and Marrickville Council. The partnership is part of an ongoing commitment to support sustainable environments. Both Councils in June 2009 committed to a further five year partnership for the Centre. The Green Living Centre was originally funded by the

NSW Stormwater Trust with a focus on stormwater pollution and water conservation, and has since expanded its focus to embrace innovative and practical solutions for sustainability.

The Green Living Centre's staff and volunteers offer a professional advisory and referral service to promote simple cost-effective ideas for more sustainable living. Included are a range of environmental programs, including worm farming and composting, grey water reuse, rainwater tanks, energy and water efficiency, recycling, natural cleaning, sustainable housing, and permaculture.

Cooks River Sustainability Initiative (Our River)

The City is working in partnership with seven other councils in the Cooks River catchment to build capacity of Council staff and the community in planning for catchment management with the view to develop best practice water conservation and stormwater quality improvement. The project team is working with communities, businesses and councils for long-term improvement of the catchment.

Smart Green Business

The City is one of 14 councils working with Sydney Water in a Council Partnership Pilot program, based on Sydney Water's Every Drop Counts Business Program targeting small to medium businesses. The sustainability program offers free assessments to identify opportunities to save water and money and help to make them happen. The program also includes help in waste avoidance and recycling strategies and a referral to NSW Government energy efficiency programs.

The Social Housing Sustainability Partnership (SAVE)

The Social Housing Sustainability Partnership, now known as SAVE for "Sustainability Values Everyone" is a \$1.75 million, three-year Urban Sustainability Project funded by the NSW Environmental Trust to work in partnership with Housing NSW, City of Sydney, City of Canterbury, Marrickville and Randwick City Councils. It aims to bring greener choices within reach of social housing tenants, low income, culturally and linguistically diverse communities and Aboriginal and Torres Strait Islander residents.

Greater Sydney Partnership

Director (company wound up as at 31/07/2011)

The Greater Sydney Partnership is a NSW Government initiative to drive tangible economic value for the Sydney community through the creation of the Greater Sydney Partnership that will have Brand Sydney at its core. It was launched on 30 April 2010 to continue the work begun by Project Brand Sydney. The creation and objectives of the Greater Sydney Partnership align closely with Sustainable Sydney 2030, particularly Objective 1.4 which seeks to improve tourism infrastructure, accommodation, assets and branding of Sydney, and Objective 10.4 which seeks to establish and monitor partnerships for change.

Transport MOU

In September 2010, the City signed a 'Transforming Sydney Memorandum of Understanding' with the former NSW Government which will guide improved public and active transport options, as well as traffic flows for the whole of the City centre. The City has set aside \$180 million to ensure light rail, if it is introduced in the city centre, delivers the maximum benefits for the city.

Homelessness Outreach

The City continues to partner Housing NSW to jointly fund an Assertive Homelessness Outreach and Support Service for rough sleepers. This service, Way2Home, is provided by Neami, a nongovernment service provider. The Federal Government has also provided funding towards the inclusion of a Health Outreach Team in the Way2Home Service which will be operated by St Vincents Hospital in partnership with Neami. Way2Home focuses on referring rough sleepers who have been homeless over a long term into stable and supported housing.

YWCA Homelessness Brokerage Service

The City continues to partner Housing NSW to jointly fund the Homelessness Brokerage Program operated by the YWCA under contract to the City. This program provides help to prevent new or enduring homelessness to people at risk or who have recently fallen into crisis.

Public Housing MOU (Housing NSW)

The City of Sydney and Housing NSW signed an MOU in August 2009 to work together with residents and the community to significantly improve the amenity, safety, health and wellbeing of people living in and around public housing areas. Staff from the two organisations meet monthly to discuss and resolve issues of interest to public housing residents and their local communities.

These have included bed bugs, cleansing, safety, pet education, recycling, community events, the Camperdown Project (Common Ground), cycle paths and urban planning for Woolloomooloo.

Redfern Community Centre

The City and Redfern Police Command

signed an MOU in August 2009 to improve the levels of understanding and cooperation between the police and the Redfern Community Centre, and to allow each to pursue their activities with respect and consideration for each other.

The MOU aims to bring consistency and agreed standards to the work of the police when they need to visit the centre in relation to their duties, and makes clear the expected responses of the centre staff.

Events NSW

The MOU between the City and Events NSW was signed in May 2009 following a resolution of Council on 8 December 2008. It is valid for three years (1 January 2009 – 31 December 2011). It may be amended in writing, by joint agreement of the parties. It continues subject to review by both parties and report to the Council and ENSW board.

The MOU sets out a formal relationship and standard processes between ENSW and CoS. The parties agree to work in a cooperative and consultative manner and improve coordination of development, production and or sponsorship of events for Sydney.

Green Square

The City has established a high level interagency forum chaired by the Director of City Culture and Community to consider, develop and implement a Social Infrastructure and Services Strategy for Green Square. Key State and Federal agencies and NGOs involved include Health and Ageing, General Practice, Education, Community Services, Housing and Police. This taskforce will be crucial to the future development of infrastructure and services for this important urban renewal Village Centre.

Clause 217 (1) (a9) Equal Employment Opportunity Activities

The City must report on activities undertaken by the City to implement the EEO Management Plan.

Equal Employment Opportunity (EEO) continues to be integral to effective people management in the City.

Objectives of the management plan include:

1. Maintain employment policies and practices that are consistent with anti-discrimination legislation and ensure fair and equitable access to jobs, conditions of employment, promotions, training and development opportunities.
2. Gain the commitment of all staff and councillors to an equitable working environment that is free from unlawful discrimination and harassment.
3. Seek to employ a range of staff at all levels that reflects the social composition and diversity of the community.

Strategies to achieve these objectives include:

1. Actively incorporate EEO principles into all policies and practices affecting City staff.
2. Integrate EEO principles into mainstream training and development activities and implement specialist EEO training programs.
3. Communicate and promote the principles and practices of EEO in the City.
4. Implement initiatives and special programs to assist the recruitment of EEO groups.

In 2011–12 the City's EEO Management Plan was updated in line with the City's Workforce Strategy.

Training continued to be delivered in the areas of cultural awareness, Aboriginal cultural respect and disability awareness.

There was ongoing support for the Aboriginal Employment Service school-based traineeships with two Aboriginal apprenticeships drawn from this program employed in Fleet Management and Construction.

Legislative Requirements

Clause 217 (1) (b) General Manager (CEO) Remuneration Packages

The City must report on the total remuneration comprised in the remuneration package of the general manager during the year that is to include the total of the following:

- (i) the total value of the salary component of the package,
- (ii) the total amount of any bonus payments, performance payments or other payments made to the general manager that do not form part of the salary component of the general manager,
- (iii) the total amount payable by the council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor,
- (iv) the total value of any non-cash benefits for which the general manager may elect under the package,
- (v) the total amount payable by the council by way of fringe benefits tax for any such non-cash benefits

Position	Total Remuneration Package during 2011–12	Salary Component during 2011–12	Employer's Super Component during 2011–12	Total FBT Payable
Chief Executive Officer	\$419,178.60	\$384,567.56	\$34,611.04	\$1,887.37

Clause 217 (1) (c) Senior Staff Remuneration Packages

The City must report on the total remuneration comprised in the remuneration packages of all senior staff members (other than the general manager) employed during the year, expressed as the total remuneration of all the senior staff members concerned (not of the individual senior staff members) and including totals of each of the following:

- (i) the total value of the salary component of the package,
- (ii) the total amount of any bonus payments, performance payments or other payments made to the senior staff that do not form part of the salary component of the staff,
- (iii) the total amount payable by the council by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the staff may be a contributor,
- (iv) the total value of any non-cash benefits for which the staff may elect under the package,
- (v) the total amount payable by the council by way of fringe benefits tax for any such non-cash benefits

Position	Total Remuneration Package during 2011–12	Salary Component during 2011–12	Employer's Super Component during 2011–12	Total FBT Payable
TOTAL	\$2,567,112.81	\$2,358,365.63	\$208,747.18	\$53,822.34

Internal City of Sydney notes

The Act requires Council to designate senior staff. At the City of Sydney this has been defined as those staff who form the Executive, designated as M1 (CEO) and M2 positions.

The CEO's remuneration is detailed in 217(l) b.

Clause 217 (1) (e) Annual charge for stormwater management services

If the council has levied an annual charge for stormwater management services a statement detailing the stormwater management services provided by the council during that year.

In 2011–12, \$1.479 million was allocated for stormwater management projects within the LGA in three categories:

1. Developing floodplain risk management plans for all catchments in the Local Government Area
2. Stormwater drainage upgrades including investigation, design and construction
3. Stormwater drainage quality improvement works including investigation, design and construction.

The City continued the preparation of floodplain risk management studies and plans including:

- Floodplain Risk Management Study and Plan for the Alexandra Canal Catchment (progressing, 15 per cent complete)
 - Blackwattle Bay Catchment Flood Study (continued from last year, 95 per cent complete now)
 - Johnstons Creek Catchment Flood Study (continued from last year, 95 per cent complete now)
 - Centennial Park and Rushcutters Bay Catchments Flood Study (15 per cent complete)
 - Woolloomooloo Catchment Flood Study (15 per cent complete)
- The City completed or partially completed drainage investigations and designs for the following program of future works:
- CCTV Drainage Investigations and design of various drainage problems.
 - Midblock Road and drainage concept design (continued from last year, 95 per cent complete now)

- Holland Street–Harbour Street, St Peters
 - Barwon Park Road, Alexandria – Stage 2
- The City completed the following drainage upgrades and stormwater quality improvement works:
- Lang Road Drainage, Centennial Park – Stage 1
 - Commonwealth Street, Surry Hills between Reservoir Street and Ann Street
 - Holdsworth Street, Leamington Avenue, Pine Street and Copeland Avenue – Stages 1
 - Moore Park Road and Oatley Road, Paddington
 - Allen Avenue and Brandling Lane (intersection with Newton Street) – Stage 1, Alexandria
 - Joynton Avenue between Elizabeth Street up to O’Dea Avenue, Zetland
 - Riley Street and Albion Street, Surry Hills

Clause 217 (1) (e1) Annual charge for coastal protection

If the council has levied an annual charge for coastal protection services – a statement detailing the coastal protection services provided by the council during that year.

Nil

Clause 217 (1) (f) Companion Animals Act reporting

The City must provide a detailed statement, prepared in accordance with such guidelines as may be issued by the Director-General from time to time, of the council’s activities during the year in relation to enforcing, and ensuring compliance with, the provisions of the Companion Animals Act 1998 and the regulations under that Act.

Companion Animal Activities

Pound data

In the period 1 July 2011 to 30 June 2012, the City of Sydney seized 84 cats and 174 dogs for a total of 258 animals.

Of these animals, 80 cats and 98 dogs, a total of 178 animals, were transferred to the Sutherland Shire Council’s Animal Shelter, with which the City has a shared services agreement to care for the impounded animals.

- 4 cats and 76 dogs were returned to their owners without requiring transfer to the animal care facility.
- 6 cat and 46 dogs were released to their owners by the animal care facility.
- 14 cats and 8 dogs were euthanased due to illness or poor suitability for re-homing due to temperament (CoS records show 21 animals euthanased, the difference is because one kitten, born at the pound, was deformed and therefore euthanased).
- 63 cats and 42 dogs were re-homed from the animal care facility.

Dog Attacks

There were 113 reported dog attacks in the City of Sydney LGA in 2011–12.

As a result:

- (23) were infringed
 - (12) received cautions as they were minor incidents
 - (53) no action taken due to offending dog not being able to be identified
 - (17) still under investigation
 - (9) dangerous dog order issued
 - (3) dogs euthanased due to dog attacks
 - (14) nuisance orders
- Some incidents saw an owner of a dog being classified in more than one of the above categories.

Legislative Requirements

Companion Animal Community Education Programs

Dog Obedience Training

The City funded four six-week basic and intermediate dog obedience training courses for residents to assist in educating them about their responsibilities under the Companion Animals Act. At the end of the courses the residents were able to exercise effective control of their dogs, have a greater understanding of dog health and behaviour and contribute to making parks and open spaces a safer and friendlier environment for all visitors. Approx. 337 residents participated in the four courses offered in 2011–12 however, only 230 participants completed the courses.

Courses held over the year Jul/Aug 2011, Oct/Nov 2011, and Apr/June 2012 x 2 courses held.

Promoting desexing and microchipping

Operation Cat

To help residents on low incomes or pensions, the City has been working with the Cat Protection Society of NSW to provide a subsidised desexing service. For \$40 residents are able to have their cats desexed, microchipped and transported to and from the vet.

In 2011–12, 33 male and 45 female cats were desexed and 65 cats were also microchipped as part of Operation Cat.

As well as the microchipping in Operation Cat, the City provided free microchipping with desexing for residents with pensioner concession or health care cards. 26 dogs and cats were microchipped by qualified City staff, without charge by external providers.

Pet Taxi

A pet taxi service is provided once a month by an established pet taxi company, Porters 4 Pets to assist residents on pensions or low incomes to access discounted desexing services for their dogs. Sylvania Veterinary Hospital provides a discounted fee for desexing. 42 dogs were desexed during 2011–12. The City covers the pet taxi service cost to and from the vet.

Strategies

The City has a shared services agreement with the Sutherland Shire Council to use Sutherland's Animal Shelter, no-kill facility with the lowest euthanasia rate in NSW. The focus for the agreement is to re-home all suitable animals, upgrade the existing shelter and work together to provide a state-of-the-art animal adoption facility.

The animals available for adoption are now being promoted in the weekly staff newsletter Round the Square and in the the Central Courier newspaper in a Pet of the Week column.

NSW Companion Animal Financial Reports

2011–12 (In which DLG funds used)

The City spends in excess of \$300,000 annually on these services, for which the DLG provided a total rebate of \$23,004.00 (2 payments for the 2011–12 period received)

Dog Obedience Training 230 participants completed the four courses	\$17,160
Pet Taxi Transport only to and from vet for desexing of dogs Transport for 42 dogs	\$ 5,844
Total DLG funds used for the City of Sydney's Companion Animals programs	\$23,004

Environmental Planning and Assessment Act 1979 No. 203

Section 93G (5) The City must include planning agreements during the year in the annual report.

Application No.	Description of Works	Other party to VPA	Address
D/2002/1262	Public Domain Works: Improvement and enhancement of Waterloo Oval	Mr John Angius	8 Allen Street WATERLOO NSW 2017
D/2006/631	Monetary contribution to road enhancements in area of site (Greenknowe Ave, Macleay St)	TRUST COMPANY LIMITED	46A Macleay Street ELIZABETH BAY NSW 2011
D/2011/1582		MILLIGAN PROPERTY PTY LTD	141–143 McEvoy Street ALEXANDRIA NSW 2015
D/2004/259	Public Domain Works: new roads and footpaths. Construct and dedicate a public park to Council. Design and construct stormwater detention facilities. Stage 1 Monetary Contribution for Green Square Town Centre infrastructure.	EVEREST PROJECT DEVELOPMENTS PTY LTD	1–2 Sydneygate WATERLOO NSW 2017
D/2005/274	Refurbishment of heritage building - whole block. Asphalt footways and narrow lanes.	TEPCORP DEVELOPMENTS PTY LTD	4 Hill Street SURRY HILLS NSW 2010
D/2007/2294	Improvement to public domain including land dedication footpath works and a monetary contribution to Green Square	PROTON ELECTRIC CO PTY LTD	2 Allen Street WATERLOO NSW 2017
D/2008/2135	Dedication of land for road (cul-de-sac). Dedication of land for public recreation (urban bushland) Road works including bluestone kerb & concrete gutter, stormwater drainage, asphalt & porphyry paving footpath, lighting, street tree, pedestrian ramps & driveway. Public car park including concrete kerb & gutter, stormwater drainage, line marking (11 spaces including 1 x disabled car space & 1 x turning bay), lighting & understorey planting (beneath ramp to Knoll Park).	JACKSONS LANDING DEVELOPMENT	1–3 Distillery Drive PYRMONT NSW 2009
D/2011/700	Internal additions & alterations. New vestibule to Phillip Street. Granite paving upgrade to footway to Phillip Street within boundary.	THE TRUST COMPANY LIMITED	52–56 Martin Place SYDNEY NSW 2000
D/2008/1588	Monetary Contribution toward Prince Albert Park	SANKILT PTY LIMITED	133 Regent Street REDFERN NSW 2016
D/2005/1340	Dedicated Land - Given over 4 phases	REACHDAZE PTY LTD and THE WAREHOUSE PTY LTD	87–103 Epsom Road ROSEBERY NSW 2018
D/2008/102	Public Domain Works: footpath widening and land dedication. Monetary Contributions for Green Square Town Centre and local cycleways.	OVERLAND CONSOLIDATED PTY LTD	67–77 Epsom Road ROSEBERY NSW 2018
D/2008/531	Monetary Contributions towards Green Square Town Centre and road works in Storm Avenue	CROWN GROUP HOLDINGS PTY LTD	30–36 O'Dea Avenue WATERLOO NSW 2017
D/2009/1414	A Monetary Contribution for the purposes of the provision of infrastructure in or about the suburb of Surry Hills in accordance with the Surry Hills Pedestrian, Cycling and Traffic Calming Scheme.	REVERSE SIGNAGE PTY LIMITED	146 Foveaux Street SURRY HILLS NSW 2010
D/2010/1052	Monetary contribution towards public domain works to Crown and Baptist Streets Surry Hills	STASIA PTY LTD	35 Richards Avenue SURRY HILLS NSW 2010

Legislative Requirements

Environmental Planning and Assessment Act 1979 No. 203 (continued)

Application No.	Description of Works	Other party to VPA	Address
D/2010/1120	A contribution to: i) provision of infrastructure in or about the area known as 'Green Square Town Centre' and, the Sydney Park Transgrid Water Re-Use Project (water treatment and harvesting project for Sydney Park Wetlands and Alan Davidson Oval).	HL CONSTRUCTIONS PTY LTD	15–17 Fountain Street ALEXANDRIA NSW 2015
D/2010/756	Monetary Contribution: to be used for road and footpath upgrades to Dibbs Street, Robertson Rd, Martin Rd, and Anzac Parade (between Robertson Rd and Alison Rd).	Mrs Anita Bhandari	14 Martin Road CENTENNIAL PARK NSW 2021
D/2010/792	Monetary Contribution: for Green Square Town Centre infrastructure and Regional Cycleway Network, Route 9 – Sydney Park to Centennial Park.	WALTCORP RIVERBANK NOMINEE PTY LTD	1–7 Power Avenue ALEXANDRIA NSW 2015
D/2010/849	Monetary Contribution: to be used for the Redfern Pedestrian Cycling and Traffic Calming Plan and Green Square Town Centre infrastructure.	R W WINNING (HOLDINGS) PTY LTD	18 Danks Street WATERLOO NSW 2017
D/2011/1298	Monetary contribution: land dedication	MIRVAC HAROLD PARK PTY LIMITED	10 Maxwell Road FOREST LODGE NSW 2037
R/2009/110	The provision of a shared pedestrian and vehicular traffic scheme in Redfern Street together with upgraded street lighting and an improved footway in Gibbons Street	DEICORP PTY LTD and COMBINED PROJECTS (REDFERN) PTY LTD and SYDNEY METROPOLITAN DEVELOPMENT AUTHOR	157–161 Redfern Street REDFERN NSW 2016
R/2012/5	Dedication of Land for Open Space, Land Owner Works to support Green Infrastructure and monetary contribution.	JOHN NEWELL PTY LTD	301–303 Botany Road ZETLAND NSW 2017
D/2001/830	Construction of new public footways and upgrade of existing public footways; Street tree planting and installation of new streetlights; and Relocation of services, and land dedication.	AMELIA 1822 PTY LTD	18–22 Amelia Street WATERLOO NSW 2017
D/2004/604	Set back to Murray Street	ICN PROPERTIES PTY LTD	1–11 Murray Street WATERLOO NSW 2017
D/2004/225	Delivery of Email Park; O'Dea Ave, Joynton Ave and Mcpherson Lane footway widening and upgrade; Merton Street extension; local area	CRONOS CORPORATION PTY LTD	13 Joynton Avenue ZETLAND NSW 2017
D/2007/2137	Road Resheeting works in Hill Street Darlinghurst as part of road improvement program 2008/2009	ELK 1 PTY LIMITED	32–38 Flinders Street DARLINGHURST NSW 2010
D/2007/2520	Upgrade of Joynton Avenue frontage	KARIMBLA PROPERTIES (NO2) PTY LTD	114–120 Joynton Avenue ZETLAND NSW 2017
D/2008/368	Upgrade of granite paving to frontages of site	MIRVAC PROJECTS PTY LTD	8–12 Chifley Square SYDNEY NSW 2000
D/2010/792	PDP, LS, SW, AL & FSB	WALTCORP	1–7 Power Avenue ALEXANDRIA NSW 2015
D/2010/1940	Monetary Contribution and Public Domain works	LOFTEX PTY LIMITED	824–828 Elizabeth Street WATERLOO NSW 2017
D/2009/633		863 PTY LTD	863–871 Bourke Street WATERLOO NSW 2017

Environmental Planning and Assessment Act 1979 No. 203 (continued)

Application No.	Description of Works	Other party to VPA	Address
D/2010/1267	Monetary contribution to: Recoupment of costs incurred in the development and construction of Rain Gardens in Bourke Street Including: a) drainage including pits, rain garden lining and soil mix, plant and equipment, signs and line marking; b) associated footpath works; c) associated road works; d) costs incurred, or associated with, any one or more of the items and fees associated with the scope of works.	BESPOKE PROPERTIES PTY LIMITED	85–87 Bourke Street WOOLLOOMOOLOO NSW 2011
D/2010/1411	Money contribution works and land dedication along Amelia Street, Murray Street and Taylor Street to allow road and footpath widening including paving and kerbing. Replacement lighting Landscaping including street trees and planter boxes.		18–22 Amelia Street WATERLOO NSW 2017
D/2010/623	Undergrounding of cables for 4 spans along Bennan Street and removal of 3 street poles; Upgrade and replacement of street lighting in Brennan Street; Replacement of footpath and landscaping verge in Brennan Street. Monetary Contribution: to be used for the provision of infrastructure in or about the area known as Green Square Town Centre	MCEVOY 105 PTY LTD	105–109 McEvoy Street ALEXANDRIA NSW 2015
R/2009/115		FRASERS BROADWAY PTY LTD	26–98 Broadway CHIPPENDALE NSW 2008

Legislative Requirements

Government Information (Public Access) Act 2009 No 52

Part 7 Section 125

The City must report information as required under the Act.

Appendix 1 – Obligations under the GIPA Act

Review of proactive release program – Clause 7(a)

In accordance with section 125(1) of the Government Information (Public Access) Act 2009 (GIPA Act) the City of Sydney Council is required to report annually on its government information obligations. The GIPA Act creates rights to information that are designed to meet the community's expectations of more open and transparent government. It encourages the routine and proactive release of government information, including information held by providers of goods and services contracted by government agencies.

Under the Act there are four ways in which government information can be released: Open Access Information, Proactive Release Information, Informal Release Information and Formal Release Information. A summary of the City's review of each method of release is provided below:

1. Open Access Information

Open Access Information is published on the City's website and includes policies, meeting agendas, minutes and many other categories of information. Not all categories of information prescribed 'open access' have been published by the City because of, for example, content, copyright and resource constraints.

The City is undertaking a review of the remaining categories to identify the most appropriate method of publication.

Access may still be available to information that has not yet been published via informal request, subject to the public interest considerations prescribed by the GIPA Act and other relevant legislation.

2. Proactive Release

Under section 7 of the GIPA Act the City must review its program for the release of government information to identify the kinds of information that can be made publicly available. This review must be undertaken at least once every 12 months. As part of council's review of its proactive release program for the 2011–12 reporting period a review was undertaken of the information published on the City's website to identify information that was not previously made available and to ensure that information that is publicly available is up to date and relevant to the community's expectations.

As a result of this review the following key actions were taken:

- a review was completed of the City's program of proactive release (see further details below);
- the Access to Information pages on the City's website were redesigned to make the content easier to understand;
- the City commenced a review of its business processes to ensure that copyright information is managed appropriately and to facilitate publication of information that is not subject to copyright;
- the Access to Information Policy was rewritten to reflect the requirements of the GIPA Act and GIPA Regulation;
- all staff were advised of the new legislative requirements and invited to discuss access requests with the City's Information Management and Governance teams;
- a Local Government Elections 2012 page was created on the City's website to provide an easy access point to information published by the NSW Electoral Commission;
- a Councillor Induction page was created on the City's website to provide new and returning Councillors with information relevant to their role;
- Council policies were reviewed and are in the process of being updated to publish information that is written in plain English and is presented in an easy to read format.

During the 2011–12 reporting year the City commenced a review and redevelopment of its intranet and website, which presented the City with the opportunity to review its web based program for proactive release of information. A full review of the program was conducted and, going forward, the City's program for proactive release will include a review of the following information:

- information repeatedly asked for, both formally and informally;
- initiatives, developments or projects that the City would like the public to know about;
- new information produced or acquired during the reporting year; and
- information that the City holds that is not already released proactively, but would be in the public interest to disclose.

Council will make available open access information and other records that it considers of interest to the public, subject to the public interest considerations, on the City's website. For access to information that is not available on the website, the City will maintain the same openness regime through the informal release and formal access application provisions of the GIPA Act.

3. Informal Release of Information

Council encourages the public to make informal applications where appropriate in order to meet the intent of the GIPA Act.

During the year we received 4654 requests for informal access to information and managed a further 1197 visits by community members undertaking inspection and research into records.

The most common request category (approx 65 per cent) was for property-related records (including development application documents and historical property records). Requests for access to other historical archival records was the second largest category (approx 25 per cent) as the Council manages its own archival records back to 1842.

Council has an ongoing program to digitize heavily-used series of archival records and make them available online, and to create useful online catalogues to enable the community to identify what archival records are available.

4. Formal Release of Information (Formal Access Application)

Where information is not accessible via the above methods, members of the public may submit a formal access application. Under section 25 of the GIPA Act the City must keep a record of formal access applications, which is called a Disclosure Log. The City's Disclosure Log is published on the website as part of its open access information.

A full review was made of the information requested formally during the reporting period (which is detailed in the City's Disclosure Log) to determine whether information sought formally could be made available on the City's website. Some of the information is already available to the public via the City's or other websites; the remainder may be available to the public via informal request, subject to the public interest considerations prescribed by the GIPA Act and other relevant legislation.

Number of access applications received – Clause 7(b)

During the reporting period, our agency received a total of 19 formal access applications (including withdrawn applications but not invalid applications).

Number of refused applications for Schedule 1 information – Clause 7(c)

During the reporting period, our agency refused a total of 2 formal access applications because the information requested was information referred to in Schedule 1 to the GIPA Act. Of those applications, 1 was refused in full, and 1 was refused in part.

Legislative Requirements

Statistical information about access applications

Table A: Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	0	0	0	0	0	1	0	0
Members of Parliament	0	0	0	0	0	0	0	0
Private sector business	0	0	0	0	0	0	0	0
Not for profit organisations or community groups	0	0	0	0	0	0	0	0
Members of the public (application by legal representative)	5	4	1	1	0	0	0	0
Members of the public (other)	0	5	2	0	0	0	0	0

*More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*	0	0	1	0	0	0	0	0
Access applications (other than personal information applications)	5	5	2	1	0	1	0	0
Access applications that are partly personal information applications and partly other	0	3	0	0	0	1	0	0

*A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 to the Act) about the applicant (the applicant being an individual).

The total number of decisions in Table B should be the same as Table A.

Table C: Invalid applications

Reason for invalidity	Number of applications
Application does not comply with formal requirements (section 41 of the Act)	0
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	0
Invalid applications that subsequently became valid applications	0

Table D: Conclusive presumption of overriding public interest against disclosure: matters listed in Schedule 1 of the Act

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	1
Excluded information	1
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

*More than one public interest consideration may apply in relation to a particular access application and, if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

Table E: Other public interest considerations against disclosure: matters listed in table to section 14 of the Act

	Number of occasions when application not successful
Responsible and effective government	2
Law enforcement and security	0
Individual rights, judicial processes and natural justice	4
Business interests of agencies and other persons	6
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timeliness

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	19
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
Total	19

Legislative Requirements

Table G: Number of applications reviewed under Part 5 of the Act (by type of review and outcome)

	Decision varied	Decision upheld	Total
Internal review	0	1	1
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by ADT	1	0	1
Total	1	1	2

*The Information Commissioner does not have the authority to vary decisions, but can make recommendation to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made.

Table H: Applications for review under Part 5 of the Act (by type of applicant)

	Number of applications for review
Applications by access applicants	1
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	1

City of Sydney Act 1988

Section 63 (3)

The City must report donations made to Council during the year relating to public space improvements and list these public space improvements.

Nil – To be confirmed

Code of Conduct – annual report to Council (12.33 Code of Conduct)

The Code of Conduct has been reported in the Q4 report, and can be found on page 228.

The message from the CEO can be found on page 2.

Section 508(2) & s508A – Special Variation of General Income over a period of years

The Minister for Local Government granted an approval in 2001/02 for the City to raise a special variation equivalent to an additional 1.5% of the City's General Income.

The levy was approved to help offset the costs of the City's provision of "Quality of Life" services, including the implementation and ongoing monitoring of CCTV Security, Homelessness Services and Graffiti Removal. The levy was for a period of 10 years ending 30 June 2012.

	2011–12	10 Year Period 2002–12
Income from Special Variation (1.5%)	3,288,045.97	26,559,662.16
Expenditure on "Quality of Life" Services		
CCTV Security	1,575,493.40	13,542,906.53
Homelessness	2,442,088.92	19,574,943.44
Graffiti Removal	2,417,600.40	25,294,367.08
Total Cost (excluding internal overheads)	6,435,182.72	58,412,217.05
Cost of Programs borne from Council's other income	3,147,136.75	31,852,554.89

CCTV Security

The City of Sydney operates a Street Safety Camera Program incorporating 87 cameras. These cameras provide coverage of the area of the City centre from Campbell Cove in The Rocks (north), Glebe Point Rd in Glebe (south), China Town (west), Taylor Square and Kings Cross (east). The cameras are monitored by City employees 24 hours a day, seven days a week. The main purpose of the Program is to help NSW Police reduce the incidents and severity of crimes against people and alcohol related crimes within the City. NSW Police make requests for

between 1,200–1,400 copies of recorded footage each year to assist in the investigation and prosecution of offenders.

Homelessness

The City of Sydney is the only local council in Australia with a dedicated Homelessness Unit and established the Homeless Persons Information Centre (HPIC) in 1985. The Homelessness Unit is responsible for providing direct service; contracting services; policy and project development; community and stakeholder relationships; research and resource development and; sector support across our Local Government Area.

Graffiti Removal

The City of Sydney aims to quickly remove graffiti and bill posters to ensure streets and villages look clean and safe. Crews patrol graffiti 'hotspots' daily and remove graffiti within 24 hours of seeing it or when consent is given by the building owner/resident. Between July 2011 and June 2012, City crews removed more than 264,000 graffiti tags and bill posters, covering an area of nearly 67,000 metres squared.

City of Sydney General Purpose Financial Statements

For the year ended 30 June 2012



Sydney 2030 / Green, Global, Connected

city of villages

City of Sydney

General Purpose Financial Statements for the financial year ended 30 June 2012

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Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for the Council of the City of Sydney (City of Sydney) (ABN 22 636 550 790).
- (ii) The Council of the City of Sydney (City of Sydney) is a body politic of NSW, Australia - being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act (LGA) 1993 of NSW.

Council's Statutory Charter is specified in Paragraph 8 of the LGA and includes;

carrying out activities and providing goods, services & facilities appropriate to the current & future needs of the Local community and of the wider public

responsibility for administering regulatory requirements under the LGA and other applicable legislation, &

a role in the management, improvement and development of the resources of the local government area.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

- (iii) All figures presented in these financial statements are presented in Australian Currency.
- (iv) These financial statements were authorised for issue by the Council on 15 October 2012. Council has the power to amend and reissue the financial statements.

City of Sydney

General Purpose Financial Statements for the financial year ended 30 June 2012

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across NSW are required to present a set of audited Financial Statements to their Council and Community.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2012.

The format of the Financial Statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the NSW Division of Local Government.

About the Councillor/Management Statement

The Financial Statements must be certified by Senior staff as "presenting fairly" the Council's financial results for the year, and are required to be adopted by Council - ensuring both responsibility for and ownership of the Financial Statements.

About the Primary Financial Statements

The Financial Statements incorporate 5 "primary" financial statements:

1. An Income Statement

A summary of Council's financial performance for the year, listing all income and expenses.

This Statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. A Statement of Comprehensive Income

Primarily records changes in the fair values of Council's Infrastructure, Property, Plant and Equip.

3. A Balance Sheet

A 30 June snapshot of Council's Financial Position including its Assets and Liabilities.

4. A Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. A Statement of Cash Flows

Indicates where Council's cash came from and where it was spent.

This Statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 5 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In NSW, the Auditor provides 2 audit reports:

1. An opinion on whether the Financial Statements present fairly the Council's financial performance and position, and
2. Their observations on the conduct of the Audit including the Council's financial performance and financial position.

Who uses the Financial Statements ?

The Financial Statements are publicly available documents and must be presented at a Council meeting between 7 days and 5 weeks after the date of the Audit Report.

Submissions from the public can be made to Council up to 7 days subsequent to the public presentation of the Financial Statements.

Council is required to forward an audited set of Financial Statements to the Division of Local Government.

City of Sydney

General Purpose Financial Statements for the financial year ended 30 June 2012

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:



- The Local Government Act 1993 (as amended) and the Regulations made thereunder,
- The Australian Accounting Standards and professional pronouncements, and
- The Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these Financial Statements:

- present fairly the Council's operating result and financial position for the year, and
- accords with Council's accounting and other records.

We are not aware of any matter that would render the Reports false or misleading in any way.

Signed in accordance with a resolution of Council made on 15 October 2012.


Clover Moore
LORD MAYOR
Robert Kok
COUNCILLOR
Monica Barone
CHIEF EXECUTIVE OFFICER
Bill Carter
CHIEF FINANCIAL OFFICER

City of Sydney

Income Statement

for the financial year ended 30 June 2012

Budget ⁽¹⁾ 2012	\$ '000	Notes	Actual 2012	Actual 2011
Income from Continuing Operations				
Revenue:				
255,737	Rates and Annual Charges	3a	255,231	246,757
97,147	User Charges and Fees	3b	88,356	91,227
24,970	Interest and Investment Revenue	3c	32,182	25,112
94,049	Other Revenues	3d	89,518	90,837
13,883	Grants and Contributions provided for Operating Purposes	3e,f	16,476	14,722
15,697	Grants and Contributions provided for Capital Purposes	3e,f	42,176	28,334
Other Income:				
-	Net gains from the disposal of assets	5	401	7,912
501,484	Total Income from Continuing Operations		524,340	504,901
Expenses from Continuing Operations				
171,623	Employee Benefits and On-Costs	4a	177,819	161,342
-	Borrowing Costs	4b	-	-
93,018	Materials and Contracts	4c	86,634	80,196
74,085	Depreciation and Amortisation	4d	79,143	69,823
91,143	Other Expenses	4e	80,953	79,437
-	Interest and Investment Losses	3c	-	-
429,869	Total Expenses from Continuing Operations		424,549	390,798
71,615	Operating Result from Continuing Operations		99,791	114,103
Discontinued Operations				
	Net Profit/(Loss) from Discontinued Operations	24	-	-
71,615	Net Operating Result for the Year		99,791	114,103
71,615	Net Operating Result attributable to Council		99,791	114,103
	Net Operating Result attributable to Minority Interests		-	-
Net Operating Result for the year before Grants and Contributions provided for Capital Purposes				
55,918			57,615	85,769

(1) Original Budget as approved by Council - refer Note 16

City of Sydney

Statement of Comprehensive Income

for the financial year ended 30 June 2012

\$ '000	Notes	Actual 2012	Actual 2011
Net Operating Result for the year (as per Income statement)		99,791	114,103
Other Comprehensive Income			
Gain (loss) on revaluation of I,P, P and E	20b (ii)	407,203	1,230,285
Gain (loss) on revaluation of Trust Assets	20b (ii)	-	983,645
Total Other Comprehensive Income for the year		407,203	2,213,930
Total Comprehensive Income for the Year		506,994	2,328,033
Total Comprehensive Income attributable to Council		506,994	2,328,033

This Statement should be read in conjunction with the accompanying Notes.

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City of Sydney

Balance Sheet
as at 30 June 2012

\$ '000	Notes	Actual 2012	Actual 2011
ASSETS			
Current Assets			
Cash and Cash Equivalents	6a	160,900	198,002
Investments	6b	105,556	79,851
Receivables	7	44,970	38,204
Inventories	8	1,353	731
Other	8	3,594	4,018
Total Current Assets		316,373	320,806
Non-Current Assets			
Investments	6b	258,747	167,369
Receivables	7	2,702	1,163
Infrastructure, Property, Plant and Equipment	9	6,532,376	6,105,715
Investment Property	14	211,350	211,288
Other	8	244	258
Total Non-Current Assets		7,005,419	6,485,793
TOTAL ASSETS		7,321,792	6,806,599
LIABILITIES			
Current Liabilities			
Payables	10	81,363	69,528
Provisions	10	46,737	43,050
Total Current Liabilities		128,100	112,579
Non-Current Liabilities			
Payables	10	-	8,250
Provisions	10	24,029	23,101
Total Non-Current Liabilities		24,029	31,351
TOTAL LIABILITIES		152,129	143,930
Net Assets		7,169,663	6,662,669
EQUITY			
Retained Earnings	20	2,776,067	2,676,276
Revaluation Reserves	20	4,393,596	3,986,393
Council Equity Interest		7,169,663	6,662,669
Total Equity		7,169,663	6,662,669

This Statement should be read in conjunction with the accompanying Notes.

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City of Sydney

Statement of Changes in Equity
for the financial year ended 30 June 2012

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Interest	Minority Interest	Total Equity
2012						
Opening Balance (as per Last Year's Audited Account)		2,676,276	3,986,393	6,662,669	-	6,662,669
a. Correction of Prior Period Errors	20 (c)	-	-	-	-	-
b. Changes in Accounting Policies (prior year effect)	20 (d)	-	-	-	-	-
Revised Opening Balance (as at 1/7/10)		2,676,276	3,986,393	6,662,669	-	6,662,669
c. Net Operating Result for the Year		99,791		99,791	-	99,791
d. Other Comprehensive Income						
- Revaluations : IP,P and E Asset Revaluation F	20b (ii)		407,203	407,203		407,203
Other Comprehensive Income		-	407,203	407,203	-	407,203
Total Comprehensive Income (c&d)		99,791	407,203	506,994	-	506,994
Equity - Balance at end of the reporting period		2,776,067	4,393,596	7,169,663	-	7,169,663

\$ '000	Notes	Retained Earnings	Reserves (Refer 20b)	Council Interest	Minority Interest	Total Equity
2011						
Opening Balance (as per Last Year's Audited Account)		2,578,898	1,772,463	4,351,361	-	4,351,361
a. Correction of Prior Period Errors	20 (c)	(16,725)	-	(16,725)	-	(16,725)
Revised Opening Balance (as at 1/7/09)		2,562,173	1,772,463	4,334,636	-	4,334,636
c. Net Operating Result for the Year		114,103	-	114,103	-	114,103
d. Other Comprehensive Income						
- Revaluations : IP,P and E Asset Revaluation F	20b (ii)	-	1,230,285	1,230,285	-	1,230,285
- Revaluations: Trust Assets Reserves	20b (ii)	-	983,645	983,645	-	983,645
Other Comprehensive Income		-	2,213,930	2,213,930	-	2,213,930
Total Comprehensive Income (c&d)		114,103	2,213,930	2,328,033	-	2,328,033
Equity - Balance at end of the reporting period		2,676,276	3,986,393	6,662,669	-	6,662,669

This Statement should be read in conjunction with the accompanying Notes.

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City of Sydney

Statement of Cash Flows

for the financial year ended 30 June 2012

Budget 2012	\$ '000	Notes	Actual 2012	Actual 2011
Cash Flows from Operating Activities				
Receipts:				
255,700	Rates and Annual Charges		255,238	247,022
	User Charges and Fees		89,611	98,057
25,000	Investment and Interest Revenue Received		27,050	18,251
15,700	Grants and Contributions		49,448	42,696
	Performance Cash Bonds, Deposits and Retention amounts received		7,257	6,420
204,300	Other		109,792	101,023
Payments:				
(171,400)	Employee Benefits and On-Costs		(173,511)	(161,003)
	Materials and Contracts		(83,817)	(87,079)
	Borrowing Costs		-	-
	Performance Cash Bonds, Deposits and Retention amounts refunded		(6,370)	(5,878)
(183,600)	Other		(107,524)	(85,771)
145,700	Net Cash provided (or used in) Operating Activities	11b	167,174	173,737
Cash Flows from Investing Activities				
Receipts:				
	Sale / Redemption of Investment Securities		362,084	159,695
600	Sale of Investment Property		-	-
	Sale of Real Estate Assets		-	-
	Investments reaching maturity classified as Cash / Cash Equivalents		196,875	191,464
	Sale of Infrastructure, Property, Plant & Equipment		7,232	17,023
Payments:				
	Nil			
	Purchase of Investment Securities		(672,676)	(385,020)
	Purchase of Investment Property		(1,479)	(77,857)
(169,000)	Purchase of Infrastructure, Property, Plant & Equipment		(105,517)	(93,687)
(168,400)	Net Cash provided (or used in) Investing Activities		(204,276)	(188,382)
Cash Flows from Financing Activities				
Receipts:				
	Nil			
Payments:				
	Nil			
-	Net Cash Flow provided (used in) Financing Activities		-	-
(22,700)	Net Increase/(Decrease) in Cash and Cash Equivalents		(37,102)	(14,646)
198,002	plus: Cash and Cash Equivalents - beginning of year	11a	198,002	212,648
175,302	Cash and Cash Equivalents - end of the year	11a	160,900	198,002
Additional Information:				
	plus: Investments on hand - end of year	6b	364,303	247,220
	Total Cash, Cash Equivalents and Investments		525,203	445,222

Please refer to Note 11 for information on the following:

- Non Cash Financing and Investing Activities.
- Financing Arrangements.
- Net cash flow disclosures relating to any Discontinued Operations

This Statement should be read in conjunction with the accompanying Notes.

City of Sydney

Notes to the Financial Statements for the financial year ended 30 June 2012

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CITY OF SYDNEY NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2012

Note 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board, the Local Government Act 1993 and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting. City of Sydney (Council) is a not for-profit entity for the purpose of preparing the financial statements.

These financial statements encompass all business and non-business operations which the City of Sydney controls and have been prepared on the accrual basis of accounting.

New and amended standards adopted by Council

None of the new standards and amendments to standards that are mandatory for the first time for the financial year beginning 1 July 2011 affected any of the amounts recognised in the current period or any prior period and are not likely to affect future periods.

Early adoption of standards

Council has not elected to apply any pronouncements before their operative date in the annual reporting period beginning 1 July 2011.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities at fair value through profit or loss, employee leave entitlements shown at the present value of future cash flows, and certain classes of infrastructure, property, plant and equipment and investment property shown at fair value.

Critical accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

- *Critical accounting estimates and assumptions*

City of Sydney makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below.

- (i) Estimated fair values of investment properties.
- (ii) Estimated fair values of infrastructure, property, plant and equipment.
- (iii) Estimated determination of infringement charges under the Parking Enforcement Agreement.
- (ii) Estimated employee benefits.

- *Critical judgements in applying the entity's accounting policies*

- (iii) *Impairment of Receivables*

Council has made a significant judgement about the impairment of a number of its receivables in Note 7.

(ii) Projected Section 94 Commitments

Council has used significant judgement in determining future Section 94 income and expenditure in Note 17.

2. The Local Government Reporting Entity and Principles of consolidation

Council has its principal business office at Town Hall House, 456 Kent Street, Sydney, NSW 2000, Australia. Council is empowered by the New South Wales Local Government Act 1993 and its Charter is specified in Section 8 of the Act.

A description of the nature of the Council's operations and its principal activities are provided in Note 2 of this report.

The General Purpose Financial Statements incorporate the assets and liabilities of the Council for the financial period ended on 30 June 2012. In the process of reporting on the local government as a single unit, all transactions and balance between activities (for example, loans and transfers) have been eliminated.

2.1 The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (as amended), all money and property received by Council is held in Council's Consolidated Fund unless it is required to be held in Council's Trust Fund. The Consolidated Fund and any other entities through which Council controls resources to carry on its functions, including reserve trusts relating to Crown reserves, have been included in the financial statements forming part of this report.

The total revenue and expenditure from ordinary activities and the net assets held are as follows (\$'000):

	2011-12	2010-11
Total Revenue from Ordinary Activities incl. Capital amounts	\$ 524,340	\$ 504,901
Total Expenditure from Ordinary Activities	\$ 424,549	\$ 390,798
Total Net Assets (Equity) Held	\$7,169,663	\$ 6,662,669

2.2 The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (as amended), separate and distinct Trust Funds are maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in the financial statements forming part of these reports.

Trust monies held and properties owned by Council, but not subject to control by Council, have been excluded from these reports. A separate, more detailed statement of monies held in Trust, is available for inspection at the Council office by any person free of charge.

2.3 Joint Venture

Council did not at any time for the years presented have an interest in any joint venture.

3. Revenue recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

3.1 Rates

The rating period and reporting period for the Council coincide. Accordingly, all rates levied for the year are recognised as revenues. Uncollected rates are recognised as receivables after

providing for amounts due from unknown owners, postponed rates and doubtful rates for properties on leased Crown Land in accordance with the requirements of the Local Government Act 1993. A provision for Doubtful Debts on all other rates has not been established, as unpaid rates represents a charge against the rateable property that will be recovered when the property is next sold.

3.2 *Grants, Contributions and Donations*

Grants, contributions and donations (in cash or in kind) are recognised as revenues when the council obtains control over the assets comprising the contributions. Control over granted assets is normally obtained upon their receipt. When notification has been received that a grant has been secured and Council acts in reliance of that notification, control is deemed at that time.

Yet to be received contributions over which the Council has control are recognised as receivables.

Where grants, contributions and donations are recognised as revenues during the reporting period on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in these notes.

The amount of grants and contributions recognised as revenues in a previous reporting period which were obtained in respect of the council's operations for the current reporting period are also disclosed.

3.3 *Contributions under Section 94 of the Environmental Planning and Assessment (EPA) Act 1979*

The Council has obligations to provide facilities from contributions required from developers under the provisions of s.94 of the EPA Act 1979. These contributions may be expended only for the purposes for which the contributions were required, but the Council may, within each area of benefit, apply contributions according to the priorities established in the relevant contributions plans and accompanying works schedules.

Contributions plans adopted by the Council are available for public inspection free of cost.

3.4 *User charges and fees*

User charges and fees are recognised as revenue when the service has been provided, or the payment is received, whichever first occurs.

A provision for doubtful debt is recognised when collection in full is no longer probable.

3.5 *Sale of Infrastructure, property, plant and equipment*

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

3.6 *Interest and rents*

Interest and rents are recognised as revenue on a proportional basis when the payment is due, the value of the payment is notified, or the payment is received, whichever first occurs.

3.7 *Infringement charges and parking fees*

Parking fees are recognised as revenue when the service has been provided or the payment is received, whichever first occurs. Infringement charges are recognised as revenue when the penalty has been applied to the extent of expected recovery determined in accordance with past experience.

3.8 *Environmental Upgrade Agreement receipts*

Payments received in respect of principal and interest repayments under agreements made in accordance with *Local Government Amendment (Environmental Upgrade Agreements) Act 2010* are not recognised as revenue.

4. **Cash and cash equivalents**

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with maturities of three months or less that are readily

convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts, if any, are shown within borrowings in current liabilities on the balance sheet.

Short-term, highly liquid investments are valued at market value in accordance with the policy in Note 1(6). All revenue and changes in market values are recognised in the income statement.

5. Policy on internal and external restrictions on cash and cash equivalents

Cash and cash equivalents are restricted for prudent financial management purposes as follows:

Employee Leave Entitlements - 10% of the employee leave entitlement provision is set aside to fund extraordinary movements of staff. Normal annual payments of leave entitlements are funded from operating income.

Public Liability & Workers Compensation Insurance - Cash has been restricted for 100% of both provisions.

Domestic Waste - Any cash surplus from operations is held as a restricted asset to fund capital expenditure or process improvements to the Domestic Waste collection business.

Security Deposits - All security deposits are held as restricted funds.

Commercial Properties – Funds from the divestment of excess commercial properties are set aside to reinvest and continue the revenue stream from and maintain diversification of Council's large commercial and investment property portfolio.

Unexpended Grants - 100% of grants received not spent during the year are treated as restricted funds.

Developer Contributions – 100% Developer Contributions levied under Section 94, Section 61 and Voluntary Planning Agreements not yet expended in accordance with the applicable deed or contributions plan.

Contributions – Capital Works – 100% of Contributions provided to Council by third parties that are yet to be expended on the project/s for which they were provided.

Floor Space Bonus (FSB/FSR) - 100% of floor space bonuses contributions levied, not yet expended in accordance with their respective deeds of agreement.

Stormwater Management – 100% of monies set aside for various structural and non-structural programs used to reduce urban stormwater pollution.

City Centre Transformation – 100% of monies set aside to fund transport initiatives with the State Government within the City, including the transformation of George Street into a shared pedestrian zone with light rail public transport.

Green Square Town Centre – 100% of monies set aside for Green Square infrastructure not funded by developer contributions or grant funding.

Green Infrastructure – 100% of monies set aside for implementing green infrastructure projects including co/trigeneration plants, water recycling and evacuated waste systems to deliver enhanced environmental benefits to the organisation and community.

Renewable Energy – 100% of monies set aside to develop renewable energy for the organisation that can be derived from wind, solar or geo-thermal sources. A further \$2M per annum will be set aside until 2014/15

Community Facilities – Funds from the divestment of properties that no longer fulfill community needs are set aside for the future acquisition or development of property to improved community spaces or replacement facilities that meet community needs at that time.

Operational Facilities – Funds from the divestment of surplus operational properties are set aside for the future acquisition or development of properties to supplement or replace buildings within the current operational building assets portfolio that provide infrastructure for the operation of Council's services.

Infrastructure Contingency – 100% of monies are set aside for the immediate funding of urgent and expensive rectification of historic buildings and ageing infrastructure (eg. stormwater).

Capital Expenditure (General) – 100% of monies are set aside for capital works projects and plant and asset acquisitions that are not funded by contributions, grants or other reserves.

6. Investments and other financial assets

6.1 Classification

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets available for trading and include any assets that may be acquired principally for the purpose of selling in the short term. Derivatives are not acquired unless they are required as hedges. Assets in this category are classified under current assets as either cash equivalents where the maturity is 90 days or less from balance date, or as investments where the maturity dates are longer.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the balance sheet.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Council did not at any time for the years presented hold any available-for-sale financial assets.

6.2 Recognition and derecognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss.

Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

6.3 Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise.

Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

6.4 *Fair value*

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active or is not orderly, Council establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, reference to credible market information, discounted cash flow analysis, and option pricing models providing indicative prices making maximum use of market inputs and relying as little as possible on entity-specific inputs.

6.5 *Impairment*

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

6.6 *Investment Policy*

Council has an approved investment policy complying with Section 625 of the Local Government Act and S212 of the Local Government (General) Regulations 2005. Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Ministerial Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing council funds.

Council amended its investment policy following revisions to the Investment Order arising from the Cole Inquiry recommendations. Certain investments the Council holds are no longer prescribed comprising a small number of subordinated floating rate notes, CDOs, and equity and asset linked capital protected notes – however they have been retained under grandfathering provisions of the Order. These will either be held to maturity or disposed of when most financially advantageous to Council.

7. **Receivables**

Receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for impairment. Receivables are due for settlement no more than 30 days from the date of recognition.

Collectability of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An allowance for impairment of receivables is established when there is objective evidence that the Council will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Cash flows relating to short term receivables are not discounted if the effect of discounting is immaterial.

The amount of the impairment loss is recognised in the income statement within other expenses. When a receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the income statement.

Non-current receivables represent future entitlements to works in kind for which construction certificates have been issued and are only recognised once secured by bank guarantees, security deposits or other similar forms of security.

8. Inventories

Council holds inventories for consumption for the purpose of providing works and services. There is no objective of sale for such items. Council values these items at cost, assessed for loss of service potential, and where appropriate, writes the value down accordingly.

Council does not hold any land inventories for re-sale.

9. Infrastructure, property, plant and equipment**9.1 Valuation of assets**

Council's assets have been progressively revalued to fair value in accordance with a staged implementation advised by the Department of Local Government. Fair value estimations are determined in accordance with the policy stated in paragraph 23 of the Note 1- Summary of Significant Accounting Policies.

At balance date the following classes of infrastructure, property, plant and equipment were stated at their fair value:

- Operational land (External Valuation).
- Buildings (including buildings subject to long-term leases) – Specialised/Non Specialised (External Valuation).
- Plant and equipment (Internal Valuation).
- Land under roads (Internal Valuation).
- Road assets – roads, bridges and footpaths (Internal Valuation).
- Drainage assets (Internal Valuation).
- Community land (Internal Valuation).
- Land improvements (Internal Valuation).
- Other structures - Trees (Internal Valuation).
- Other structures - Signs (Internal Valuation).
- Public Art (External Valuation).
- Heritage Collection (External Valuation).
- Other assets (Internal Valuation).

Council assesses at each reporting date whether there is any indication that the carrying value of an asset or asset class may differ materially from that which would be determined if the asset or asset class were revalued at the reporting date. If any such indication exists, Council determines the asset's or asset class' fair value and revalues the asset or asset class to that amount. Full revaluations are undertaken for all assets on a minimum 5 year cycle.

Operational land that is either subject to development as Community Land or is zoned by Council as Open Space is classified as Community Land.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Income statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051. Council considered that comparability with State organisations and other major councils was of greater significance than recognising the notional completeness of the asset class. Since Council had not recognised any land under roads before 1 July 2008 there was no requirement to derecognise at 1 July 2008 such land against the opening balance of retained earnings. The value of land under roads not recognised is disclosed in Note 9(a).

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

When assets are acquired through contributions, they are valued at fair value at the time of acquisition.

Assets with an economic life which is determined to be longer than one year are only capitalised where the cost of acquisition/construction exceeds materiality thresholds established by the Council for each type of asset. In determining such thresholds regard is given to the nature of the asset and its estimated service life.

Council's current capitalisation policy is to expense any purchases less than \$5,000 that may be considered to be of a capital nature.

Examples of capitalisation thresholds applied during the year under review are provided below:

• Plant & Equipment	Capitalise if value > \$5,000
• Office Equipment	Capitalise if value > \$5,000
• Furniture & Fittings	Capitalise if value > \$5,000
• Land - Council Land	Capitalise
• - Open Space	Capitalise
• Roads, bridges, footpaths	
• - Construction / Reconstruction	Capitalise
• Drainage	Capitalise if value > \$5,000

9.2 Depreciation of assets

Land, Trees, Road signs and Heritage assets are not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost over their estimated useful lives, as follows:

Bridges	100 years
Buildings – Exterior Fabric and components	15 - 150 years
Computer Equipment	4 years
Drainage	100 years
Footpaths	30 - 50 years
Furniture & Fittings	5 – 10 years
Kerbs & Gutters	50 – 150 years
Library Resources	3 – 10 years
Office Equipment	5 years
Other Structures	25 - 50 years
Parking meters	7 years
Parks & Assets	25 – 50 years
Plant & Equipment	3 - 10 years
Public Art	100 years
Roads – Lower Strata	100 years
Roads – Upper Strata	20 – 50 years
Street Furniture	20 years
Swimming Pools	30 years
Vehicles & Road-making Equipment	7 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement.

9.3 Impairment of assets

Assets that have an indefinite useful life are not subject to depreciation and amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For non-cash generating assets of the Council such as roads, drains, public buildings, etc., value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

9.4 Classification of property

Property assets are classified as follows:

- Operational – Property assets classified as operational are owner-occupied and owner-operated properties of Council utilised for conducting Council operations
- Community – Property assets classified as community are publicly accessible and are clearly identified as kept for use by the general public for community, cultural or recreational purposes.
- Investment – Property assets classified as investment are primarily held to earn rentals or for capital appreciation or both. Investment properties are disclosed as a separate category in the financial statements.

10. Investment properties

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by Council. Investment property is carried at fair value, representing open-market value determined annually by a member of the Australian Property Institute.

Revaluations are undertaken every year. Changes in fair values are recorded in the income statement as part of other income.

Investment property includes properties that are under construction for future use as investment properties. These are carried at fair value unless the fair value can not yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete. This is different to previous years where properties under construction were accounted for at cost and presented under property, plant and equipment until construction was complete. The change in policy was necessary following changes made to AASB 140 Investment Property as a result of the IASB's 2008 Improvements standard.

11. Non-current assets held for resale

Non-current assets are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. Plant and motor vehicles which are turned over on a regular basis, financial assets and investment properties are exempted from this classification and are retained within their original respective asset classifications.

An impairment loss is recognised for any initial or subsequent write down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset is recognised at the date of derecognition.

Non-current assets are not depreciated or amortised while they are classified as held for sale.

Non-current assets classified as held for sale are, where applicable, presented separately from the other assets in the balance sheet.

12. Work In Progress

Work in progress is stated at the total costs expended on the capital works projects which are incomplete at balance date.

An impairment loss is recognised to the extent of any costs that may result in the estimated completion cost of any capital works project being in excess of its fair value at completion.

13. Payables

These amounts represent liabilities to external parties for goods and services received by Council prior to the end of the financial year which are unpaid. The amounts are unsecured and are normally paid 30 days after initial recognition. Interest is not payable on these amounts.

14. Borrowings

Borrowings, if any, are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

The Council did not at any time for the years presented have any borrowings.

15. Provisions

Provisions are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

16. Employee Benefits**16.1 Salaries, Wages and Compensated Absences**

Liabilities for wages and salaries and annual leave expected to be settled within 12 months of the reporting date are recognised, as appropriate, in employee related payables and annual leave provision, in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Liabilities for leave, long service leave, preserved sick leave and gratuities are recognised in the provision for employee benefits and are measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds, with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

16.2 Superannuation

All employees of Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Defined benefit plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the balance sheet, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans (see below).

The Local Government Superannuation Scheme has advised member councils that, as a result of the global financial crisis, it has a significant deficiency of assets over liabilities. As a result, they have asked for significant increases in contributions to recover that deficiency. Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has, however, disclosed a contingent liability in note 18 to reflect the possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

17. Leases

Council has leases in the following categories:

17.1 Leases in which Council is lessor

Leases of property where the Council has substantially transferred to the lessee all the risks and rewards of ownership are classified as finance leases. Finance lease receivables are raised at the inception of the leases in respect the present value of the aggregate of the minimum lease payments receivable under the leases and any guaranteed residual values. Each lease payment is allocated between the receivable and interest so as to achieve a constant rate on the receivable balance outstanding. The interest revenue is credited to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the receivable for each period.

In leases classified as finance leases where the terms and conditions relating to lease payments result in either the occurrence of payments or the quantum of the payments or both being determined based upon presently undeterminable future events and occurrences, finance lease receivables are only raised at the time when the lease payments are certain and determinable.

Leases of property where the Council has substantially retained all the risks and rewards of ownership are classified as operating leases. Leased property assets are reflected on the balance sheet as assets and lease income rentals are recognised as income on a straight-line basis over the terms of the leases.

17.2 Leases in which Council is lessee

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the terms of the leases.

18. Provisions for close down and restoration costs and for environmental clean up costs

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down and restoration costs are a normal consequence of any service operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

The amortisation or 'unwinding' of the discount applied in establishing the net present value of provisions is charged to the income statement in each accounting period. The amortisation of the discount is shown as a borrowing cost.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each balance sheet date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the balance sheet date. These costs are charged to the income statement and are recognised at the time a Remediation Action Plan (RAP) is produced. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwind of the discount which is shown as a borrowing cost. Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change. As a result there could be significant adjustments to the provision for close down and restoration and clean up, which would affect future financial results.

19. Budget information

The Income Statement provides budget information on major income and expenditure items. Details of material budget variations are detailed in Note 16. Note 2 also provides budget information of revenues and expenses of each of Council's major activities. Budget figures represented are those approved by Council at the beginning of the financial year and do not reflect Council approved variations throughout the year.

Budget information in the financial report is not subject to audit.

20. Goods and services tax (GST)

In accordance with the provisions of A New Tax System (Goods and Services Tax) Act 1999 legislation, Council is required to account for GST under the "accruals" method, and submits monthly returns to the Australian Taxation Office.

Revenues, expenses and assets are recognised net of the amount of GST, except where:

1. The amount of GST incurred, as a purchaser, that is not recoverable from the Australian Taxation Office is recognised as part of the cost of acquisition of an asset or as part of an item of expense;

2. Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the balance sheet.

Cash flows are presented on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the Australian Taxation Office is classified as operating cash flows.

21. Insurance

Pursuant to Section 382 of the Local Government Act 1993, Council has primary and excess layer insurance cover against Public Liability and Professional Indemnity liability. Council carries a self-insured retention (deductible) on this policy and makes provision for its uninsured exposure in relation to claims outstanding.

The current Public Liability and Professional Indemnity Policy has been negotiated for a three year period with an annual reducing premium scale and an annual increasing deductible, over the period, reflecting a growing acceptance of risk by Council within reasonable commercial, financial and operational boundaries.

Council's other significant insurance cover is its Industrial Special Risks Insurance. This policy covers Council's owned diverse property portfolio and leased properties, where required, together with contents and equipment in these properties. The deductible within this policy also reflects an acceptance of risk within reasonable commercial, financial and operational boundaries.

Council is a self-insurer, to a self-insured retention level, of its Workers' Compensation liability. To fulfil a condition of WorkCover's NSW Workers' Compensation Self-Insurance licence, Council has Excess Employers Indemnity Insurance cover, which is unlimited in excess of Council's self-insured retention. Council's liability for worker's compensation is assessed annually by an actuary. In determining this assessment, the actuary incorporates major assumptions relating to discount rates, average weekly earnings and claims experience based on market data and actual levels of experience.

In addition to the above insurance coverage, Council has other classes of insurance covering risks such as Councillors' and Officers' Liability, General Property, Contract Works, Fidelity Guarantee, Hirers' and Authorised Users Liability etc.

22. Treatment of Parking Enforcement Agreement with NSW Police

Council has an agreement with NSW Police for the provision of parking enforcement services within the CBD. Under this agreement Council has agreed to pay NSW Police 50% of the net profits generated from the provision of the service. This payment is recognised as an operating expense within the Annual Financial Report. Revenues from the issuing of infringement notices are shown as gross amounts.

Council does not recognise a receivable for all infringement notices at the time each notice is issued. The lack of certainty of collection precludes this accounting treatment. Council has applied a policy of recognising as a receivable that portion of infringement notices that are likely to be collected based on past experience in the collection of such notices.

23. Fair value estimation

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of non-current assets is determined as follows:

- Operational land and all Buildings is determined by professionally qualified valuers:
 - from market-based evidence by appraisal, or
 - where there is no market-based evidence because of the specialised nature of the land or building and it is rarely sold, an estimate using a depreciated replacement cost approach.
- Community land is valued on the deprival method using Valuer-General valuations of immediately adjacent properties

- Land under roads acquired after 1 July 2008 is valued as approximated by the average Valuer-General valuations of all land in the surrounding suburbs within the Local Government area.
- Public Art and the Heritage Collection is determined by professionally qualified valuers from market-based evidence by appraisal.
- Road assets, Drainage assets and Land improvements are determined by depreciated replacement cost based on existing asset replacement contracts.
- Other structures – Trees and Signs are determined by replacement cost based on existing asset replacement contracts.
- Plant and equipment and other assets are determined as approximated by depreciated historical cost.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value via indicative values for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

24. Allocation between current and non-current assets and liabilities

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months.

25. Comparative amounts

Comparative amounts included in the financial statements relate to the financial year ended 30 June 2011. These figures have been reclassified, where necessary, on a basis consistent with current disclosure for 2011-12.

26. Rounding of amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars.

27. Crown reserves

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating the reserves are recognised within Council's Income Statement.

The financial statements are consolidated financial statements for Council and the entities through which the Crown Reserves are controlled. The parent entity has not been deemed a separate reporting identity in accordance with AASB 127 as no specific users of that information were identified.

28. New accounting standards and interpretations

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2012 reporting periods. Council's assessment of the impact of these new standards and interpretations is set out below.

- (i) AASB 9 *Financial Instruments*, AASB 2009 11 *Amendments to Australian Accounting Standards arising from AASB 9* and AASB 2010-7 *Amendments to Australian Accounting Standards arising from AASB 9 (December 2010)* (effective from 1 January 2013*)

AASB 9 *Financial Instruments* addresses the classification, measurement and derecognition of financial assets and financial liabilities. The standard is not applicable until 1 January 2013* but is available for early adoption. When adopted, the standard will affect in particular Council's accounting for any available-for-sale financial assets, since AASB 9 only permits the recognition of fair value gains and losses in other comprehensive income if they relate to equity investments that are not held for trading. Fair value gains and losses on available-for-sale debt investments, for example, will therefore have to be recognised directly in profit or loss.

There will be no impact on Council's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and Council does not have any such liabilities. The derecognition rules have been transferred from AASB 139 *Financial Instruments: Recognition and Measurement* and have not been changed.

* In December 2011, the IASB delayed the application date of IFRS 9 to 1 January 2015. The AASB is expected to make an equivalent amendment to AASB 9 shortly.

- (ii) AASB 10 *Consolidated Financial Statements*, AASB 11 *Joint Arrangements*, AASB 12 *Disclosure of Interests in Other Entities*, revised AASB 127 *Separate Financial Statements* and AASB 128 *Investments in Associates and Joint Ventures* and AASB 2011-7 *Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards* (effective 1 January 2013)

In August 2011, the AASB issued a suite of five new and amended standards which address the accounting for joint arrangements, consolidated financial statements and associated disclosures. AASB 10 replaces all of the guidance on control and consolidation in AASB 127 *Consolidated and Separate Financial Statements*, and Interpretation 12 *Consolidation – Special Purpose Entities*. The core principle that a consolidated entity presents a parent and its subsidiaries as if they are a single economic entity remains unchanged, as do the mechanics of consolidation. However, the standard introduces a single definition of control that applies to all entities. It focuses on the need to have both power and rights or exposure to variable returns. Power is the current ability to direct the activities that significantly influence returns. Returns must vary and can be positive, negative or both. Control exists when the investor can use its power to affect the amount of its returns. There is also new guidance on participating and protective rights and on agent/principal relationships. Council does not expect the new standard to have a significant impact on its composition.

AASB 11 introduces a principles based approach to accounting for joint arrangements. The focus is no longer on the legal structure of joint arrangements, but rather on how rights and obligations are shared by the parties to the joint arrangement. Based on the assessment of rights and obligations, a joint arrangement will be classified as either a joint operation or a joint venture. Joint ventures are accounted for using the equity method, and the choice to proportionately consolidate will no longer be permitted. Parties to a joint operation will account their share of revenues, expenses, assets and liabilities in much the same way as under the previous standard. AASB 11 also provides guidance for parties that participate in joint arrangements but do not share joint control.

Under AASB 11 investments in a joint venture partnership will be classified as a joint venture under the new rules. Although Council does not have any joint venture partnerships, it has already adopted a policy of applying the equity method in accounting for any potential investment, AASB 11 will not have any impact on the amounts recognised in its financial statements.

AASB 12 sets out the required disclosures for entities reporting under the two new standards, AASB 10 and AASB 11, and replaces the disclosure requirements currently found in AASB 127 and AASB 128. Application of this standard by Council will not affect any of the amounts recognised in the financial statements, but will impact the type of information disclosed in relation to Council's investments.

Amendments to AASB 128 provide clarification that an entity continues to apply the equity method and does not remeasure its retained interest as part of ownership changes where a joint venture becomes an associate, and vice versa. The amendments also introduce a "partial disposal" concept. Council is still assessing the impact of these amendments.

Council does not expect to adopt the new standards before their operative date. They would therefore be first applied in the financial statements for the annual reporting period ending 30 June 2014.

(iii) *AASB 13 Fair Value Measurement and AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13 (effective 1 January 2013)*

AASB 13 was released in September 2011. It explains how to measure fair value and aims to enhance fair value disclosures. Council has yet to determine which, if any, of its current measurement techniques will have to change as a result of the new guidance. It is therefore not possible to state the impact, if any, of the new rules on any of the amounts recognised in the financial statements. However, application of the new standard will impact the type of information disclosed in the notes to the financial statements. Council does not intend to adopt the new standard before its operative date, which means that it would be first applied in the annual reporting period ending 30 June 2014.

(iv) *Revised AASB 119 Employee Benefits, AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011) and AASB 2011-11 Amendments to AASB 119 (September 2011) arising from Reduced Disclosure Requirements (effective 1 January 2013)*

In September 2011, the AASB released a revised standard on accounting for employee benefits. It requires the recognition of all remeasurements of defined benefit liabilities/assets immediately in other comprehensive income (removal of the so-called 'corridor' method) and the calculation of a net interest expense or income by applying the discount rate to the net defined benefit liability or asset. This replaces the expected return on plan assets that is currently included in profit or loss. The standard also introduces a number of additional disclosures for defined benefit liabilities/assets and could affect the timing of the recognition of termination benefits. The amendments will have to be implemented retrospectively. Council does not recognise defined benefit assets and liabilities for the reasons set out in note 1 (s)(iii) and so these changes will not have an impact on its reported results.

There are no other standards that are not yet effective and that are expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

29. Authorisation for issue

The financial statements were authorised for issue by the Council on 15 October 2012. The Council has the power to amend and reissue the financial statements.

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 2(a). Council Functions / Activities - Financial Information

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 2(b).												
	Income from Continuing Operations			Expenses from Continuing Operations			Operating Result from Continuing Operations			Grants included in Income from Continuing Operations		Total Assets held (Current & Non-current)	
	Original Budget 2012	Actual 2012	Actual 2011	Original Budget 2012	Actual 2012	Actual 2011	Original Budget 2012	Actual 2012	Actual 2011	Actual 2012	Actual 2011	Actual 2012	Actual 2011
Globally competitive and innovative city	42,468	37,748	38,421	50,105	46,709	36,776	(7,637)	(8,961)	1,645	2,036	389	1,837	531,403
Leading environmental performer	2,380	2,136	3,272	58,426	58,813	49,124	(56,046)	(56,677)	(45,852)		2,267	18,312	4,398
Integrated transport for a connected city	58,893	59,799	57,708	40,656	38,609	39,617	18,237	21,190	18,091		-	1,090,999	575
A city for walking and cycling	-	-	-	1,400	1,229	-	(1,400)	(1,229)	-				
Lively and engaging city centre	162	151	159	884	868	745	(722)	(717)	(586)		3,521	1,501	125
Vibrant local communities and economies	22,655	17,573	17,513	71,897	62,993	57,361	(49,242)	(45,420)	(39,848)	1,787	3,592	4,122,081	2,088
Cultural and creative city	2,067	2,016	1,943	5,151	4,950	4,452	(3,084)	(2,934)	(2,509)		-	712	62
Housing for a diverse population		-	-		-	885	-	-	(885)		-		-
Sustainable development renewal and design	32,436	55,714	43,230	29,455	25,604	35,121	2,981	30,110	8,109		415	65	17
Implementation through effective governance and partnership	84,685	93,972	71,927	171,895	184,775	166,717	(87,210)	(90,803)	(94,790)	6,022	872	2,086,285	6,267,931
Total Functions & Activities	245,746	269,109	234,173	429,869	424,549	390,798	(184,122)	(155,440)	(156,625)	9,844	11,056	7,321,792	6,806,599
General Purpose Income ¹	255,737	255,231	270,728			-	255,738	255,231	270,728	5,677	4,690		-
Operating Result from Continuing Operations	501,484	524,340	504,901	429,869	424,549	390,798	71,616	99,791	114,103	15,521	15,746	7,321,792	6,806,599

1. Includes: Rates & Annual Charges (incl. Ex-Gratia), United General Purpose Grants & Unrestricted Interest & Investment Income.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 2(b). Council Functions / Activities - Component Descriptions

Details relating to the Council's functions / activities as reported in Note 2(a) are as follows:

GLOBALLY COMPETITIVE AND INNOVATIVE CITY

Activities include economic development, cultural events, tourism as well as other factors contributing to a global city that are not included under other activities, such as lifestyle, cultural diversity, adequate transport and affordable housing.

LEADING ENVIRONMENTAL PERFORMER

Activities comprise ecologically sustainable development including environmental projects and program development, cleansing and waste services, drainage and recycling.

INTEGRATED TRANSPORT FOR A CONNECTED CITY

Activities comprise advocacy for the State and Federal Governments to invest in a high quality world-class transport system that is well planned, efficient and integrated as an essential cornerstone of sustainable development. Additional services include planning and transport management, road and streetscape maintenance and inspection and parking.

CITY FOR WALKING AND CYCLING

Activities include providing alternative, active and sustainable means of transport to provide a bicycle-friendly environment and a pedestrian plan based on public space life studies. Activities are aimed at improving health and reducing greenhouse emissions and road congestion for the City.

LIVELY AND ENGAGING CITY CENTRE

Activities include the provision of more safe and attractive public spaces for people to enjoy themselves and to create more activities that enliven the streets, including the provision of a public square at Town Hall.

VIBRANT LOCAL COMMUNITIES AND ECONOMIES

Activities comprise planning activities, economic development, and the provision of parks and recreation areas for both local residents and daily visitors. Responsibilities include community development interaction, building strong and positive relationships and partnerships with community organisations and the provision of community facilities.

CULTURAL AND CREATIVE CITY

Activities comprise the provision of spaces for artists to work and show their wares, the use of public domain to make art more accessible to the public and the recognition and celebration of the traditional and living Aboriginal and Torres Strait Island culture.

HOUSING FOR A DIVERSE POPULATION

Activities include planning and facilitating partnerships and using planning controls to identify the character of the villages and provide guidance on what developments should look like. Planning controls are also used to guarantee a percentage of affordable housing units in large developments where relevant. Support is also given to State and Federal Government initiatives to expand affordable housing opportunities.

SUSTAINABLE DEVELOPMENT RENEWAL AND DESIGN

Activities comprise the use of planning and regulatory powers to set controls and targets for renewal and ensure that residential and commercial development is appropriate to its broader setting.

IMPLEMENTATION THROUGH EFFECTIVE GOVERNANCE AND PARTNERSHIPS

Activities comprise a commitment to work in partnership with government, business and community and to be open and accountable to the community that is served. The process includes aligning corporate planning and organisational structure through effective governance procedures in support of all activities.

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations

\$ '000	Notes	Actual 2012	Actual 2011
(a). Rates and Annual Charges			
Ordinary Rates			
Residential		49,210	46,825
Business		175,208	170,791
Total Ordinary Rates		224,418	217,616
Special Rates			
Nil			
Annual Charges (pursuant to s.496, s.496A, s.496B, s.501 & s.611)			
Domestic Waste Management Services		29,012	27,345
Stormwater Management Services		1,801	1,796
Total Annual Charges		30,813	29,141
TOTAL RATES AND ANNUAL CHARGES		255,231	246,757

Council has used 2009 year valuations provided by the NSW Valuer General in calculating its rates.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(b). User Charges and Fees			
Other User Charges and Fees			
(i) Fees and Charges - Statutory and Regulatory Functions (per s.608 & 610A)			
Planning and Building Regulation		10,710	10,922
Private Works - Section 67		4,622	4,292
Health Inspections		1,054	1,262
Total Fees and Charges - Statutory/Regulatory		16,387	16,476
(ii) Fees and Charges - Other (incl. General User Charges) (per s.608)			
Advertising Space Income		5,461	7,360
Child Care		1,897	1,777
Parking Meter Income		34,112	34,273
Parking Station Income		9,386	9,549
Recreation Facilities Hire		6,785	8,219
Venue Hire		3,609	3,481
Workzone and Filming Fees		6,138	5,485
Other		4,581	4,606
Total Fees and Charges - Other		71,970	74,750
TOTAL USER CHARGES & FEES		88,356	91,227

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(c). Interest and Investment Revenue (incl. losses)			
Interest and Dividends			
- Interest on Overdue Rates & Annual Charges		293	344
- Interest earned on Investments (interest and coupon payment income)		28,606	23,229
Fair Value Adjustments			
- Fair Valuation movements in Investments (unrealised capital gains/(losses))		3,282	1,539
<u>TOTAL INTEREST AND INVESTMENT REVENUE</u>		<u>32,182</u>	<u>25,112</u>
Interest Revenue is attributable to:			
Unrestricted Investments/Financial Assets:			
Overdue Rates and Annual Charges (General Fund)		293	344
General Council Cash and Investments		10,864	6,498
Restricted Investments/Funds - External:			
Development Contributions			
- Section 94		3,306	2,810
- Planning Agreements		465	346
- Bonus Floor Space Contributions		519	249
Domestic Waste Management operations		588	579
Stormwater Management Service Charge		38	29
Specific Purpose Unexpended Grants		112	194
Restricted Investments/Funds - Internal:			
Internally Restricted Assets		15,996	14,062
<u>Total Interest & Investment Revenue Recognised</u>		<u>32,182</u>	<u>25,112</u>
(d). Other Revenues			
Fair Value Adjustments - Investment Properties	14	(1,417)	-
Rental Income - Investment Properties	14	16,987	15,321
Rental Income - Other Council Properties		36,157	36,276
Ex Gratia Rates		589	566
Fines - Enforcement of Regulations		35,798	37,402
Sponsorship and Donations		490	556
Other		914	716
<u>TOTAL OTHER REVENUE</u>		<u>89,518</u>	<u>90,837</u>

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations (continued)

\$ '000	2012 Operating	2011 Operating	2012 Capital	2011 Capital
(e). Grants				
General Purpose (Untied)				
Financial Assistance - General Component	5,677	4,690	-	-
Financial Assistance - Local Roads Component	1,691	1,098	-	-
Pensioners' Rates Subsidies - General Component	345	356	-	-
Total General Purpose	7,712	6,144	-	-
Specific Purpose				
Building and Infrastructure	-	-	-	-
Child Care	583	480	-	-
Community and Recreation	2,170	3,074	337	696
Environmental Protection	1,184	2,129	1,122	355
Heritage and Cultural	-	9	-	-
Library	458	443	-	-
Street Lighting	-	-	-	-
Transport (Roads to Recovery)	-	-	545	815
Transport (Other Roads & Bridges Funding)	1,410	1,492	-	-
Other	-	109	-	-
Total Specific Purpose	5,805	7,736	2,004	1,866
Total Grants	13,517	13,880	2,004	1,866
Grant Revenue is attributable to:				
- Commonwealth Funding	8,014	6,752	1,782	1,486
- State Funding	5,503	7,128	222	380
	13,517	13,880	2,004	1,866

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations (continued)

\$ '000	2012 Operating	2011 Operating	2012 Capital	2011 Capital
(f). Contributions				
Developer Contributions:				
(s93 & s94 - EP&A Act, s61 of the City of Sydney Act)				
S 93F - Contributions using Planning Agreements	-	-	12,786	2,371
S 94 - Contributions towards amenities	-	-	20,434	13,674
S 61 - Contributions towards amenities	-	-	6,583	9,690
Total Developer Contributions 17	-	-	39,804	25,735
Other Contributions:				
External Contributions to Capital Projects	-	-	369	734
Other	2,959	842	-	-
Total Other Contributions	2,959	842	369	734
Total Contributions	2,959	842	40,172	26,468
TOTAL GRANTS & CONTRIBUTIONS	16,476	14,722	42,176	28,334

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 3. Income from Continuing Operations (continued)

	Actual 2012	Actual 2011
\$ '000		
(g). Restrictions relating to Grants and Contributions		
Certain grants & contributions are obtained by Council on condition that they be spent in a specified manner:		
Unexpended at the Close of the Previous Reporting Period	64,386	49,746
add: Grants & contributions recognised in the current period but not yet spent:	38,727	16,055
less: Grants & contributions recognised in a previous reporting period now spent:	(5,762)	(1,415)
Net Increase (Decrease) in Restricted Assets during the Period	32,965	14,640
Unexpended and held as Restricted Assets	97,351	64,386
Comprising:		
- Specific Purpose Unexpended Grants	1,896	1,415
- Developer Contributions	95,455	62,971
	97,351	64,386

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 4. Expenses from Continuing Operations

\$ '000	Notes	Actual 2012	Actual 2011
(a) Employee Benefits & On-Costs			
Salaries and Wages		138,463	129,476
Travelling		415	479
Employee Leave Entitlements (ELE)		18,820	13,936
Superannuation - Defined Contribution Plans		9,596	7,295
Superannuation - Defined Benefit Plans		7,169	7,244
Workers' Compensation Insurance		4,314	4,006
Fringe Benefit Tax (FBT)		489	598
Training Costs (other than Salaries & Wages)		1,505	1,295
Other		1,557	1,581
Total Employee Costs		182,328	165,910
less: Capitalised Costs		(4,509)	(4,568)
<u>TOTAL EMPLOYEE COSTS EXPENSED</u>		<u>177,819</u>	<u>161,342</u>
Number of "Equivalent Full Time" Employees at year end		1,780	1,667

(b) Borrowing Costs**(i) Interest Bearing Liability Costs**

Nil

(ii) Other Borrowing Costs

Nil

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 4. Expenses from Continuing Operations (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(c) Materials & Contracts			
Raw Materials and Consumables		4,999	5,271
Contractor & Consultancy Costs		-	-
- Building and Facilities Management		20,919	19,770
- City Infrastructure Management		6,460	6,006
- Parks Management		11,137	10,946
- Waste Disposal, Recycling and Graffiti Removal		9,697	8,666
- Project Costs and Minor Contracts		11,398	10,150
- Consultancies		4,386	4,219
Auditors Remuneration ⁽¹⁾		117	186
Legal Expenses:			
- Legal Expenses: Planning & Development		1,567	1,150
- Legal Expenses: Other		3,048	1,695
Operating Leases:			
- Operating Lease Rentals: Minimum Lease Payments ⁽²⁾		1,229	1,251
Asset Maintenance and Minor Purchases		9,769	8,985
Other		2,388	2,409
Total Materials & Contracts		87,114	80,703
less: Capitalised Costs		(480)	(507)
TOTAL MATERIALS & CONTRACTS		86,634	80,196

1. Auditor Remuneration

During the year, the following fees were incurred for services provided by the Council's Auditor :

(i) Audit and Other Assurance Services

- Audit and review of financial statements: Council's Auditor
- Audit of regulatory returns

117	106
-	-
117	106

Remuneration for audit and other assurance services**(ii) Taxation Services - Nil****(iii) Other Services**

- Other audit & assurance services (GST Audit Software)

-	80
-	80
117	186

Remuneration for other services**Total Auditor Remuneration****2. Operating Lease Payments are attributable to:**

Buildings	1,207	1,251
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City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 4. Expenses from Continuing Operations (continued)

\$ '000	Notes	Impairment Costs		Depreciation/Amortisation	
		Actual 2012	Actual 2011	Actual 2012	Actual 2011
(d) Depreciation, Amortisation & Impairment					
Plant and Equipment		-	-	10,377	11,187
Office Equipment		-	-	3,170	3,140
Furniture and Fittings		-	-	4,400	3,811
Land Improvements (depreciable)		-	-	14,231	9,393
Buildings - Non Specialised		-	-	23,591	19,231
Buildings - Specialised		-	-	479	522
Infrastructure:					
- Roads, Bridges & Footpaths		-	-	20,759	20,665
- Stormwater Drainage		-	-	846	845
Other Assets					
- Library Resources		-	-	1,040	894
- Public Art / Open Museum		-	-	250	135
TOTAL DEPRECIATION & IMPAIRMENT COSTS EXPENSED		-	-	79,143	69,823

City of Sydney

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 4. Expenses from Continuing Operations (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(e) Other Expenses			
Other Expenses for the year include the following:			
Advertising		2,930	2,761
Bad & Doubtful Debts		(413)	3,037
Bank Charges		1,466	1,417
Books and Periodicals		175	175
Computing Costs		1,148	1,354
Contributions/Levies to Other Levels of Government		24,581	22,524
Councillor Expenses - Mayoral Fee		181	175
Councillor Expenses - Councillors' Fees		325	319
Councillors' Expenses (incl. Mayor) - Other (excluding fees above)		758	775
Donations, Contributions & Assistance to other organisations (Section 356)		6,535	6,924
Event and Project Costs		13,586	11,734
Insurance		2,613	2,960
Land Tax and Water Rates		1,680	1,370
Management Fees		23	54
Other Property Related Expenditure		346	259
Parking Enforcement Property Share		5,688	6,498
Postage and Couriers		974	828
Printing and Stationery		2,003	1,805
Public Domain Enhancement Contributions		193	109
Research and Development		336	388
Security		1,059	1,022
Storage		608	715
Street Lighting		4,767	4,519
Telephone and Communications		2,378	1,970
Utilities		4,496	3,266
Other		2,518	2,480
<u>TOTAL OTHER EXPENSES</u>		<u>80,953</u>	<u>79,437</u>

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 5. Gains or Losses from the Disposal of Assets

\$ '000	Notes	Actual 2012	Actual 2011
Property (excl. Investment Property)			
Proceeds from Disposal		-	14,299
less: Carrying Amount of Assets Sold / Written Off		-	(6,435)
Net Gain/(Loss) on Disposal		-	7,864
Infrastructure, Plant and Equipment and Other Assets			
Proceeds from Disposal		7,232	2,724
less: Carrying Amount of Assets Sold / Written Off		(6,916)	(2,711)
Net Gain/(Loss) on Disposal		316	12
Financial Assets*			
Proceeds from Disposal / Redemptions / Maturities		362,084	159,695
less: Carrying Amount of Assets Sold / Written Off / Redeemed / Matur		(362,000)	(159,660)
Net Gain/(Loss) on Disposal		84	35
NET GAIN/(LOSS) ON DISPOSAL OF ASSETS		401	7,912
* Financial Assets disposals / redemptions include:			
- Net Gain/(Loss) from Financial Instruments "At Fair Value through profit & loss"		84	35
Net Gain/(Loss) on Disposal of Financial Instruments		84	35

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 6a. - Cash Assets and Note 6b. - Investment Securities

		2012	2012	2011	2011
		Actual	Actual	Actual	Actual
\$ '000	Notes	Current	Non Current	Current	Non Current
Cash and Cash Equivalents (Note 6a)					
Cash on Hand and at Bank		2,899	-	4,303	-
Cash-Equivalent Assets ¹					
- Deposits at Call		30,000	-	28,500	-
- Managed Funds		-	-	15,273	-
- Short Term Deposits		106,000	-	133,000	-
- NCD's, FRN's		22,001	-	16,927	-
Total Cash and Cash Equivalents		160,900	-	198,002	-
Investment Securities (Note 6b)					
- Long Term Deposits		68,000	48,000	36,000	26,000
- NCD's, FRN's (with Maturities > 3 months)		33,617	206,907	43,851	131,701
- CDO's		-	-	-	-
- Capital Protected Note (Equity and Asset Linked)		3,939	3,840	-	9,668
Total Investment Securities		105,556	258,747	79,851	167,369
TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS		266,455	258,747	277,853	167,369

¹ Those Investments where time to maturity (from date of purchase) is < 3 mths.

Cash, Cash Equivalents and Investments were classified at year end in accordance with AASB 139 as follows:

Cash and Cash Equivalents

a. Cash	2,899	-	4,303	-
b. "At Fair Value through the Profit and Loss"	22,001	-	32,200	-
c. "Held to Maturity"	136,000	-	161,500	-
	160,900	-	198,002	-

* Those Term Deposits classified as cash equivalents under AASB 139 where time to maturity (from date of purchase) is < 3 mths.

Investments

a. "At Fair Value through the Profit and Loss"				
- "Designated at Fair Value on Initial Recognition" 6(b-i)	37,556	210,747	43,851	141,369
b. "Held to Maturity" 6(b-ii)	68,000	48,000	36,000	26,000
Investments	105,556	258,747	79,851	167,369

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 6b. Investments (continued)

	2012 Actual Current	2012 Actual Non Current	2011 Actual Current	2011 Actual Non Current
\$ '000				
Note 6(b-i)				
Reconciliation of Investments classified as "At Fair Value through the Profit and Loss"				
Balance at the Beginning of the Year	43,851	141,369	51,306	141,478
Revaluations (through the Income Statement)	248	3,034	584	955
Additions	3,487	125,188	-	65,020
Disposals (sales and redemptions)	-	(3,000)	(3,660)	(6,000)
Transfers between Current/Non Current	55,844	(55,844)	60,084	(60,084)
Transfers to cash and cash equivalents (under AASB 139)	(65,875)	-	(64,464)	-
Balance at End of Year	37,556	210,747	43,851	141,369
Comprising:				
- NCD's, FRN's (with Maturities > 3 months)	33,617	206,907	43,851	131,701
- CDO's	-	-	-	-
- Capital Protected Note (Equity and Asset Linked)	3,939	3,840	-	9,668
Total	37,556	210,747	43,851	141,369
Note 6(b-ii)				
Reconciliation of Investments classified as "Held to Maturity"				
Balance at the Beginning of the Year	36,000	26,000	15,000	4,000
Additions	501,000	43,000	293,000	27,000
Disposals (sales and redemptions)	(359,000)	-	(150,000)	-
Transfers between Current/Non Current	21,000	(21,000)	5,000	(5,000)
Transfers to cash and cash equivalents (under AASB 139)	(131,000)	-	(127,000)	-
Balance at End of Year	68,000	48,000	36,000	26,000
Comprising:				
- Long Term Deposits	68,000	48,000	36,000	26,000
Total	68,000	48,000	36,000	26,000
Note 6(b-iii)				
Reconciliation of Investments classified as "Loans & Receivables"				
Nil				
Note 6(b-iv)				
Reconciliation of Investments classified as "Available for Sale"				
Nil				

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 6b. Investments (continued)

Note 6(b-v)

Investment Returns

Deposits are with banks and earn various rates of interest between 3.50% and 6.23% (2011: 4.75% and 6.45%). FRNs, CDOs, Capital Protected Notes and Managed Funds are all invested with organisations that comply with the Minister's Order, including the grandfathering provisions, and earn various rates of return between 0.00% and 7.25% (2011: 0.00% and 7.16%). (The 0% earning rate is due to a small number of capital protected investments that have reverted to zero-based coupon bank secured notes during the Global Financial Crisis (GFC) as part of their capital protection mechanism).

Note 6(b-vi)

Valuation of Collateralised Debt Obligation (CDO)

The valuation of the CDO has been made on the basis that there is not considered to be an orderly market for the CDO. Offers are considered to be reflective of distressed sales as purchasers seek profit opportunities rather than investment acquisition in respect of a financial instrument that is under stress. Council's view is that all cash flows arising out of the investment are likely to be coupon interest payments with practically little chance of principal repayment under prevailing global economic conditions. Council has not included any value for these future cash flows on the basis that they constitute raising future income prior to receipt.

The CDO does not have direct exposure to US sub-prime mortgages.

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 6c. Restricted Cash, Cash Equivalents and Investments - Details

	2012 Actual Current	2012 Actual Non Current	2011 Actual Current	2011 Actual Non Current
\$ '000				
Total Cash, Cash Equivalents and Investment Securities	266,455	258,747	277,853	167,369
attributable to:				
External Restrictions (refer below)	-	95,725	-	70,753
Internal Restrictions (refer below)	158,877	163,023	160,876	91,582
Unrestricted	107,579	-	116,977	5,034
	266,455	258,747	277,853	167,369

2012 \$ '000	Opening Balance	Transfers to Restrictions	Transfers from Restrictions	Closing Balance
-----------------	--------------------	------------------------------	--------------------------------	--------------------

Details of Restrictions

External Restrictions - Included in Liabilities

Nil

External Restrictions - Other

Developer Contributions - General	57,937	34,889	(10,805)	82,021
Specific Purpose Unexpended Grants	2,125	-	(229)	1,896
Domestic Waste Management	10,184	28,671	(27,913)	10,942
Stormwater Management	507	1,838	(1,479)	866
External Restrictions - Other	70,753	65,398	(40,426)	95,725
Total External Restrictions	70,753	65,398	(40,426)	95,725

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 6c. Restricted Cash, Cash Equivalents and Investments - Details (continued)

2012 \$ '000	Opening Balance	Transfers to Restrictions	Transfers from Restrictions	Closing Balance
Internal Restrictions				
Employees Leave Entitlement	4,861	1,173	(778)	5,256
Performance Cash Bonds and Retentions	13,972	7,504	(5,423)	16,053
Public Liability Insurance	400	-	-	400
Provision - Workers Compensation	17,725	132	-	17,857
City Centre Transformation Reserve	100,000	40,000	-	140,000
Community Reserve	10,000	6,603	(6,603)	10,000
Green Infrastructure	40,000	34,992	(9,992)	65,000
Green Square Reserve	40,000	379	(379)	40,000
Renewable Energy Reserve	5,500	2,000	(167)	7,333
Infrastructure Contingency	20,000	-	-	20,000
Total Internal Restrictions	252,458	92,783	(23,341)	321,899
TOTAL RESTRICTIONS	323,211	158,181	(63,768)	417,624

Council's policies relating to both internal and external restrictions of cash and investments are detailed in note 1-5

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 7. Receivables

\$ '000	Notes	2012		2011	
		Current	Non Current	Current	Non Current
Purpose					
Rates and Annual Charges		4,270	-	4,222	495
Interest and Extra Charges		323	-	322	-
User Charges and Fees		2,368	-	2,635	-
Accrued Revenues					
- Interest on Investments		7,686	-	5,837	-
- Other Income Accruals		13,535	-	17,811	-
Net GST Receivable		1,885	-	2,230	-
Rental Debtors		5,067	-	2,059	-
Outstanding Works in Kind Contributions		10,733	2,702	4,366	668
Other Debtors		-	-	123	-
Total		45,866	2,702	39,604	1,163
less: Provision for Impairment					
Rates and Annual Charges		(102)	-	(542)	-
Interest and Extra Charges		-	-	-	-
User Charges and Fees		(794)	-	(33)	-
Returned Receipts		-	-	-	-
Rental Debtors		-	-	(826)	-
Total Provision for Impairment - Receivables		(896)	-	(1,400)	-
<u>TOTAL NET RECEIVABLES</u>		<u>44,970</u>	<u>2,702</u>	<u>38,204</u>	<u>1,163</u>
Externally Restricted Receivables					
Domestic Waste Management		487	-	486	4
Domestic Waste Extra Charges		26	-	26	2
Outstanding Works in Kind Contributions		10,733	2,702	4,366	668
Total External Restrictions		11,246	2,702	4,878	674
Unrestricted Receivables		33,724	-	33,326	489
TOTAL NET RECEIVABLES		44,970	2,702	38,204	1,163

Notes on Debtors above:

- (i) Rates & Annual Charges Outstanding are secured against the property.
- (ii) Doubtful Rates Debtors are provided for where the value of the property is less than the debt outstanding.
An allowance for other doubtful debts is made when there is objective evidence that a receivable is impaired.
- (iii) Interest was charged on overdue rates & charges at 11.00% (2011 9.00%).
Generally all other receivables are non interest bearing.
- (iv) Please refer to Note 15 for issues concerning Credit Risk and Fair Value disclosures.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 8. Inventories and Other Assets

\$ '000	Notes	2012		2011	
		Current	Non Current	Current	Non Current
Inventories					
Stores and Materials		1,353	-	731	-
Total Inventories		1,353	-	731	-
Other Assets					
Prepayments		3,580	-	4,004	-
Future Benefits - Shared Services relating to Sutherland Animal Shelter		-	-	-	-
		14	244	14	258
Total Other Assets		3,594	244	4,018	258
TOTAL INVENTORIES / OTHER ASSETS		4,947	244	4,749	258

Externally Restricted Assets

There are no restrictions applicable to the above assets.

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 9a. Infrastructure, Property, Plant and Equipment

	as at 30/6/2011				Asset Movements during the Reporting Period					as at 30/6/2012				
	At Cost	At Fair Value	Accumulated Dep'n	Carrying Value	Asset Additions(2)	WDV of Asset Disposals	Depreciation Expense	Adjustments & Transfers(n)	Revaluation Increments/ (Decrements)	At Cost	At Fair Value	Accumulated		Carrying Value
												Dep'n	Impairment	
\$ '000	133,780	-	-	133,780		(2,289)				131,491	-	-	-	131,491
Capital Work in Progress(3)	-	102,053	59,407	42,646	11,723	(1,576)	(10,377)	(11,754)		-	82,561	51,899	-	30,662
Plant and Equipment	-	21,329	13,527	7,802	2,066		(3,170)			-	23,396	16,697	-	6,699
Office Equipment	-	58,871	36,232	22,639	216		(4,400)	(1,225)		-	57,285	40,055	-	17,230
Furniture and Fittings	-													
Land:														
- Operational Land	-	435,176	-	435,176	4,310				4,514	-	444,000	-	-	444,000
- Community Land(4)	-	3,781,921	-	3,781,921						-	3,781,921	-	-	3,781,921
- Land under Roads (post 30/6/08)(5)	-	41,433	-	41,433						-	41,433	-	-	41,433
Land Improvements - depreciable	-	359,296	134,217	225,079	1,913		(14,231)			-	361,210	148,448	-	212,762
Buildings - Non Specialised	-	1,391,162	739,377	651,785	16,841	(2,968)	(23,591)	10,736	31,309	-	1,507,679	823,568	-	684,112
Buildings - Specialised	-	25,471	10,091	15,380	768		(479)	2,243	20	-	41,634	23,701	-	17,933
Other Structures - Trees	-	85,370	-	85,370	146		-			-	85,516	-	-	85,516
Other Structures - Signs	-	-	-	-			-	7,443		-	7,443	-	-	7,443
Infrastructure:														
- Roads, Bridges, Footpaths	-	950,558	367,566	582,992	60,768	(86)	(20,759)	(7,443)	275,901	-	1,663,593	772,219	-	891,373
- Stormwater Drainage	-	84,599	35,238	49,361	5,368		(846)		95,459	-	241,384	92,041	-	149,342
Other Assets:														
- Heritage Collections	-	6,252	-	6,252	7		-			-	6,259	-	-	6,259
- Library Resources	-	8,108	3,693	4,416	759		(1,040)			-	8,868	4,734	-	4,135
- Public Art/Open Museum	-	24,796	5,114	19,683	633		(250)			-	25,429	5,364	-	20,065
Reinstatement, Rehabilitation and Restoration Assets (refer Note 26)														
- Depots	3,241	-	3,241	-			-			-	-	-	-	-
TOTAL INFRASTRUCTURE, PROPERTY, PLANT and EQUIP.	137,021	7,376,396	1,407,702	6,105,715	105,517	(6,919)	(79,143)	0	407,203	131,491	8,379,611	1,978,726	-	6,532,376

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 9a. Infrastructure, Property, Plant and Equipment (continued)

The following information relates to the adjoining table of asset movements during the financial year:

- (1) Refer to Note 20 for details relating to Prior Period Error and Voluntary Changes in Accounting Policy.
- (2) Additions to Buildings and Infrastructure comprise Asset Renewals (\$41.563M). Renewals are defined as replacements of existing assets to equivalent capacity of a new asset.
- (3) The Capital Work in Progress "Additions" figure represents additions (reductions) to Work in Progress for the year, net of any completed works transferred to the Fixed Asset Register. Transfers to the Fixed Asset Register (when work is completed) are shown in the additions column of the respective asset classes.
- (4) The Community Land Class includes a number of Crown Reserve assets valued at \$2,213m. Ownership of these assets remains with the Crown while Council continues to retain both operational control of the assets and responsibility for the maintenance of improvements thereon in accordance with the specified purposes for which the crown reserves were created. Council includes the Crown Reserve assets on the balance sheet as well as the cost of Council funded related improvements on the basis of its financial rights and responsibilities in controlling and maintaining the assets and the fact that revocation of such control by the State Government is regarded as extremely unlikely given the history of Crown Reserves.

Reserve Trusts were created for administrative purposes under section 92 of the Crown Lands Act, 1989 ("the Act") for a large proportion of these Crown Reserves. Prior to the enactment of the Act, Council was Reserve Trustee of these assets and upon enactment, section 5A of the Schedule 8 (Savings, transitional and other provisions) of the Act has appointed Council Reserve Trust Manager of the related Reserve Trusts created under section 92.

- (5) Refer to Note 1.9.1 - Council has elected to bring to account only land under roads acquired post 1 July 2008. The fair value of Land Under Roads acquired before 1 July 2008 is \$11,808m (2010:\$11,808m).

Note 9b. Externally Restricted Infrastructure, Property, Plant and Equipment

\$ '000 Class of Asset	Actual 2012				Actual 2011			
	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value	At Cost	At Fair Value	A/Dep & Impairm't	Carrying Value
Domestic Waste Management								
Plant and Equipment		4,049	1,640	2,409	-	3,558	1,516	2,042
Land								
- Operational Land		6,910		6,910	-	5,885	-	5,885
Buildings		6,312	4,616	1,696	-	6,581	4,855	1,726
Total DWM	-	17,270	6,255	11,015	-	16,024	6,371	9,653
TOTAL RESTRICTED I,P,P and	-	17,270	6,255	11,015	-	16,024	6,371	9,653

Note 9c. Infrastructure, Property, Plant and Equipment - Current Year Impairments

Council has recognised no impairment losses during the reporting period nor reversed any prior period losses.

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 10a. Payables, Borrowings and Provisions

\$ '000	Notes	2012		2011	
		Current	Non Current	Current	Non Current
Payables					
Goods & Services - operating expenditure		9,679	-	6,240	-
Payments Received In Advance		6,301	-	6,076	
Accrued Expenses:					
- Interest on Bonds & Deposits		662	-	716	-
- Other Expenditure Accruals		38,553	-	32,404	-
Performance Cash Bonds, Deposits & Retentions		16,053	-	15,165	-
Employee Related Payables		5,450	-	4,632	-
Works Received in Advance		4,405	-	931	8,250
Other		260	-	3,365	-
Total Payables		81,363	-	69,528	8,250
Borrowings					
Nil					
Provisions					
Employee Benefits;					
Annual Leave		10,518	-	10,060	-
Sick Leave		3,475	6,468	3,788	5,998
Long Service Leave		28,822	2,536	25,193	2,410
Gratuities		215	532	87	723
Sub Total - Aggregate Employee Benefits		43,030	9,535	39,128	9,130
Self Insurance - Workers Compensation		2,206	10,244	2,476	9,721
Public Liability Insurance		150	250	150	250
Public Holidays		288	-	351	-
Asset Remediation/Restoration (Future Works)	26	-	4,000	-	4,000
Other		1,063	-	945	-
Total Provisions		46,737	24,029	43,050	23,101
Total Payables, Borrowings and Provisions		128,100	24,029	112,579	31,351

(i) Liabilities relating to Restricted Assets

	2012		2011	
	Current	Non Current	Current	Non Current
Externally Restricted Assets				
Domestic Waste Management	627	-	2,399	-
Works Received in Advance	4,405	-	931	8,250
Liabilities relating to externally restricted assets	5,032	-	3,330	8,250

Disclosures on Liability Interest Rate Risk Exposures, Fair Value Disclosures & Security can be found in Note 15.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 10a. Payables, Borrowings and Provisions (continued)

\$ '000	2012	2011
(ii) Current Liabilities not anticipated to be settled within the next 12 months		
The following Liabilities, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions - Employees Benefits	28,822	28,544
Performance Cash Bonds, Deposits and Retentions	6,005	8,093
	34,827	36,637

Note 10b. Description of and movements in Provisions

Class of Provision	2011	2012				Closing Balance as at 30/6/12
	Opening Balance as at 1/7/11	Additional Provisions	Decrease due to Payments	Remeasurement effects due to Discounting	Unused amounts reversed	
Annual Leave	10,060	7,616	(7,158)			10,518
Sick Leave	9,786	835	(678)			9,943
Long Service Leave	27,603	5,991	(2,236)			31,358
Gratuities	810	0	(63)			747
Other Leave	-	0				0
Workers Compensation	12,197	253		-		12,450
Public Liability Insurance	400	-				400
Public Holidays	351	(0)	(63)			288
Asset Remediation	4,000	-				4,000
Other	945	118				1,063
TOTAL	66,151	14,813	(10,198)	-	-	70,766

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 10c. Defined Benefit Superannuation Disclosure

\$ '000

2012

2011

Defined benefit plans

Council participates in an employer sponsored Defined Benefit Superannuation Scheme, and makes contributions as determined by the Superannuation Scheme's Trustees. The Scheme is deemed to be a "multi employer fund" for purposes of AASB 119. As the assets of the Scheme are pooled together for all employers, sufficient information under AASB 119 is not available to account for the Scheme as a defined benefit fund.

Member Councils bear responsibility of ensuring there are sufficient funds available to pay out the required benefits as they fall due. The Scheme was reviewed by Mr Martin Stevenson BSc, FIA, FIAA for the period ended 30 June 2009 and the position is annually monitored. The Actuary has estimated that a deficit still currently exists and as a result, Councils are required to contribute additional contributions to assist in extinguishing this deficit. Council's employer contribution to the Scheme for the year ended 30 June 2012 was \$5.2M, of which \$2.1M comprised additional contributions to extinguish the deficit.

Council has not recorded any net liability from its Defined Benefit Scheme obligations in accordance with AASB 119 and future contributions made to the defined benefit scheme to rectify the net deficit position will be recognised as an expense when they become payable - similar to the accounting for Defined Contributions Plans. The Local Government Superannuation Scheme has estimated Council's share of the net deficit as follows:

	Actual \$M	Actual \$M
Estimated amount attributed to council	15.1	11.4

In addition, Council is the sponsor of a defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS).

All the Schemes are closed to new members.

In respect of the defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS), the position is as follows:

	Actual \$M	Actual \$M
Present value of defined benefit obligations	2,085	1,227
Fair value of plan assets	(625)	(597)
Net liability	<u>1,460</u>	<u>630</u>

The liability has been recognised in the financial statements. Council continues to make contributions to the Funds and monitors the net position

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 11. Statement of Cash Flows - Additional Information

\$ '000	Notes	Actual 2012	Actual 2011
(a) Reconciliation of Cash Assets			
Total Cash and Cash Equivalent Assets	6a	160,900	198,002
Less Bank Overdraft	10	-	-
BALANCE as per the STATEMENT of CASH FLOWS		160,900	198,002
(b) Reconciliation of Net Operating Result to Cash provided from Operating Activities			
Net Operating Result from Income Statement		99,791	114,103
Adjust for non cash items:			
Depreciation and Amortisation		79,143	69,823
Net Losses/(Gains) on Disposal of Assets		(401)	(7,912)
Non Cash Capital Grants and Contributions		(9,204)	(1,052)
Losses/(Gains) recognised on Fair Value Re-measurements through the P and L			
- Investments classified as "At Fair Value" or "Held for Trading"		(3,282)	(1,539)
- Investment Properties		1,417	-
Unwinding of Discount Rates on Reinstatement Provisions		-	-
+/- Movement in Operating Assets and Liabilities and Other Cash Items:			
Decrease/(Increase) in Receivables		(7,800)	(6,358)
Increase/(Decrease) in Provision for Doubtful Debts		(505)	640
Decrease/(Increase) in Inventories		(622)	(186)
Decrease/(Increase) in Other Assets		438	(815)
Increase/(Decrease) in Payables		3,439	1,324
Increase/(Decrease) in accrued Interest Payable		-	(568)
Increase/(Decrease) in other accrued Expenses Payable		6,149	(2,991)
Increase/(Decrease) in Other Current Liabilities		(6,004)	6,313
Increase/(Decrease) in Employee Leave Entitlements		4,307	1,437
Increase/(Decrease) in Other Provisions		308	1,516
NET CASH PROVIDED FROM/(USED IN) OPERATING ACTIVITIES from the STATEMENT of CASH FLOWS		167,174	173,737

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 11. Statement of Cash Flows - Additional Information (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(c) Non-Cash Investing and Financing Activities			
Total Non-Cash Investing & Financing Activities		-	-
(d) Financing Arrangements			
(i) Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdraft Facilities ⁽¹⁾		2,000	2,000
Credit Cards / Purchase Cards ⁽²⁾		300	300
Total Financing Arrangements		2,300	2,300
Amounts utilised as at Balance Date:			
- Bank Overdraft Facilities		-	-
- Credit Cards / Purchase Cards		-	-
Total Financing Arrangements Utilised		-	-

1. The Bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Interest rates on overdrafts are Interest Rates on Loans & Other Payables are disclosed in Note 15.

2. The Corporate Purchasing Card Facility has been configured for direct payment, such that there were no outstanding balances on the cards at the end of each of the financial years.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 12. Commitments for Expenditure

\$ '000	Notes	Actual 2012	Actual 2011
(a) Capital Commitments (exclusive of GST)			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Property, Plant and Equipment			
Buildings		268	92
Plant and Equipment		6,448	4,208
Total Commitments		6,716	4,300

(b) Finance Lease Commitments

Nil

(c) Operating Lease Commitments (Non Cancellable)

a. Commitments under Non Cancellable Operating Leases at the Reporting date, but not recognised as Liabilities are payable:

Within the next year	970	1,019
Later than one year and not later than 5 years	4,583	4,748
Later than 5 years	29,669	31,677
Total Non Cancellable Operating Lease Commitments	35,222	37,444

b. Non Cancellable Operating Leases include the following assets:

Operating lease commitments arise as a result of Council's commitment under a non-cancellable operating lease, being in relation to Goulburn Street Parking Station. Council has a 99 year lease arrangement to rent the airspace that the parking station exists in from the State Rail Authority of NSW who control that asset. The commitment recognises the 48 years remaining on the lease, which is estimated at \$25.847m

The lease commitments also include duct rental payable to Energy Australia in respect of Smartpoles at \$346K per year for 30 years, indexed at an assumed CPI of 3% per annum. The agreement to 2032 results in a total commitment of \$9.288m

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 12. Commitments for Expenditure (continued)

\$ '000	Notes	Actual 2012	Actual 2011
(d) Investment Property Commitments			
Non Capital expenditure on Investment Properties committed for at the reporting date but not recognised in the financial statements as liabilities:			
Contractual Obligations - Repairs & Maintenance		723	894
Contractual Obligations - Other		-	-
Total Commitments		723	894

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 13a(i). Statement of Performance Measurement - Indicators (Consolidated)

\$ '000	Amounts 2012	Indicator 2012	Prior Periods 20112010	
Local Government Industry Indicators				
1a. Unrestricted Current Ratio				
Current Assets less all External Restrictions ⁽¹⁾	305,127	3.46 : 1	4.35	4.30
Current Liabilities less Specific Purpose Liabilities ^(2,3)	88,240			
1b. Unrestricted Current Ratio (less External and Internal Restrictions)				
Current Assets less External and Internal Restrictions ⁽⁴⁾	146,250	1.66 : 1	1.42	2.91
Current Liabilities less Specific Purpose Liabilities ^(2,3)	88,240			
2. Debt Service Ratio				
Debt Service Cost	-	0.00%	0.00%	0.00%
Income from Continuing Operations excluding Capital Items & Specific Purpose Grants/Contributions	473,400			
3. Rates & Annual Charges Coverage Ratio				
Rates & Annual Charges	255,231	48.68%	48.87%	51.86%
Income from Continuing Operations	524,340			
4. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage				
Rates, Annual & Extra Charges Outstanding	4,492	1.73%	1.79%	1.95%
Rates, Annual & Extra Charges Collectible	260,021			
5. Building & Infrastructure Renewals Ratio				
Asset Renewals ⁽⁴⁾	41,563	91.00%	88.75%	115.10%
Depreciation, Amortisation & Impairment	45,676			

Notes

⁽¹⁾ Refer Notes 6-8 inclusive.

Also excludes any Real Estate & Land for resale not expected to be sold in the next 12 months

⁽²⁾ Refer to Note 10(a).⁽³⁾ Refer to Note 10(a)(ii) - excludes all payables & provisions not expected to be paid in the next 12 months (incl. ELE).⁽⁴⁾ Ratio reflects the unrestricted funds of Council not reserved for legislative requirements or specific commitments / projects
Refer to note 6(c) , 7 and 10(a) for restriction details.⁽⁵⁾ Asset Renewals represent the replacement &/or refurbishment of existing assets to an equivalent capacity/performance
as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.
Asset Renewals include building and infrastructure assets only.

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 13a(ii). Statement of Performance Measurement - Graphs (Consolidated)

<p>1a. Unrestricted Current Ratio</p> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2010</td><td>4.30</td></tr><tr><td>2011</td><td>4.35</td></tr><tr><td>2012</td><td>3.46</td></tr></table>	Year	Ratio	2010	4.30	2011	4.35	2012	3.46	<p>Purpose of Unrestricted Current Ratio</p> <p>To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.</p>	<p>Commentary on 2011/12 Result</p> <p>2011/12 Ratio 3.46 : 1</p> <p>The 2012 ratio reflects at a level at which Council still has excess capacity to meet its obligations. The current level represents the maturity profile of the investment portfolio in support of both current and future funding requirements of the Council</p>
Year	Ratio									
2010	4.30									
2011	4.35									
2012	3.46									
<p>1b. Unrestricted Current Ratio (less External and Internal Restrictions)</p> <table><tr><th>Year</th><th>Ratio</th></tr><tr><td>2010</td><td>2.91</td></tr><tr><td>2011</td><td>1.42</td></tr><tr><td>2012</td><td>1.66</td></tr></table>	Year	Ratio	2010	2.91	2011	1.42	2012	1.66	<p>Purpose of Unrestricted Current Ratio</p> <p>To assess the adequacy of working capital and its ability to satisfy all obligations for the unrestricted activities of Council.</p>	<p>Commentary on Result</p> <p>2011/12 Ratio 1.66</p> <p>The 2012 ratio reflects a level at which Council still has capacity to meet its obligations after all External and Internal Restrictions are excluded. The current level represents the the maturity profile of the investment portfolio in support of both current and future funding requirments of the Council</p>
Year	Ratio									
2010	2.91									
2011	1.42									
2012	1.66									
<p>3. Rates & Annual Charges Coverage Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2010</td><td>51.86%</td></tr><tr><td>2011</td><td>48.87%</td></tr><tr><td>2012</td><td>48.68%</td></tr></table>	Year	Ratio %	2010	51.86%	2011	48.87%	2012	48.68%	<p>Purpose of Rates & Annual Charges Coverage Ratio</p> <p>To assess the degree of Council's dependence upon revenue from rates and annual charges and to assess the security of Council's income.</p>	<p>Commentary on 2011/12 Result</p> <p>2011/12 Ratio 48.68%</p> <p>The ratio continues to remain within a small band of variation reflecting the consistency in the structure of Council's revenue. The change reflects the income levels recovering with improved economic conditions.</p>
Year	Ratio %									
2010	51.86%									
2011	48.87%									
2012	48.68%									
<p>4. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2010</td><td>1.95%</td></tr><tr><td>2011</td><td>1.79%</td></tr><tr><td>2012</td><td>1.73%</td></tr></table>	Year	Ratio %	2010	1.95%	2011	1.79%	2012	1.73%	<p>Purpose of Rates & Annual Charges Outstanding Ratio</p> <p>To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.</p>	<p>Commentary on 2011/12 Result</p> <p>2011/12 Ratio 1.73%</p> <p>The continuing lower ratio reflects ongoing efficiencies in collection procedures.</p>
Year	Ratio %									
2010	1.95%									
2011	1.79%									
2012	1.73%									
<p>5. Building & Infrastructure Renewals Ratio</p> <table><tr><th>Year</th><th>Ratio %</th></tr><tr><td>2010</td><td>115.10%</td></tr><tr><td>2011</td><td>88.75%</td></tr><tr><td>2012</td><td>91.00%</td></tr></table>	Year	Ratio %	2010	115.10%	2011	88.75%	2012	91.00%	<p>Purpose of Asset Renewals Ratio</p> <p>To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.</p>	<p>Commentary on Result</p> <p>2011/12 Ratio 91.00%</p> <p>The average expenditure over the years continues to meet renewal rates relative to rates of depreciation. Individual levels of expenditure in each year are subject to variations due to timing of contractual commitments, weather conditions, etc.</p>
Year	Ratio %									
2010	115.10%									
2011	88.75%									
2012	91.00%									

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 14. Investment Properties

\$ '000	Notes	Actual 2012	Actual 2011
(a) Investment Properties at Fair value			
Investment Properties on Hand		211,350	211,287
Reconciliation of Annual Movement:			
Opening Balance		211,287	133,430
- Acquisitions		-	77,857
- Capitalised Expenditure - this year		1,480	-
- Net Gain/(Loss) from Fair Value Adjustments		(1,417)	-
CLOSING BALANCE - INVESTMENT PROPERTIES		211,350	211,287
(b) Valuation Basis			
The basis of valuation of Investment Properties is Fair Value, being the amounts for which the properties could be exchanged between willing parties in arms length transaction, based on current prices in an active market for similar properties in the same location and condition and subject to similar leases.			
The 2012 revaluations were based on Independent Assessments made by: AON Valuation Services (A division of AON Risk Services Australia Limited) - Certifying Valuer : Jeffrey Millar, AAPI			
(c) Contractual Obligations at Reporting Date			
Refer to Note 12 for disclosures relating to any Capital and Lease obligations that have been contracted.			
(d) Leasing Arrangements			
Details of leased Investment Properties are as follows;			
Future Minimum Lease Payments receivable under non-cancellable Investment Property Operating Leases not recognised in the Financial Statements are due:			
Within 1 year		10,702	11,702
Later than 1 year but less than 5 years		23,751	27,327
Later than 5 years		14,569	16,412
Total Minimum Lease Payments Receivable		49,022	55,441
(e) Investment Property Income and Expenditure - summary			
Rental Income from Investment Properties:			
- Minimum Lease Payments		16,987	15,321
Direct Operating Expenses on Investment Properties:			
- that generated rental income		(2,341)	(2,504)
Net Revenue Contribution from Investment Properties		14,646	12,817
plus:			
Fair Value Movement for year		(1,417)	-
Total Income attributable to Investment Properties		13,229	12,817

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 15. Financial Risk Management

\$ '000

Risk Management

Council's activities expose it to a variety of financial risks including **(1)** price risk, **(2)** credit risk, **(3)** liquidity risk and **(4)** interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below.

	Carrying Value		Fair Value	
	2012	2011	2012	2011
Financial Assets				
Cash and Cash Equivalents	160,900	198,002	160,900	198,002
Investments				
- "Held for Trading"	-	-	-	-
- "Designated At Fair Value on Initial Recognition"	248,303	185,220	248,303	185,220
- "Held to Maturity"	116,000	62,000	116,000	62,000
- "Loans & Receivables"	-	-	-	-
- "Available for Sale"	-	-	-	-
Receivables	47,672	39,367	47,672	39,367
Other Financial Assets	-	-	-	-
Total Financial Assets	572,874	484,589	572,875	484,589
Financial Liabilities				
Bank Overdraft	-	-	-	-
Payables	75,061	71,703	75,061	71,703
Loans / Advances	-	-	-	-
Lease Liabilities	-	-	-	-
Other Financial Liabilities	-	-	-	-
Total Financial Liabilities	75,061	71,703	75,061	71,703

Fair Value is determined as follows:

- **Cash & Cash Equivalents, Receivables, Payables** - are estimated to be the carrying value which approximates mkt value.
- **Borrowings & Held to Maturity Investments** - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets & liabilities with similar risk profiles, unless quoted market prices are available.
- Financial Assets classified (i) "**at fair value through profit & loss**" or (ii) **Available for Sale** - are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 15. Financial Risk Management (continued)

\$ '000

(a) Fair Value Measurements

The fair value of financial assets and financial liabilities must be estimated in accordance with Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 7 Financial Instruments: Disclosures, requires the disclosure of how fair valuations have been arrived at for all financial assets and financial liabilities that have been measured at fair value.

Arriving at fair values for financial assets & liabilities can be broken up into 3 distinct measurement hierarchies:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices)

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

The following table presents the financial assets and financial liabilities that have been measured & recognised at fair values:

2012	Level 1	Level 2	Level 3	Total
Financial Assets				
Investments				
- "Designated At Fair Value on Initial Recognition"	248,303			248,303
Total Financial Assets	248,303	-	-	248,303
 2011	 Level 1	 Level 2	 Level 3	 Total
Financial Assets				
Investments				
- "Designated At Fair Value on Initial Recognition"	185,220	-	-	185,220
Total Financial Assets	185,220	-	-	185,220

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 15. Financial Risk Management (continued)

\$ '000

(b) Cash & Cash Equivalents, Financial assets 'at fair value through the profit & Loss'
"Available-for-sale" financial assets & "Held-to-maturity" Investments

Council's objective is to maximise its return on cash & investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's Finance area manages the Cash & Investments portfolio with the assistance of independent advisors.

Council has an Investment Policy which complies with the Local Government Act & Minister's Investment Order. This Policy is regularly reviewed by Council and its staff and an Investment Report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance.

Cash & Investments are subject to the following risks -

- Price risk - the risk that the capital value of Investments may fluctuate due to changes in market prices, whether the changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- Interest rate risk - the risk that movements in interest rates could affect returns and income.
- Credit risk - the risk that the counterparty (to an investment) will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council - be it of a capital or income nature.

Council manages these risks as follows:

- Price risk is managed by ensuring that liquidity requirements are adequately sourced from short-term investments that are not subject to price risk and that sales of higher yielding investments which are subject to price risk are confined to either face value maturities or sales during periods of favourable price movements.
- Interest rate risks are managed by linking returns where possible to rates based around benchmark indices and by managing investment maturity profiles.
- Credit risk is managed by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees. Council also seeks where necessary advice from independent advisors before placing selected investments.

The following represents a summary of the sensitivity of Council's Income Statement and Accumulated Surplus (for the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

	2012		2011	
	Profit	Equity	Profit	Equity
Possible impact of a 10% movement in Market Values	27,109	27,109	20,328	20,328
Possible impact of a 1% movement in Interest Rates	5,255	5,255	4,483	4,483

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 15. Financial Risk Management (continued)

\$ '000

(c) Receivables

Council's major receivables comprise (i) Rates & Annual charges and (ii) User Charges & Fees.

The major risk associated with these receivables is credit risk - the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts - that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates & annual charges at higher than market rates which further encourages the payment of debt.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

The level of outstanding receivables is monitored for acceptable collection performance.

Credit risk on infringement notices is minimised by assigning the recovery of these amounts to the State Debt Recovery Office. These receivables are subject to defence, credit checks and individual assessment of impairment are not possible, so these recoverable amounts are based on historic recovery rates.

With the exception of a small number of property tenants, there are no other material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

	2012 Rates & Annual Charges	2012 Other Receivables	2011 Rates & Annual Charges	2011 Other Receivables
(i) Ageing of Receivables				
Current (not yet overdue)	0%	95%	0%	95%
Past due by more than 1 year	100%	5%	100%	5%
(ii) Movement in Provision for Impairment of Receivables			2012	2011
Balance at the beginning of the year			859	761
+ new provisions recognised during the year			122	2,661
- amounts already provided for & written off this year			(186)	(2,563)
- amounts provided for but recovered during the year				
- previous impairment losses reversed				
Balance at the end of the year			795	859

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 15. Financial Risk Management (continued)

\$ '000

(d) Payables & Borrowings

Payables & Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's Payables & Borrowings are set out in the Liquidity Table below:

\$ '000	Subject to no maturity	payable in:						Total Cash Outflows	Actual Carrying Values
		≤ 1 Year	1-2 Yrs	2-3 Yrs	3-4 Yrs	4-5 Yrs	> 5 Yrs		
2012									
Trade/Other Payables	20,458	54,603						75,061	75,061
2011									
Trade/Other Payables	24,346	47,357	-	-	-	-	-	71,703	71,703

The above payables are not subject to interest rates.

City of Sydney

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 16. Material Budget Variations

\$ '000

Council's Original Financial Budget for 2011/12 was adopted by the Council on 27 June 2011.

While the Income Statement included in this General Purpose Financial Report must disclose the Original Budget adopted by Council, the Local Government Act requires Council to review its Financial Budget on a Quarterly Basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This Note sets out the details of MATERIAL VARIATIONS between Council's Original Budget and its Actual results for the year as per the Income Statement - even though such variations may have been adjusted for during each Quarterly Budget Review.

Note that for Variations* of Budget to Actual :

Material Variations represent those variances that amount to **10%** or more of the original budgeted figure.

F = Favourable Budget Variation, **U** = Unfavourable Budget Variation

\$ '000	2012 Budget	2012 Actual	2012 ----- Variance* -----	
REVENUES				
Interest & Investment Revenue	24,970	32,182	7,212	29% F
The variation from budget reflects the following factors:				
- A favourable variance of \$3.8M due to a combination of higher opening cash balances than budgeted, lower capital expenditure.				
- Improved indicative current market valuations of investments of \$3.3M as financial markets emerge from the global financial crisis.				
Operating Grants & Contributions	13,883	16,476	2,592	19% F
The variation is due to the early payment of two quarterly instalments of the Federal Assistance Grant for 2012-13 in the 2011-12 financial year.				
Capital Grants & Contributions	15,697	42,176	26,479	169% F
Variation due to higher than expected S94 Contributions and other capital grants (\$23M) as well as higher than budgeted S61 Contributions (\$2M)				
EXPENSES				
Other Expenses	91,143	80,953	10,190	11% F
Cost savings relate to non-utilisation of contingencies (\$4.0M), community education (\$1.1M), underground cabling savings (\$1.5M), parking infringement cost (\$1.6M), and doubtful debt write-offs (\$1.0M).				

Note 17. Statement of Developer Contributions

\$ '000

Council recovers contributions, raises levies & enters into planning agreements on development works that are subject to a development consent issued by Council. All contributions must be spent/utilised for the specific purpose they were levied and any interest applicable to unspent funds must be attributed to remaining funds.

The following tables detail the receipt, interest and use of the above contributions & levies and the value of all remaining funds which are "restricted" in their future use.

SUMMARY OF CONTRIBUTIONS & LEVIES

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	14,733	5,094	-	842	(4,319)	-	16,350	28,945	(45,557)	-	-
Traffic Facilities	2,521	140	-	137	(275)	-	2,523	-	(2,523)	-	-
Open Space	9,421	12,678	-	871	(215)	-	22,755	228,549	(251,663)	-	-
Community Facilities	21,946	2,263	-	1,283	(61)	-	25,431	23,531	(49,026)	-	-
Other	1,685	156	-	93	(156)	-	1,778	190	(1,977)	-	-
S94 Contributions - under a Plan	50,306	20,331	-	3,226	(5,026)	-	68,837	281,215	(350,746)	-	-
Total S94 Revenue Under Plans	50,306	20,331	-	3,226	(5,026)	-	68,837				-
S94 not under Plans	1,388	103	-	80	-	-	1,571	-	(1,571)	-	-
S93F Planning Agreements	6,559	3,582	-	465	-	-	10,606		(10,705)		
Bonus Floor Space Contributions	4,718	-	9,204	519	-	-	14,441		(14,697)		
S61 Contributions	-	6,583	-	-	(6,583)	-	-				
Total Contributions	62,971	30,599	9,204	4,290	(11,609)	-	95,455	281,215	(377,719)	-	-
Comprising: Cash	57,937						82,021				
Receivables	5,034						13,434				
Total Contributions	62,971						95,455				

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 17. Statement of Developer Contributions (continued)

\$ '000

S94 CONTRIBUTIONS - UNDER A PLAN

CONTRIBUTION PLAN - WALSH BAY

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Traffic Facilities	17			1			18		(18)	-	
Other	60			3			63		(63)	-	
Total	77	-	-	4	-	-	81	-	(81)	-	-

CONTRIBUTION PLAN - CITY OF SYDNEY (2006)

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	14,733	5,094		842	(4,319)		16,350	28,945	(45,557)	-	
Traffic Facilities	2,504	140		136	(275)		2,505	-	(2,505)	-	
Open Space	9,421	12,678		871	(215)		22,755	228,549	(251,663)	-	
Community Facilities	21,946	2,263		1,283	(61)		25,431	23,531	(49,026)	-	
Other	1,625	156		90	(156)		1,715	190	(1,914)	-	
Total	50,229	20,331	-	3,222	(5,026)	-	68,756	281,215	(350,665)	-	-

Notes to the Financial Statements
for the financial year ended 30 June 2012

Note 17. Statement of Developer Contributions (continued)

\$ '000

S94 CONTRIBUTIONS - NOT UNDER A PLAN

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	67			4			71		(71)		-
Parking	664			37			701		(701)		-
Open Space	-			-			-				-
Other	657	103		39			799		(799)		-
Total	1,388	103	-	80	-	-	1,571	-	(1,571)	-	-

S94 CONTRIBUTIONS - EXECUTED THROUGH AGREEMENT WITH A THIRD PARTY

CONTRIBUTION PLAN - ULTIMO-PYRMONT

PURPOSE	Opening Balance	Contributions received during the Year		Interest earned in Year	Expenditure during Year	Internal Borrowing (to)/from	Held as Restricted Asset	Projections			Cumulative Internal Borrowings due/(payable)
		Cash	Non Cash					Future income	Exp still outstanding	Over or (under) Funding	
Roads	-						-		(1,000)	(1,000)	-
Other	-						-				-
Total	-	-	-	-	-	-	-	-	(1,000)	(1,000)	-

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 17. Statement of Developer Contributions (continued)

The Ultimo Pyrmont Section 94 Contributions Plan 1994 ("the Plan") represents a schedule of public facilities which are required as a consequence of anticipated infrastructure demands generated by new residential, employment and hospitality development to be undertaken in the Ultimo Pyrmont area. The significant costs of the provision of these public facilities were to be in part met and/or recouped from new development in the Ultimo Pyrmont area. The "cost" of works detailed within the Plan is, in fact, representative of the extent to which contributions may be used to fund the works. The value of works completed and land dedicated may in turn exceed the value nominated within the Plan. However, they may only be funded by developer contributions to the extent of that nominated value.

In accordance with the Ultimo Pyrmont Public Amenities and Services Agreement ("the Agreement") signed on 23rd December 1994 by Sydney City Council (now known as the City of Sydney) and City West Development Corporation (since conglomerated into the Sydney Harbour Foreshore Authority), it was agreed that the Sydney Harbour Foreshore Authority (SHFA) take responsibility for the delivery of \$120m of the \$143m of works identified under the Ultimo-Pyrmont Section 94 Contributions Plan 1994.

In providing the works identified within the Plan, the majority of projects were completed - and assets delivered - in the early years of the Plan's existence. To date, based on a combination of City of Sydney data and information provided by SHFA, approximately \$132m of land and works recoverable under the Plan has been delivered (based on the values assigned to identified land and works under the Plan). These works are still under recoupment in terms of contributions received.

The anticipated funding for the works was to come from grants received under the Building Better Cities program (approximately \$26.5m), with the balance as Section 94 contributions levied on developments. The Agreement requires that contributions levied and received by the City of Sydney are to be forwarded to SHFA. Based on information from SHFA last updated as at 31 December 2007, approximately \$55m in Section 94 cash contributions have been collected to date. Additionally, approximately \$16m of the \$132m identified works have been delivered as land dedications and works in kind contributions. In regards to the information detailed in the above table, the "Expenditure Still Outstanding" represents works identified in the Plan (and also described as "Council Work" in the Agreement), that have not yet been delivered. This total in no way represents an obligation on the part of the City of Sydney to deliver the works. As detailed above, the Plan continues to operate on a recoupment basis at present, with the overall attributed value of works delivered still exceeding the value of funding received to date. The extent to which the outstanding works are delivered may be dependent upon the extent to which future development takes place (and therefore what volume of additional funding is received through Section 94 contributions levied).

The Plan as a whole, and also the Agreement are presently subject to review by both SHFA and Council, with a view to updating the documents to reflect not only changes to the identified infrastructure requirements of the Ultimo Pyrmont area and expected development activity therein, but also to incorporate recent changes to state planning legislation, where applicable.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 18. Contingencies & Other Assets/Liabilities Not Recognised

\$ '000

1. Potential benefits to Council

- (i) In accordance with a deed of agreement signed with a developer, Council is entitled to acquire a site from a developer at no cost to council. The site is a fully remediated park with enhancements, estimated to be worth more than \$5m.
- (ii) Council is pursuing its legal rights to income in relation to the agreed placement of the operational assets of third parties on Council owned property. The amount is not quantifiable.

2. Self insurance – Workers Compensation

Council has decided, on the basis of proper risk management practices, to carry its own insurance in regard to worker's compensation. A provision for self insurance has been made to recognise outstanding claims, the amount of which is detailed in Note 10.

As a self-insurer, Council is required to lodge a bank guarantee with the Workcover Authority. At 30 June 2012, bank guarantees of \$17.725m were held by the Workcover Authority, and the Authority is currently reviewing whether any additional assurance is required.

All other insurance risks, including workers compensation claims above \$750,000, are covered by external companies.

3. Superannuation – Defined Benefits Schemes

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefit, as defined in the Trust Deed, as they accrue.

Council has an ongoing obligation to share in the future experience of the Scheme. Favourable or unfavourable variations may arise should the experience of the Scheme differ from the assumptions made by the Scheme's actuary in estimating the Scheme's accrued benefits liability.

4. Contingent expenses relating to contractual arrangements

Council is currently engaged in negotiations on a contract. Pre-negotiation conditions require that Council refund the counterparty costs up to \$1M in the event that the contract does not proceed.

A contractor has made significant claim to variations on a construction contract which Council is still assessing. The final value of the variation is unquantifiable at this stage.

5. Breach of licence agreement by third party licensee

Council has been awarded \$16M for damages and costs in relation to breaches of a licence agreement between Council and a licensee. The licensee has lodged a notice of appeal and Council has consented to an adjournment of bankruptcy proceedings against the licensee pending determination of the appeal. There is the potential for Council to incur further legal costs in these proceedings.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 18. Contingencies & Other Assets/Liabilities Not Recognised (continued)

\$ '000

6. Proposed Land Transfers between Sydney Harbour Foreshore Authority (SHFA) and Council

Council has agreed to proceed with the transfer of public assets from SHFA in Pyrmont. The completion of these transfers is subject to the fulfilment of specific conditions. The value of these assets cannot be quantified at this time, as they are subject to assessment of age and condition at the time of transfer.

7. S94 Plans

Council levies Section 94/94A Contributions upon various developments across the Council area through the required Contributions Plans, for which it will be required to expend monies to fulfill.

The Plans indicate proposed future expenditure to be undertaken by Council, which will be funded by making levies and receipting funds in future years. These future expenses do not yet qualify as liabilities as of the Reporting Date, but represent Council's intention to spend funds in the manner and timing set out in those Plans.

8. Infringement Notices/Fines

Fines & Penalty Income, as a result of Council issuing Infringement Notices is followed up and collected by the State Debt Recovery Office.

Council's Revenue Recognition policy for such income is to account for it as revenue when the penalty is applied to the extent of expected recovery rates that are determined in accordance with past experience.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid Infringement Notices that are in excess of the accrued revenue recognised in the accounts.

Due to the limited information available on the status, value and duration of outstanding Notices, Council is unable to reliably determine the full value of outstanding income.

Note 19. Controlled Entities, Associated Entities & Interests in Joint Ventures

\$ '000

Council has no interest in any Controlled Entities, Associated Entities or Joint Ventures.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 20. Equity - Retained Earnings and Revaluation Reserves

\$ '000	Notes	Actual 2012	Actual 2011
a. Retained Earnings			
Movements in Retained Earnings were as follows:			
Balance at beginning of Year (from previous years audited accounts)		2,676,276	2,578,898
a. Correction of Prior Period Errors	20 (c)	-	(16,725)
b. Changes in Accounting Policies (prior period effects)	20 (d)	-	-
c. Other Comprehensive Income (excl. direct to Reserves transactions)		-	-
d. Net Operating Result for the Year		99,791	114,103
e. Distributions to/(Contributions from) Minority Interests		-	-
f. Transfers between Equity		-	-
Balance at End of the Reporting Period		2,776,067	2,676,276
b. Reserves			
(i) Reserves are represented by:			
- Infrastructure, Property, Plant & Equipment Revaluation Reserve		2,081,681	1,674,478
- Trust Asset Revaluation Reserve		2,311,915	2,311,915
Total		4,393,596	3,986,393
(ii). Reconciliation of movements in Reserves:			
Infrastructure, Property, Plant & Equipment Revaluation Reserve			
- Opening Balance		1,674,478	444,193
- Revaluations for the year	9(a)	407,203	1,230,285
- Balance at End of Year		2,081,681	1,674,478
Trust Asset Revaluation Reserve			
- Opening Balance		2,311,915	1,328,270
- Revaluations for the year		-	983,645
- Balance at End of Year		2,311,915	2,311,915
TOTAL VALUE OF RESERVES		4,393,596	3,986,393

(iii). Nature & Purpose of Reserves**Infrastructure, Property, Plant & Equipment Revaluation Reserve**

- The Infrastructure, Property, Plant & Equipment Revaluation Reserve is used to record increments/decrements of Non Current Asset values due to their revaluation.

Trust Revaluation Reserve

- The Trust Assets Revaluation Reserve represents the total fair value of trust land assets (such as Crown Reserve Trusts) that have come under the management control of Council at no acquisition cost and which have subsequently been revalued to fair value on the replacement cost basis. These assets are owned by the state and are effectively controlled by the City as reserve trust manager.

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 20. Equity - Retained Earnings and Revaluation Reserves (continued)

\$ '000	Notes	Actual 2012	Actual 2011
---------	-------	----------------	----------------

c. Correction of Error/s relating to a Previous Reporting Period

A revaluation exercise in the 2011 year identified errors where Council had not previously reassessed the useful life of its land improvements, trees, heritage collection and public art on a regular basis. As a result, the depreciation on these assets was found to have been significantly over and understated. An adjustment was been made against the prior year balances of IPPE and Retained Earnings to correct the errors because it was found to be impractical to restate earlier year comparatives.

Land Improvements depreciation understated	-	(23,677)
Other Structures-Trees depreciation overstated	-	5,295
Heritage Collection depreciation overstated	-	472
Public Art depreciation overstated	-	1,185
Adjustment to Retained Earnings	-	(16,725)

In accordance with AASB 108 - Accounting Policies, Changes in Accounting Estimates and Errors, the above Prior Period Errors have been recognised retrospectively.

These amounted to the following Equity Adjustments:

- Adjustments to Opening Equity - 1/7/10 (relating to adjustments for the 30/6/10 reporting year end and prior periods)	-	(16,725)
- Adjustments to Closing Equity - 30/6/11 (relating to adjustments for the 30/6/11 year end)	-	-
Total Prior Period Adjustments - Prior Period Errors	-	(16,725)

d. Voluntary Changes in Accounting Policies

Council made no voluntary changes in any accounting policies during the year.

Note 22. "Held for Sale" Non Current Assets & Disposal Groups

\$ '000	2012 Current	2012 Non Current	2011 Current	2011 Non Current
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Council did not classify any Non Current Assets or Disposal Groups as "Held for Sale".

City of Sydney

Notes to the Financial Statements

for the financial year ended 30 June 2012

Note 23. Events occurring after Balance Sheet Date

\$ '000

Events that occur after the reporting date of 30 June 2012, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 15 October 2012.

Events that occur after the Reporting Date represent one of two types:

(i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2012.

(ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial statements (and the figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2012 and which are only indicative of conditions that arose after 30 June 2012.

Council is aware of the following "non adjusting events" that merit disclosure;

Strategic property acquisition

Council has, subsequent to 30 June 2012, acquired several properties to facilitate the delivery of the East West Relief Route at Green Square, the augmentation of Alexandria Canal trunk drainage and vacant industrial land for a new depot. The combined cost of these acquisitions is slightly in excess of \$100M. of enabling the future installation of essential infrastructure works.

Carbon Pricing Mechanism

The passage of the Clean Air Legislation (Clean Energy Act 2011 and supporting legislation) will have an impact on Council's operating results going forward.

Council expects to pay more for landfill site usage, energy usage including electricity, gas, water and fuel, and construction materials such as concrete and asphalt but will be compensated to some extent through additional domestic waste management charges that it proposes to raise. In addition, IPART's Ministerial rate increase included an allowance of 0.4 per cent in 2012-13 to offset the initial costs as suppliers' prices adjust to include the impact of the pricing mechanism. This additional allowance will gradually reduce over the next two financial years.

As the legislation comes into effect on 1 July 2012, no financial effects of the Clean Air Legislation have been brought to account at 30 June 2012.

City of Sydney

Notes to the Financial Statements for the financial year ended 30 June 2012

Note 24. Discontinued Operations

	Actual 2012	Actual 2011
\$ '000		

Council has not classified any of its Operations as "Discontinued".

Note 25. Intangible Assets

\$ '000

Intangible Assets represent identifiable non-monetary asset without physical substance.

Council is unaware of any control over Intangible Assets that warrant recognition in the Financial Statements, including either internally generated and developed assets or purchased assets.

Note 26. Reinstatement, Rehabilitation & Restoration Liabilities

\$ '000

Site Remediation

Council has implemented a Remediation Action Plan (RAP) in respect of a former Council depot at Fig and Wattle Streets, Pyrmont.

The estimated cost of the remediation is \$4.0m based on the requirements of the RAP.

Reconciliation of movement in Provision for year:

		2012	2011
Total - Reinstatement, rehabilitation and restoration provision	10(a)	<u>4,000</u>	<u>4,000</u>

Council of the City of Sydney

Independent auditor's report to the Council – s417(2) Report on the general purpose financial statements

Report on the financial statements

We have audited the accompany financial statements of **Council of the City of Sydney** (the Council), which comprise the balance sheet as at 30 June 2012 and the income statement, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, accompanying notes to the financial statements and the Statement by Councillors and Management in the approved form as required by Section 413(2) of the Local Government Act 1993.

Councillors' responsibility for the financial statements

The Councillors of the Council are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1993 and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Councillors, as well as evaluating the overall presentation of the financial statements.

When this audit report is included in an Annual Report, our procedures include reading the other information in the Annual Report to determine whether it contains any material inconsistencies with the financial statements.

Our audit responsibility does not extend to the Original Budget Figures included in the Income Statement, Statement of Cash Flows and the Original Budget disclosures in notes 2(a) and 16 and the

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Projections disclosed in note 17 to the financial statements, nor the attached Special Schedules, and accordingly, we express no opinion on them.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Auditor's opinion:

In our opinion:

- (a) the Council's accounting records have been kept in accordance with the requirements of the Local Government Act 1993, Chapter 13 part 3 Division 2 (the Division); and
- (b) the financial statements:
 - (i) have been presented, in all material respects, in accordance with the requirements of this Division
 - (ii) are consistent with the Council's accounting records
 - (iii) present fairly, in all material respects, the Council's financial position as of 30 June 2012 and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- (c) all information relevant to the conduct of the audit has been obtained; and
- (d) there are no material deficiencies in the accounting records or financial statements that have come to light during the course of the audit.



PricewaterhouseCoopers



Peter Buchholz
Partner

Sydney
16 October, 2012

City of Sydney Special Purpose Financial Statements

For the year ended 30 June 2012



Sydney 2030 / Green, Global, Connected

City of Sydney

Special Purpose Financial Statements for the financial year ended 30 June 2012

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Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Division of Local Government in fulfilling their requirements under National Competition Policy.
- (ii) The principle of competitive neutrality is based on the concept of a "level playing field" between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- (iii) For Council, the principle of competitive neutrality & public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation and **(b)** those activities with a turnover of over \$2 million that Council has formally declared as a Business Activity (defined as Category 1 activities).

- (iv) In preparing these financial statements for Council's self classified Category 1 businesses and ABS defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax equivalent regime payments & debt guarantee fees (where the business benefits from councils borrowing position by comparison with commercial rates).
-

City of Sydney

Special Purpose Financial Statements
for the financial year ended 30 June 2012

Statement by Councillors and Management

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- The NSW Government Policy Statement "Application of National Competition Policy to Local Government".
- The Division of Local Government Guidelines "Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality".
- The Local Government Code of Accounting Practice and Financial Reporting.
- The NSW Office of Water (Department of Environment, Climate Change and Water) Guidelines - "Best Practice Management of Water and Sewerage".

To the best of our knowledge and belief, these Financial Statements:

- Present fairly the Operating Result and Financial Position for each of Council's declared Business Activities for the year, and
- Accord with Council's accounting and other records.

We are not aware of any matter that would render these Statements false or misleading in any way.**Signed in accordance with a resolution of Council made on 15 October 2012.**


Clover Moore
LORD MAYOR



Robert Kok
COUNCILLOR



Monica Barone
CHIEF EXECUTIVE OFFICER



Bill Carter
CHIEF FINANCIAL OFFICER

City of Sydney

Income Statement of Council's Other Business Activities

for the financial year ended 30 June 2012

Parking Stations

\$ '000	Actual	
	2012	2011
Income from continuing operations		
User charges	9,162	9,216
Total income from continuing operations	9,162	9,216
Expenses from continuing operations		
Employee benefits and on-costs	178	266
Materials and contracts	1,620	1,554
Depreciation and impairment	1,119	1,057
Calculated taxation equivalents	44	44
Other expenses	1,351	1,206
Total expenses from continuing operations	4,312	4,127
Surplus (deficit) from Continuing Operations before capital amounts	4,850	5,089
Grants and contributions provided for capital purposes	-	-
Surplus (deficit) from Continuing Operations after capital amounts	4,850	5,089
Surplus (deficit) from ALL Operations before tax	4,850	5,089
less: Corporate Taxation Equivalent (30%) [based on result before capital]	(1,455)	(1,527)
SURPLUS (DEFICIT) AFTER TAX	3,395	3,562
plus Opening Retained Profits	52,033	46,900
plus Adjustments for amounts unpaid:		
- Taxation equivalent payments	44	44
- Corporate taxation equivalent	1,455	1,527
Closing Retained Profits	56,927	52,033
Return on Capital %	11.8%	8.6%
Subsidy from Council	-	-

City of Sydney

Balance Sheet of Council's Other Business Activities
as at 30 June 2012

Parking Stations

\$ '000	Actual 2012	Actual 2011
ASSETS		
Current Assets		
Receivables	159	172
Inter-Entity Debtor	40,238	34,201
Total Current Assets	40,397	34,373
Non-Current Assets		
Infrastructure, property, plant and equipment	41,065	59,079
Total Non-Current Assets	41,065	59,079
TOTAL ASSETS	81,462	93,452
LIABILITIES		
Current Liabilities		
Payables	802	759
Provisions	57	80
Total Current Liabilities	859	839
Non-Current Liabilities		
Provisions	25	34
Total Non-Current Liabilities	25	34
TOTAL LIABILITIES	884	873
NET ASSETS	80,578	92,579
EQUITY		
Retained earnings	56,927	52,033
Revaluation reserves	23,651	40,546
TOTAL EQUITY	80,578	92,579

CITY OF SYDNEY

NOTES TO AND FORMING PART OF THE SPECIAL PURPOSE FINANCIAL REPORTS for the year ended 30 June 2012

Note 1 Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the SPFR for National Competition Policy reporting purposes follows.

These financial statements are a Special Purpose Financial Report (SPFR) prepared for use by the Council and the Department of Local Government. For the purposes of these statements, the Council is not a reporting entity.

This special purpose financial report, unless otherwise stated, has been prepared in accordance with the Local Government Act and Regulations, the Local Government Code of Accounting Practice and Financial Reporting and the Local Government Asset Accounting Manual.

The statements are also prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

National competition policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses A Guide to Competitive Neutrality' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing & costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Declared business activities

In accordance with *Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality*, Council has declared in its 2012-13 Operational Plan that the following are to be considered as business activities:

Category 1

Name

Parking Stations

Brief Description of Activity

Operation of the Goulburn Street and Kings Cross Parking Stations

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2011

Note 1 - Significant Accounting Policies (cont)

Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars

(i) Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations (General Purpose Financial Report) just like all other costs. However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council nominated business activities and are reflected in the SPFR. For the purposes of disclosing comparative information relevant to the private sector equivalent the following taxation equivalents have been applied to all Council nominated business activities (this does not include Council's non-business activities):

	Notional rate applied (%)
Corporate Tax Rate	30% applicable on surplus
Land Tax	\$100 for \$396K + 1.6% on \$396K to \$2,366,000 + 2% on taxable values above \$2,366,000
Payroll Tax	5.45% (\$678K threshold applied)

Income tax

An income tax equivalent has been applied on the profits of the business. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account of in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor – that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional, that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the GPFR. The rate applied of 30% is the equivalent company tax rate prevalent as at balance date. No adjustments have been made for variations that have occurred during the year.

Local Government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned or exclusively used by the business activity.

(ii) Subsidies

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income statement of Business Activities.

(iii) Return on investments (rate of return)

The Policy statement requires that Councils with Category 1 businesses "would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field".

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income statement.

The Calculation of Return on Capital is as follows:

Surplus/(Deficit) from continuing operations before Capital amounts + Interest expense
Total Written Down Value of Property, Plant and Equipment

(iv) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses or to any external entities.

END OF AUDITED FINANCIAL REPORT

Council of the City of Sydney

Independent auditor's report Report on the special purpose financial report

Report on the financial report

We have audited the accompanying financial report, being a special purpose financial report, of **Council of the City of Sydney** (the Council), which comprises the Balance Sheets by Business Activity for the year ended 30 June 2012, the Income Statements by Business Activity for the year then ended, Notes to the financial report for the business activities identified by Council and the Statement by Councillors and Management for Council for the year ended 30 June 2012.

Councillors' responsibility for the financial report

The Councillors of the Council are responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in note 1 to the financial statements which form part of the financial report, are appropriate to meet the requirements of the Local Government Code of Accounting Practice and Financial Reporting. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to error or fraud.

Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Councillors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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T +61 2 8266 0000, F +61 2 8266 9999, www.pwc.com.au

Liability limited by a scheme approved under Professional Standards Legislation.

Auditor's opinion:

In our opinion, the financial report presents fairly, in all material respects, the financial position by Business Activities of **Council of the City of Sydney** as of 30 June 2012 and its financial performance by Business Activities for the year then ended in accordance with the requirements of those applicable Accounting Standards detailed in Note 1 to the financial report, and the Local Government Code of Accounting Practice and Financial Reporting.

Basis of Accounting and Restriction on Distribution and Use

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the Local Government Code of Accounting Practice and Financial Reporting. As a result, the financial report may not be suitable for another purpose. Our report is intended solely for the Council.

A blue ink signature, likely of a PwC representative, written in a cursive style.

PricewaterhouseCoopers

A blue ink signature of Peter Buchholz, written in a cursive style.

Peter Buchholz
Partner

16 October, Sydney
2012

Corporate Plan 2011–12 Q4 Report

This report contains the quarterly performance against the Corporate Plan 2012–2015.

City of Sydney operations are set out under the 10 strategic directions of *Sustainable Sydney 2030*. The 10 strategic directions are the principal activities of the City of Sydney's Corporate Plan. Each strategic direction contains:

- Programs and projects are set out under the objectives as identified in *Sustainable Sydney 2030*
- Key performance indicators are grouped according to the outcome to which they contribute.

The progress of each project, program or performance indicator is shown by a 'traffic light' under the 'status' column on the far right side of each page. These are:

- **On track** – everything is on track
- **Watch** – the item is slightly off track and will be watched to ensure it improves
- **Attention** – the item is very off track and needs remedial action

City of Sydney – Corporate Plan

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1 A globally competitive and innovative city

Keeping Sydney globally competitive is central to Sydney's and Australia's future. The City must focus on the global economy and sustained innovation to ensure continuing prosperity

1.P.1 Plan for growth and change in the city centre				
Major Projects	Completion Date	% Complete	Progress To Date	Status
City Plan				
Complete the City Plan (LEP & DCP) with provision for growth targets. Completion is subject to approval from the NSW Department of Planning.	2012	95	The draft LEP has been endorsed by both Council and CSPC and referred to the Department of Planning and Infrastructure with a request that the Minister make the Plan. We are yet to receive a Parliamentary Counsel draft instrument for review. Discussions continue with the Department staff about various aspects of the LEP.	Watch
Conduct a review of the planning controls for Central Sydney to ensure adequate capacity for jobs growth.	2012	5	Scoping report prepared and noted by Council and Central Sydney Planning Committee (CSPC) in March 2012. CSPC has established a sub-committee to review and oversee progress. Procurement process commenced to undertake Stage 1 of review: needs analysis of office market demand. Draft Report - Planning for Metropolitan Sydney prepared for presentation to CSPC in next quarter.	On Track
City Centre Public Domain Precinct Planning				
Undertake public domain precinct planning for the City Centre (defined City precincts including Harbour Village North, Western Edge, City South [expanding on Chinatown Study]), Chinatown, Retail Core, Town Hall precinct, Northern commercial, George Street, Barangaroo connections, Wynyard Station precinct.	2012	85	The Chinatown Public Domain Improvement Plan was adopted by Council in May 2010. Early Start Projects - Little Hay Street, Kimber Lane and Factory Street and conversion of Dixon Street Pagoda to an information kiosk have been completed. The preferred artist team for the closure of Thomas Street and Hay Street improvements has been selected and is currently under contract negotiation. This project will provide an opportunity to develop a significant collaborative integrated public art and public domain project as the next step for the upgrade of the Chinatown Public Domain. Project briefs for urban design services to collaborate with the artist team for the Thomas Street road closure and Hay Street improvements have been issued. A revised draft Harbour Village North Public Domain Plan was placed on public exhibition in March - April 2012. The revised Harbour Village Public Domain Plan that includes a range of priority and longer-term projects, with a focus on street upgrades, improvements to Observatory Hill Park and connections to Barangaroo's new Headland Park was reported back to Council and adopted on 14 May 2012. The draft George Street Urban Design Study was reported to Council in February 2012. The report sets out key principles to guide the public domain transformation	On Track

of George Street as part of the light rail network proposal.

Further work on the urban design concept plan for George Street is underway in association with Gehl Architects including detailed design investigations for lighting, paving, infrastructure, tree planting, public art and street furniture. A revised George Street urban design study and reference design for recommended public domain outcomes will be reported to Council by the end of the year.

Night Time Economy					
Develop a long term and wide reaching policy for Sydney's night time economy	2012	85	The draft OPEN Sydney strategy and action plan was endorsed by Council to commence public exhibition on 25 June. The exhibition period will end on 31 August. A briefing of the OPEN Sydney Sector Roundtable was held on 6 June 2012.	On Track	
Develop precinct operational plans to improve overall functioning of the City at night	2015	60	A Kings Cross Late Trading Forum was held on 5 June 2012 for local residents and business. More than 130 people attended. Two thirds of attendees were residents and one third were businesses. There were 398 comments collected across 6 major topic areas. Staff are now working on a series of more than 20 projects to deliver in 2012. Precinct Ambassadors and portable urinals will be deployed in key City locations commencing in October 2012.	On Track	
1.P.2 Strengthen globally competitive clusters and networks and develop innovative capacity					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Economic development strategy					
Prepare a comprehensive economic development strategy and action plans to guide local development and promote growth in a range of business sectors including Retail, Tourism, Creative Industries, and Tertiary Education.	2012	90	Content for Draft Economic Development Strategy and Education, Tourism and Retail Action Plans prepared and design of documents underway.	On Track	
Implement priority projects from the Economic Development Strategy and business sector action plans.	2015	0	This project is not yet due to commence		
Floorspace and Employment Survey					
Conduct the five-yearly Floorspace and Employment Survey of the local government area, to coincide with the Australian Bureau of Statistics Census of Population and Housing.	2012	60	The Survey was 60% complete in May 2012 at the conclusion of the contract with SGS. Approval has been given to complete the remaining Survey under internal project management and using resources contracted directly by the City of Sydney. The fieldwork will be completed in Q2.	Watch	
Major Programs				Progress To Date	Status
Economic Research					
Support a diversity of businesses in the City through the provision of advice to Chambers of Commerce and provision of economic research data and City land use and floor space information.	The City continues to work with the active business partnerships to deliver local economic development programs in each of the Villages. Data collection for the Floorspace and Employment Survey continues.				On Track

City of Sydney Business Awards					On Track
Encourage business within the City to improve sustainable outcomes and reward best practice through the annual City of Sydney Business Awards		The City of Sydney Business Awards 2012 launched on 29 June, including new master brand for the Awards which better reflects the status of this program within the business community. The launch was well attended and received good media coverage. Businesses have enthusiastically embraced the Awards with 130 nominations in first 3 days.			
1.P.3 Plan for city south growth including Sydney Airport and ports					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Industrial Lands Study					
Conduct an Industrial Lands Study to support City South growth.	2012	30	Second procurement process is complete. Consultation meetings with landowners complete. Stage 1 of the study, a discussion paper, is due to be completed mid 2012.	On Track	
1.P.4 Strengthen business competitiveness					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Village Business Precincts				On Track	
Develop strategic plans for each village business precinct.	2012	95	Eight precincts have completed their three year Strategic Plans and one year Operational Plans which are a prerequisite to applications for Village Business Partnership Grants. They are: South Sydney Business Chamber, representing Redfern/Waterloo and Green Square; Paddington Business Partnership; Haymarket Chamber of Commerce; Potts Point Partnership; Newtown Business Precinct Association; Pyrmont Ultimo Chamber of Commerce. New this quarter are Darlinghurst and Walsh Bay in progress. Glebe Chamber has submitted a draft for review. Surry Hills is not currently represented.		
Major Programs			Progress To Date	Status	
Local Economic Development					
Support a diversity of businesses in the City through assistance with developing business precinct plans and providing business partnership grants programs	Eight of ten business partnerships have completed three year strategic and one year operational plans with the assistance of the City. Four grants have been awarded under the Village Business Partnership Grants program to South Sydney Business Chamber, Potts Point and Kings Cross Partnership, Haymarket Chamber of Commerce and Pyrmont Ultimo Chamber of Commerce.			On Track	
	A new memorandum of understanding with Marrickville Council for 2012-2015 has been approved by Council in support of Newtown Precinct Business Association. Walsh Bay Arts & Commerce (previously Walsh Bay Precinct Partnership) and 2010 Business Partnership submitted grant applications in Q4 and will be reported to Council in Q1. Paddington Business Partnership and Glebe Chamber of Commerce have not yet made application.				
Provide dialogue about demographic, business and economic development information to existing businesses through representative groups of local business precincts	No action required this quarter			On Track	
Support the Retail Advisory Panel.	Support for the Retail Advisory Panel continues including the development of programs to support fashion in August and September 2012, Christmas and Chinese New Year.			On Track	

1.P.5 Enhance tourism infrastructure, assets and branding of the city					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Sydney New Years Eve					
Deliver Sydney New Year's Eve 2011 celebrations as part of increasing awareness of Sydney as a tourist destination.	2012	100	<p>The Sydney New Year's Eve unit has undertaken research into international best practice and benchmarking around fireworks sustainability, crowd management and major event technology. Many of the lessons learned in this process are being integrated into the planning for 2012 Sydney New Year's Eve with others planned for implementation in subsequent events.</p> <p>A new component for 2012 will be NYE at home which is designed to broaden community engagement with the event. Step-free access maps are also being developed for the event.</p>	Complete	
Christmas in the City					
Deliver Christmas in the City 2011 as a celebration of a Sydney Christmas for residents and visitors	2011	100	<p>Despite inclement weather, the Martin Place Concert and Tree Lighting on 24 November attracted 6,000 people; with a further 200 people attending Christmas on the Green in Hyde Park. Choirs in Pitt Street Mall immediately after the concert were very successful and will be developed in future years.</p> <p>Village Christmas Concerts in Rushcutters Bay and Rosebery on 26 and 27 November were postponed to 10 and 11 December due to bad weather. The Alexandria and Rosebery concerts each attracted around 1,000 people.</p> <p>The 2011 Christmas Charity Partner, Australian Children's Music Foundation (ACMF) was successfully involved in all City Christmas events, raising approximately \$10,000 and lifting their profile significantly.</p>	Complete	
Develop a strategy for growing the impact of Christmas in the City.	2015	70	<p>Programming of the 2012 Christmas Concert series is being finalised. An extended choir program will run each Thursday from 22 November to 20 December in Pitt Street Mall, QVB and other CBD locations. The Village Christmas Concert series will again see concerts in Rushcutters Bay (1 December), Rosebery (2 December), Alexandria (8 December) and Surry Hills (9 December). The Surry Hills concert will relocate from Ward Park to the newly refurbished Prince Alfred Park for a one year trial. The city is in the process of identifying the long term development of the City's Christmas activities, including the concerts, decorations and other activities, to increase the economic impact of the period to the City's retailers and establish Sydney as the premiere location for Christmas celebrations in the Southern hemisphere.</p>	On Track	
Chinese New Year					
Deliver Chinese New Year 2012 events to celebrate the cultural and economic contributions of the Chinese community to Sydney	2012	100	<p>The 2012 Chinese New Year Festival was successful in delivering an arts festival showcasing the dynamism and vibrancy of traditional and contemporary Chinese/Australian culture to the world; celebrating unique Chinese Australian culture and heritage; broadening participation in the festival to communities that celebrate the Lunar New Year; and recognising the major contributions that the Chinese community has made and continues to make to Sydney, NSW and Australia.</p>	Complete	

Major Programs	Progress To Date	Status
Promoting Sydney		
Work with the NSW State Government on initiatives to promote Sydney, and with Business Events Sydney to attract international conferences to Sydney. Provide assistance and advice to businesses to put in conference bids	The City continues to support Business Events Sydney to secure major events for Sydney and to deliver support for secured events.	On Track
Partner with the State Government to implement a master Events Calendar and provide support for festivals coordinated by Destination NSW including Vivacity, Vivid and Crave seasonal campaigns	The City participate in monthly event communication group meetings organised by the NSW Department of Premier and Cabinet where relevant agencies collaborate and share information on big ticket events and festivals occurring within the city.	On Track
Provide support and sponsorship to identified major festivals and the Dictionary of Sydney in recognition of their significant contribution to the social, cultural and economic life of Sydney. The seven major festivals are: Sydney Festival; Sydney Writers' Festival; Biennale of Sydney; Sydney Film Festival; Sydney Gay and Lesbian Mardi Gras; The Australia Day Council of NSW; and Yabun Festival.	<p>Sydney Film Festival - In 2012 Sydney Film Festival recorded its most highly attended event ever, an increase of 10% across all films. The increase in flexpasses indicates the individuals are attending more films. The Festival hub was offered this year for the first time, providing a free after film venue was extremely popular with festival attendees and there are plans include this initiative in the 2013 program.</p> <p>Yabun Festival - 2012 marked the 10th anniversary of this Aboriginal and Torres Strait Islander Festival. Organisers deemed it the most successful Yabun event attracting large crowds with a significant non-indigenous and CALD community. The highlights of the event include the large number of headlining acts on the mainstage, the youth stage which featured some up and coming young performers from Gadigal's Black and Deadly program and the community cultural development programs featuring a children's aerial troupe and local dance groups.</p> <p>Sydney Mardi Gras recorded another successful event, drawing significantly higher coverage in 2012 with their headlining act, Kylie Minogue. Festival organisers were pleased with the public response to the expansion in the program from two to three weeks, with more people taking time off to attend mid-week events, increased artistic standards and more participatory events. This year's parade attracted 9,500 participants.</p>	On Track
Operate the City's tourism information kiosks to promote Sydney attractions and events and assist visitor orientation and movement around the City	<p>Customer Service completed the 'meet and greet' program for International Cruise Ships in April. The program was very successful with over 3,000 passengers engaged and some very positive feedback received about the service. This service will operate for the next full cruise ship season.</p> <p>Preparations are under way for a Tourism Kiosk to commence operations in Kings Cross in September 2012.</p> <p>The report commissioned by the State Government 'Visitor Economy Taskforce' is due in July 2012.</p>	On Track
1.S.1 Key Performance Indicators		
Brand Sydney - Sydney is a destination for international visitation for business, tourism and study		

Major additions to the 2012 Chinese New Year Festival were building projections during the Twilight Parade and two art exhibitions produced by City of Sydney. Two Generations: 20 Years of Red Gate Gallery was the Festival's first international art exhibition, featuring artists from the Red Gate Gallery in Beijing. The City also produced Dragon to Dragon, a photographic retrospective of the last 12 years of the Parade by photographer Sharon Hickey.

The Festival was the largest to date, with a program of more than 90 events attracting more than 600,000 attendees. Media coverage was also the most successful to date, with 4,002 media stories, a 50% increase from 2011.

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result Q3	Q4	YTD	Comment	Status
Estimated attendance at Christmas Concert in Martin Place	No.	8,000	8,000	8,000	-	6,000	-	-	6,000	Approximately 6,000 people attended the Martin Place Christmas Concert and Tree Lighting, with number slightly affected by wet weather and cool temperatures.	On Track
Estimated attendance at New Year's Eve celebrations in the City	M	1.5	1.5	1.5	-	1.5	-	-	1.5		On Track
Estimated attendance at Chinese New Year parade	No.	100,000	100,000	100,000	-	-	100,000	0	100,000		On Track
Value of business / economic grants approved	\$	-	-	-	211,940	364,600	35,000	908,000	1,519,540		Indicator Only
Value of grants to major festivals and events	\$	-	-	-	366,210	1,881,100	325,456	1,300,000	3,872,766	The City continues to provide financial support to nine major festivals in Sydney. The Q4 scheduled payments of \$460,000 were made to Sydney Festival, Sydney Film Festival, Australia Day, Yabun and Mardi Gras.	Indicator Only

2 A leading environmental performer

The City of Sydney has adopted ambitious greenhouse gas emission reduction targets and will work towards a sustainable future for the City's use of water, energy and waste

2.P.1 Increase the capacity for local energy generation and water supply within city boundaries				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Decentralised Energy Master Plan				
Lead and facilitate the implementation of the Decentralised Energy Master Plan and the creation of low carbon zones within the City of Sydney.	2014	85	Final Decentralised Energy Master Plan - Trigereneration completed and approved by Council for public exhibition. Work continues to develop the Decentralised Energy Master Plan - Renewable Energy for completion in 2012. An historic Heads of Agreement was signed between the City of Sydney and Cogent Energy (subsidiary of Origin Energy) to design, build, operate and maintain the precinct trigeneration network.	On Track
Develop a Demand Management Plan based on establishing energy efficiency (peak and total) targets for sectors of the local government area	2012	10	Project is at early stages, with input to be sought by other government agencies and Better Buildings Partner members.	Attention Required
Remedial Action				
On track to initiate work to develop Demand Management Plan in 2012.				
Install trigeneration at Town Hall House, and the City's community facilities and aquatic centres, where feasible	2012	40	Council endorsed Cogent Energy as the preferred energy services provider to progress negotiations for trigeneration energy services within the local government area in December 2011. The project includes the first four trigeneration precincts (CBD North, CBD South, Green Square and Pymont/Broadway) in addition to Council buildings as stages 1 and 2 of the agreement. The roll out of 360MWe or more of trigeneration by 2030 is stage 3 of the agreement.	On Track
Federal government has awarded two grants to Council for the Green Square trigeneration project and the Town Hall House and Prince Alfred Park trigeneration projects.				
The development and energy sales agreements are due to be submitted to Council on 30 July 2012 for resolution.				
Advocate for the installation of trigeneration at all urban renewal precincts, where feasible and in accordance with the decentralised energy master plan	2014	50	Multi party negotiations are under way between the City of Sydney, Cogent (subsidiary of Origin Energy) and urban renewal proponents for inclusion of precinct trigeneration networks in Broadway, Green Square and other major urban renewal sites.	On Track
Decentralised Water Master Plan				
Complete a City-wide Decentralised Water Master Plan.	2012	90	Council was briefed in Q4 on the major components of the draft Draft Decentralised Water Master Plan. These components included background information, targets and actions relating to water efficiency, recycled water, and water quality for Council properties and for the local government area. The Draft Plan was completed in Q4 and has been submitted to the July 2012 Council meeting for approval to go on public exhibition.	On Track

Implement priority actions from the Decentralised Water Master Plan, including Green Square and Sydney Park projects.					2015	0	This project is not yet due to commence			
Parks Water Savings Action Plan										
Establish Parks Water Savings Action Plan					2012	95	The draft Parks Water Savings Plan has been completed.		On Track	
Implement priority actions from the Parks Water Savings Action Plan.					2015	0	This project is not yet due to commence			
2.P.2 Reduce waste generation and stormwater pollutant loads to the catchment										
Major Projects		Completion Date	% Complete	Progress To Date		Status				
Integrated waste management										
Finalise Waste Management Strategy for the local government area to achieve the waste objectives in Sustainable Sydney 2030 and initiate priority actions.					2012	90	Actions from the Interim Waste Management Strategy are under way such as residential waste and recycling audit studies (completed) and reuse study and product service system studies (completed). The Advanced Waste Treatment and Collection Master Plans are still under development (refer to other actions in Corporate Plan), and once complete will be incorporated in the Final Waste Management strategy.		Watch	
Complete an Advanced Waste Collection Master Plan for the local government area and initiate priority actions to facilitate implementation.					2012	50	Request for proposals documentation to engage a consultant to assist with the development of the Master Plan has been reviewed and revised by relevant City staff. Final review before advertising expected Q1 of 12/13 FY.		Attention Required	
					Remedial Action					
					Waste Project Control Group meeting to review request for proposal called for in late July 2012.					
Advanced Waste Treatment Facility										
Implement the recommendations of the advanced waste treatment (AWT) facility business case (dependent on Council determination)					2017	40	Work continues on the development of the Advanced Waste Treatment Master Plan, which is not in the later stages of preparation.		On Track	
Stormwater Infrastructure										
Develop a Stormwater Management Plan based on the flood studies previously conducted.					2014	55	Blackwattle Bay Catchment Flood Study and Johnstons Creek Catchment Flood Study have progressed to about 95% completion.		On Track	
Alexandra Canal Catchment Floodplain Risk Management Study and Centennial Park and Rushcutters Bay Catchments Flood Studies have commenced.										
Major Programs		Progress To Date				Status				
Waste Management and Reduction										
Provide advice and deliver programs to encourage waste avoidance and reduction to business and residential communities.					Waste Avoidance activity is being implemented through the current Sustainability Programs including Smart Green Business; Smart Green Apartments; Green Village and Better Business Partnerships.					On Track
- Five waste avoidance workshops were held with a total of 155 residents attending (three on worm farming &										

composting; one on each of Upcycling and Collaborative Consumption). 35 participants were given either a free worm farm or compost bin.

- An avant card on Collaborative Consumption is in development.
- A DIY roadmap on waste reduction was designed for SMEs. The fact sheet includes achievements of SMEs that participated in Smart Green Business program. On average businesses that engage with this program achieve waste reductions of 79 Tonnes per annum and save an average of \$874 per business per year.

The Reuse Capacity and Capability Study final draft has been completed. Key learning's and data from this study will be presented in the following quarter and will be input to the waste strategy and plans.

Provide domestic waste and recycling collection services to defined standards. **On Track**

The Q4 E-waste collection in June was the largest the City has held with 556 resident drop offs and 20.33 tonnes of E-waste collected for recycling.

Ensure the cleanliness of the city through regular street sweeping and rubbish collection to defined standards. **On Track**

The City's final quarter domestic waste audit was carried out. The final report data will inform the City's waste strategies, marketing and education programs.

The Cleansing and Waste Unit operates 24 hours a day, seven days a week using a range of specialised plant and equipment working in conjunction with manual street sweepers.

In Q4 the Cleansing Team implemented new detailed pressure cleaning teams to remove staining and gum from the City footways. **No Planned Activity**

In Q4 1,666.74 tonnes of street cleaning waste and 609.67 tonnes of street litter bin waste was collected.

As well as responding to complaints received, the City's rangers spent over 550 hours in Q4 in proactive patrols to deter dumping, illegal advertising, cigarette butt littering and related offences. 534 penalty notices were issued.

100 requests for waste and recycling education were completed, including requests to help residents reduce waste, avoid storing bins on the street and increase recycling.

46 residents utilised the 'Garbage Guru' service which provides personalised waste and recycling education and advice. **On Track**

Recycling workshop held for 26 children at Blackfriars Preschool, Chippendale.

2.P.3 Improve the environmental performance of existing buildings

Major Projects

Retrofit of City of Sydney Building Portfolio

Completion Date	% Complete	Progress To Date	Status
2013	45	Project implementation in progress, target implementation completion date Dec-12 (on-track). Following implementation the energy & water savings measures will be verified over a 12 month period to ensure the delivery of the predicted consumption savings.	On Track
2015	30	Continued energy & water monitoring of the City's buildings and operations. Monthly consumption reports to business unit managers to ensure proactive tracking.	On Track
2015	20	This project is for the Photovoltaic design and installation on the City's buildings and operations. A Tender Report will go to Council later in the year.	On Track

Major Programs	Progress To Date	Status
Business sustainability initiatives		
Deliver the CitySwitch Green Office Sydney program by working with commercial office tenants to help them improve their energy efficiency and environmental performance.	<p>CitySwitch delivered 2 successful events in this period. A workshop on Best Practice leasing, sponsored by the Commonwealth Government, attracted 25 organisations looking for strategic direction in their new leasing agreements. A Café Series Event held at Customs House on financing sustainable upgrades attracted 130 attendees who represented more than 60 businesses to hear and engage with a number of energy and finance service providers who had been invited to the event/ exhibition. This important event helps business to understand about the various technology solutions that are available with finance services built in - removing key barriers to retrofit. Following this success, CitySwitch will take the event National with the support of partners such as Low Carbon Australia.</p> <p>CitySwitch presented the City's Sustainable Sydney 2030 to potential new Signatories at a Women In Facility Management event held at Darling Park and at HSBC building on 580 George Street, prompting CitySwitch engagement with potential CitySwitch Signatories.</p> <p>Engagement with more than 50 businesses for CitySwitch NABERS Grants was conducted over the quarter together with work to deepen relationships with existing signatories. Collaboration with Better Buildings Partnership building owners and other CitySwitch members in the tenant leasing sector was a key aspect of work this quarter.</p> <p>The NABERS Energy grants program closed on the 29th June and a report on this will be prepared in the following quarter.</p> <p>CitySwitch Sydney welcomed 3 new Signatories in the quarter; consultancy GHD, communication agency DDB and the Total Environment Centre.</p>	On Track
Coordinate the CitySwitch Green Office NSW and National program by working with Council partners to help in their engagement with commercial office tenants to help them improve their energy efficiency and environmental performance.	<p>A national green lease workshop series and web resource pack was delivered this quarter with financial support from the Commonwealth Government Department of Climate Change and Energy Efficiency (DCCEE). The events were well received by all 100 attendees across 4 Cities - Sydney, Melbourne, Perth and Adelaide.</p> <p>The Low Carbon Australia relationship will be extending our web resource pack with more information and tools for funding sustainable upgrades.</p> <p>The National program has been impacted by budget cuts and re-prioritisation conducted by some member partners in this quarter. ACT has now formally exited the program and Brisbane City council has decided to not fund the program in the coming year. Sustainability Victoria won't be financially supporting the Melbourne based CitySwitch councils from July 2013, but will be piloting a regional CitySwitch strategy, to support beyond metropolitan areas. A strategy for servicing existing members in affected LGAs or exiting them from the program is in development and alternate funding sources are being sought but there is risk to the program's national status at this time.</p> <p>26 tenancies were recruited in this quarter nationally adding another 49,000 sqm of NLA to the program and bringing our total NLA to 13% (against a target of 20%) from participating council areas.</p>	Watch
Deliver the Smart Green Business program to assist small to medium business to improve their environmental sustainability outcomes.	<p>During the quarter, the Smart Green Business Program recruited 38 businesses and completed 13 water audits and 14 waste audits. In addition, 19 businesses were assisted in their implementation of identified water efficiency upgrades and 4 businesses were assisted with waste efficiency improvements. (Energy audits and implementations are also in progress through the Energy Efficiency for Small Business Program and the Energy Savings Scheme.)</p> <p>Environmental savings realised by Phase 2 businesses implementing in the quarter include: 37 mega litres water saved per annum; 281 tonnes waste diverted from landfill per annum; and 175 MWh electricity reduction per annum. As a result of strong performance environmental program targets will now be increased.</p> <p>The Smart Green Business program (Phase 1 and 2) has now assisted 260 businesses to improve their environmental</p>	On Track

<p>Deliver the Better Buildings Partnership program to improve the environmental performance of commercial buildings within the local government area.</p>	<p>The building owner case studies for connecting to trigeneration have stimulated much conversation, and whilst these have been included in the master plan, there is a need for further exploration into the building owner costs and technical requirements for connecting. The Energy Technical Working Group (TWG) will be meeting to specify its next step requirements in the coming weeks.</p> <p>Release of the deliverables from the Water TWG have been impacted by the decision to move back Council review of the Water Master Plan to July. Water guidelines will be completed in the next quarter.</p> <p>The Metrics Database has now been procured and will be implemented over the next 6 months. This will allow for comprehensive measurement and reporting of partner performance against various emissions reductions scenarios including against the long term 2030 targets for the sector.</p> <p>Follow ups to the symposium on Best Practice Leasing have been delivered with broad industry consultation continuing and a new web tool in development - due for delivery in the next quarter.</p> <p>The BBP has given its approval for a number of leasing agents to join as associate members and we hope to welcome 3 new associates in the next quarter. This broadens the reach and influence of the partnership as the leading agencies not only represent 70% of BBP office buildings in some capacity, but are also significant influencers of the overall building sector in the City.</p>				On Track
2.P.4 Demonstrate leadership in environmental performance through City of Sydney's operations and activities					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Climate Change Action Plan					
Develop a Climate Change Action Plan to prioritise and plan mitigative and adaptive actions to prepare the city for the environmental, social and economic impacts of climate change.	2012	20	Various assessments and programs, that look at the impacts and opportunities for responding to climate change in the City of Sydney, have been completed or are under way. A request for quote is in preparation by Council staff for engagement of a consultant to assist with development of a comprehensive adaptation strategy.	Watch	
Urban Ecology Strategy					
Finalise an Urban Ecology Strategy.	2012	85	The draft strategy is near completion and is undergoing internal review by City of Sydney staff. This strategy is due for release later in 2012.	Attention Required	
Remedial Action					
Implement priority actions from the Urban Ecology Strategy.	2015	0	Staff resources have been prioritised to focus on completing the draft strategy. This project is not yet due to commence		
Energy Efficient Public Domain Lighting					
Install energy efficient lighting to all City owned public domain lighting.	2014	12	448 luminaires have been installed since the commencement in March 2012.	On Track	
Low Emissions Vehicle Strategy					

Develop a Low Emission Vehicle Strategy to inform the City's conversion of its fleet, where feasible, and accelerate the uptake of low emission vehicles within the City of Sydney

2012

20

A study of the support requirements for, and market share take up of electric vehicles has been completed for the City. A policy to match expected demand will be developed in the 12/13 financial year.

The City will continue to use hybrid and electric vehicles for its fleet where feasible and monitor use and patterns associated with trips. We will also monitor the usage and uptake of the City's bicycle fleet and make any amendments necessary to encourage the use of the bicycle fleet, including promotional and educational initiatives.

City Farm

Develop project plan and business case for a City Farm.

2012

65

The City Farm Advisory Group community representatives have been appointed. The first advisory group meeting was held in June 2012. The business case for the City Farm is scheduled for completion in late 2012 and the master plan design is to commence early 2013. A community information day is planned in Sydney Park on 28 July 2012.

On Track

Environmental Management System

Implement an environmental management system across Council operations that will deliver sustainable asset management and operations.

2015

40

An Environmental Management System Working Group and Executive Steering Committee have been formed. Each group meets monthly with the Program Team. A 'wiki' page is under continuing development to provide the platform for the Environmental Manual. Implementation including stakeholder consultation will continue through Q1 of 12/13 FY.

On Track

Urban Forest Policy

Prepare an Urban Forest Policy, to increase canopy cover, with urban canopy targets for 2030 and 2050.

2012

80

The Urban Forest Policy has been drafted and is being reviewed prior to public exhibition in 2012/13.

On Track

Implement priority actions from the Urban Forest Policy.

2015

0

The Urban Forest Policy is currently being developed. Implementation will commence following Council adoption of the Policy.

On Track

Street Tree Master Plan

Undertake a strategic review of the Street Tree Master Plan and the Significant Tree Register to assess tree species, performance and benefits provided.

2012

65

The review of the Street Tree Master Plan has been completed. The planting of new street trees is being undertaken in accordance with the Plan, including 'in-road' planting opportunities. The target to plant 600 trees in 2011/12 financial year was exceeded.

On Track

The review of the Register of Significant Trees commenced in June 2012. The program for the review, community consultation, and Council adoption is expected to be completed in 2012/13.

Major Programs

Progress To Date

Status

Carbon Neutral Program

Review and manage the Carbon Neutral Program to ensure that City of Sydney's emissions reduction practices remain at the leading edge and beyond compliance.

2010/11 Inventory completed and independently verified. Offsets procured. Annual documentation submitted to Low Carbon Australia to retain Carbon Neutral Certification under the National Carbon Offset Standard.

On Track

Fleet Management

Manage the light and heavy vehicle fleets to encourage low emission driving behaviour and reduce CO2 emissions by 20% over four years (2010 to 2014).		Fleet emission reduction programs were highly successful in 2011/12, resulting in approximately 400 tonnes less greenhouse gas emissions than predicted. Over 170,000 litres of sustainable bio-diesel was consumed in Q4. The City's driver educator continues to provide in-cabin driver assessments and eco-driver training programs for the operators of high fuel consumption vehicles. A further 12 diesel-electric hybrid trucks were delivered in Q4 and will generate ongoing emission reductions of 30% per vehicle during 2012/13.	On Track
Community Greening			
Support and develop community gardens and sites maintained and managed by community volunteer groups.		The City supports 16 community gardens, three footpath gardens and three LandCare groups. The City continues to support existing gardens with training, materials and management assistance where required.	On Track
		The Ultimo Community Garden at Wattle Lane Park has been approved by Council for ongoing operation. The Bourke Street Community Garden in Woolloomooloo has agreed on a garden design and will commence construction of garden beds and a spice garden in July. A community group has registered an interest to develop a community garden at the St Helens community centre in Glebe.	
Public Domain Lighting Advocacy			
Advocate for all Ausgrid owned public domain lighting in the City of Sydney to be replaced with energy efficient lights.		Ausgrid are continuing to monitor the results of their ongoing LED lighting trial. (The City's progress, in the installation of energy efficient lighting to all City owned public domain lighting, is separately reported under this strategic direction).	On Track
Greening Sydney Plan			
Improve the quality and quantity of the City's parks and trees by developing and implementing best practice services.		The City continues to monitor and review services provided in park and tree maintenance to ensure that the City's parks and open spaces are well presented and meet customer expectations. This includes participation in the Integrated Open Space Surveys which provides a benchmark against similar services and managers of open space. The City scored 8.1/10 for park user satisfaction and ranked second behind Sydney Olympic Park.	On Track
Protect and enhance the urban forest and enhance the distinct character of the various city precincts by increasing the number, health, and longevity of street, park and privately owned trees.		The Greening Sydney Plan has now been adopted. Planting along main roads is in progress. Discussions with Utility Authorities and Cityrail to commence in late 2012. A Greening Sydney Matching Grants Program is being implemented developed for implementation in 2012/12 and will focus on promotion of tree planting on private property.	On Track
Implement a community tree planting grant program for the planting and maintenance of large canopy trees on residential properties.		Funds for the Greening Sydney Matching Grants program have been included in the 2012/13 budget. Implementation is expected to occur early in the 2012/13 financial year now that the Greening Sydney Plan has been adopted. The criteria for the grants program will be further developed as the key recommendations of the draft Urban Forest Policy, draft Urban Ecology Strategy and draft Landscape Code are considered by Council.	On Track
Deliver themed Living Colour floral displays throughout the City during spring and summer		The Summer 2012 'Chinese New Year' themed floral display was successfully delivered with bright, bold designs and plants. Designs and layouts complimented City of Sydney events. An additional 292 hanging baskets were purchased for new floral basket installations in George, Park and William Streets to commence in September 2012.	On Track
Implement an aerial bundled cabling program to improve the urban canopy and reduce tree canopy pruning for electrical wires by 75%.		A range of colourful flowering annuals, herbs, natives and perennial plants were part of the 5,500 plants available for the public give away at Cathedral Square. An additional 3,000 plants were distributed to local schools in Glebe, Erskineville and Alexandria, as well as community gardens in Ultimo, Redfern, Newtown and Surry Hills.	Watch
Encourage new developments to maximise landscaping and build green roofs and walls		In Q4, Ausgrid did not convert any spans located throughout the local government area. Fourteen spans remain outstanding from 2009/10. A business case has been prepared and City staff are talking to Ausgrid about tendering requirements for the work to be done by Ausgrid approved contractors in 2012/13.	Watch
		Landscape Code first draft is nearing completion following internal review.	
		Green Roofs and Walls Strategy was adopted by Council in May. Perception study to support implementation is nearly completion.	
Residential Environmental Action Strategy			

<p>Deliver village based targeted programs to inform and educate residents on how to reduce their environmental footprint and to live green. Provide a 'one-stop-shop' capability that connects the resources and support available to these communities.</p>	<p>In Q4, 12 workshops were delivered and attended by 478 participants, with a new workshop topic on Collaborative Consumption introduced.</p> <p>The National Garage Sale Trail was held on 5 May, with over 340 garage sales held in the City of Sydney area, a 50% increase on last year's sales, and the largest number of sales in any local government area across the country. Approximately 12,000 people visited the sales in the City of Sydney, a 20% increase from last year's event, with over 15,850 transactions made within the city. 95% of items sold in the City of Sydney were pre-loved goods.</p> <p>The Green Village digital animations promoted through YouTube and a Google adwords campaign have received over 58,000 hits, far exceeding the target of 10,000.</p> <p>The 3 year Sustainable Action Values Everyone (SAVE) program, engaging with low income communities across four local government areas: City of Sydney, Marrickville, Canterbury and Randwick wrapped up in this quarter, with the SAVE Finale, held in June, presenting on key outcomes and lessons learnt to over 150 practitioners in the field from 88 organisations. A comprehensive evaluation report is being completed and will be available during the next quarter and a website (www.save-program.org) containing educational material and tools and video case studies (www.vimeo.com/saveprogram) of key projects has been created to aid in the dissemination of the outcomes to the wider sector. Further details are provided in the Sustainability Progress Report, Quarter 4 2011/12.</p>	<p>On Track</p>
<p>Partner with Marrickville Council to deliver sustainability programs to the Newtown precinct through the Green Living Centre (formerly known as The Watershed).</p>	<p>The Green Living Centre hosted 20 sustainability engagements this quarter attracting 153 participants.</p> <p>Other activities included: an energy efficiency open day and a review of Marrickville Council and City of Sydney's food waste policies. The review will be used to inform a possible food waste project with local businesses for implementation in 2012-13.</p>	<p>On Track</p>
<p>Deliver the Smart Green Apartment sustainability program to improve the environmental performance of existing residential apartment buildings.</p>	<p>The Smart Green Apartments 5 building pilot is complete. An average saving of 35% of energy consumption was identified in common areas, equal to an average 165 Tonnes in potential carbon emissions reduction per year. A broad range of opportunities were identified such as lighting retrofits, swimming pool pumps and covers, Power Factor Correction and Variable Speed Drives for car park ventilation fans; together with waste and water initiatives.</p> <p>Fifty five applications were received for inclusion in the remaining 25 apartment building slots in the program Phase 1. Apartment buildings have been selected to participate that provide: geographic spread across city villages; diversity of building age and type; diversity in energy consumption, sustainability initiatives to date, capacity to implement; and a mix of strata, facilities and building managers.</p> <p>During the next quarter the 25 building owners will be asked to formally participate in the program and commence the sustainability assessments. Energy efficiency assessments for these buildings will be provided through NSW Office of Environment and Heritage energy saver program. Waste assessments will be coordinated by City staff. City is currently defining the water efficiency aspect of the program, to leverage the demand management strategy of the soon to be released Decentralised Water Master Plan.</p> <p>A Reference Group meeting was held during the quarter, where Low Carbon Australia outlined preliminary market analysis of financial products available to the residential strata sector.</p>	<p>On Track</p>
<p>Environmental sponsorship and grants</p>	<p>Provide funding to community groups to implement programs that improve the environment, reduce environmental impacts, or result in improved awareness of environmental issues</p>	<p>On Track</p>
<p>The following grant enabled projects are currently being delivered:</p> <p>- Green Strata Incorporated - Green Strata Website and Workshops</p>		

- Harris Community Centre - Second-hand Saturday
- Pyrmont Ultimo Landcare INC - Pyrmont Wildlife Corridor Extension - Fish Markets Station
- Asylum Seekers Centre - Green Skills Program
- Echology - Making sense of data seminar
- Australian Red Cross - FOODcents
- Indonesian Welfare Association - Edible Green Garden for Sustainability
- YMCA of Sydney Youth & Community Services Inc. - NCIE Edible Garden
- Nature Conservation Council of NSW - Sustainable Renters Challenge

Grants completed in the quarter:

- Fort Street Public School - Fort Street Public School Forever Edible Garden
- Alternative Technology Association - Speed Date a Sustainable Designer
- Nature Conservation Council of NSW - The Foodprint Challenge

2.S.1 Key Performance Indicators

Greenhouse emissions - For both the local government area and City of Sydney's own operations - reduce greenhouse gas emissions by 70% from 2006 levels by 2030, with 100% local energy generation by 2030.

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Q3	2011/12 Q4	YTD	Comment	Status
Overall greenhouse gas emissions for all City of Sydney assets	Tonnes CO ₂	49,570	48,336	-	12,219	10,882	11,003	11,526	45,630	Note: Data in this report has been updated to take into account the outcomes of audits and receipt of actual usage from suppliers. Q4 electricity consumption includes a portion of estimated usage based on historical data (2%). Gas consumption is estimated based on historical data (47%). Actual electricity and gas consumption will be updated quarterly in arrears.	Indicator Only
Greenhouse gas emissions for City of Sydney Building Assets	Tonnes CO ₂	24,945	24,718	20,350	5,991	5,703	5,811	5,470	22,975	Note: Data in this report has been updated to take into account the outcomes of audits and receipt of actual usage from suppliers. Q4 electricity consumption includes a portion of estimated usage based on historical data (2%). Gas consumption is estimated based on historical data (47%). Actual electricity and gas consumption will be updated quarterly in arrears.	Attention Required
Remedial Action											
A Building Energy and Water Efficiency retrofit tender has been awarded for City owned buildings with the majority of works to be completed by end 2012/13.											
A solar PV project is planned to commence towards the end of 2012/13.											
Greenhouse gas emissions for City of	Tonnes CO ₂	15,081	14,783	-	4,034	3,172	3,264	4,063	14,533	Note: Data in this report has been updated to	Indicator

take into account the outcomes of audits and receipt of actual usage from suppliers.
Q4 electricity consumption includes a portion of estimated usage based on historical data (2%).

A tender has been let to upgrade 6,500 street lights with LED which will assist in reducing GHG emissions in the new financial year.

Greenhouse gas emissions for City of Sydney Parks	Tonnes CO2	2,934	2,578	-	652	561	561	581	2,355	Note: Data in this report has been updated to take into account the outcomes of audits and receipt of actual usage from suppliers. Q4 electricity consumption includes a portion of estimated usage based on historical data (2%). Gas consumption is estimated based on historical data (47%). Actual electricity and gas consumption will be updated quarterly in arrears.	Indicator Only
Council's fleet vehicle greenhouse gas emissions (total)	Tonnes CO2	3,155	2,945	3,042	771	675	597	641	2,684	Fleet emission reduction programs were highly successful in 2011/12, resulting in approximately 400 tonnes less greenhouse gas emissions than predicted. Over 170,000 litres of sustainable bio-diesel was consumed at our two key depots in Q4. The City's driver educator continues to provide in-cabin driver assessments and eco-driver training programs for the operators of high fuel consumption vehicles. A further 12 diesel-electric hybrid trucks were delivered in Q4 and will generate ongoing emission reductions of 30% per vehicle during 2012/13.	On Track
All other City of Sydney Greenhouse gas emissions (annual figure) (includes emissions from flights, taxis, contractor's fuel, events, and refrigerants	Tonnes CO2	3,456	3,084	-	771	771	771	771	3,084		Indicator Only
Sustainability Programs - Encourage businesses and residents to reduce their greenhouse gas emissions											
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Q3	2011/12 Q4	YTD	Comment	Status
Value of environmental grants approved	\$	-	-	-	99,757	43,860	0	28,000	171,617		Indicator Only
Commercial office floor space signed up to CitySwitch Green Office in the local government area	m2	-	-	936,944	678,328	706,992	727,125	736,915	736,915	The target represents 20% of commercial office space net lettable area (NLA) within the City of Sydney LGA. CitySwitch currently represents 16% of the NLA.	Indicator Only
Remedial Action											
This is slightly behind where the program											

needs to be at this time though a net gain of 9,790 sqm from previous quarter.

Percentage of commercial office floor space (net lettable area) signed up to CitySwitch Green Office in the local government area	%	-	-	20	14	15	16	16	16	Please refer to the commentary for the measure 'Commercial office floor space signed up for CitySwitch Green Office' above.	Indicator Only
Remedial Action											
Please refer to the commentary for the measure 'Commercial office floor space signed up for CitySwitch Green Office' above.											
Water Usage and Stormwater - Reduce overall water consumption and reliance on mains water used by council and across the local government area.											
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	Q3	Q4	YTD	Comment	Status
Total City of Sydney mains water usage	kL	382,806	398,483	-	92,725	79,153	77,106	76,330	325,314	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Organisational water usage for 2011/12 continues to meet the target of zero increase from 2005/06 baseline by 2015.											
A Building Energy and Water Efficiency retrofit tender has been awarded for City owned buildings with the majority of works to be completed by end 2012/13.											
Total City of Sydney mains water usage – Parks and Public Domain	kL	132,069	139,905	-	28,134	30,908	27,561	24,570	111,173	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Total City of Sydney mains water usage – Commercial Buildings	kL	105,478	114,206	-	28,073	17,220	16,207	18,577	80,077	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Total City of Sydney mains water usage – Community Buildings	kL	40,501	41,252	-	10,614	7,982	8,174	9,839	36,609	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Total City of Sydney mains water usage – Operations (Depot etc.)	kL	45,820	32,812	-	7,531	6,271	6,017	6,526	26,345	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Total City of Sydney mains water usage – Aquatic Facilities	kL	58,938	70,308	-	18,373	16,773	19,147	16,818	71,111	The Q4 result is based on 86% estimated data. Water usage will be updated in the next quarter.	Indicator Only
Total mains water consumption for the local government area (measured annually)	mL	31,032	33,833	-	-	-	-	0	-		Indicator Only
Waste - Provide high quality waste management services to residents that encourage a reduction of overall waste generation and diverts 66% of domestic waste from landfill by 2014											

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Q3	2011/12 Q4	YTD	Comment	Status
Local Government Area: Total Domestic Waste [including: Garbage, Recyclables, Household Clean-up]	Kg/Capita	-	-	335	77.61	81.13	84.01	84.83	327.58	Below target for year shows no overall increase in waste per capita from 2010/11. This quarter includes yearly household composting figure of 6.87kg per capita.	On Track
Local Government Area: Recyclables [including: Kerbside Recycling, whitegoods, garden organics and e-waste]	Kg/Capita	-	-	95	21.69	23.63	23.89	28.25	97.46	Consistent with same period last year (also includes home composting adjustment).	On Track
Resource recovery recycling rate	%	36	49.25	57	66	63	66	67	65.5	Achieved State Resource Recovery Target this year with all garbage processed at Advanced Waste Treatment facilities.	On Track
City of Sydney (organisation) waste generation	Tonnes	-	-	-	635	606	593	619	2,453	This figure is total waste for all sites, including cardboard and commingled waste. This figure does not currently include construction waste.	Indicator Only
Recycling rates average 45%											
Greening Sydney - A green liveable city, that recognises the importance of trees and quality open space that supports diverse and abundant ecosystems											
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Q3	2011/12 Q4	YTD	Comment	Status
Street trees planted	No.	759	462	600	213	72	13	455	753	Target exceeded - all streets planted in accordance with the Street Tree Master Plan.	On Track
Total street trees	No.	-	29,597	29,500	29,227	29,258	29,091	29,470	29,470	Target will be achieved in July 2012.	Watch
Native plants planted at community planting days	No.	9,120	7,865	8,000	5,300	750	500	1,605	8,155	1,605 tubestock planted in Pymont, Paddy gray reserve, Minogue Reserve and Glebe Foreshore.	On Track
Total trees and shrubs planted	No.	52,000	48,466	52,000	21,700	19,118	13,488	31,457	85,763		On Track
Public Domain Landscaping (nature strips, rain gardens, traffic treatments)	m2	8,000	8,334	6,000	1,953	2,017	1,227	1,678	6,875	Target exceeded.	On Track
Indigenous fauna species diversity maintained or increased compared to 2009/10 baseline (measured annually)	No.	-	-	-	-	-	-	0	-		Indicator Only
Extent of locally-indigenous bushland increased compared to 2009/10 baseline (measured annually)	m2	-	-	-	-	-	-	0	-		Indicator Only

3 Integrated transport for a connected city

Quality transport will be a major driver to sustainability - the City must offer a variety of effective and affordable transport options

3.P.1 Support and plan for enhanced access by public transport from the Sydney Region to the City of Sydney				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Green Square Transport Management and Accessibility Plan (TMAP)				
Update the TMAP to reflect greater proposed resident and worker density.	2012	70	A meeting was held with Transport for NSW and other key stakeholders on 6 June 2012 to discuss the findings of the TMAP review - in the form of a presentation. A positive outcome is that the TMAP strongly supports the Eastern Transit Corridor, but following City comment the State needs to re-evaluate its classification as a local road when it will be performing a much higher function. At this meeting a copy of the TMAP was not provided, and we were informed that we would receive a copy for comment but this has not happened yet. Transport for NSW informed us on 5 July 2012 that the TMAP is currently with Senior Management and is delayed.	On Track
Work with Transport for NSW and other stakeholders on cross agency implementation groups to reduce car ownership and reliance in Green Square and improve accessibility by non-car travel modes.	2015	15	The City continues to advocate for improved public transport, pedestrian and cycling links from Green Square to surrounding employment and services catchments. We advocate for this through strategic publications, such as Connecting Our City, and through regular meetings with various State Government representatives from the transport and planning portfolios. Transport for NSW has not released the Transport Management and Accessibility Plan (TMAP) for comment, nor the Botany Road Corridor Study.	On Track
City Centre Transport Access Plans				
Assist the NSW State Government to develop and implement a City Centre Access Plan for Sydney that provides for growth in the rail and bus networks that serve the city centre from the Region and also efficiently distributes people through the city.	2015	70	The City continues to work with Transport for NSW on its City Centre Access Plan. Transport for NSW has not yet nominated a release date.	On Track
Develop planning options for major rail station precincts as gateways for workers and visitors accessing the city centre.	2015	0	This project is not yet due to commence	
Develop a city centre loading strategy to relieve peak hour road congestion, enhancing regional bus reliability and efficiency.	2012	15	The City has commenced initial discussions with a sample of companies operating light commercial vehicles, experts in loading data and strategy, commercial parking operators and building owners to get a better idea of the issues to be reviewed. Discussions have also commenced with Transport for NSW re likely bus networks to narrow down areas of investigation.	On Track
Develop a trip census to better understand who is accessing the city at what time for which purpose in order to better target policy.	2013	0	This project is not yet due to commence	
Develop a city centre parking strategy to relieve peak hour road congestion, enhancing regional bus reliability and efficiency.	2013	0	This project is not yet due to commence	

Develop an electric vehicle strategy to provide key infrastructure for vehicles with limited range to access the city.

2012

95

The City has a completed electric vehicle strategy report from consultants, which will be submitted with an action plan to Council for approval in early Quarter 2 of the new financial year.

Implement the Inner Sydney Bike Network in partnership with surrounding local government areas to provide regional cycling connections.

2020

0

This project is not yet due to commence

3.P.2 Align transport infrastructure with city growth

Major Projects	Completion Date	% Complete	Progress To Date	Status
Integrated Transport and Access Strategy				
Develop a detailed multi-modal integrated transport and land-use access strategy that maps out the required investments by the City and others to support projected employment and residential growth across the local government area in a sustainable, economic and socially acceptable way. Includes development of an integrated light rail network servicing major city attractors, bus network, cycleway network, pedestrian network, freight network within an over-arching road hierarchy.	2012	90	Connecting Our City, the 25 year strategic transport and land use integration strategy was exhibited in May and received wide acceptance. A final report incorporating feedback from submissions will be submitted to Council in the first quarter of the new financial year.	On Track
Work with multiple stakeholders across business, Government and residential groups to implement major actions from the Integrated Transport and Access Strategy.	2015	0	This project is not yet due to commence	
Community Transport Review				
Conduct a review to determine how best to manage community transport resources to provide services to transport disadvantaged people.	2012	100	Council endorsed a new policy for community transport services in the City. This reflects a significant change in the way we deliver services and results in almost double the current level of service to the community.	Complete
Wynyard, Central and Newtown Stations Access and Design Studies				
Investigate how public transport hubs support development around Wynyard, Central and Newtown Stations.	2014	65	Wynyard will need re-investigation with the recent approval of the redevelopment of the Menzies Hotel and Shell House which are above the Wynyard entrances on George Street. The City Centre Access Plan work is being revived by Transport NSW and will inform much of the hub redevelopment. Central has already been investigated by the State, and the work concluded with City input. Newtown Station upgrade is progressing and the City is working with Railcorp to institute a shared zone on Thomas St and Railway Lane.	On Track
Major Programs				
Community transport			Progress To Date	Status
Provide a community transport service for a diverse range of people from all backgrounds, ages and socio economic groups			The City's Community transport program provides a range of free transport services for the community. Community transport links Over 55 members to a vast range of healthy ageing activities, centre based programs, events and partnership programs throughout the year. Examples include: Seniors Week, Harmony Week and Christmas Events. Community Transport delivers transportation for internal business units such as Youth and Children's Services for sporting, educational and the school holiday programs. The City's Community Transport also provides eligible local community groups/organisations with access to subsidised community bus hire through the City's Community Bus	On Track

Scheme.

Throughout Q4 1,486 people were transported to attend Health and Recreation Activities, totalling 5,170 for 2011/12
 Throughout Q4 1,520 people were transported to attend Over 55s centres, totalling 4,986 for 2011/12
 Throughout Q4 395 people attended full or half day bus outings, totalling 1,595 for 2011/12
 Throughout Q4 307 young people were transported to attend Youth Services programs or activities, totalling 3,788 for 2011/12
 Throughout Q4 712 children were transported to attend Children Services programs or activities, totalling 5,838 for 2011/12
 Throughout Q4 247 buses were hired to community groups/organisations, totalling 907 for 2011/12
 Throughout Q4 526 people were transported for Council internal requests totalling 1,835 for 2011/12

On Track

Accessible bus stops
 Monitor and undertake improvement works to bus stops to ensure 55% compliance by December 2012 with the requirements of the Standards for Accessible Public Transport.

The contract for the installation of tactile began in May 2012. Following a period of scoping, 4 new installations of tactile were achieved in June 2012.
 Progress toward the 55% target is steady at 21%. A greater rollout is programmed in Q1, 2012/13 to achieve the 55% target by December 2012.

Roads maintenance and renewal**On Track**

Undertake proactive and reactive maintenance on the City's roads to improve the lifespan of pavement.

Reactive maintenance is effectively addressed through the established asset inspection and defect referral process and subsequent defects repair, patching works.
 Proactive maintenance is addressed by established programs such as the crack sealing, kerb and gutter maintenance and the annual road resurfacing programs.

On Track

Complete annual Roads Renewal program.
 Q4 - 102% of Roadway works have been completed

3.P.3 Reduce negative impacts from transport on public space in the city centre and villages**Major Projects**

Completion Date

% Complete

Progress To Date

Status

Integrated Parking Strategy

Develop an Integrated Parking Strategy and implementation plan to prioritise sustainability goals and inform the management of on-street and off-street parking across the local government area and prioritise sustainability goals.

2014

62

The City is currently trialling aspects of the draft Integrated Neighbourhood Parking Policy in Alexandria to prove feasibility and is also trialling the care workers permits across the local government area. Data collection is also continuing.

On Track**Major Programs**

Progress To Date

Status

Motorcycle and Scooter Parking

Provide dedicated on-street motorcycle and scooter parking in response to identified needs.

There are now 1,143 motorbike spaces in the Local Government Area.

On Track**Car share parking**

Provide dedicated on-street car share parking in response to identified needs as per Car Sharing Policy.

23 additional car share spaces were provided during the quarter, bringing the number of car share spaces in the City of Sydney to 397.

On Track

Parking and road management - Encourage use of more environmentally friendly and sustainable means of travel in the City										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD
Motorcycle/scooter parking spaces - total provided	No.	950	1,107	945	1,132	1,137	1,143	1,143	1,143	1,143
Car share parking spaces - additional provided	No.	171	113	110	25	43	20	24	24	112
Proportion of resident drivers who are members of car share schemes	%	-	-	5	5.02	5.6	5.96	6.4	6.4	6.4
Roads maintenance -										
Optimise the lifespan of City road and footpath assets, and improve street safety and accessibility										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD
Area of road renewal	m2	106,962	106,982	80,000	28,246	24,419	6,305	22,711	22,711	81,681
										On Track

The program is now complete and spaces will be added as requested.

During the quarter, 24 car share spaces were installed.

On Track

On Track

4 A city for walking and cycling

A safe and attractive walking and cycling network linking the City's streets, parks and open spaces

4.P.1 A network of safe, linked pedestrian and cycleways integrated with green spaces throughout both the city and inner Sydney

Major Projects	Completion Date	% Complete	Progress To Date	Status
Liveable Green Network				
Develop Liveable Green Network implementation strategy and priority works plan to guide investment and integrate with village centre and transport planning.	2012	100	The Liveable Green Network implementation strategy was completed and handed over for implementation on 29 June 2012. While the strategy is now being implemented, it will be reviewed annually to ensure effective implementation is occurring.	Complete
Progressively implement priority projects to improve pedestrian and cycling connectivity across the local government area, including the widening of footpaths, implementation of partial road closures, and linking Green Spaces to the City Centre.	2018	7	The report, 'Connecting our City', has identified an approach to developing a Street Hierarchy which will assist in prioritising measures to enhance pedestrian and cycling infrastructure enhancements. These are both incorporated into the Liveable Green Network which was adopted by Council and is currently being prepared for implementation. The Liveable Green Network will deliver both cycle and pedestrian connectivity across the local government area over the next 10 years.	Watch
Develop and implement the Integrated Cycling Network works program for delivery of 200km of cycleways by 2021, including 55km of separated paths, connecting across and through the city.	2017	18	Projects for the next 4 years have been identified and have been reported to Council. Key issues include lead time in obtaining statutory approvals and mitigating the impact of new cycleways.	Attention Required
Streetscapes and Landscaping				
Remedial Action				
The program will be implemented during the 2012-13 period.				
Foley Street	2012	40	<p>The upgrade of Foley Street, Darlinghurst seeks to revitalise the laneway between Oxford Square and Taylor Square. Works will be undertaken to enhance for outdoor activation, and facilitate the use of underutilised parts of buildings that adjoin the laneway as retail tenancies for a variety of business activities.</p> <p>Early work has to replace Burton Street footpath paving between Oxford Square and Foley Street substantially completed.</p> <p>The next stage of the project involves an upgrade of Foley Street, between Oxford Square / Burton Street and Crown Street. Construction documentation has been prepared for the project. Community consultation on the proposal was undertaken in June 2012. A report to Traffic Committee has been drafted seeking endorsement of the project.</p>	On Track
Major Programs				
Footpaths Maintenance and Renewal				
Maintain footpaths to ensure safe, accessible and amenable walking	Reactive maintenance is effectively addressed through the established asset inspection and defect referral process			On Track

routes continue to be available.

and subsequent defects repair works.

Proactive maintenance is addressed by established programs such as the crack sealing, trips trimming and the annual footpath improvement programs.

Complete the annual Footpath Renewal program. Q4 - 112% of Footway works have been completed.

On Track

4.P.2 Give greater priority to cycle and pedestrian movements and amenity in the city centre

Major Projects	Completion Date	% Complete	Progress To Date	Status
Traffic Signal Priority				
Work with Transport for NSW to decrease waiting time and overall trip time for bike riders and pedestrians on identified priority routes in the City Centre by changing traffic signal settings.	2013	15	Continuing to implement small scale trials of signal patterns that decrease waiting time for pedestrians continue with Roads and Maritime Services. Technology trials for better detection of bike riders at signals are under way with Roads and Maritime Services. Awaiting City Centre Access Plan which we are advised has a pedestrian section.	On Track

40 km/h Speed Limits

Reduce speed limit in the city centre to 40 km/h on thoroughfares and 10 km/h in shared/slow zones.	2013	80	The 40km/h in the City Centre project was proposed under the former State Government. While work was continuing on proposed treatments until recently, work has now been halted temporarily. This is to allow the new legislated Central Sydney Traffic and Transport Committee to be established. This project will need to be reviewed by the new committee. Work on 10km/h shared zones continue to be progressed.	Not Reported
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Laneways, Shared Zones and Slow Zones

Identify and prioritise all proposed laneway, shared zone and slow zone proposals for the city centre and submit to Transport for NSW for regulatory approval.	2012	75	Central, Wilmot and Eagar Street have all received approval, or in-principle approval from the Local Traffic Committee. Council can proceed towards new designs and tenders for construction.	On Track
Implement the approved 10km/h shared zones, slow zones and laneways plus timed closures of other high pedestrian activity areas.	2015	0	This project is not yet due to commence	

George Street trial closures

Run a series of trial closures of George Street to develop public acceptance of the advantages of block closures.	2014	50	Local Traffic Committee has approved the part closure of George Street for October 2012.	On Track
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Major Programs

Progress To Date	Status
Road Safety Program	
Continually monitor and review road safety and interface with pedestrians and bike riders, including running awareness campaigns.	On Track
Awareness campaigns continued during the quarter which monitored and reviewed the interaction between bike riders and pedestrians. These campaigns included: having an onsite presence at key sites where safety concerns were highlighted. Each event and onsite presence promoted coexistence between cyclists and pedestrians as well as monitoring the interface between pedestrians and cyclists.	

40 km/h Speed Limits in Villages

Advocate on safety and amenity grounds to Transport for NSW for residential area and centre speed limits in all villages of 40 km/h.	Work continues on reducing the speed limits in residential areas. The City is currently working with Roads and Maritime services on implementing a 40km/h zone in Kings Cross.	No Planned Activity
4.P.3 Promote green travel for major workplaces and venues in the City of Sydney		
Major Projects	Completion Date	% Complete
Green Travel Facilities		
Provide tenant bike parking, showers and other facilities at major City of Sydney buildings.	2012	35
<p>A review of access logistics is in progress. It is intended to tender the works together with upgrading works to the Level 1 lobby and also with workspace upgrades on Levels 2 and 3.</p> <p>Remedial Action</p> <p>The project program has been updated to reflect these circumstances and completion is proposed for the first half of 2013.</p>		
Green Travel Plans		
Create system to manage travel by City of Sydney staff and reduce impact on city congestion by increasing walking, cycling and public transport use and reducing taxi and fleet use.	2012	50
<p>Previous study was limited in its options and recommendations and was insufficient to effect a tangible change in outcomes. A more detailed investigation and implementation plan are under development.</p> <p>Remedial Action</p> <p>Issue new brief to consultants and monitor progress and recommendations closely.</p>		
Major Programs	Progress To Date	Status
Bicycle Parking		
Provide bicycle parking on request from public and as part of street upgrades.	<p>Achievements for 2011/12:</p> <p>On street bike parking - 333 O-Rings and 102 U-Rails installed.</p> <p>On road bike corrals installed on Hutchinson Street and Little Everleigh Street - total of 22 bike parking spaces.</p> <p>Secure bike parking provided in Goulburn Street Parking Station - total of 28 bike parking spaces.</p> <p>Supply of bike parking racks to public schools - total of 60 bike parking spaces</p>	No Planned Activity
Private End of Trip Facilities		
Advocate for the provision of end of trip facilities at private buildings and support this through provisions in the Development Assessment process.	<p>To encourage the provision of end of trip facilities the Draft LEP and DCP introduce the concept of additional floor space (end of journey floor space) for parts of buildings used as showers, change rooms, lockers or bicycle storage areas. The Draft LEP is a formal consideration under the Environmental Planning and Assessment Act.</p> <p>When the LEP is adopted, consideration will be given to how to advocate for the provision of these facilities.</p>	On Track
Green Travel Advocacy		
Advocate to Federal and NSW State Government for a broad range of green travel improvements and incentives and greater funding of public transport infrastructure.	The City is included in a number of working groups where sustainable transport options are discussed on a regular basis and has distributed widely Connecting Our City across all levels of Government, advocating a sustainable transport future for the City of Sydney.	

4.S.1 Key Performance Indicators

Cycleways -

A network of 55km of separated cycle ways and another 145km of other bicycle facilities which link people to their preferred destinations to encourage cycling as the preferred means of transport for work and leisure purposes

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD	Comment	Status
Length of separated cycleways provided annually	Km	6	4.77	9	0.04	0	0.04	0	0	0.08		Indicator Only
Length of on-road cycleways provided/upgraded annually	No.	-	0.52	6	0.47	0	0.47	0	0	0.93		Indicator Only
Length of shared paths provided/upgraded annually	Km	-	3.62	12	0.03	0	0.55	0	0	0.58		Indicator Only
Growth in cycling activity at key intersections around the City of Sydney (100 key intersections)	%	-	54	25	-	34	-	-	-	34	Percentage growth in cycle counts relates to the one year period October 2010 - October 2011. Note that due to varying count conditions, counts may not be directly comparable.	On Track

Footpaths -

Optimise the lifespan of City footpath assets, and improve street safety and accessibility

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD	Comment	Status
Area of pedestrianised space created	m2	-	-	1,000	150	63	0	0	0	213	While there are planned expansions of pedestrianised space in the city centre, none can be progressed by the City until the Central Sydney Traffic and Transport Committee, legislated by the State Parliament, is operating. No information is available from the State Government as to when that might occur.	Attention Required
Remedial Action												
The City will continue to identify options for potential increased pedestrian space in the City Centre.												
Area of footpath renewal	m2	43,659	37,930	35,000	3,733	15,125	10,021	10,404	39,283		Target exceeded.	On Track

5 A lively and engaging city centre

The city centre's international iconic status will be maintained and enriched with an inviting streetscape and vibrant public spaces

5.P.1 Strengthen the city's public domain identity and create more places for meeting, rest and leisure					Status
Major Projects	Completion Date	% Complete	Progress To Date		
George Street City Transformation					On Track
Carry out approved phases of the George Street City Transformation project, incorporating light rail and retail strategy, as a connecting spine for three City Squares.	2014	30	<p>The State Government has announced that George Street is the preferred corridor for light rail in the Sydney City Centre.</p> <p>A draft George Street urban design study was prepared in collaboration with Gehl Architects and reported to Council in February 2012. This Study is complemented by urban design studies for Barrack Street and Reginald Square which are existing public spaces adjoining George Street.</p> <p>An urban design study for Sydney Square has commenced with pedestrian and observation surveys and other site analysis completed.</p> <p>Further work on the urban design concept plan for George Street is underway in association with Gehl Architects including detailed design investigations for lighting, paving, infrastructure, tree planting, public art and street furniture are currently underway. A revised George Street urban design study and reference design for recommended public domain outcomes will be reported to Council by the end of the year.</p> <p>The City's newly established Retail Advisory Panel has, as an early priority, to work with the City to re-imagine George Street as the City's premier main street.</p> <p>The City has commissioned research to underpin the Retail Action Plan (currently in development). The findings from a comparative study of urban transformation projects will provide economic and other data to inform the plans for George Street.</p>		
Three City Squares					
Prepare a master plan for the development of Circular Quay, Sydney Square and Railway Square as three linked city squares.	2014	5	We are waiting for advice that this project has been approved by the State Cabinet. No work has been undertaken this quarter beyond the George St Urban Design Study.	Not Reported	
Town Hall Square					
Undertake long term project feasibility development and master planning for Town Hall Square.	2015	30	This project has been moved beyond the 10 year Corporate Plan	Not Reported	
City Centre Public Spaces					

Develop concept designs and briefs for city centre public spaces, including Queens Square, Regimental Square, Barrack Street and Bond Street.

2014

35

Work progressing on a city centre public domain plan that includes concept designs for specific public spaces. Draft urban design studies for Barrack Street and Regimental Square have been completed by Gehl Architects. These will now be progressed to more detailed masterplan proposals.

Traffic feasibility assessment of Wynyard Street and Wynyard Lane adjacent to Regimental Square will be undertaken to scope public domain improvements that could be undertaken as part of the redevelopment of 333 George Street.

Urban design study for Sydney Square has commenced with initial site assessment and pedestrians counts/ observations completed.

City Centre Public Domain Plan

Develop a program to implement the recommendations of the City Centre Public Domain Master Plan to improve the street typology, location of public spaces and extent of public domain improvements and opportunities.

2015

40

The draft City Centre Public Domain Plan is underway through a series of public domain precinct plan projects and site specific urban design studies.

The Chinatown Public Domain Plan was adopted by Council in August 2010. Construction of Early Chinatown Public Domain Early Works Projects - Factory Street, Little Hay, Kimber Lane and visitor kiosk have been completed. Next project under development is the Thomas Street closure and Hay Street improvements with artist and urban design teams in the process of engagement.

The revised Harbour Village Public Domain Plan that includes a range of priority and longer-term projects for street upgrades and improvements to Observatory Hill Park was reported back to Council and adopted on 14 May 2012.

Further work on the urban design concept plan for George Street is underway in association with Gehl Architects including detailed design investigations for lighting, paving, infrastructure, tree planting, public art and street furniture are currently underway. A revised George Street urban design study and reference design for recommended public domain outcomes will be reported to Council by the end of the year.

This Study is complemented by the development of improvement proposals for Regimental Square, Barrack Street and Sydney Square.

The Laneways improvement program is continuing with the recent completion and launch of the Albion Lane upgrade.

Watch

5.P.2 Provide active civic spaces across the city centre attractive to all.

Major Projects	Completion Date	% Complete	Progress To Date	Status
Cultural Mapping				
Complete cultural mapping project and develop cultural indicators and metrics	2012	50	On 14 May 2012 Council formally requested the Chief Executive Officer to advance work on developing a City of Sydney cultural policy and strategy through research and consultation with the cultural and creative sector and the broader Sydney community. This was followed by the adoption of the City of Sydney Community Wellbeing Cultural Indicators on 25 June 2012.	On Track

Barani / Barrabugu (Yesterday / Tomorrow): Sydney's Aboriginal Journey booklet was launched in July 2012, the first expression of cultural mapping of Aboriginal history in the City. Research and planning took place to consolidate research, update the Barani website and support the Eora Journey Public Domain working group.

Major Programs	Progress To Date	Status		
City Life		On Track		
Support festivals, celebrations and other community activities such as Festival First Night and Festival of Sydney to provide activities to increase the cultural and street life of the city community.	The City provided support for a range of festivals and celebrations that significantly increased the culture and street life of the City. The events were as varied in scale and focus as the level of support the City provided. They catered to audiences of over 4 million residents and visitors to the City. These events include Open Sydney, City to Surf, Newtown Festival, Surry Hills Festival, the Greek Festival, Sydney Fringe, Pyrmont Food and Arts Festival, NAIDOC Week celebrations, Yabun Festival, Ultimo Pyrmont Festival, Sydney Writers Festival, Sydney Film Festival, Tiny Stadiums Festival, Festival of Sydney, Mardi Gras, Cultural Film Festivals and the Christmas Celebrations.			
Support and promote the diversification of the night time economy through cultural activities in the City centre	<p>The city continues to work towards the new partnerships and developments to support the late night economy. The late night library programming of performances, readings and entertainment continue in the Surry Hills Library, Ultimo, and Customs House.</p> <p>A number of cultural institutions and organisations continue to explore programs and activities to extend their traditional opening hours and greet new audiences. The City also provided grant funding to two After Dark program in the City's more marginalised areas. This funding provides weekly programs to young people on a Friday and Saturday evening. Reports indicate that these two programs have a significant impact in keeping children entertained and out of trouble.</p> <p>The Grants and Sponsorship team have promoted the late night economy strategies and encouraged local organisations to consider applying for project grants that address these objectives, through their grant information sessions. The City approved a grant to Historic Houses Trust to extend their Sydney Open program to incorporate late night economy strategies into their program.</p>	On Track		
5.P.3 Manage and strengthen the mix of active frontages and precincts in the city centre.				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Laneways public domain improvements				On Track
Deliver improvements to the streetscapes and public areas of city lanes, including York, Albion and Wilmot Lanes, Bulletin, Angel and Hosking Place, Ash Street, Central and Barracks Streets, and Lees Court	2014	35	Albion Place: Construction works include a series of seating terraces to extend outdoor dining spaces, improvement of public domain lighting, installation of a new artwork and new planter boxes. Laneway opening event was held on 19 June 2012.	
			Bulletin Place: The project is in design phase and currently finalising design documentation . Target for the commencement of construction is early 2013.	
Chinatown				
Undertake pedestrian improvements in three small streets of Chinatown (Little Hay Street, Factory Street and Kimber Lane).	2013	100	Little Hay Street, Factory Street and Kimber Lane - the streetscape upgrade of these small streets in the heart of Chinatown, together with the Information Kiosk were officially opened on 21 January 2012.	Complete

Thomas Street and Hay Street Improvement project sees the next phase of implementation of the Chinatown Public Domain Plan. The creation of a new public space as a result of the proposed road closure of Thomas Street in Chinatown, combined with the adjacent opportunities to create new pedestrian space in Hay Street and Thomas Street, provides an opportunity to develop a significant collaborative integrated public art and public domain project in this next phase of the implementation of the Chinatown Public Domain Plan.

Council endorsed the appointment of artist at the June 2012 Council meeting. The design brief for Head Consultant can now be finalised. Target commencement of design in September 2012.

Progressively design and implement the Public Domain Improvement Plan for Chinatown.	2017	30	On Track
<p>Early Start Projects - Little Hay Street, Kimber Lane and Factory Street and conversion of Dixon Street Pagoda to an information kiosk have been completed.</p> <p>Expressions of Interest (EOI) to seek an innovative proposal or concept based around the theme of a 'New Century Garden' for the closure of Thomas Street and Hay Street improvements were evaluated and a short list of five teams selected to progress their design proposals. The preferred artist team has been selected and is currently under contract negotiation. This project will provide an opportunity to develop a significant collaborative integrated public art and public domain project as the next step for the upgrade of the Chinatown Public Domain.</p> <p>Project briefs for urban design services to collaborate with the artist team for the Thomas Street road closure and Hay Street improvements have been issued.</p>			

5.P.4 Support the development of small scale spaces for cultural, creative, retail and small business on streets and lanes.

Major Programs	Progress To Date		Status
Laneways Business Approvals			On Track
Work with relevant authorities and partners to streamline the processes for approving set up of new small bars and other fine grain businesses in City laneways. Provide guides and make available information to the public	A small bars 101 workshop was held on 12 June 2012. This was aimed at Potential new operators and included a presentation from the Office of Liquor gaming and racing. This gave all participants to enquire about how licensing works. The City's guide on how to open a small bar has also been updated.		

5.P.5 Support the development of appropriate small business and diverse new bars and restaurants in the city centre.

Major Programs	Progress To Date		Status
Laneway and Finegrain Business			On Track
Generate and service business leads for prospective laneway businesses, and support new small business start ups through use of Laneways and Finegrain Business Grants, and other incentive programs.	Support for finegrain businesses and laneway activation continues. One Finegrain Business Development Matching Grant of \$30,000 was approved. Small Bars 101 forum was held on 12 June.		
Promote, in partnership with other relevant authorities, the agreed criteria to guide and manage the revitalisation of the City's laneways and finegrain spaces.	Fit out works are under way for 'China Lane' to open in Angel Place works have been slightly delayed. Construction works in Albion Place have been completed and the project was launched on 17 June 2012. Four proposals have been selected for installation as part of the 2012 Laneways temporary art program to be installed in lanes off George Street.		On Track

5.S.1 Key Performance Indicators

City centre public life -
Strengthen the City's public domain identity and create more places for meeting, rest and leisure

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD	Status
Amount of street level outdoor dining in the city centre (total)	m2	2,539	2,474.6	2,600	2,360.76	2,644.45	2,687.74	2,696.04	2,696.04	2,696.04	On Track

Laneways reactivation -

Reactivate Sydney's laneways as a vital part of public life in the City

Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Result	Q3	Q4	YTD	Status
Small bars opening across the local government area	No.	-	-	-	5	4	0	4	4	13	Indicator Only
Small unique / finegrain businesses opening in central Sydney (including laneways)	No.	-	-	-	3	1	1	2	2	7	Indicator Only

The City continues to assist new operators into the market. In June 2012 the city held a small bars 101 workshop which had 147 people attend. This workshop provided information and advice to potential new operators. Small Bars a still an opportunity for new operators with new ideas to enter the market

Laneways upgrades are still taking place and new operators are still finding Laneways and finegrain spaces an attractive option to the high street for unique interesting and innovative businesses

6 Vibrant local communities and economies

Building communities and local economies by supporting diversity and innovation in the City's villages

6.P.1 Maintain and enhance the role and character of the Villages and places				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Local Action Plans				
Implement the remaining community requests identified in Local Action Plans	2012	85	A community garden themed Mural was completed at Alexandria Community School.	On Track
			The 'art cycle' project entitled "Crazy Green Hat Making Workshops" was a huge success with nearly 30 local participants in attendance. Many of the participants decorated their bikes and wore hats in Green for the Pymont Festival.	
			Street Creatures workshops were held at Waterloo Oval in late April. Kids ages 7 - 13 painted skateboard decks and made their own skateboards. The project was displayed on the cover of Central Magazine.	
			Sydney Bike Style passed out free bike seat covers in Newtown and Surry Hills to promote riding in the rain and general cycle awareness.	
			6 new Matching Grant Projects were recommended by Council in the 5th and 6th Allocation for 2011/12. These projects include a new community garden in Waterloo, 4 community building projects across the LGA, and 1 cycle related project in Pymont.	
Local Action plans are being superseded by Village Centre Planning				
Village Centre Plans				
Develop Action Plans to deliver Sustainable Sydney 2030 in our Villages. The action plans for each Village Centre will be informed by community consultation and research.	2012	90	10 community workshops were held between February and April across the 10 village groups. Specific consultations were also held with resident groups, chambers of commerce and Housing Neighbourhood Advisory Boards. Small scale tailored consultation was held with children, young people, Aboriginal and Torres Strait Islander people, culturally and linguistically diverse people, youth, and people who are homeless. Ten draft plans have been written for consideration by Council this calendar year.	On Track
			This project is not yet due to commence	
Implement the identified priority program from the Village Centre Action Plans				
Green Square Community Plan				
Develop a Community Plan for Green Square to document social trends, issues and actions to address them. The Community Plan will guide the social development aspects of the urban renewal.	2012	60	The Green Square Community plan will be included in the Green Square Village Plan.	On Track
Plans of Management for Community Land				

6.P.2 Create a network of Village Centres as places for meeting, shopping, creating, learning and working for local communities

Major Projects	Completion Date	% Complete	Progress To Date	Status
Integrated community facilities plan				
Implement the Integrated Community Facilities Plan to guide the capital works program for community facilities [ongoing to 2030].	2015	50	The Integrated Community Facility Plan is being informed by consultation on Village Plans.	On Track
Village Centre Public Domain Plans				
Develop Village Centre public domain improvement precinct plans for Chinatown, Harbour North, Green Square, etc	2015	40	<p>The Chinatown Public Domain Improvement Plan was adopted by Council in May 2010.</p> <p>A revised draft Harbour Village North Public Domain Plan was placed on public exhibition in March - April 2012.</p> <p>The revised Harbour Village Public Domain Plan that includes a range of priority and longer-term projects, with a focus on street upgrades, improvements to Observatory Hill Park and connections to Barangaroo's new Headland Park was reported back to Council and adopted on 14 May 2012.</p> <p>Development of an updated Public Domain Strategy for Green Square Town Centre is currently underway.</p>	On Track
Village Centre Public Art Plans				
Develop Public Art Plans integrated with City Precincts and Village Centre public domain improvement precinct plans.	2015	5	<p>An Artist Team has been selected for the next stage of the Chinatown Public Domain Improvement Plan.</p> <p>The Green Square Public Art Strategy has been revised and will be distributed as part of project briefs for the development of Green Square Capital Works projects.</p> <p>An initiation brief is being finalised to develop the George Street (City Centre) Public Art Strategy.</p>	On Track
Woolloomooloo Plan				
Develop a local Woolloomooloo-specific plan that coordinates the efforts and resources of government, non-government, private, community and philanthropic stakeholders to reduce homelessness in the area, increase community harmony and cohesion and reduce crime and anti-social behaviour.	2012	75	As a result of the work of the 90Homes for 90Lives project the number of rough sleepers in Woolloomooloo has been substantially reduced. From highs of around 95 rough sleepers, counted in November 2010, the number now sits consistently at around 30. Approximately 40 people have been assisted by Way2Home, the homeless outreach service funded by the City and Housing NSW, to exit the streets into long term supportive housing, such as the Common Ground Camperdown Project and Platform 70. The City of Sydney is also collaborating with a range of government, non-government and community partners on a project aimed at generating positive cross community dialogue in Woolloomooloo called 'Show us your Woolloomooloo'. This project involves photography, a World Cafe and an Exhibition which will take place in Q1 2012.	On Track

Youth Services delivers programming and opportunities for young people aged 12 – 24 years old from the Woolloomooloo area and surrounds with a strong emphasis on partnerships and collaboration.

A highlight in programming was the Friday Late Night Program based at PCYC in partnership with Woolloomooloo PCYC and Catholic Care. Each week, young people take part in basketball skills sessions and competitions and a BBQ dinner is provided to all.

This program not only engages local and visiting young people, but other community members as well. There were 65 attendances throughout Q4, 37 Males and 31 females.

Throughout the year there were 326 attendances at the Friday night program.

There were 120 attendances at the school holiday program throughout Q4, 85 being male and 35 being female. Throughout Q2, Q3 and Q4 there were 331 attendances at school holiday programs (Q1, these numbers were not recorded).

Sydney Town Hall

Clock tower upgrade and external façade works

2015

30

On Track

Lighting and Clock Tower: Work has commenced on the Sydney Town Hall Clock Tower Conservation project in Feb and is expected to be completed mid 2013. Scaffold was built to lower facade and the scaffold wrap to be set up in July 2012. Seismic bracing mock up was produced.

External Works Stage 2: Scope of work includes the conservation of the north and south-west facades and remaining portions of the east façade and also the roof. This project is in initiation phase, design to commence in July 2012.

Burton Street Tabernacle

Adaptive reuse and refurbishment of the Tabernacle

2013

50

On Track

Construction works are ongoing with anticipated completion of excavation works by mid July 2012. First stage of desalinisation completed and second stage in preparation. The project target completion date is early 2013.

Public Open day is scheduled in July 2012.

Community Facilities Upgrades

Erskineville Town Hall external works

2012

50

On Track

Erskineville Town Hall conservation and refurbishment works include extensive repairs to the building fabric, upgrade of services and general refurbishment of the interiors. Construction works to commence on site in July 2012.

Glebe Town Hall upgrade

2012

85

On Track

Construction work is in progress. The glazing facade and design to the southern lift/lobby is currently being resolved. Resolution of the location of water tanks is being undertaken. Target completion date is in Oct 2012.

Paddington Town Hall upgrade.

2012

40

On Track

Long Term Works: Construction has commenced and scheduled for completion in Jan 2013. Site establishment was completed. Hoarding and scaffolding erection on Oatley Road and Oxford Street were completed. Works have commenced for the removal of debris from existing roof

space.

Kings Cross Library and Neighbourhood Service Centre Upgrade	2014	15	Detailed design development is underway.	On Track
Juanita Nielsen Community Centre.	2012	25	Juanita Nielsen Centre will be refurbished as a multipurpose recreation centre with programs targeting children, youth and general recreation and community meeting space. This project is under initiation. Design Consultant Tender Report to Council meeting later in the year.	On Track
Green Square Community Centre and Library (subject to the pace of development in Green Square)	2020	25	Green Square Community Centre Fitout and Upgrade Works: This project provides an accessible and multi-purpose centre containing library services, administration and program spaces. Install a new lift to access all floors of the building. This project is in the design phase. Independent design review comments were incorporated into consultants brief. Quotation documentation for head consultant is being prepared.	On Track
Village Shopping Strip upgrades				
Crown, Cleveland and Baptist Street intersection upgrade	2013	50	Early construction works include tree and verge planting in Cleveland Street (between Bourke and Marriott Streets), street furniture upgrade, tree and verge planting at Baptist Street (between Cleveland Street and Boronia Lane). Construction is scheduled for completion in July 2012. Cleveland Street (between Bourke Street and High Holborn Avenue): Murraya hedges were planted on the northern side and 20 metres of garden beds were planted on the southern side. Baptist Street: Footpath brick paving was completed and garden beds were prepared on the western side. Construction of footpath has commenced on the eastern side. Bus stop was relocated.	On Track
King Street Newtown Smart Poles	2012	55	This project is for the installation and commissioning of the non-signalised Smartpoles in King Street, Newtown, between Missenden Road and Eliza Street. Construction commenced in January 2012 with expected completion date in Aug 2013. Construction progress: Awning modifications and street lighting network are substantially completed. Smartpole bases are complete. Delivery and installation of the first 33 Smartpoles scheduled in August 2012.	On Track
Accessibility upgrades				
Accessibility upgrades to City of Sydney community buildings	2013	40	Accessibility works to Community buildings are progressing well. The Glebe Town Hall upgrade, to be completed in Q2 in 2012/13, includes an accessibility upgrade. Tabernacle building refurbishment has commenced. St Helens Community Centre entrance upgrade is complete, Waterloo Oval Youth Facility is complete, Erskineville Town Hall works have commenced which includes an accessibility component. Minor works to the entrance of 107 Redfern Street are in progress prior to the major refurbishment in 2017/2018. All new works in the capital program to buildings will encompass an accessibility aspect due to the revised Disability Discrimination Act, e.g. Juanita Nielsen, 277 Bourke Street,	On Track

Youth facilities				
Waterloo Oval Youth Facility	2012	100	Construction has reached completion. Tenants have moved in on 8 June 2012.	Complete
Parks and Open Space Upgrades				
Belmore Park	2013	10	This project is in initiation phase. Survey of the park was undertaken. Assessment of design consultancy quotations is underway.	On Track
Victoria Park Improvements	2017	0	This project is not yet due to commence	
Hyde Park Plan of Management works	2017	15	This project is in initiation phase. Panel quotations for design consultant closing in July 2012.	On Track
Glebe Foreshore stage 5 and stage 6	2013	25	Stage 5 is the last portion of foreshore open space that will extend by way of an easement across the foreshore edge of the Sydney Secondary College, Blackwattle Bay Campus, between Ferry Road and Bridge Road. Stage 6 will provide some minor footpath improvements to the northern side of Bridge Road, between the School and the Fish Markets. To facilitate the project, an easement for a public right of way needs to be established. Deed of Agreement with the Department of Education with regards to easement condition is in progress. Construction is to commence in 2013.	On Track
Woolloomooloo pocket parks and public spaces, including lighting and paving	2015	80	McElhone Stairs Lift: This project is for the installation of a passenger and cycle lift adjacent to the McElhone Stairs connecting Cowper Wharf Road, Woolloomooloo to Victoria Street, Potts Point. This project is in initiation phase. Construction is to commence in 2013.	On Track
Pools and Leisure Centre Upgrades				
Perry Park	2013	25	Concept design is being developed.	On Track
Prince Alfred Park Pool	2012	90	Construction works have progressed which include timber cladding to external wall with this work almost complete, installation of door frames, mechanical equipment to plant room, terrazzo partitions to change rooms, soil and meadow planting to building roof, footings for fence posts, fence installation works and installation of five chimneys. The estimated completion date is in September 2012.	On Track
Prince Alfred Park Coronation Centre	2012	100	Prince Alfred Park – Coronation Centre refurbishment includes partial demolition and reconstruction of the Coronation Centre. This will accommodate the adaptive reuse of the Centre as a community facility to fit within the adopted Prince Alfred Park Plan of Management (POM) & Master Plan. Practical completion was issued end of May 2012.	Complete
Childcare facilities				
Additional childcare facilities at Darlinghurst.	2012	10	The additional facility in Darlinghurst is planned as part of the works at 277 Bourke Street - Community Centre - Stage 1. This project is in the initiation	On Track

phase. Preliminary concept design was presented and endorsed by Design Advisory Panel. Traffic report was finalised. Contamination investigation report was issued for Site Auditor review. Landscape design options for child care drop-off was prepared.

Major Programs	Progress To Date	Status		
Community facilities				
Encourage access to community facilities for use by community groups for meetings, activities and events	Use of the City's community venues continues to be strong, with almost 2,500 bookings this quarter, a total of over 10,000 bookings.	On Track		
	Enquiries have dropped back this quarter to 460 from over 600 in the previous quarter, taking the year total to over 2,000 enquiries.			
	Facilities have had a number of improvements, refurbishments and repair's resulting in some closures. Increase in use is expected when these are finalised.			
	The program of phased improvement and replacement of old equipment continues to keep the facilities fit for purpose. Ongoing improvements in the information provided about the facilities through the web site and constant attempts to streamline the bookings process continue to contribute to this positive result. Centres are still being used primarily for physical activity, meetings, rehearsals and seminars.			
6.P.3 Provide accessible community-level social infrastructure, services and programs across the city				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Social Sustainability Strategy				
Develop a Social Sustainability Strategy to document social trends, issues and actions to address them. It will provide clear social policy and an evidence base for the City to deliver on its social objectives.	2012	90	The document is in draft format and will be put to Council in Q2.	Watch
Physical Activity Strategy				
Develop a Physical Activity Strategy for the City's parks and open space areas.	2012	0	This project has been deferred until the completion of the Social Sustainability Strategy.	On Track
Open Space and Recreation Needs Study				
Undertake a review of the City's previous Open Space and Recreation Needs Study.	2012	0	Project to be commenced, Review of Open Space Recreation Needs Study 2007 to be undertaken in 2012/13 with a more comprehensive study to be completed at a latter date.	On Track
Major Programs				
Child Care Services 0-5 year olds				
Provide long day child care services in Alexandria, two extended hours' preschools in Glebe, and occasional child care services in Redfern for children 0-5	Throughout this quarter the children were involved in various activities both in the centre and on excursions. Children at Alexandria Child Care centre visited the Symbio Wildlife National Park and children attending Redfern Occasional Care visited the Mounted Police.			On Track

As well as taking children on excursions the centres also arranged workshops which took place in the centre. Children were involved in various musical and movement workshops, sports programs, story telling workshops and wildlife shows. These have all been positive experiences for the children and they have shown great delight in being involved.

Broughton Street Kindergarten held their first Family Picnic for the year in April which was well attended by families of the centre. The event took place in Jubilee Park, Glebe and was a fun filled day.

International Families Day was celebrated this quarter by children at Broughton Street Kindergarten. The centre staff arranged for a Grandparents morning tea as part of the celebrations. The children enjoyed having their grandparents come along and spend the morning with them at the centre.

As part of the implementation of the National Quality Framework, all centres developed their first Quality Improvement Plan. Each centre assessed their practices, educational program and policies against seven quality areas outlined in the Education and Care Services National Regulations and developed an improvement plan in line with the National Standards.

The Staff Development Day took place during this quarter. The staff from all four child care centres had the opportunity to come together for the day and discuss the implementation of the Early Years Learning Framework and working together as a team. It was a very successful day with staff feeling energised, enthusiastic and positive!

At the end of 2011, a study was undertaken into the supply of child care places across the City of Sydney.

On Track

Between May 2005 and December 2011, there had been a net increase of 1,041 places across the City of Sydney.

This represents a 32% increase in places in the past 6 years. The majority of new places are work based centres in the city centre and private centres in Green Square.

Child Care Services for 5-12 year olds

Provide after school and holiday care for 5-12 year olds in The Rocks, Pyrmont and Ultimo, as well as three after school and holiday drop in activity programs in Surry Hills, Woolloomooloo and Redfern

On Track

The six Children's Programs continued to provide a range of after school and holiday activities for primary school children, supporting families with workforce participation, study and providing activities to children who may not otherwise be able to access these services.

The April school holiday programs was well attended across six locations where children got active with Aerial skills, Biking, Yoga and Rock Climbing, Beach Cricket and relaxed with drumming, Monkey Shine Theatre and Green Fingers gardening and were visited by Guide Dogs and trainers.

Service Applications and Nominated and Certified Supervisor Applications were submitted to comply with the new National Quality Framework. Each of the six staff teams assessed their practice against National Quality Standards and developed Quality Improvement Plans.

Library services

Provide nine Library branches and two Library Links, outreach services and a range of programs and resources in the City of Sydney's libraries to reflect the interests of diverse and multicultural community.

On Track

The City libraries ran 1,105 programs during 2011/12, with a total of 27,177 people attending, a significant increase on the numbers from 2010/11 (17,200).

Provide resources and conduct services and activities for children, students, older people, residents and workers in the city to improve access to and understanding of new literacies.

On Track

The Library service has provided relevant and interesting programs and collections to the community.

- 2,512 people attended Late Night Library programs
- 17 455 people attended children and youth programs

- 1274 people attended User Education programs (computer classes); and
- 7997 people attended adult programs.

History and heritage		On Track
Develop exhibitions and public programs to showcase the Civic Collection. Curate and develop the collection in line with the Curatorial Policy.	The Sydney Town Hall brochure on the civic collection and building has been updated and is freely available to visitors. Special accessibility tours were conducted as part of International Disability Day. An AUSLAN guide to Sydney Town Hall has been developed for the hearing impaired. Administration and research support for loans and exhibitions occurs throughout the year. Items of the civic collection have been included in a number of current and forthcoming exhibitions; including loans to other cultural organisations, including: Casula Powerhouse 'Life' Exhibition Loan of Shaun Gladwell video installation; Utzon Centre Aarborg, Denmark Australian Art Exhibition Loan of Bruce Goolld 'Cockatoo' woodcut; Lower Town Hall Queen Elizabeth II Diamond Jubilee exhibition & lecture; Woollen Yarns History Week 2012 exhibition. Planning has commenced for major exhibition of the civic collection in 2013.	
Produce and promote local histories and provide historical research to assist in City decision-making.	The History Unit continues to support the Eora Journey project with advice, research and cultural mapping, along with reprinting and distributing the Barani/Barrabugu booklet. The City Historian works on the Eora Journey Public Art Working Party providing advice and research support. The unit provides content and historical context for stories and responds to enquiries from students and the public. House histories, the old Sydney burial ground, street names and the location of old businesses are all popular topics of public enquiry. The unit has delivered a number of lectures to community groups and general audiences, including talks at the State Library of NSW, Sydney Mechanics' School of Arts, library branches, City of Sydney Historical Association, the inaugural Digital Humanities Conference. A number of background lectures and talks to architecture students on historical research have been delivered as part of the City's MOU with the University of NSW.	On Track
Provide oral histories available online and responsive to community interests.	The City's oral history collection widely available and easily accessible on the website. The City's Oral Historian is concentrating on editing audio and transcripts from the collection for inclusion on the new oral history website, while audio and text are starting to be populated onto the website for development and design testing. The Oral Historian has overseen collection in the themes of Shared Terrain and Shelter, adding another 20 interviews to the archival collection. The oral history collection will be featured in the City's History Week Program around the theme of 'Threads'.	On Track
Further develop the Dictionary of Sydney.	The Dictionary of Sydney Trust has been implementing their marketing strategy, to engage the community and keep them up-to-date with the progress of this project, including Twitter and Facebook. The Dictionary's articles have been included in the National Library of Australia's Trove. Trove is an invaluable research tool utilised by thousands of researchers and will bring greater exposure and traffic to the Dictionary's content. The usability of material in the Dictionary has been enhanced by the introduction of a 'Cite This' button on every entry page and a multimedia browse function. The Trust's various information websites have been amalgamated to create a Dictionary of Sydney HQ. Information about the project is now consolidated with the Dictionary content itself, along with the journal, blog and newsletter. The blog provides important pathways into the Dictionary's ever-growing content and continues to grow in popularity. The donate, contribute and social media interactions of the website are much more visible. Content produced by the City's History Unit that has been published on the website includes biographies of early mayors. Following a bumper upload of data in December 2011, the Dictionary of Sydney website received its regular public release of content in March and June 2012. Supporting newsletters were released promoting the content releases, and	On Track

the blog features highlights of the new material to engage followers with the content.

The Dictionary of Sydney Trust was successful in securing a grant for just over \$21,000 from the Federal Government Your Community Heritage Program. An inter-local government project around the Cooks River is being developed.

Security and Emergency Management		On Track
Support police to rapidly assess and respond to situations through 24 hour monitoring of street activities and provision of CCTV footage.	<p>The City's Street Safety Camera Program responded to 598 incidents in Q4. Of these incidents:</p> <ul style="list-style-type: none"> - 304 were identified by the control room and reported to Police, and - 294 were identified by the police and reported to the control room. <p>The City received 312 applications for CCTV footage, which is consistent with the number of applications over the same period in 2010/11. The City released 181 items of footage, the vast majority of which was to the NSW Police for the purposes of investigation and prosecution of offences.</p> <p>The City is on target to complete the installation of 6 additional cameras and the upgrade of 3 existing cameras in Kings Cross in August/September 2012.</p>	
Work with the community to build capacity to respond to and recover from emergencies.	<p>The City has continued to maintain the 'Let's Get Ready Sydney' website, which provides information to the community about preparing for and responding to emergencies.</p> <p>There was one meeting of the Local Emergency Management Committee, where a work plan was agreed for the next 12 months, including:</p> <ul style="list-style-type: none"> - Review of the emergency risk assessment for Sydney LGA - Re-assessment of evacuation centres in the Sydney LGA - Emergency management exercise to practice local emergency management arrangements 	On Track
Develop and implement emergency management plans for all Council community facilities and properties	<p>The emergency training and evacuation program was delivered in accordance with the annual program. There were 6 training and evacuation sessions provided in Q4, bringing the total number of training exercises across all Council community facilities and properties to 280 for 2011/12.</p>	On Track
Community Safety		
Work with community, police, residents, local businesses and other stakeholders to implement location or community specific strategies and initiatives to improve safety, prevent crime and anti-social behaviour.	<p>City staff worked with local residents, Police, Housing NSW, Local Health Districts and community to conduct community safety audits in Waterloo and Woolloomooloo. The outcomes of the audits have been recorded into reports for all stakeholders to action.</p> <p>City staff attended all community safety precinct committee meetings with the seven local area Police commands to address local safety issues and levels of crime. The City supported two Family and Culture Day events at Waterloo Green.</p> <p>The Kings Cross Plan of Management has been developed to include initiatives to manage the late night trading areas, to be delivered over Summer 2012/13.</p>	On Track
Alcohol Related Crime		
Monitor and respond to levels of alcohol related anti-social behaviour and violence. Manage the consumption of alcohol in public places through the establishment of alcohol free zones and alcohol prohibited areas.	<p>The City received applications from local Police, local business and a resident to establish alcohol free zones and alcohol prohibited areas in the City Central, Kings Cross, Newtown, Redfern, Surry Hills and The Rocks Local Area Commands. In total, the City received seven applications for 135 streets and nine parks. All applications for alcohol free provisions were endorsed by Council after an extensive consultation process.</p>	On Track
Implement initiatives through the Sydney Central Precinct Liquor	<p>A solution-based workshop was held for businesses and residents in Kings Cross, addressing late trading issues. A</p>	On Track

Accord. Deliver public domain and service improvements to reduce alcohol related crime in late night precincts.

community working group was formed to provide feedback and advice while the City works towards deliverable outcomes for Kings Cross (and the rest of the LGA) beginning in summer. Preparation for Precinct Ambassador and portable urinal programs is underway. Two food trucks received their permits and are operating in designated areas in city streets.

Volunteering

Provide and support opportunities to volunteer for all members of our diverse communities in a range of activities across City of Sydney functions

In 2011-2012, the City on average engaged over 986 volunteers per quarter in the following areas.

- Organising and /or performing in National Youth Week, Seniors Week, SmARtTart Festival events and Living in Harmony programs etc.
- Helping out in children's excursions and in classes during after school and school holidays
- Delivering Meals on Wheels to disadvantaged residents and helping out with centre programs in 7 Over-55s centres.
- Running ongoing recreational programs and one-off events in community centres such as Aboriginal one-on-one Job Support Program
- Transcribing and cataloguing archival records
- Facilitating library programs as guest speakers and maintaining specialist collection
- Assisting staff in tourist information kiosks
- Acting as translators, parade marshals, costume assistants for events such as Mardi Gras, Chinese New Year, New Year's Eve etc.
- Regularly toiling in 15 community gardens or participating in annual National Tree Planting Day
- Counting rough sleepers in Street Count twice a year

On Track

Ageing in the Community

Provide a meals on wheels and food services program, social and community support, and health and recreation programs to enable older people to remain healthy and active and continue to live independently in their own homes and communities

Over 55 Services provides members and residents with a range of food and meal options such as Meals on Wheels home delivery, centre based lunches, anniversary lunches and food hampers.

Social and community support and health and recreation programs are provided through referral and social support, education and health talks and events such as: Christmas; Seniors Week; Carers Week; and Volunteers Week. 'Healthy Ageing' activities are provided under the Growing Older Living Dangerously (GOLD) program and in partnership with the Community Transport service. These services and activities are targeted to meet the needs of our diverse clientele including Aboriginal and Torres Strait Islander Elders, Chinese speakers and other culturally and linguistically diverse people.

Summary of services provided for Over 55s members throughout Q4 and the year

Number of podiatry sessions throughout Q4: 198, totalling 840 for 2011/2012

Number of Healthy Ageing Programs throughout Q4: (Over 55s plus Library computer courses): 213 totalling 934 for 2011/12

Number of members visiting an Over 55 Centre Q4: 8544 totalling 34,469 for 2011/12

Number of clients registered for Home Delivered Meals on Wheels Q4: 230, totalling 368 for 2011/12

Number of new clients registered for Home Delivered Meals Q4: 33, totalling 152 for 2011/12

Number of clients exiting the service (moved, passed away, ceased short term service due to improvement in health): 57, totalling 208 for 2011/12

Number of Centre Based Meals throughout Q4: 3735, totalling 14790 for 2011/12

Number of Home Delivered Meals throughout Q4: 12299, totalling 51329 for 2011/12

Number of free meals (clients & volunteers) or hampers provided throughout Q4: 178 meals for volunteers; 0

Hampers totalling 1283 for 2011/12

Number of meals provided for events Q4: 90 (Volunteer Event), totalling 865 for 2011/12

On Track

Major Venues and Open Spaces

Provide opportunities for community events and celebrations through use of City of Sydney's major venues (Sydney Town Hall, Barnet Long Room and Paddington Town Hall) and facilitate and support local community celebrations in the City's parks, open spaces and streets.

Venue Management achieved budget for the year 2011-12 through commercial activities at the same time continuing to support community events without compromising service standards. Major community events held at our indoor venues, City parks, open spaces and streets include The Sydney Writers Festival, The Sydney Festival, Yabun, Australia Day, Art and About, Homeless Connect and the regular Christmas Concert series at the Sydney Town Hall.

On Track

Community Events

Deliver and support community events that reflect the diversity and contributions of the different community and cultural groupings within the City and strengthen communities.

In 2011/12 the City organised a range of major and community events to celebrate community diversity and promote an inclusive City. We also run events in partnership with other organisations to mark key diversity days and deliver training to build community capacity to respond to the diverse needs of the community.

On Track

The City of Sydney's Living in Harmony Festival was held from 21 March to 25 May 2012. It is estimated that close to 60,000 people participated in 20 festival events. This year's Festival focused on promoting diversity within diversity, to bridge understanding and acceptance between our multicultural communities, gay, lesbian and transgender communities (GLBT), and people with disability. Highlights from the 2012 Festival included: The launch of "diverseCITY" booklets at the Harmony Gala Concert; The Growing Family Tree Forum and The Aboriginal and Torres Strait Islander Heritage Tour.

The City launched the 'Needs Assessment Report of the Korean Community in the City of Sydney 2011' at Sydney Town Hall Vestibule. The launch was attended by over 100 people representing a range of government and non Government organisations.

From July 2011 to June 2012, a total of 213 community workers, management committee members and volunteers participated in Connect Sydney community capacity building training. Eight training workshops were organised including Intensive Winning Grants Seminars, Mental Health First Aid workshops, Managing Disability in the Workplace, Board Development training for GLBT organisations, Introduction to facilitative leadership and a Cultural Intelligence Workshop. These free training workshops were organised to enhance the capacity in governance and community development for community workers, management for committee members, and volunteers so they can be more effective in addressing community needs.

The City celebrated the International Day of People with Disability with the first ever accessible Sydney Town Hall Tours. Two pilot access tours were organised on 16 Nov and 3 Dec for twenty participants from the disability sector, people with disability and their carers/companions.

The City in partnership with GLBT organisations organised a number of events to raise awareness of homophobia and transphobia as well as celebrate our sex and gender diverse communities, examples included International Day Against Homophobia (IDAHO) with 200 people attending; Transgender Day of Remembrance with 200 people attending; and The Pride in Colour Working Group hosted 'Fairy Bread with 300 people attending.

The City also supported a Pride in Colour Working group- a cultural, gender and sexually diverse group to host stalls at the Sydney Gay and Lesbian Mardi Gras Fair Day and Pride Week to raise awareness of the group, with approximately 300 people visiting the stores.

The City entered a 'Love' float celebrating and advocating for same sex marriage during 2012 Sydney Gay and Lesbian Mardi Gras.

Youth Services hosted 8 events with 520 attending, including community BBQ's in Pyrmont, Woolloomooloo and Glebe allowing young people, community members and their families to access the Youth centres, participate in a social & recreational event and learn more about the programs offered. With the assistance of staff, the young people

at Pymont youth program organised 'Party in the Park' in Pirrama Park.

The City's marked the National Youth Week events from 13 April to 22 April 2012 to celebrate the achievements of young people and acknowledge the contribution they make to their local community with over 600 young people attending. These events included: Betty Makin Youth Awards; Youth Week Sports Day; Youth Week Short Film Showcase and Youth Week 'Centre Stage' Under 18s Dance Party.

The 2011/2012 event season was focused again around three key festivals: Art & About Sydney, Sydney Christmas and the Chinese New Year Festival. Art & About Sydney saw the introduction of a major new launch event, Friday Night Live, which attracted 8,000 people to Martin Place. In addition, the Banner Gallery was seen by approximately 750,000 people each day, Sydney Life in Hyde Park attracted 300,000 people, 10,000 people viewed Little Sydney Lives in Sandringham Gardens, and 100,000 people enjoyed the season of Laneway Art.

To make NYE2011 more accessible, the City also provided the following services for people with disabilities:

- o Dedicated Accessibility Page on sydneynewyearreve.com
- o Dedicated email address nyeaccess@cityofsydney.nsw.gov.au for individual accessibility enquiries and to process requests for information in alternative formats
- o Audio description of 9PM Family and Midnight Fireworks displays broadcast on digital radio station NYE2011
- o Accessibility map
- o Auslan interpreters at Lord Mayor's Picnic and Lord Mayor's Party
- o Captioning on Channel 9 Broadcast of 9PM Family and Midnight Fireworks displays
- o Feedback form to further improve services for next year

The City worked with the Green Square community, partner organisations and key city staff in delivering 11 events in 2012 attracting a minimum of 505 people. These events included Friends of Victoria Parks 'Get to know your neighbour Day' in conjunction with the Living in Harmony Festival, the Green Square Growers two planter installation days, Cycling confidence planning session and two village tours. Also included were social enterprise and collaborative consumption workshops and the Siroli Institute citywide talk followed by the Community Economic Development training course, which continues to yield outcomes both internally and across the community sector servicing Green Square and the wider LGA.

The Library ran 1149 community programs in 2011/2012, attended by 29,369 people. In addition, the Library hosted 47 exhibitions, and attended 10 festivals. Highlights of the 2011/2012 program were Late Night Library, social media talks, workshops and classes run for a range of skill levels, weekly story times and monthly author talks. The Library also ran special partner events for National Youth Week, Seniors Week, Harmony Week, Chinese New Year, History Week, Heritage Week, Art & About, the National Year of Reading, Mardi Gras, International Women's Day, Women's History Month, NAIDOC Week, the Sydney Writers' Festival, Sydney Film Festival, Design Week, Book Week and National Simultaneous Story time.

The City's community Centres ran a range of cultural and recreational programs for our diverse communities. The City's Pine Street Creative Centre ran 24 exhibition and partnership events with 3873 people attending. Highlights were Recovery In Art Exhibition to celebrate Mental Health Month; Manuwangu: Under the Nuclear Cloud photographic exhibition to explore the impact of nuclear waste dumping has had on an Aboriginal community; Pine Street's annual Smart ARTS Youth Festival as part of Youth Week; Fairy Bread Day as Part of the Living in Harmony Festival; Bambini Without Borders photographic exhibition to create awareness with impoverished orphanages around the world. Ultimo community Centre ran over 15 events with 3367 people attending. These events included celebration of key Asian festivals such as the Moon Festival, Chinese New Year, Family Sports and community Markets

Building a Healthy Community

Provide a range of health, recreation and education programs to

Community Development

On Track

encourage healthy and active lifestyles. Ensure programs, parks and facilities are accessible for the whole community including young people, Aboriginal and Torres Strait Islanders, GLBT and multicultural communities, and people with disabilities.

Self Defence Classes

Eight workshops were delivered by Twenty10 Youth services, the NSW Gender Centre and the Sex Workers Outreach Project (SWOP) and the Harbour City Bears with the support from the City with a total of 33 people attending.

Over 55 Services

More than 61 Over 55s classes and activities were regularly conducted each month at a variety of City venues – total 183 for Q4, totalling 934 for 2011/12

30 Computer training programs were delivered at Libraries in Q4, attended by 319 people, totalling 1274 for 2011/12

- Over 55 Services hosted Biggest Morning Tea events at the Cliff Noble Centre and the Harry Jensen Centre. At both Centres, members were heavily involved in the planning and even approached local businesses to donate to the cause. The events helped raise awareness around cancer as well as developing community capacity of centre members – Success!

- Over 55 Services, in partnership with Ethnic Communities Council, provided a special educational tour for Ultimo Over 55's members to the Churrolla Recycling factory. The members learnt new skills on recycling and sustainability.
- Over 55 Services celebrated National Volunteering Week by hosting a recognition luncheon for volunteers. The event was held at the Sydney Park Pavilion and was attended by over 70 volunteers. Volunteers were treated to an afternoon of live jazz music, onsite massage therapy and a gourmet buffet lunch. The event was also attended by guest speaker Lynne Dalton, CEO of the Centre for Volunteering and certificates of recognition were presented to each volunteer.

- Library Courses for seniors offered throughout Q4 were: Introduction to Computers, Internet Basics and Email for Beginners, Social Media for Seniors, Online Safety for Seniors, Facebook for Seniors.

Youth Services

Total number of Young People that participate in health and recreation programs offered by the COS youth services in Q4 = 1787

Youth Services provide a number of structured and semi-structured health and recreation programs for young people in the City of Sydney community, as well as partnering with community organisations to provide programming and promote healthy lifestyles.

Throughout Q4 these included structured Netball and Oztag competitions, Friday Night basketball program at PCYC Woolloomooloo, a diversionary sports program at NCIE in partnership with the Newtown Police, Girlzone program in Glebe and a fitness program at Millers Point in partnership with KGV recreation centre. Across all centres, approximately 150 young people per week take part in these sporting activities.

Youth services also supported NCIE with the Midnight Basketball Program which attracted approximately 70 young people with around 70- 80% identifying as Indigenous. Participants have completed workshops on codes of conduct, financial literacy, team building and nutrition throughout the program.

The City also funds the "After Dark Program" in Glebe that runs on Friday and Saturday nights. This program has a focus on health and recreation through the provision of cooking and sporting programs. 847 young people attended After Dark in Q4 with an average of 33 young people attending each Friday and Saturday night. Throughout the year, 3331 young people attended with around 90% identifying as Indigenous.

In Q3 and Q4, Youth services has supported the 'After Hours' Program run by Fact Tree youth services. The program comprises of an 'After Hours' structured program and case work management targeted at economically and socially disadvantaged young people aged 11-18 years predominately from Redfern/ Waterloo areas. The program takes place on Thursday, Friday and Saturday nights between 6pm-10:30pm. Approximately 60 young people attend per week = 720 in Q4

<p>Community Centres</p> <p>By the end of this, the last quarter of the year, the six community centres in Ultimo, Pymont, the Rocks, Redfern, Woolloomooloo and Chippendale will have recorded over 450,000 attendances for the year. Over 2,000 programs were provided across the different centres, around 500 in partnership with other organisations. The centres recorded in the region of 125,000 attendances at these programs. This year over 125 community events were organised by centres which attracted around 40,000 attendances.</p>			
<p>Responsible Companion Animal Ownership</p> <p>Promote and provide free microchipping and discounted companion animal registration fees for pensioners. Work with other agencies to promote pet desexing, including reduced fees for pensioners and transport to and from vets. Provide free dog obedience training courses for residents.</p>			<p>On Track</p> <p>Free micro-chipping was provided for 18 cats and 2 dogs.</p> <p>In Q4 37 companion animals were registered under the City's discount pensioner registration program.</p> <p>In Q4 18 cats and 6 dogs were de-sexed through the City's subsidised programme, with free transport to and from the vet.</p> <p>Dog obedience training continued throughout the quarter with 2 courses being completed in Q4. One course completion was delayed from Q3 due to heavy rains.</p> <p>The City Rangers and the Companion Animals Liaison Officer continued to conduct uniformed and plain clothed patrols of all parks and open spaces within City's Local Government Area to ensure dog owners are complying with the Companion Animals Act, as well as ensuring all park users are respecting the rights of others. In Q4, 2976 visits over 1099 hours were made to various parks.</p>
<p>Homelessness services</p> <p>Manage and patrol the City of Sydney's off-leash parks and significant on-leash recreational parks, to educate dog owners about their rights and responsibilities, monitor safety and the amenity of the parks and report unsafe or potentially unsafe situations.</p>			<p>No Planned Activity</p>
<p>Provide referrals through the Homeless Persons Information Centre (HPIC) to accommodation and other forms of short and long term assistance.</p>			<p>On Track</p> <p>HPIC made 7,677 accommodation referrals in Q4. 64% of people were provided with accommodation assistance on the day they requested it.</p>
<p>Deliver coordinated service outcomes to people who are homeless or at risk of homelessness through the Homelessness Hub one stop shop.</p>			<p>On Track</p> <p>The Woolloomooloo Integrated Services Hub (WISH) is a one-stop-shop providing direct services to people who are homeless or at risk of homelessness. The WISH brings approximately 20 services, such as housing, Centrelink, health, employment and petcare together once a month with the objective of providing coordinated service delivery focused on outcomes to facilitate people's pathway out of homelessness. The average no. of outcomes delivered for Q4 was 54.</p>
<p>Work with City internal and external stakeholders to respond to and manage the impacts of homelessness in the public domain.</p>			<p>On Track</p> <p>City staff continue to work pro actively with external stakeholders such as the NSW Police, RailCorp, the Botanic Gardens Trust, homeless outreach and other community services to ensure that our approach to the management of public space is both compassionate and also effective in terms of the overall amenity and safety of our public spaces.</p>
<p>Convene sector based networks, forums and other events to provide opportunities for information sharing, networking and capacity development. Prepare submissions to federal and state government policy documents on homelessness.</p>			<p>On Track</p> <p>One Homelessness Inter-agency meeting took place in Q4. The Q4 meeting invited people from the homelessness and allied sectors to provide input into the creation of definitions of 'complexity and vulnerability' as it relates to people experiencing homelessness. These definitions will ultimately feed into the NSW Homelessness Service Sector reform process. Approximately 40 people participated in that consultation.</p> <p>The City also hosted a seminar with the internationally renowned homelessness academic, Professor Dennis Culhane. Professor Culhane presented on homelessness sector reform and prevention initiatives to an audience of approximately 50 people.</p>
<p>Provide funding and support to Way2Home Outreach Service to assist people to exit homelessness and the Homelessness Brokerage Program to prevent people from falling into homelessness.</p>			<p>On Track</p> <p>The City provided funding to Housing NSW for allocation to Neami, a non-government organisation, for the operation of Way2Home, the assertive outreach service for rough sleepers in the inner-city. The City also provided funding to the YWCA Homelessness Brokerage program, with funding support from Housing NSW. This program provides assistance to people to prevent them falling into homelessness or to assist newly homeless people to resolve their crisis before becoming entrenched in homelessness.</p>

Conduct twice yearly street counts to determine the number of people sleeping rough in the local government area.	The winter street count took place in August 2011 when 307 people were counted sleeping rough in the local government area. This represents an overall decrease in the average of people counted sleeping rough over the previous six street counts.	No Planned Activity
<p>The Summer Street Count took place in February when 310 people were counted sleeping rough in locations around the Local Government Area. This represents an overall decrease in the average of people counted sleeping rough over the previous 7 Street Counts, with the highest number counted in February 2010 (418). The number of people counted occupying homelessness hostel beds in the inner-city was 451 making the overall number of people counted sleeping rough on the streets or in homelessness hostels as 761 in February 2012.</p>		
6.P.4 Develop and support local economies and employment		
Major Programs	Progress To Date	Status
Business Precincts		On Track
Finalise the development of Business Precinct Studies for Pymont, Ultimo and Kings Cross to identify appropriate business mix and local character	These studies will commence in Q3, 2012-13 when the Floor Space and Employment Survey data becomes available.	
Economic Development		
Provide precinct and business partnership support to encourage small businesses to operate in main streets through the provision of grants, business development advice and economic information. Provide a Business Development Coordinator with Marrickville Council for the Newtown Village Centre.	Four Let's Talk Business Seminars were held on 3 April, 1 and 29 May and 26 June. A Shop Local campaign was conducted in Newtown. The Slices of Sydney booklet promoting the Villages was reprinted and distributed as part of the Destination NSW Winter in Sydney campaign promoting the City's villages. New product in each village was sourced and added to the sydney.com website.	On Track
Work with local businesses and the community to develop the Oxford Street Culture Quarter.	In Q4, a range of activities took place that aim to foster a vibrant, creative and dynamic Oxford Street precinct.	On Track
	As part of the creative tenant's six-month property licence and MOU, a review was undertaken with all 16 tenants to assess their first four months in the Oxford Street properties. All reported positive experiences and were very grateful for the opportunity. All chose to remain in the properties for a further six months (to 31 December 2012) and expressed interest in long term occupation. Most tenants reported that their involvement in the project had raised the profile of their businesses, and that the opportunity to operate from a professional office or retail space had increased their accessibility (to clients, colleagues and consumers), improved their status and credibility, and had led to professional opportunities, new networks and opportunities for collaboration.	
	Keen to capitalise on the creative energy of the Oxford Street project, social enterprise tenant AroundYou, organised the first in a series of networking events "66 Meet Ups" with the aim of creating an event where creative entrepreneurs and investors can network and share their expertise whilst showcasing the precinct's creativity and innovation. City Culture worked closely with AroundYou to realise the event which was held on Wednesday 6 June 2012. Approximately 150 people attended the event.	
	In Q4 an audit and review of the Oxford Street Cultural Quarter Action Plan was completed. More than 85% of the actions are complete, complete and ongoing (now business as usual) or in progress; one action is no longer relevant; and, seven actions are outstanding, requiring further assessment of their relevance. Staff are now considering the most appropriate way forward and will work with the key stakeholders in the precinct before seeking Council resolution.	
Work with the Roll Up Redfern Working Group to implement the recommendations of the Redfern Business Precinct Study	The Roll Up Redfern Working Group continues to meet bi-monthly, to implement initiatives and projects to further the economic development of the Redfern Street village. Potential applicants continue to express interest in the Redfern Shopfront Grant Program which has been amended to support matched funding of \$6,000.	On Track

Work with local Aboriginal and Torres Strait Islander organisations to develop and support a range of training, employment and enterprise programs for Aboriginal and Torres Strait Islander people.

The City's Aboriginal Apprenticeships Program continue with 6 AES school-based trainees at the City who are in their second year of this program.

Throughout the last year, 124 young people have participated in auditions through the Lights Camera Action program, and 109 young people have received paid employment.

In Q4, Youth Services contracted Eora College in Redfern to produce a promotional package and a short film documenting Youth Week in the City. The College produced the films with 15 students who are currently enrolled in Certificate IV Screen and Media Studies. All students who contributed to the production were paid for their work.

847 young people attended the Glebe Youth Services After Dark in Q4 with an average of 33 young people attending each Friday and Saturday night. Throughout the year, 3331 young people attended with around 90% identifying as Indigenous.

There were 30 participants enrolled in the Drivin 4 Employment program in Q4, 7 of whom are Indigenous. Throughout the year, 9 young people have gained employment as a direct result of getting their P's.

Youth Services partnered with the National Centre for Indigenous Excellence (NCIE) to deliver 2 Midnight Basketball Tournaments. These tournaments consist of compulsory life skills workshops, dinner and tournament basketball games.

The City assisted and supported the NCIE through the Indigenous Sport and Recreation Program, funded by the Department of Health and Ageing; 3 Aboriginal young people completed their Learn to Swim Instructor Course.

In Q4, the City offered performance opportunities for an Aboriginal performance group in the Living in Harmony Festival Gala concert on 21 March and an Aboriginal cultural workshop on Fairy Bread day on 25th March.

The total overall attendance by the Aboriginal and Torres Strait Islander Community at Redfern Community Centre programs in Q4 was 1,470.

Reconciliation Week (31 May 2012) Events included the Pauline McLeod Reconciliation Awards and Art prize, held at Leichardt Town Hall on Thursday 31 May 2012.

200 people attended the Coloured Digger Anzac Commemorative Event 2012 to honour the Aboriginal and Torres Strait Islanders who have served Australia in the armed forces on the 25 April at the Redfern Park.

Deliver and support the delivery of initiatives that improve education and employment outcomes for our diverse communities. Provide pathways into employment for our most disadvantaged community members. Build opportunities for lifelong learning and new experiences (e.g. life skills and new literacies)

In Q4 Youth Services delivered and supported a number of initiatives to improve training, education and employment outcomes for young people in the City of Sydney LGA.

Total employment in Q4= 146

3 Young People have been reported as gaining employment as a direct result of getting their P's through 'Drivin' 4 Employment'

91 Young People gained employment through the 'Lights Camera Action' program, the increase in numbers this quarter is due to "Redfern Now" filming.

52 Young People were employed during Youth week to assist with the planning, delivery and evaluation of the events.

Total employment in 2011/2012 = 191

21 young people were employed through the Youth Employment Initiative which involves partnering with other units

<p>within The City, to provide training and employment to disengaged young people. Young People to carried out a range of jobs including Data entry, food handling, consultations and flyer distribution.</p> <p>9 young people were employed through 'Drivin' 4 Employment'.</p> <p>52 Young People were employed during Youth week</p> <p>109 young people were employed through Lights Camera Action</p>	<p>Late Night Trading Premises</p> <p>Inspect and monitor late night trading premises (including trials) to ensure compliance with regulations and development consents, in addition to addressing community concerns and safety. Continue night inspection activity and joint inspection operations with Police and Office of Liquor and Gaming, focussing on high risk premises.</p> <p>All high risk licensed premises subject to trial period development consents have been inspected to scheduled targets. Risk ratings are reviewed and re-assessed after each inspection of premises operating under trial development consents.</p> <p>Footway seating approvals at licensed premises are being pro-actively inspected for compliance.</p> <p>The NSW Police Commissioner and Lord Mayor have agreed on development of a Memorandum of Understanding across Council to facilitate collaboration and the exchange of information, which originated from the existing close relationship on regulatory enforcement of licensed premises between these authorities.</p> <p>Joint operations with police again targeted karaoke venues where food health safety breaches were identified as a significant and common problem.</p>	<p>On Track</p>
<p>Building Inspections</p> <p>Inspect building construction works and initiate appropriate, effective and prompt action where necessary to ensure compliance with conditions of consent. Critical stage inspections will be carried out within 48 hours where City of Sydney is the appointed principal certifier. Ensure all construction activity in the City is carried out within minimum risk to public health and safety.</p>	<p>The Building Compliance team continues to initiate actions to address concerns raised by the public in relation to non-compliance with Development Approvals and unauthorised building works and uses.</p> <p>The completion of these customer enquiries are undertaken in regard to the Council's enforcement policy and the appropriate standard to ensure an acceptable level of safety and benefit to the community.</p> <p>New processes are continuing to improve efficiencies and outcomes.</p>	<p>On Track</p>
<p>Public Health Inspections</p> <p>Undertake an annual program of mandatory and voluntary health inspections relating to high risk premises.</p>	<p>100% of mandatory high risk food inspections completed this quarter, ensuring the safety of the City's food shops.</p>	<p>On Track</p>
<p>Public Health Education</p> <p>Provide access to educational information and seminars for relevant operators on public health matters related to food safety, legionella control, swimming pool and spa pool education and skin penetration practices</p>	<p>Health Inspections conducted two free hygiene seminars for food handlers this quarter, which is supporting and improving food handling practices for safer food across the City.</p> <p>A cooling tower/legionella control workshop is scheduled for next quarter in conjunction with the NSW Health Unit.</p>	<p>On Track</p>
<p>Fire Safety</p> <p>Ensure compliance with fire safety regulations through regular monitoring of properties, investigation of complaints, and monitoring of the City's Annual Fire Safety Statement Register</p>	<p>The fire safety team continue to ensure compliance with fire safety regulations through regular monitoring of properties, investigation of customer queries relating to fire safety and monitoring of the City's Annual Fire Safety Statement Register.</p> <p>Customer requests were actioned and investigated within target timeframes. Regular proactive inspections are carried out on high risk buildings such as boarding houses and backpackers to ensure these premises maintain proper fire safety management practices".</p>	<p>On Track</p>

6.P.5 Improve the quality of high density living in apartment buildings									
Major Projects	Completion Date	% Complete	Progress To Date	Status					
Housing Density Study									
Develop a Housing Density Strategy based on research to identify issues with living in density / strata.	2012	95	A detailed plan for strata literacy and capacity building is in development, to be delivered in later in 2012.	On Track					
Major Programs									
Living in Density/Strata									
Define and implement a program of actions to address issues with living in density / strata, based on the Housing Density Strategy.	A detailed plan for strata literacy and capacity building is in development, to be delivered in later in 2012.			On Track					
Define and implement strategies to promote public discussion of issues with living in density / strata.	"Rise and Shine: The Future of Strata in the City" forum was held at Customs House on 16 March to a full house. It featured a panel of building and legal experts, and covered recent changes to the Home Building Act.			On Track					
6.S.1 Key Performance Indicators									
Local economies - Develop and support local economies and employment									
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Result		Q1	Q2	Status
Amount of street level outdoor dining in the Village Centres	m2	2,905.51	2,914.7	3,206	2,923.97	3,240.13	3,442.12	3,442.12	On Track
Aboriginal and Torres Strait Islander people in training / employment / enterprise programs supported by the City	No	158	688	-	152	214	826	580	Indicator Only
People receiving certification in Pathway to employment programs	No	-	-	360	80	23	156	230	On Track
Remedial Action									
Libraries and learning - Provide equal access to information and knowledge to support a life-long learning culture for residents, businesses and visitors to the City									
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Result		Q1	Q2	Status
Library members	No.	37,477	32,034	40,000	30,571	30,672	28,660	29,103	Attention Required
Registered borrowers are down on targeted figures however the libraries have experienced significant upward trends in wifi usage (103,425 access to wifi across all venues in 2011/12) and public program									

audiences (over 27,000 pax to public programs across all venues) demonstrating a common trend in the way the community interact with public libraries

Remedial Action

New measures are being developed to capture the changing use of the libraries.

Items borrowed from libraries	'000	1,476.58	1,263.12	1,200	229	206	299	221	955	Attention Required
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Registered borrowers are down on targeted figures however the libraries have experienced significant upward trends in wifi usage (103,425 access to wifi across all venues in 2011/12) and public program audiences (over 27,000 pax to public programs across all venues) demonstrating a common trend in the way the community interact with public libraries

Remedial Action

New measures are being developed to capture the changing use of the libraries.

Visitors to libraries	'000	1,246.1	1,201.37	1,500	315	277	309	308	1,209	On Track
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Registered borrowers are down on targeted figures however the libraries have experienced significant upward trends in wifi usage (103,425 access to wifi across all venues in 2011/12) and public program audiences (over 27,000 pax to public programs across all venues) demonstrating a common trend in the way the community interact with public libraries

Remedial Action

New measures are being developed to capture the changing use of the libraries.

History and Heritage										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result	Q3	Q4	YTD
Value of heritage grants approved	\$ '000	-	-	-	22.5	0	0	0	0	22.5
No further grants approved this quarter - The City received 8 applications under the 2012/13 annual grants round. They have been assessed this quarter.										
On Track										

Children's services - Provide affordable, safe, stimulating and educational activities and programs for children to enhance their positive growth and development, and assist families in balancing workforce and community life participation										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result	Q3	Q4	YTD
						</				

On Track

Families supported through City of Sydney provided child care services

No. 1,127 1,147 1,000 791 75 187 71 1,124

71 new families were enrolled this quarter bringing the total to 1124 families across Council's 10 Children's Services in 2011/12

Community health and well-being - Provision of quality recreational facilities and open space as places to meet, socialise and to engage in passive and active recreation activities									
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	Q3	Q4	YTD
Usage -v- capacity of sports fields (booked use) (hours used -v- hours available)	%	92	89.75	85	90	87	92	95	91

On Track

Open space per capita (measured annually)

m2 21.5 21.02 24 - - - 21.02 21.02

Attention Required

In 2011/12, no significant areas of open space or parks were acquired or dedicated to Council. However over the next four years it is expected there will be an increase in available open space arising from development such as "Central Park" in the former Carlton United Brewery site (5000m2), Barangaroo Headland Park (6 Ha), Harold Park development (3.8 Ha) and Green Square.

Remedial Action

No action required.

Area of parks and open space managed by the City of Sydney (measured annually)	ha	188.53	188.5	190	-	-	-	190	190
Attendances at aquatic and leisure centres	'000	1,281.09	1,275.36	1,300	297.8	371.98	402.95	309,738	310,810.73

On Track

On Track

Community support - Support community organisations to improve access to services to reduce disadvantage and build relative equality, and try to fill gaps in service delivery on a needs basis.									
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	Q3	Q4	YTD
Meals on wheels delivered	No.	60,050	53,014	65,000	13,699	12,689	12,638	12,303	51,329

Attention Required

The overall trend for Meals on Wheels services across NSW in recent years has seen a decrease in client uptake of this service. A variety of factors has contributed to this trend including increasing competition from commercial operators.

Number of clients registered for Home Delivered Meals on Wheels - 230 totalling 950 for 2011/12
 Number of new clients registered for Home Delivered Meals - 33 totalling 154 for 2011/12
 Number of clients exiting the service (moved, passed away, ceased short term service due to improvement in health) - 57 totalling 239 for

2011/12
Number of free meals (clients & volunteers) or hampers provided - 178 totalling 1283 for 2011/12

We have sourced culturally appropriate meals from new providers to ensure that the range of meals offered by the service accommodates the diverse needs of clients

Remedial Action

Monitor on quarterly basis, look at improving marketing.

Value of grants to community groups from City of Sydney (cash and in-kind)	\$ '000	3,362.82	3,414.16	-	2,441.9	392.98	1,948.89	339	5,122.77	On Track
Community groups using community centres and venues	No.	280	287	-	185	244	279	299	299	Indicator Only
Total bookings by community groups using community centres and venues	No.	-	6,861	-	1,959	4,188	5,975	7,907	7,907	Indicator Only
City-provided programs and partnership programs held at community centres	No.	-	2,150	2,087	532	522	546	438	2,038	Watch
Attendances at programs and partnership programs held at community centres	No.	-	230,873	241,863	62,429	56,167	60,033	60,084	238,713	Watch
Total overall attendance at community centres	No.	-	-	-	121,642	107,218	110,083	120,292	459,235	Indicator Only
Attendances at local community events that promote community cohesion	No.	-	-	-	2,630	3,806	3,555	3,465	13,456	Indicator Only
Health promotion events or activities relating to the promotion of healthy choices and the reduction of drug and alcohol related harm	No.	-	-	6	2	5	5	0	12	Indicator Only
Healthy Ageing events and activities promoted	No.	-	-	1,640	395	424	469	411	1,699	Attention Required
Summary of services provided for Over 55s members throughout Q4 and the year										
Number of podiatry sessions provided throughout Q4 198, totalling 840 for 2011/2012										
Number of Healthy Ageing GOLD activities provided throughout Q4, 183, totalling 934 for 2011/12										
Number of Computer training programs that were delivered at City Libraries throughout Q4, 30, totalling 230 for 2011/12										
Young people participating in sports programs supported by the City	No.	-	-	480	29	280	183	481	973	On Track
Improved data collections and increase in structured sporting comps										

last year we had services that did not have structured sporting comps available, this year all staff were required to have sporting comps available to young people.

Young people participating in the planning and delivery of National Youth Week	No	-	-	30	-	2	25	52	52	The City worked with approximately 50 young people to plan and deliver Youth Week 2012. Young people were engaged in the planning and evaluation of events; undertaking performances and catering. Two young people were also employed by the City following the completion of Youth Week 2012 events to undertake an evaluation.	On Track
Remedial Action											
Ensure recommendations from evaluation report in regards to employment and involvement of young people in youth week planning is taken into consideration for planning of Youth Week 2013.											
People who received paid employment following the completion of pathways to employment programs	No	-	-	50	10	28	44	146	228	The number of people who have been employed has increased significantly on last's years result due to the Youth Employment Initiative Program commencing in Q2 which is focussed on creating employment opportunities for young people through direct employment with Council.	On Track
Percentage of people who were provided with assistance they requested on the day of contacting HPIC	%	-	-	75	65	62.43	63.3	64.41	63.79		Attention Required
Participants in computer training programs at all community facilities	No.	760	793	1,200	460	108	240	21	829	The outcome was below target.	Attention Required
Remedial Action											
Training program will be reviewed to assess demand and capability.											
Volunteers involved with City of Sydney services, programs and events	No.	-	-	-	751	963	1,410	0	3,124		On Track
Companion animals - Support and educate the community in responsible pet ownership and assist residents to meet their obligations under the NSW Companion Animals Act											
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result	Q3	Q4	YTD	Status
Dog obedience courses held	No.	-	-	4	1	1	0	2	2	4	Indicator Only
Dogs and cats impounded	No.	225	199	-	43	57	43	35	178	Indicator	

Animals reclaimed by their owners	No.	32	84	-	13	13	14	12	52	Indicator Only
Animals rehoused from the pound	No.	52	105	-	29	22	33	21	105	Indicator Only
Animals euthanized at the pound and external Veterinary Clinics	No.	87	40	-	5	6	5	5	21	Indicator Only
Dog attacks	No.	91	87	-	25	28	28	32	113	Indicator Only
Dog attacks in which the dog was subsequently declared dangerous	No.	5	3	-	2	4	2	1	9	Indicator Only
Hours per quarter spent in parks on proactive inspections	No.	-	-	3,540	1,155	1,314	1,027	1,099	4,595	Indicator Only

7 A cultural and creative city

A creative life where people can share traditions and lifestyles - celebrating Aboriginal and Torres Strait Islander culture, diversity and community

7.P.1 Provide cultural leadership and strengthen cultural partnerships				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Cultural Strategy				
Develop Cultural Strategy, Policy Plan and directions in consultation with the cultural and arts sector and other stakeholders.	2013	40	The Cultural Policy continues its research phase, with research into best practice models both locally and internationally, presentations from guest speakers with staff and industry and the adoption of the cultural indicators and metrics by Council in June 2012 .	Watch
			The City has committed to present a Cultural issues paper by the end of 2012 and the draft cultural policy by the middle of 2013.	
Major Programs				
Progress To Date				
Cultural Partnerships				
Work with Destination NSW to add value to their annual event calendar and to encourage NSW State agencies to support the City's events.			The City partnered with Destination NSW's Sydney in Winter campaign to extend the coverage of the campaign to include local villages. Campaign included offline advertising in 3 states, and consumer generated content through social media (eg - over 1,000 "like a local" images posted to Instagram from the community). Campaign is first of its kind for the partnership and is shaping up to be very successful as it progresses through July 2012.	On Track
Produce unique events that enhance and develop the City's creativity and utilise and promote the City's cultural communities in their development.			Late night programming in the libraries continue to prove popular with audiences featuring quirky themes and popular culture at Surry Hills Library, Ultimo Library and Customs House. Most of these programs have been developed in association with local community groups, cultural organisations and artist collectives and add diversity to these public activities. The demand for late night libraries to extend into other branches continues to grow. During Q4 the City partnered with the Australia Council for the Arts to co-present "Measuring the Value of Culture". The event included a keynote address from Creative Industries at the National Endowment for Science, Technology and the Arts (NESTA) in the UK and explored new methodologies in the measurement and understanding of the value of culture. This event builds on co-presenting partnerships throughout the year that included those with the Australian Business Arts Foundation, British Council and Gaddens Lawyers to host a Lord Mayor Round Table for Julie's Bicycle CEO Alison Tickell; a partnership with Australian Business Arts Foundation to host a luncheon with the founder directors of CultureLabel; in addition, the City became an Affiliate member of the International Federation of Arts Council's and Cultural Agencies in 2012 and through this affiliation hosted a workshop with the CEO of the National Assembly of State Arts Agencies (US).	On Track
7.P.2 Support cultural activity, participation and interaction				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Events Strategy				

Several areas of the City are working with Destination NSW in regards to an events/marketing strategy between the two organisations. City units most involved in this work are marketing, economic development and events. A meeting with DNSW outlined their interest in participating in the Chinese New Year and Art & About Sydney events. The meeting outlined the proposed development of the City's Christmas celebrations. This includes marketing support for Chinese New Year, in particular "packaging" events with airlines and accommodation, given its potential for international tourism and possibly marketing assistance for future Art & About festivals post 2012. This is being followed up with DNSW by the marketing unit. A formal "strategy" is yet to be defined or agreed, however, international and national marketing support for City Events would be the most beneficial outcome of this relationship at this time.

Major Programs	Progress To Date	Status
Public Art		On Track
Implement the City Art Public Art Strategy to deliver permanent and temporary public art and to conserve and maintain the existing public art collection across the local government area.	<p>Restoration Projects:</p> <ul style="list-style-type: none"> • John Baptist Fountain: Project was completed. • El Alamein Fountain: Construction is ongoing and scheduled for completion in Oct 2012 • Llanelli Place Lights, Kings Cross Restoration Stage 1: Scoping Report to go to Council later in the year. Request for Tender (RFT) to go out by end July 2012 • Haymarket Catenary Lighting Chinatown Restoration Stage 1: Restoration work is ongoing. • Material World Towers Railway Square: Project is on hold. • Sandringham Fountain: Repair works have been completed. <p>Iconic Arts Projects:</p> <ul style="list-style-type: none"> • Shades of Green Soria - The chimneys for the Trigen plant below ground are part of the building and part of the landscape linking the plant, the pool, the landscape and the sky. This project is to be completed in August 2012. • Taylor Square Public Art Program Stage 2 NAS - Windgrid, Windlab, Windwalk - Embracing the elements Tim Knowles as Artist in Residence at National Art School proposes to activate Taylor Square by capturing the wind. In a mass walk utilising GPS, a lab providing information to the community and a sculpture suspended above Taylor Square north Tim Knowles will deliver a dynamic program form Sept 2012. • Golden Watermouth Haymarket - Investigation into possible termite activity is underway. • Haymarket Catenary Lights, Chinatown - Stage 1 Restoration work investigation into new lighting technology. Lighting engineer working with artist Peter McGregor. Cost estimate is being prepared. • Heaven and Earth Chinatown - Conservation of Earth element complete. Conservation of Heaven component is underway. • Streetware Project - The next Streetware commission is for a temporary work that uses the entire T2 building as a canvas. Expression of Interest was advertised in July for appointment of artist/s in August 2012. • Reconciliation Mural - Lead artist Elizabeth Rooney, auspiced by Glebe Youth Services. Project involves the work of local indigenous artist, community members and school children and young people from Glebe directed by local community first. Workshops are underway at Glebe Primary and Glebe Youth Services Centre. Completion is in September 2012. • Maybank Mural - The street art mural surrounding the basketball court at Maybank Youth Centre will be updated. Artists workshops underway in July 2012. Work to be completed in September 2012. • Druitt Street Shelter - Proposal by Richard Goodwin in development. Completion in September 2012. • Halo by Jennifer Turpin and Michaela Crawford is in construction and will be unveiled in August. The work will be handed over to the City. <p>Conservation Projects:</p> <ul style="list-style-type: none"> • Archaeology of Bathing, Botanic Gardens - Conservation project is in development. • Dual Nature, Botanic Gardens - Repair of solar panel and audio under investigation. 	

- Glebe War Memorial - Documentation for conservation tender in development.
- The Bower Redfern - Replacement of enamelled paving memory pieces in progress. Redesigned to ensure longevity.

Public Art Advisory Panel is meeting regularly and providing high quality advice to Council staff and Council.

On Track

Art and performance

License and facilitate buskers, street theatre, and art displays in the City's streets and public spaces

Busking activity has slowed considerably due to the colder winter days numbers for this quarter have dropped to 299 this is down by 20% on last quarter. This reflects the quietest period of the year for buskers. Many travelling buskers move interstate or overseas to work during the Sydney winter. Figures compared to same period last year are static.

The City's Public Art Program continues to research unique opportunities to present public art in the City. Current projects include the development of the Eora Journey Public Recognition Project, New Century Garden Project for Chinatown, Green Square Public Art Strategy as well as artist selection for the City Spaces project 2012

Public art and street theatre projects have also been produced under the City's grants programs. Q4 projects include Head On Foundation and the opening of SAFari.

No Planned Activity

Deliver and further develop the Art & About program to showcase creative activities in public spaces.

Art & About 2011 took place from 23 September to 23 October 2011. The festival saw the introduction of a new event, Friday Night Live, to launch the festival in Martin Place. In association with the event, major art installations also started and key institutions in the City opened late, with free buses taking the public to the sites.

On Track

Art & About 2012 will take place from 21 September to 21 October with the theme, In Colour. Planning is well advanced, with 5 major art installations and a village art project in Green Square taking place during the festival. Friday Night Live will again take place in Stages 4 & 5 of Martin Place, with entertainment supplied through a partnership with Modular Music.

The artwork for the 2012 Banner Gallery will take on the Art & About theme, In Colour.

Provide programs, classes and events at local community centres to develop community capacity and participation in cultural and creative activities by culturally diverse customers.

The six community centres in Ultimo, Pyrmont, the Rocks, Redfern, Woolloomooloo and Chippendale have recorded over 450,000 attendances for the year. Over 2000 programs were provided across the different centres, around 500 in partnership with other organisations.

On Track

The centres recorded 125,000 attendances at these programs.

This year over 125 community events were organised by centres which attracted around 40,000 attendances.

Classes continue to offer something for everyone with great variety of style and content, with the continuing presence of health and fitness across all centres.

Sport and fitness remain as popular as ever with memberships good.

Community events are still a popular feature of centre activity. The recent My Human Family community photographic exhibition at Pine Street attracting support from across a broad range of partnerships.

The partnerships and outreach aspects of all of our collaborative programs stay a strong feature of our approach.

Outreach classes have stayed an important in producing valuable outcomes for people with varying special needs, and the partnerships being built with other organisations in developing such programs continues to strengthen.

Community BBQs continue to be well attended and centres are exploring ideas like community gardens, murals and events like markets and festivals as well as working with Aged Services to provide programs within the very popular and successful GOLD (growing old and living dangerously) program.

Cultural grants, sponsorship and partnerships					On Track
Provide direct financial grants and/or logistic support to a range of cultural activities including the Dictionary of Sydney, across all arts forms and across the local government area	The City's Cultural Development team have continued to work closely with the grant recipients to support them through the 2012/13 grant application process. A total of 271 grants have been received in this annual grant round across 5 grant programs. The total amount requested by applicants totalled, \$5,006,018. A total of \$1,131,991 will be allocated in this grant round.				
	A range of events and projects were completed or publicly delivered in this quarter including Tamarama Rock Surfers Cut and Paste program, Milk Crate Theatre Program and Aboriginal Dance Theatre's cultural activities for kids. The City also provided significant funding to Monkey Baa Children's Theatre to assist them with the set up costs for their new Darling Theatre space at Darling harbour.				
	The City also has supported other major institutions, individuals, festivals and events through the City's Reduced Rates programs for our Major and Community Venues, Banners programs and Quick Response Grants. In all a total of 34 applications were assessed and processed for allocation this quarter.				
7.P.3 Support the development of creative industries					
Major Projects	Completion Date	% Complete	Progress To Date	Status	
Cultural Ribbon				Watch	
Support and promote the City's cultural identity with a Sydney harbourside cultural walking trail that links Sydney's leading cultural landmarks	2014	50	The City's Harbour Village North report was adopted by Council in May 2012. This report recommended that the cultural ribbon and the Eora Journey be integrated as a component of the Harbour North Planning work incorporating way finding, public art and cultural precinct planning.		
Develop a strategy to reinforce the identity and interpret landmarks along the Cultural Ribbon and connections between cultural institutions.	2014	10	The Harbour North Planning work will address connectivity with the between the City and the harbour front through Barangaroo. this work will ensure the unique heritage precinct is sensitively improved and integrated into the adjacent precinct. Feedback on an internal Cultural Ribbon Discussion Paper is being sought from key internal stakeholders. A brief will be prepared to research international best practice and key aspects of a program to support the Cultural Ribbon in the short, medium and long term.	Watch	
Major Programs	Progress To Date			Status	
Creative spaces and creative industries				On Track	
Work with the corporate sector, neighbouring local councils, and other levels of government to facilitate publicly and privately owned spaces for use by the arts community and creative industries to support creative 'hubs'	The City continues to develop opportunities to facilitate and foster opportunities for the cultural and creative industries to access creative work, exhibition, performance and retail space. In addition to the Accommodation Grants Program, the Cultural and Creative tenants in City-owned properties in Oxford Street continues to improve the economic and street life of Oxford Street with a dynamic mix of cultural and creative tenants occupying 16 properties (offices and retail spaces).				
	In Q4 the first economic and cultural impact data of these tenancies was collected and showed that more than 251 people and 85 enterprises worked in the spaces during the quarter; these creative workers spend (on average) \$100K per quarter on local goods and services; and, more than 200 artists were showcased in the three retail stores.				
	Medium and long term initiatives are underway with a development application lodged for works to commence on the conversion of three adjoining City-owned properties on Oxford Street into creative work and artist live work space.				

Work is near completion on the development of a Collaborative Models Strategy, whereby the City will work with private property owners, neighbouring Councils, including Woollahra and Marrickville, and peak bodies to encourage activation of their underutilised space. In addition, resources including the Creative Spaces website and DA Process Guides (retail/creative/office and café/restaurants) will be made available to facilitate this work. These actions will commence in Q1 12/13.

The City is fostering a new William Street Creative Hub, with the City's first creative tenant, Cloth Fabric, opened for business in one of the property's showroom spaces in Q4. Commercial creative tenancies for the office and remaining showroom spaces are now being cultivated and management models for the artist live work spaces being developed. In Q1 12/13 the City will call for Expressions of Interest for creative enterprise looking for affordable work space in William Street, while a second Expression of Interest will call for short term creative projects and initiatives that can activate any City property for 1, 3, 6 and 12 months periods between vacancies or while capital works are undertaken.

Work with Arts NSW, Australian Business Arts Foundation (ABAF), the Creative Industries Innovation Centre and relevant peak bodies to support, enhance and encourage the development of creative industries

On Track

The City continues to facilitate relationships and connections between peak organisations and creative practitioners / enterprise, including promoting and providing access to training and professional development opportunities with Australian Business Arts Foundation and the Creative Industries Innovation Centre.

The City also provides financial support to a range of peak bodies including National Association for the Visual Arts, Music NSW and Screen Producers Association of Australia.

In addition, Oxford Street creative tenant and peak body, Music NSW spoke at the City of Sydney's Music 101 event; while the City partnered with the Australian Business Arts Foundation, the Australia Council for the Arts and the British Council to co-present a range of talks, forums and events for the creative and cultural industries throughout the year.

7.P.4 Encourage the appreciation and development of Aboriginal and Torres Strait Islander cultural heritage and its contemporary expression

Major Projects	Completion Date	% Complete	Progress To Date	Status
Eora Journey				
Continue cultural centre studies and planning for an Aboriginal Cultural Centre.	2014	40	The City has worked with Arts NSW in a cultural audit which considered the need for an Aboriginal Cultural Centre.	On Track
Develop an implementation plan to interpret and recognise key sites of Aboriginal cultural significance in the public domain.	2012	90	Renowned Aboriginal curator Hetti Perkins was appointed as Curatorial Advisor and has overseen the finalisation of the Eora Project Implementation Plan. This plan incorporates 5 key principles, Visible, Monumental, Engaging, Meaningful and High Quality. It also includes a priority order of projects and a funding plan. The working group will continue to implement the Eora Journey Implementation Plan with the view it will be completed by December 2014.	On Track
Work with the Aboriginal community to develop and deliver a major event celebrating Aboriginal culture and community.	2012	90	In April 2012, the City engaged Vibe Australia to produce a major Celebratory event to launch Sydney's 2012 NAIDOC Week celebrations. The event showcased Aboriginal and Torres Strait Islander celebrated performers and artists. This successful event featured a great program of activities for kids and adults and included activities offered by the Australian Museum. The event was accessible to everyone. The public came and stayed and the Koori community seemed to be out in force which was fantastic.	On Track

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2011/12/Statutory Returns

Key Performance Indicator	Unit	2009/10		2010/11		2011/12		2011/12 Result				YTD	Comment	Status
		Result		Result	Target	Target	Q1	Q2	Q3	Q4				
Aboriginal and Torres Strait Islander cultural projects supported by the City	No.	19		21	25		10	6	9	0	25	Some of the key Community projects supported in this quarter include the following: * Council programs, partnership projects and grants projects - 17 projects including Eora Journey, Reconciliation Week celebrations, Coloured Digger Project, NAIDOC Week Banner design and production, and grants to Redfern Red Socks Baseball Club, Aboriginal Dance Theatre Redfern and Life for Koori Kids, * Redfern community Centre conducted or hosted an additional 16 programs in this quarter with attendance figures across all programs of 6,162 * Accommodation Grants Program tenants supporting Aboriginal Torres Strait Islander (specific) projects - Aleena, 107 projects, Firstdraft Depot, Redfern Legal, Metroscreen, PACT, WEAVE (7)	On Track	

Key Performance Indicator	Unit	2009/10		2010/11		2011/12		2011/12 Result			Comment	Status
		Result		Result	Target	Q1	Q2	Q3	Q4	YTD		
Value of cultural grants approved by the City of Sydney (excluding the Major Festivals Grants)	\$ '000	4,222		3,142	-	385.03	200.44	763.7	206.36	1,555.52	Grants for cultural activities/projects approved in Q4 totalled \$206,361 - Reduced rates for community venues allocated to cultural activities, \$4,329 - Quick Response Grants, for cultural activities, allocated in this period \$0 - Reduced rates for Major venues allocated to cultural activities, \$68,982 - Ad hoc grants allocated to cultural activities in this period \$125,000 - RR banners not included \$8,050.	Indicator Only
Arts organisations in creative spaces supported by the City of Sydney	No.	17		17	20	40	40	61	61	61	Through the Accommodation Grants Program the City provides spaces to artists across a range of art forms for the creation and presentation of their art.	On Track

As part of the creative tenancies in Oxford Street, 13 cultural organisations in office spaces hosted 251 creative/cultural workers and 85 creative enterprises during Q4. In addition, 3 cultural organisations who occupy the three retail stores showcased more than 200 artists during the period.

Remedial Action

The City will continue to support the organisations in these creative spaces.									
Attendances at Art & About	No.	-	-	-	7,000	650	0	0	7,650
Art & About is currently in planning and will be held from 21 September to 21 October 2012. The figures represent attendance at the Launch of Art & About Sydney 2011 on 23 September 2011.									
Value of corporate sponsorship received to help deliver City produced events (cash and value in kind)	\$	-	-	-	208,098	109	817,140	0	1,025,347
Corporate sponsorship secured exceeded expectations.									
On Track									

8 Housing for a diverse population

A wider range of housing so people who provide vital City services can afford to live in the City

8.P.4 Facilitate and promote growth in the 'affordable housing' sector including by not-for-profit and other housing providers

Major Projects	Completion Date	% Complete	Progress To Date	Status
Affordable Housing Sites				
Work in partnership with the community housing sector, Housing NSW and the private sector to identify affordable housing opportunity sites across the local government area, including those owned by the City that have redevelopment potential.	2012	50	The City is testing a number of sites to guide value parameters and Council's expectations. A subsequent expression of interest will identify affordable housing providers.	On Track

8.P.5 Facilitate and promote growth in the social housing sector to provide housing opportunities for those with very low incomes

Major Programs	Progress To Date	Status
Homelessness		On Track
<p>Develop strategic partnerships with government, non-government, corporate, philanthropic and academic partners aimed at increasing the number and range of social and affordable housing options for homeless and other disadvantaged groups.</p> <ul style="list-style-type: none"> * increase the supply of affordable rental properties that are available for people exiting homelessness; * deliver research into the costs of servicing homelessness versus the cost of providing long term homelessness and also the costs of providing long term housing linked to support for all of the people currently living on the streets or in homelessness hostels in our Local Government Area; * the 'Show us your Woolloomooloo' project aimed at generating positive community dialogue across difference; <p>City staff also participate on a range of steering and project committees linked to the NSW government's Homelessness Action Plan that are related to increasing opportunities for people to exit the streets and preventing long term homelessness.</p>		

8.S.1 Key Performance Indicators

8.S.1 Key Performance Indicators												
Affordable housing - Protect existing affordable housing and facilitate new affordable housing in the City to provide for social, cultural, environmental and economic sustainability												
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result	Q3	Q4	YTD	Comment	Status
Affordable housing units resulting from affordable housing levy - Ultimo/Pymont (measured annually). Target at end of scheme (not specific date): 600	No.	446	-	-	-	-	-	-	0	-	No new affordable housing dwellings were delivered by City West Housing in the reporting period.	Indicator Only
Affordable housing units resulting from affordable housing levy - Green Square (measured annually). Target at end of	No.	102	-	-	-	-	-	-	0	-	No new affordable housing dwellings were completed during the reporting period.	Indicator Only

scheme (not specific date): 330

Affordable housing units resulting from other (non-levy) means (measured annually)	No.	-	-	-	-	-	104	104	104 new affordable housing units were provided at the completion of the Common Ground project in Glebe. The City's contribution to their delivery included key planning policy amendments which necessary to permit the development.	Indicator Only
Homelessness - Prevent the incidence of homelessness through better service co-ordination, improved services, and advocacy. End chronic homelessness in the inner city by 2017.										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Q1	2011/12 Q2	2011/12 Q3	2011/12 Q4	YTD	Status
People assisted to exit homelessness or placed on a pathway out of homelessness	No.	-	44	50	104	115	27	25	271	On Track
The Way2Home assertive outreach service, funded by the City of Sydney and Housing NSW, assisted 25 people to permanently exit homelessness into long term supportive housing in Q4. Another 106 people were provided with assistance through the Homelessness Brokerage Program that would put them on a pathway out of homelessness										
People who were prevented from becoming homeless	No.	-	248	240	93	112	83	106	394	On Track
32.6% of all referrals assisted by the Homelessness Brokerage Program resulted in a form of intervention that acted to prevent individuals and families from falling into homelessness or to prevent enduring homelessness. This represents 106 out of 325 families or individuals that were assisted through this Program.										

9 Sustainable development renewal and design

High quality urban design will bring liveability and greater sustainability

9.P.1 Ensure renewal areas make major contributions to the sustainability of the city				
Major Programs	Progress To Date		Status	
Renewal Oversight, Coordination and Advocacy				
Work with the NSW State Government and the private sector in redevelopment of renewal areas, particularly areas such as Barangaroo, the Frasers Central Park, Ashmore Estate, Harold Park and Green Square to ensure they are places for people, and that all sustainability initiatives come together.	Engagement with the BDA and Department of Planning continues with the aim to achieve the best sustainability outcomes and public domain design outcomes for the Barangaroo site. The City is working with the BDA specifically on the Headland Park Integration Works, effectively an extension of the Harbour Village North Public Domain plan. A Deed between the BDA and City is being set up to cover the design and delivery of these works. A Community Consultation event was hosted by the BDA to gain the community's input on 11 July 2012. The BDA 's design consultant is progressing the design of these areas. The City must sign off on each stage of the design process and will be the approval authority for the works.		On Track	
9.P.2 Define and improve the city's streets, squares, parks and open space, and enhance their role for pedestrians and in public life				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Public Domain design				
Finalise public domain design codes for Sydney Streets.	2012	85	The Sydney Streets Code was adopted as an Interim document on the 6 December 2010. The Interim Code was placed on public exhibition in February - March 2011. Consultants have been engaged and are underway developing designs for public domain furniture items such as seats, bubblers, bollards, cafe barriers and pedestrian light poles . When the suite of public domain furniture is finalised these items will be incorporated into an updated Sydney Streets Code document and reported back to Council.	On Track
Develop public domain design codes for Sydney Lights, Sydney Parks and Sydney Signage.	2012	75	<p>The Sydney Streets Code has been adopted as an Interim document and was placed on public exhibition in February - March 2011. Design teams have been engaged and are underway to develop public domain furniture items such as seats, bubblers, bollards, cafe barriers and pedestrian light poles. This work will input into the Streets, Parks and Lights Design Codes.</p> <p>The Wayfinding Signage Strategy project has commenced and will include the detailed design development of wayfinding signage and mapping elements. The draft Strategy report has been completed and will be placed on public exhibition for comment in August 2012.</p> <p>Consultants have commenced preparation of Sydney Landscape Code with background research and assessments completed.</p> <p>Consultant brief for the Sydney Lights Code is being prepared and will be issued for tender in July 2012.The updated Sydney Lights Code will consider both the functional and decorative aspects of lighting that will support the City's night time economy objectives.</p>	On Track

Wayfinding Strategy				On Track
Develop the public domain Wayfinding and Signage Strategy to facilitate pedestrian movement across the local government area.	2012	40	Draft Wayfinding Strategy which includes background research and site evaluation of wayfinding conditions and kit of parts concept design has been completed to be reported to Council in July 2012 and will be placed on public exhibition for comment. Detailed design of signage components and wayfinding map will occur over July - December 2012. This stage of the project will include prototyping and testing of wayfinding elements prior to finalisation of design specifications.	
9.P.3 Plan for a beautiful city and promote design excellence				Status
Major Programs				
Design Excellence				On Track
Facilitate the Design Advisory Panel to provide expert advice on public domain, park projects and major development applications.	The Design Advisory Panel's work is ongoing with monthly meetings providing expert advice to Council staff on key projects and development.			
Provide Awards programs to foster design excellence in public and private buildings.	Program currently on hold.			No Planned Activity
9.P.5 Ensure planning decisions address longer term options for the city				Status
Major Projects				
Green Square Town Centre				On Track
Coordinate and manage implementation of essential infrastructure and green infrastructure for Green Square Town Centre and support City involvement in State Agency Steering Group(s).	2015	6	South Sydney Hospital site works handed over to City Project, which advises remediation is continuing. City Projects has taken over responsibility for historical buildings re-purposing design . Tendering for planning consultancies commenced by City Projects. Tenders and EOIs for "green infrastructure" technologies are being sought. Associated accommodation DA has been lodged and further work will be the responsibility of City Projects.	
Barangaroo				On Track
Manage City interface with Barangaroo Development Authority and Lend Lease to facilitate alignment and integration with the city and relevant City projects including Harbour Village North Plan, Integrated Community Facilities Plan and Transport Plan.	2015	6	The City continues to engage with the Barangaroo Delivery Authority and Lend Lease on aspects of the development including transport, culture, built form, public domain, retail and general construction matters. Detailed discussions have been held between the City and the Barangaroo Delivery Authority on the design and delivery of the Headland Park Integration Works which extend upon the City's work on the Harbour Village North Public Domain Plan endorsed by Council. The concept design of the integration works is progressing with a Community Consultation held by BDA on 11 July 2012. The design is to be agreed by the City and BDA prior to a DA being lodged by the BDA with the City as approval authority.	

Discussions continue with the BDA on the design of Hickson Road, Napoleon Street and the areas around the western end of the Wynyard Walk pedestrian tunnel.

City officers have participated in innovation workshops run by Lend Lease on retail and public domain. These workshops will inform the briefs for the further design of these areas and others

The City continues to meet with Transport for NSW on the design and delivery of Wynyard Walk which is now under construction.

Epsom Park Precinct												
Complete public infrastructure concept plan for Epsom Park Precinct and facilitate scoping of City projects stemming from this.		2012	5	Consultant yet to deliver draft final report on levels and general flood management in Epsom Park. Work about to commence scoping Green Square Health and Recreation Centre.								On Track
Ashmore Estate												
Manage delivery of Ashmore Estate concept design for public infrastructure and facilitate scoping of City projects stemming from this.		2012	5	City Plan has commenced work on the infrastructure and drainage concept design.								On Track
Pymont Land Transfers												
Negotiate with Sydney Harbour Foreshore Authority and Lend Lease for the handover and City acceptance of public assets at Pymont.		2012	10	Work continues with progress made on the S94 audit which is required to be finalised to enable the transfer of the Pymont lands from SHFA to the City. Discussions have been held with SHFA and Department of Planning to agree future actions required to enable transfers to be completed in line with relevant Council resolutions.								On Track
Harold Park												
Coordinate and manage implementation of Harold Park essential infrastructure, open space and green infrastructure.		2015	5									On Track
9.S.1 Key Performance Indicators												
Development assessments - Continually improve development controls and approvals processes												
Key Performance Indicator		Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	Q3	Q4	YTD	Comment	Status
Average assessment time for development applications		Days	47.2	47.1	40	51.9	53.4	57.6	60	60	The average assessment time is over target due to an increase in workload (number and type of applications).	Attention Required
Remedial Action												
Average assessment time of notified DAs		Days	52.9	50.5	60	56.4	58.4	62.2	64.2	64.2	Additional resources are being secured.	Attention

10 Implementation through effective governance and partnerships

Partnerships across government, business and community; leadership in local, national and global city forums

10.P.1 Align corporate planning and organisational arrangements to deliver Sustainable Sydney 2030 priorities				
Major Projects	Completion Date	% Complete	Progress To Date	Status
Integrated planning and reporting				
Implement a sustainability reporting framework for the City of Sydney and the local government area.	2013	25	<p>This is a 2-year project which follows up previous key steps made towards comprehensive sustainability reporting for the City as an organisation and on the local government area. A reporting framework is being developed and progressively implemented for various dimensions of Sustainable Sydney 2030 and corporate outcomes. This is being integrated with the reporting requirements of the new Integrated Planning and Reporting legislation from 2011/12, especially with regard to the Annual Report.</p> <p>Community Indicators for the city have been developed to form a framework based on leading research and will be used to measure the wellbeing of the local government area as a new dimension of Sustainable Sydney 2030 reporting from 2012/13. A quarterly Environmental Sustainability Progress Report covering key sustainability target areas (emissions, water and waste) and community programs was established in 2010/11 and is being progressively enhanced. Staff are also investigating the potential future reporting of the City's sustainability performance through the GRI (Global Reporting Initiative) – the leading internationally-recognised practice.</p>	On Track
Develop a revision of the Integrated Planning and Reporting plans for 2013/14 in line with the legislative requirements.				
Enterprise Risk Management				
Implement an Enterprise Risk Management Framework with standard risk identification, rating and reporting structures across the organisation	2012	80	<p>A risk intranet page has been developed, this will contain information on the risk framework, the City's expectations for managers and tools to assist managers and staff in managing their risks.</p> <p>The risk management unit continues to provide support to business units and projects via the facilitation of, and participation in, risk workshops with over 30 taking place in the quarter; including Perry Park, Green Square, Town Hall House refurbishment, Safe City, Public Art and Cycling initiatives.</p> <p>In the upcoming period, business risk workshops are planned with the Procurement, Development Application and Health and Building teams. The Program Manager (Buildings) has also requested a initial workshop on the Green Square evacuated waste project be facilitated by the risk management team.</p> <p>An Executive Risk workshop has been scheduled for early August and preliminary discussions are being held with the Director, City Culture and Community in late July to start workshops in this Division following structural changes. These discussions will include identifying any areas where risk</p>	Watch

management can provide management with additional assurance over key processes or risk areas.

Over the next six to twelve months, a progressive series of business risk workshops be held across business units and divisions. This will seek to assist managers to understand the risks associated with achieving their business plan objectives as well as confirming controls over compliance and fraud and corruption risks. This will also assist managers in the business planning process.

A proposal to formalise the interaction of the project management and risk frameworks, specifically in relation to the requirements for risk assessments has been drafted for approval. This will address identified gaps in the consistent management of project risks and the use of the corporate risk register.

Corporate Governance				
Implement a compliance policy and strategy.	2012	80	A compliance management framework has been developed and will be approved and rolled out in the first half of 2012/13.	On Track
Prepare and implement a corporate assurance plan.	2012	10	A draft assurance map has been developed, this is under discussion and review. Risk Management will be undertaking business risk reviews with Procurement and Development Applications early in 2012/13 and will consider what additional second-line assurance activities may be appropriate.	On Track
Organisational development				
Develop a comprehensive workforce plan to support the delivery of Sustainable Sydney 2030 and plan for future workforce challenges	2014	75	A Workforce Strategy was developed as part of the Integrated Planning and Reporting process. A number of key workforce projects are underway including an action plan to foster staff engagement and an expanded program for staff learning and development.	On Track
Implement approved priority projects from the Workforce Plan.	2015	25	The Equal Employment Opportunity plan was finalised and a Workforce Diversity and Equity Strategy has commenced.	On Track
Information, Communication and Technology Strategy				
Develop a comprehensive Information, Communication and Technology Strategy for the City.	2013	15	The consultation phase of this project has commenced.	On Track
Implement approved priority projects from the Information, Communication and Technology Strategy.	2015	0	This project is not yet due to commence	
Major Programs		Progress To Date		Status
Organisational alignment with Sustainable Sydney 2030				
Continue to develop the organisation's structures and processes and systems to support the delivery of Sustainable Sydney 2030 and ensure that staff are informed and engaged in their role.			A staff engagement action plan for the organisation was completed with communication and action planning undertaken with divisions. Divisions are implementing action plans to improve staff engagement and productivity.	On Track
			A change management plan has been implemented to support the implementation of the Health and Building Review.	
			Changes have been implemented in the Office of the Chief Operating Officer to better support the City's objectives.	
Sustainable Sydney 2030 reporting				

Provide regular reports to the community on progress of Sustainable Sydney 2030. Provide major 4 yearly reports to Council and the community on targets set in Sustainable Sydney 2030 and sustainability indicators for the city.

Reporting to the community on the progress of Sustainable Sydney 2030 commenced in 2010. The major 2011 community 'report back' and forum on the progress of the strategic plan and program was held in August.

On Track

Under the Integrated Planning & Reporting legislation, a formal 4-yearly report on strategic targets will be made to Council in August 2012 and subsequently to the community as part of the Annual Report.

A set of Community Indicators has been developed and will be used to inform reporting on the progress of Sustainable Sydney 2030 from 2012/13. Baseline data is presently being collected for the indicators. Together with the results of the two key community surveys carried out towards the end of 2011, this evidence will help inform the major strategic reports to Council and the community later in the year.

Corporate Reporting

Refine and further integrate reporting requirements across the organisation for all projects and programs.

Progressive enhancements are being made to the City's financial, performance and sustainability reporting to Council and the community. Key steps made to date in community and sustainability reporting are further detailed under the relevant items within the Quarterly Report.

On Track

Internal Audit

Implement an annual internal audit plan in accordance with the Internal Audit Charter.

A six month internal audit plan (January - June 2012) was approved at the Audit Risk & Compliance Committee (ARCC) in November 2011. This plan is on schedule and is being resourced through a panel of internal audit service providers and in-house staff.

On Track

The audit planning activity is under way to develop a three year internal audit plan (July 2012 - June 2015). The task includes liaising with the Risk Management Unit, the Executive and senior managers. The three year internal audit plan will be tabled at the June ARCC.

The six month internal audit plan is in the final delivery phase with all but one audit being tabled at the August ARCC. The Environmental Property targets will be finalised in due course and tabled at the November 2012 meeting.

The 2012/2013 audit plan has been distributed to each of the service providers at a planning meeting at which time lines were agreed.

Governance and Risk

Proactively identify and provide training on current and emerging governance and compliance risk issues, including the recommendations arising from the Governance Review and Compliance Review. Support business units to manage their governance and compliance risk responsibilities.

The inclusion of risk, obligations and fraud and corruption plans into business plan documents continues. Following a review by risk and governance, opportunities to streamline existing processes were identified, including using the corporate risk system to capture items rather than the business plan. This will increase ownership by business managers and will decrease bureaucracy.

On Track

Council Support

Ensure that Councillors have access to relevant information and assistance to enable them to fulfil their obligations to lead, protect and serve the community.

Councillors receive regular information updates and briefings on current issues. An electronic document management system has been introduced to their offices to enable easier access to City information.

On Track

10.P.2 Give priority to community involvement, engagement and partnerships with the City of Sydney

Major Projects

Completion
Date

%
Complete

Progress To Date

Status

City Website and E-Business				Watch
Complete redevelopment of a comprehensive web presence to enhance communication and services to the public.	2012	60	The development of the City's new web site has progressed with the migration of content to the new site projected to be completed in October.	Watch
Develop a customer database of persons and other key stakeholders to facilitate improved customer service	2013	40	This project has progressed with stakeholders engaged and the review of requirements under way to identify business needs and priorities.	On Track
Develop an Online Business Gateway facility for customers and partners to do online business with the City.	2013	70	Online Rates Facility developed and moving into acceptance testing phase. Parking permits and detailed requirements prepared. Specification and development of subsequent transactions is scheduled for 1213.	
Community access to development applications				
Provide web access to the City's Development Assessment process and key development information	2013	50	The Unit is continually working to improve the access to the development process and key development information. Currently staff are working on improved resources for the public, improving the application forms and clarifying aspects of the development process to be accessed from the website.	On Track
Major Programs		Progress To Date		Status
Community engagement and consultation				
Consult with community, business and other key stakeholders to assist in the development and delivery of City of Sydney projects and services.			- Erskineville Unrestricted On-Street Parking meeting with a Presentation of the Project – Erskineville Unrestricted Parking Study by Katherine McCray & Dick van den Dool from GTA Consultants.	On Track
Facilitate Community and Access Forums to promote public participation and ensure all members of the community have an opportunity to provide input into Council decision making processes.			- Master Plan for the Parklands and Johnston's Creek Community Workshop. Presentations by Adam Fowler.	On Track
			<ul style="list-style-type: none">• The last of the 10 part series of 2030 In Your Village forums was delivered at Redfern on 3 April• Public Housing meeting at Waterloo• Public Housing meeting at Woolloomooloo• Public Housing Meeting at Redfern• Kings Cross Community Forum (was an additional meeting scheduled after calls requesting a second after the 2030 In Your Village series)	On Track
Provide information online and deliver City Talks and other events to increase community participation in, and awareness of, the Sustainable Sydney 2030, City activities, facilities and projects.			In the last quarter, the following events were delivered: <ul style="list-style-type: none">• 3 x Connecting our city workshops with Terry Lee-Williams and Garry Glazebrook presenting on the City's Transport Strategies and Actions. Each workshop was targeted to specific audiences. One to Local Government stakeholders, one to State Government stakeholders and one to Business & Community Stakeholders.• Night Time City Policy - Food Businesses 101 Workshop. The first of a 6 piece 101 workshop series throughout 2012.• CitySwitch Cafe Breakfast Series at Barnet Long Room Customs House• Roundtable Chamber of Commerce with presentations from Andrea Beattie, Suzie Matthews and Ann Hoban speaking on the Economic Development in the City, Future Directions for Sydney at Night and Village Plans and the Business (Community & 2030 in your village)• City Talks - Poverty amid plenty, exploring ideas for a more sustainable and equitable world with Keynote speaker Paul Gilding. First of a 4 piece series of talks for 2012.• Night Time City Policy - DA 101 Workshop. The second of a 6 piece 101 workshop series throughout 2012.	On Track

- Talking Shop Seminar Series with Andrea Beattie. The first of 2 seminars scheduled for 2012
- City Conversations - Transforming Sydney, How light rail, laneways, retail and night-time activity will revitalise the heart of our city. The second of a 4 piece series of talks scheduled for 2012.
- City Talks - Smart Sydney, How do we create an environment for inspiration and innovation? Keynote speaker Chris Anderson. Second of a 4 piece series of talks for 2012.
- CitySwitch at UNSW (support with RSVP's only)
- Roundtable OPEN Sydney - A strategy for Sydney at Night
- Night Time City Policy - Small Bars 101 Workshop. The third of a 6 piece 101 workshop series throughout 2012.

Customer Service		On Track
Develop and implement a Customer Service Strategy that will result in a consistently high level of service across the City's many delivery channels for external and internal customers.	The Brief for the 'Customer Service Strategic Review' has been approved by the Initiation Review Group. Procurement is currently underway with the review to commence in August 2012.	
Public Access to Information		On Track
Monitor compliance with information provision legislation, identify frequently requested information and make publicly available where possible.	The Government Information (Public Access) Act requires the City to make available information on requests received from the public for access to our documents. This information is available on our website and is regularly updated.	
Diversity and Inclusion		On Track
Implement and support actions that increase accessibility to the City's information, facilities and services to people with disability, including provision of information in alternate and accessible formats and translations.	<p>Sydney Town Hall Tour</p> <p>The City celebrated the International Day of People with Disability with the first ever accessible Sydney Town Hall Tours. Twenty participants from the disability sector, people with disability and their carers/companions. 11 staff and volunteers received accessible tourism and disability awareness training to enhance their confidence in communicating with people with a disability. The Sydney Town Hall Tour Description was converted in Braille and Sydney Town Hall Visitors Guide was audited for web accessibility. An Auslan interpreter was engaged to facilitate communication and tactile experience of replica of historical artefacts was incorporated.</p> <p>New Year Eve Celebration 2011</p> <p>The City also implemented the following initiatives to enhance accessibility to the event.</p> <ul style="list-style-type: none"> - Dedicated email address nyeaccess@cityofsydney.nsw.gov.au for individual accessibility enquiries and process requests for information in alternative formats - Audio description of 9PM Family and Midnight Fireworks displays broadcast on digital radio station NYE2011 - Accessibility map - Auslan interpreters at Lord Mayor's Picnic and Lord Mayor's Party - Captioning on Channel 9 Broadcast of 9PM Family and Midnight Fireworks displays <p>Business 101 workshops</p> <ul style="list-style-type: none"> - Information about Access to Premises Standards was included in "101 Workshops" including Small Bars 101, Development Applications 101 and Food Businesses 101. The Inclusion (Access) Project Coordinator attended each of these workshops to answer any queries regarding accessibility. 	

- Information about access to premises requirements has been included in an update of the brochure 'How to Open A Small Bar in the City of Sydney: A Process Guide for Small Business Owners and Operators'.

On Track

Implement and support actions that increase participation and consultation of people with disability in the City's decision-making processes.

Representatives from seven disability sector organisations attended a targeted consultation session to discuss disability issues as part of the 2030 In Your Village consultation process.

Three disability sector representatives participated in the Wayfinding Project's first External Reference Group meeting on 16 May 2012. The reference group will provide advice through the course of the project.

A panel of five external experts on access and inclusion issues were consulted on the development of Terms of Reference for the proposed new Inclusion (Disability) Advisory Panel. Two consultation meetings were held in December 2011 and February 2012. Attendees contributed pertinent comments and recommendations in the meeting that has helped to refine and finalise the draft Terms of Reference.

10.P.3 Ensure the long term financial sustainability of the City of Sydney

Major Projects	Completion Date	% Complete	Progress To Date	Status
Asset Management				
Complete the implementation of a corporate asset management system for the City's assets.	2014	70	Implementation of the Corporate Asset Management System (CAMS) commenced in 2009/10 and continues. Milestones for Phase 2 (of 3), comprising Parks and Open Spaces, Trees, and Aquatic Facilities, completed in Q4, some follow up training and configuration continues. Phase 3 comprising Trades, Cleansing and Waste and strategic planning commenced Q4. When fully implemented, the system will capture details about the City's assets including location, type, age, value, condition and maintenance history. To date 5,500 sites, 206,000 assets and 18,000 maintenance jobs have been captured. Development and rollout of mobile handheld devices has commenced with a view to completing field inspections and job sign off directly into CAMS from field situations. Data collection projects related to Stormwater Drainage, Parking and Regulatory Signs, Parks and Open Spaces and Roads (including Footways and Kerb and Gutter) are complete - Signs, roads and drainage loaded into the system. A comprehensive review of Land asset and Parks Plan of Management land information details is complete and Buildings data is progressing well	On Track
Develop long term asset management plans and models for infrastructure assets.	2012	90	Infrastructure models for critical asset classes (roads, stormwater drainage, parks and trees and properties) have been developed in association with Integrated Planning and Reporting documentation. Completed and presented to Executive together with minimum condition levels for critical assets. Asset Management Plans for critical asset classes completed in association with Integrated Planning and Reporting documentation and approved by Asset Management Steering Committee and Executive for Roads, Stormwater Drainage, Properties, Parks and Open Spaces. Plans augmented by new asset condition data collected in 2011 and minimum condition levels for critical assets Revised Asset Management Plan with updated models, summary of critical asset plans and a review of the Sustainable Asset Management Policy and Strategy,	On Track

included in the updated Resourcing Strategy 2012 in conjunction with the Corporate Plan 2012-2013. Adopted by Council on 25 June 2012.

Asset Management Plan for Fleet Services (3rd year of the plan) complete and adopted by Steering Committee in December 2011. Asset Management Plans commenced for Bridges, Cliffs and Retaining Walls, Marine Structures, Aquatic Facilities, Street Trees, Public Lighting.

Rates and charges			
Investigate the introduction of a sustainability levy.	2013	10	A number of meetings were held with members of the Independent Pricing And Regulatory Tribunal (IPART) regarding the criteria for submitting a Special Rate Variation during the year. The City did not pursue a Special Rate Variation for 2012/13 and will assess future options for rate variations together with IPART's criteria and the City's long term financial plan.
Major Programs			Status
Business Performance			
Undertake reviews of business units and key business processes to ensure that they deliver on objectives and provide best practice and value for money.			The first stage of a review of the Health and Building Unit was completed and implementation of the findings has commenced. Stage 2 of process mapping all key functions has also commenced.
			The City of Sydney has started a program of Capability 2030 reviews, ensuring that key parts of the business are positioned to deliver Sustainable Sydney 2030. This program continued during Q4 with reviews of the Grants Management Process (incoming), Voluntary Planning Agreements, the Project Management Process, and Printed Material Distribution.
Procurement			
Ensure best practice procurement and contract management focused on value for money, minimised risk and improved sustainability.			Procurement contract reviews are ongoing. Quotes and tenders are now prepared electronically with positive outcomes for reducing paper wastage.
Long term financial planning			
Simplify and refine the long term forecasting model to incorporate "business as usual" requirements and new initiatives / proposals			The modelling for the 2012/13 version of the City's Ten Year Financial Plan has been developed using the simplified model resulting in a flexible and more efficient modelling platform.
Property Asset Strategy			
Analyse property portfolio to reflect the City's strategic directions.			The property strategy is constantly monitored and is reviewed in detail annually as part of the budget process. In the development of the 2012/13 budget, medium term strategies for all buildings are being considered.
Development contributions			
Review current development contributions plans and update where necessary in light of recent planning reforms			A review is under way of Ultimo Pyrmont S94 plan and is likely to be reported to Council in the second half of 2012. This is delayed to allow for completion of an audit of U/P plan. Incomplete information or unable to be provided by the Department of Planning and Infrastructure.
			A review of s61 Contributions Plan was exhibited in December 2011/January 2012. A post exhibition was reported to Council recommending re exhibition. Should be complete later in 2012.

10.P.4 Establish and monitor partnerships for change						
Major Programs		Progress To Date			Status	
Local and regional partnerships					On Track	
Strengthen local and regional partnerships through consultation, advocacy and knowledge exchange to facilitate improved decision making and outcomes for the community. Partnerships include Southern Sydney Regional Organisation of Councils, Inner City Mayors Forum, City of Sydney Business Forums, Industry Forums, and Roundtable discussions.		In the last quarter, City Conversations delivered three Connecting our City workshops with representatives from local councils and the State Government, City Talks on Poverty Amid Plenty and Smart Sydney as well as a Conversation on Transforming Sydney as well as OPEN Sydney.				
International partnerships and sister cities					On Track	
Utilise international partnerships and sister cities programs to facilitate knowledge exchange and ensure the City benefits from the best and most current knowledge and processes to improve outcomes for the community and the area. Manage international delegations to provide positive cultural and economic outcomes for the City.		The City continues to promote information exchanges with international cities, hosting delegations and meetings with consular staff. Councillors and staff met with representatives from China, Taiwan, Hungary, Korea, Pakistan, United Arab Emirates, Indonesia, Canada and Ireland.				
State and national partnerships					On Track	
Strengthen state and national partnerships through consultation, advocacy and knowledge exchange to improve decision making and facilitate the achievement of shared objectives. Partnerships include Infrastructure Australia and the Council of Capital City Lord Mayors (CCCLM).		The City has continued its involvement in the CCCLM contributing to joint submissions to the Federal Government and participating in a range of workshops with the Australian Centre for Excellence in Local Government and Infrastructure Australia.				
10.P.5 Participate in broader governance reform processes						
Major Programs		Progress To Date			Status	
Governance Reform					On Track	
Lord Mayor's participation in the Australian Council of Local Governments, with Mayors from across Australia, the Prime Minister and Federal Government Ministers		The Australian Council of Local Governments did not meet this quarter. The Lord Mayor is a member of the Urban Policy Forum which met for the first time in March 2012 and will meet again in July 2012 to oversee the implementation of the National Urban Policy.				
Research and assess intergovernmental policy issues and make submissions to NSW State and Federal Government policy matters where appropriate.		The City has continued to make submissions to the State and Federal Government on matters impacting the City, our workers, visitors and residents. Some of those have included submissions on a range of State Government strategies and discussion papers such as Sydney over the Next 20 Years, the Macdonaldtown Gasworks Remediation Project, Density Impact Study, Long Term Transport Master Plan, and the State Government Waste Levy Review.			On Track	
10.S.1 Key Performance Indicators						
Accountability and transparency						
Key Performance Indicator	Unit	2009/10	2010/11	2011/12	2011/12 Result	Comment Status

		Result	Result	Target	Q1	Q2	Q3	Q4	YTD	Indicator Only
GIPAA Formal Access Applications received	No	13	3	-	6	6	5	1	18	Indicator Only
GIPAA Formal Access Applications determined	No.	-	-	-	-	11	8	0	19	Indicator Only
GIPAA Informal Access Requests received	No.	-	-	-	1,458	1,507	1,599	1,620	6,184	Indicator Only
Complaints Processes										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result Q3	Q4	YTD	Status
Complaints upheld regarding code of conduct (measured annually)	No.	-	-	-	-	-	-	0	-	Indicator Only
Complaints upheld regarding corruption or maladministration (measured annually)	No.	-	-	-	-	-	-	0	-	Indicator Only
Workforce										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result Q3	Q4	YTD	Status
Approved full time equivalent (FTE) establishment positions	No.	1,743.96	1,767.58	-	1,799.95	1,806.15	1,824.55	1,830.55	1,830.55	Indicator Only
The increase from Q3 (1824.55 FTE) to Q4 (1830.55 FTE) is due to new approved positions in City Operations and City Projects & Property.										
Vacancy rate (approved FTE positions)	%	7.1	6.97	-	9.07	7.8	8.46	7.45	8.2	Indicator Only
The vacancy rate for 2011/12 has increased slightly from 2010/11. Some delays were experienced in Q1 recruiting suitably qualified applicants for new positions approved in the budget.										
Lost time injuries	No.	-	-	-	9	7	10	8	34	Indicator Only
There has been an increase in Lost time injuries in Q4 due to planned surgery for long term injuries. Interventions in 2012/13 will target injury prevention and management in the City's higher risk areas including City Rangers and Cleansing and Waste.										
Staff in formal further education (measured annually)	%	5.2	6.06	5	-	-	-	4.9	4.9	Watch
4.9% of employees (88 employees) undertook formal education as part of the City's Higher Education program.										
Customer service										
Key Performance Indicator	Unit	2009/10 Result	2010/11 Result	2011/12 Target	Q1	Q2	2011/12 Result Q3	Q4	YTD	Status
Calls received by customer call centres	No.	243,282	238,313	-	60,845	62,575	66,308	53,558	243,286	Indicator

Calls answered within 20 seconds	%	84	80	80	83.4	80.4	81.2	81.3	81.3	On Track
Calls completed at first contact	%	70	67.64	70	72.8	74.4	73.6	75.2	74	On Track
Customer requests received	No.	89,965	99,997	-	25,262	22,430	23,533	20,210	91,435	Watch
Customer requests actioned within agreed service standards	%	94	94.75	95	95.5	90.2	94.53	95	93.81	Watch
Customer satisfaction from Mystery Shopper Survey (overall City of Sydney result)	%	86.25	84	85	83	82	89	84	84.5	Watch

11 Business Activities

11.P.1 Parking Stations									
Major Projects		Completion Date	% Complete	Progress To Date		Status			
Goulburn Street Parking Station									
Upgrade Goulburn Street parking station		2014	50	Building works to improve safety, access and building code compliance are being completed. Art work proposals for the South Facade have been finalised and submitted for approval to RailCorp .		On Track			
				A number of long term design options for the North Facade were explored resulting in the Greening Goulburn Street Parking Station concept proposal. Development Application for Green Wall trials to some parts of the building's facade is being prepared.					
Major Programs									
Progress To Date									
Improve parking station performance									
Improve the utilisation of parking stations, particularly Goulburn Street. Improve Kings Cross Car Park facilities to provide better access to Kings Cross Village				A general downturn in occupancy and revenue across all city centre parking stations is evident. Kings Cross Car Park is also affected by the closure of the Bourbon & Beefsteak and the Swans Club. Marketing Plans have been prepared for both parking stations with a focus on competitive pricing strategies and a radio promotion for Goulburn Street was recently undertaken. Also, a survey of Goulburn Street car park customers is to be undertaken to ascertain satisfaction with the operation and management of the car park. A discount parking policy is nearing completion that will help clarify and address pricing anomalies and inconsistencies.		Watch			
Improve parking meter performance									
Improve parking meter performance through meter upgrades and improved credit card technology				A total of 350 MX and 232 Parkeon parking meters have now been upgraded with technology to improve payment processing and to block invalid card types. Tender documentation has been prepared for up to 200 new ticket machines to take advantage of upgraded technologies. From September 2012 Parking Services will also proceed in upgrading the GSM Duncan MX meters to EMV credit card security standards. This will allow live credit card transactions, improve battery life and reduce ticket jams. All new and upgraded meters will be compliant with new EMV credit card security standards by April 2014.		On Track			
Key Performance Indicators									
Key Performance Indicator		Unit	2009/10 Result	2010/11 Result	2011/12 Target	2011/12 Result		Comment	
Occupancy Rate of Goulburn Street Parking Station		%	-	-	75	74.89	70.9	70.5	69.3 71.4
Occupancy Rate of Kings Cross Parking Station		%	-	-	75	64.85	65.8	64.9	65.2 65.19