

statutory returns and financial statements 2009/10

city of Villages

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city of Villages

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from the ceo

The City is in a strong position financially. We are making progress carrying out our plan for a sustainable and connected city, forging ahead with extensive programs of city improvements and support for the community.

At 30 June 2010, the City's annual income was more than \$450 million, with an operating surplus of almost \$80 million, and our assets were valued at \$4.3 billion – an increase of \$113 million on last year.

Over the past 12 months, we've been revitalising the City by enlivening City Centre laneways, renewing parks, creating state-of-the-art playgrounds as well as drawing up plans for renewing Chinatown and the site of the former Harold Park paceway.

We continued work on the 200km bicycle network designed to reduce overall congestion and increase the number of people choosing cycling as a safe, sustainable and healthier transport option. The City has allocated more than \$70 million over four years to build the bicycle network.

We launched major education campaigns aimed at improving pedestrian safety and reducing cigarette butt litter, and we backed programs designed to improve the quality of life for the homeless and increase the supply of affordable housing.

We supported our community by providing \$4.7 million in grants and sponsorship for major festivals such as the Sydney Festival and Sydney Writers Festival, as well as for business support, community services, cultural projects, the environment, heritage projects and community celebrations and events.

We also managed major events in the city such as the New Year's Eve celebrations and the Chinese New Year Festival, and brought art to the streets with Art & About.

None of this would have been possible without the efforts of the City's talented and dedicated staff, and I congratulate them on a fantastic year.

It's a great time to be living in, working in, or visiting the City of Sydney. We have big plans for the coming year including finishing our renewal of Pitt Street Mall, starting the next phase of the 200km bicycle network and revitalising Oxford Street and Taylor Square.

I look forward to a productive and exciting 2010/11.

P.M. Borre

Monica Barone Chief Executive Officer

local government act

LOCAL GOVERNMENT ACT 1993 - S.428 (2)

FINANCIAL STATEMENTS - S.428 (2) (a)

The City of Sydney's audited financial reports for the 2009/10 financial year is presented on page 77 (see General Purpose Financial Statements and Special Purpose Financial Statements)

PERFORMANCE OF PRINCIPAL ACTIVITIES – S.428 (2) (b)

An assessment of Council's performance for the year 2009/10 is presented on page 162 (see 4th Quarter Performance Report – Corporate Plan)

STATE OF THE ENVIRONMENT REPORT – S.428 (2) (c)

The City of Sydney State of the Environment Report is published as a separate document, which is available to view at the City's website: www.cityofsydney.nsw.gov.au

public works

Condition of Public Works - S.428 (2) (d)

The City of Sydney property portfolio has an estimated reproduction value of \$2.38 billion. It includes properties that support the City's business operations and community services as well as commercial properties that provide an opportunity for investment and revenue.

The portfolio includes significant heritage buildings such as the Sydney Town Hall and notable buildings such as the Haymarket Library. A portion of the portfolio is managed under head lease arrangements, including the Queen Victoria Building and the State Theatre. The head leased Recital Hall in Angel Place is operated under a comprehensive management contract. The remainder of the estate, including the head leased Customs House at Circular Quay is directly managed by the City of Sydney.

The following table lists the City of Sydney Property Portfolio, along with reproduction values and assessed current condition for each asset.

| Property | Address | Reproduction Value (\$) | Current Condition |
|---|---|---|----------------------------------|
| 101–111 William St, Commercial | 101–111 William Street, Darlinghurst | 7,210,000 | Requires Major Reconstruction |
| 107 Redfern St Redfern | 107 Redfern Street, Redfern | 2,147,000 | Requires Major Reconstruction |
| 110–122 Oxford Street, commercial | 110–122 Oxford Street, Darlinghurst | 8,071,000 | Deterioration Evident |
| 113–115 William Street, commercial | 113–115 William Street, Darlinghurst | 2,021,000 | Requires Major Reconstruction |
| 1–5 Flinders Street | 1–5 Flinders Street, Darlinghurst | 3,274,000 | Deterioration Evident |
| 17 Albert Street, residence | 17 Albert Street, St Peters | 255,000 | Requires Major Reconstruction |
| 307 Pitt Street, commercial | 307 Pitt Street, Sydney | 35,435,000 | Superficial Deterioration |
| 309–313 Pitt Street (Grd and 1st Flr Stratum) | 309 Pitt St Sydney | 96,600 | Superficial Deterioration |
| 46–52 Mountain Street, commercial | 46–52 Mountain Street, Ultimo | 33,499,000 | Superficial Deterioration |
| 60 William Street Sydney, Community Room | 3/60–70 Lower Ground Flr Strata William Street, Sydney | 72,000 | Superficial Deterioration |
| 66–68 Kellett Street Potts Point, Annex | 66–68 Kellett Street, Potts Point | 66–68 Kellett Street, Potts Point 105,000 | |
| 7–12, 8–12 Springfield Avenue, residential | 7–12, 8–12 Springfield Avenue, Potts Point | 30,000 | Superficial Deterioration |
| 9 The Crescent, commercial | 9 The Crescent, Annandale | 589,000 | Requires Major Reconstruction |
| 90 Regent St Redfern | 90 Regent Street, Redfern | 806,000 | Asset Unserviceable |
| Abraham Mott Gymnasium | 2 Watson Road, Millers Point | 847,000 | Deterioration Evident |
| Abraham Mott Hall | 2 Watson Road, Millers Point | 836,000 | Deterioration Evident |
| Alexandria Baby Health Centre 12a Dadley Street, Alexandria (Now Home Care Service) | | 454,000 | Deterioration Evident |
| Alexandria Child Care Centre | 41 Henderson Road, Alexandria | 1,430,000 | Superficial Deterioration |
| Alexandria Town Hall | 73 Garden Street, Alexandria | 6,483,000 | Deterioration Evident |
| Andrew 'Boy' Charlton Pool | 1c Mrs Macquarie's Road, Sydney | 16,787,000 | Deterioration Evident |
| Beaconsfield Community Centre | 169 Victoria Street, Beaconsfield | 355,000 | Deterioration Evident |
| | | | |

| Property | Address | Reproduction Value (\$) | Current Condition |
|--|---|----------------------------|----------------------------------|
| Beehive Industries | 137–155 Palmer Street, East Sydney | 5,371,000 | Requires Major Reconstruction |
| Bellevue | 55 Leichhardt Street (Blackwattle Bay Park), Glebe | 1,403,000 | Deterioration Evident |
| Belmore Park Rotunda (plus Public Toilet closed) | 191 Hay Street (Belmore Park), Haymarket | 376,000 | Asset Unserviceable |
| Bicentennial Shelter | Bicentennial Park Federal Road (Bicentennial Park), Glebe | 390,000 | Superficial Deterioration |
| Booler Community Centre | 25–27 Lambert Street, Camperdown | 263,000 | Superficial Deterioration |
| Broughton Street Kindergarten | 80 Broughton Street, Glebe | 403,000 | Deterioration Evident |
| Bullecourt Lift (Ian Thorpe Aquatic Centre – 460–492 Harris Street) | 460 Harris Street, Pyrmont | 217,000 | Superficial Deterioration |
| Capitol Square (Watkins Terrace) | 730–742 George Street | 44,960,000 | Superficial Deterioration |
| Capitol Theatre | 3–21 Campbell Street, Sydney | 57,728,000 | Superficial Deterioration |
| Cares facility, Alexandria | 1a Harber Street, Alexandria | 356,000 | Deterioration Evident |
| Chifley Square Cafe | 1 Chifley Square (crn Phillip & Hunter Street), Sydney | 793,000 | Superficial Deterioration |
| City Recital Hall | 1 Angel Place, Sydney | 6,859,000 | Superficial Deterioration |
| Cliff Noble, Alexandria Activity Club | 24 Suttor Street, Alexandria | 735,000 | Deterioration Evident |
| Club Room (Cricket– Jubilee Pk) | Jubilee Park Federal Rd (Jubilee Park), Glebe | 89,000 | Asset Unserviceable |
| Commercial site – part old council chambers at rear of site | 140 Joynton Avenue, Zetland | 6,944,000 | Asset Unserviceable |
| Cook & Phillip Park Aquatic Centre (Restaurant and Café) | 2 College Street, Sydney | 66,464,000 | Deterioration Evident |
| Coronation Hotel | 5–7 Park Street, Sydney | 4,252,000 | Superficial Deterioration |
| Coronation Recreation Centre | 1003a Chalmers St (Prince Alfred Park sw crn), Surry Hills | 459,000 | Requires Major Reconstruction |
| Corporation Building | 181–187 Hay Street, Sydney | 4,112,000 | Superficial Deterioration |
| Customs House | 31 Alfred Street, Sydney | 97,012,000 | Superficial Deterioration |
| Depot, 10a Wattle Street | 10a Wattle Street, Ultimo | 754,000 | Deterioration Evident |
| Depot, Alexandria | 36 Gerard Street, Alexandria | 744,000 | Superficial Deterioration |
| Depot, Arthur McElhone Reserve | 1a Billyard Ave (Arthur McElhone Reserve), Elizabeth Bay | 86,000 | Deterioration Evident |
| Depot, Bay Street | 10–16 (Bay) + 329–367 (Wattle) Bay Street and Wattle Street, Ultimo | 20,600,000 | Deterioration Evident |
| Depot, Bourke Street (crn Plunkett St) | 75 Bourke Street (crn Plunkett St), Woolloomooloo | 3,147,000 | Deterioration Evident |
| Depot, Cleansing, Redfern | 11 Gibbon Street (corner Marian St), Redfern | 710,000 | Deterioration Evident |

| Property | Address | Reproduction Value (\$) | Current Condition | |
|---|---|----------------------------|----------------------------------|--|
| Depot, Cleansing, Surry Hills | eansing, Surry Hills 303–307 Riley Street, Surry Hills | | Requires Major Reconstruction | |
| Depot, Cumberland Street | eet 11 Cumberland Street, The Rocks | | Deterioration Evident | |
| Depot, Epsom Road | 94–104 Epsom Road, Zetland | 15,533,000 | Deterioration Evident | |
| Depot, Fig & Wattle Street | 14 to 26 Wattle Street (corner Fig St), Ultimo | 4,323,000 | Requires Major Reconstruction | |
| Depot, Longdown Street | 25 to 27 O'Connell Street, corner Longdown Street, Newtown | 257,000 | Deterioration Evident | |
| Depot, Mower Workshop | 11 Gibbons Street, Redfern | 368,000 | Requires Major Reconstruction | |
| Depot, Nursery | 38 Barwon Park Road, Alexandria | 2,522,000 | Deterioration Evident | |
| Depot, Oatley Road | 4 Oatley Road, Paddington | 152,000 | Deterioration Evident | |
| Depot, Prince Alfred Park | 1003 (Prince Alfred Park) Chalmers Street (Prince Alfred Park), Surry Hills | 287,000 | Asset Unserviceable | |
| Depot, Recycling | 25–29 Burrows Road, St Peters | 140,000 | Deterioration Evident | |
| Depot, Riley Street | 13–17 Riley Street, Woolloomooloo | 916,000 | Deterioration Evident | |
| Depot, Stoneyard | 197 (171–203) Euston Road, Alexandria | 2,232,000 | Deterioration Evident | |
| Depot, Turruwul Park (including toilets, tennis courts etc) | 115 Rothschild Ave near Hayes Rd (Turruwul Park), Newtown | 416,000 | Deterioration Evident | |
| Depot, Waterloo (Bourke St) | 956–960 Bourke Street, Waterloo | 2,888,000 | Deterioration Evident | |
| Depot, Wentworth Park | 1 Wentworth Park Road near Bridge Rd (Within viaduct), Ultimo | 150,000 | Deterioration Evident | |
| Doody Street Commercial Units (4) | 4 Doody Street, Alexandria | 3,980,000 | Deterioration Evident | |
| Elizabeth Street Bus Shelter | 110 Elizabeth St near Park St (Hyde Park Nth), Sydney | 258,000 | Requires Major Reconstruction | |
| Erskineville Oval Grandstand | 149 Mitchell Rd, Erskineville | 1,850,000 | Superficial Deterioration | |
| Erskineville Town Hall | 104 Erskineville Road, Erskineville | 2,764,000 | Deterioration Evident | |
| Exeloo at Joynton Park | 21 Gadigal Ave, Zetland | 102,000 | Deterioration Evident | |
| Fishmarket Light Rail Lift | 55 Miller Street | 1,750,000 | Superficial Deterioration | |
| Frances Newton Kindergarten | 222 Palmer Street, Darlinghurst | 1,016,000 | Requires Major Reconstruction | |
| Giba Park Lift (Mill St North to Pirrama Rd East) | 2 Point Street, Pyrmont | 212,000 | Superficial Deterioration | |
| Glebe Library, Benledi House | 186–194 Glebe Point Road, Glebe | 6,290,000 | Deterioration Evident | |
| Glebe Town Hall and Residents | 160 St Johns Road, Glebe | 10,291,000 | Requires Major Reconstruction | |
| Gordon Ibbett Activity Club | 75 to 77 Kellick Street, Waterloo | 754,000 | Deterioration Evident | |
| Goulburn Street Parking Station 101 Goulburn Street, Sydney | | 35,410,000 | Deterioration Evident | |

| Property | Address | Reproduction Value (\$) | Current Condition |
|---|---|----------------------------|----------------------------------|
| Grandstand, Jubilee Park | Jubilee Park Federal Road (Jubilee Park), Glebe | 272,000 | Deterioration Evident |
| Green Park Bandstand | 301 Victoria Street (Green Park), Darlinghurst | 558,000 | Requires Major Reconstruction |
| Harry Burland (Darlington) Activity Club | 132 Shepherd Street, Darlington | 695,000 | Deterioration Evident |
| Harry Burland Hall | 218–222 King Street, Newtown | 2,132,000 | Requires Major Reconstruction |
| Haymarket Library | 744 George Street, Sydney | 5,986,000 | Superficial Deterioration |
| Heffron Hall | 34–40 Burton Street (also known as 225–245 Palmer st), Darlinghurst | 1,856,000 | Deterioration Evident |
| Hilda Booler Child Care Centre | Jubilee Park Eglington Road, Glebe | 808,000 | Deterioration Evident |
| Huntley Street Commercial Units (9) | 4 Huntley Street, Alexandria | 5,720,000 | Deterioration Evident |
| lan Thorpe Aquatic Centre | lan Thorpe Aquatic Centre – 460–492 Harris Street | 42,545,000 | Superficial Deterioration |
| ncinerator | 53 Forsythe Street, Glebe | 1,704,000 | Superficial Deterioration |
| nternational Grammar School | 4–8 Kelly Street, Ultimo | 19,469,000 | Superficial Deterioration |
| James Cahill Kindergarten | 1–7 Raglan Street, Waterloo | 803,000 | Deterioration Evident |
| Jane Evans Day Care Centre | 8–10 Victoria Street, Newtown | 783,000 | Deterioration Evident |
| Joe Sargent Centre | 60 Prospect Street, Erskineville | 892,000 | Deterioration Evident |
| John J Carroll Kindergarten | 2–14 Phelps Street, Surry Hills | 655,000 | Deterioration Evident |
| Juanita Nielsen Community Centre | 31 Nicholson Street, Woolloomooloo | 4,699,000 | Deterioration Evident |
| Kent Street Tennis Centre | 96 to 108 Kent Street, Millers Point | 154,000 | Superficial Deterioration |
| King George V Recreation Centre | 15 Cumberland Street, The Rocks | 6,411,000 | Superficial Deterioration |
| Kings Cross Car Park | 9 Elizabeth Bay Road, Elizabeth Bay | 21,810,000 | Deterioration Evident |
| Kings Cross Neighbourhood Service Centre | 50–52 Darlinghurst Road, Potts Point | 10,395,000 | Deterioration Evident |
| Kings Cross Police Station | 1 to 7 Elizabeth Bay Road, Kings Cross | 4,547,000 | Deterioration Evident |
| Lance Kindergarten | 37 High Street, Millers Point | 1,180,000 | Deterioration Evident |
| Lois Barker Child Care centre | 232 (102 Wellington) Pitt Street (crn Wellington St), Waterloo | 829,000 | Deterioration Evident |
| Manning Building | 441 to 459 Pitt St (crn Campbell St), Sydney | 50,492,000 | Superficial Deterioration |
| Martin Place Café, Stage & Service Rooms | 2002 (from Pitt to Castlereagh Sts under ground) Martin Place, Sydney | 487,000 | Superficial Deterioration |
| Mary McDonald Activity Centre | 82 Bourke Street, Woolloomooloo | 967,000 | Deterioration Evident |

| Maybanke Recreation Centre 87–99 Harris Street, Pyrmont 879,000 Deterioration Evident McKee Street Child Care Centre 2–10 and 1–15 (on 2 blocks) (respectively), Ultimo 2,032,000 Superficial Deterioration Mary Ann and McKee Streets (respectively), Ultimo Superficial Deterioration Peters Millers Point Activity Centre 2 Watson Road, Millers Point 1,018,000 Deterioration Evident Millers Point Older Wornen's 87 Lower Fort Street, Millers Point 210,000 Deterioration Evident Network Mudgin-gal 231 Abercrombie Street, Redfern 268,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebo Point Road, Glebo 603,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebo Point Road, Millers Point 387,000 Requires Major Reconstruction Old Airraid Shelter 17a Albert Old Airraid Shelter 17a Albert 33,000 Asset Unserviceable Street Oxford Street (56–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident ParkThebuse 295–301 Pitt Street, Sydney 6,856,000 Superficial Deterioration ParkThebuse 295–301 Pitt Street, Sydney 6,856,000 Superficial Deterioration | Property | Address | Reproduction Value (\$) | Current Condition |
|---|--|--|----------------------------|----------------------------------|
| Mackee Street Child Care Centre 2–10 and 1–15 (on 2 blocks) May Ann and McKee Streets (respectively), Ultimo 2,032,000 Superficial Deterioration (respectively), Ultimo Meals on Wheels Centre Unit 7 8–10 Burrows Road, St Peters 719,500 Superficial Deterioration Evident Millers Point Older Women's 87 Lower Fort Street, Millers Point 210,000 Deterioration Evident Mudgin-gal 231 Abercrombie Street, Redfern 268,000 Deterioration Evident Newtown Town Hall, Library 8–10 Brown Street, Newtown 3,778,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebe Point Road, Glebe 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Ord Airraid Shelter 17a Albert 33,000 Asset Unserviceable Street 33,765,000 Deterioration Evident Oxford Street (66–78) 56–78 Oxford Street, Commercial Building 23,765,000 Deterioration Evident PACT Theatre & State Emergency Service Facility 82–106 Oxford Street, Service Facility 2,881,000 Deterioration Evident Park House 295–301 Pitt Street, Sydney 8,856,000 Superficial De | Maybanke Kindergarten | 99 Harris Street, Pyrmont | 972,000 | Deterioration Evident |
| Mary Ann and McKee Streets (respectively), Ultimo Meals on Wheels Centre Unit 7 8–10 Burrows Road, St Peters 719,500 Superficial Deterioration Peters Millers Point Activity Centre 2 Watson Road, Millers Point 1.018,000 Deterioration Evident Millers Point Older Women's 87 Lower Fort Street, Millers Point 210,000 Deterioration Evident Network 210,000 Deterioration Evident 200,000 Deterioration Evident Network 211 231 Abercrombie Street, Redfern 268,000 Deterioration Evident Network 314 (Rear) Glebe Point Road, Glebe 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Glebe 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert Old Air-raid Shelter 17a Albert 33,000 Asset Unserviceable Oxford Street (66–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident Commercial Building Darlinghurst 19,468,000 Deterioration Evident Paddington Town Hall 247 Oxford Street, Paddington 42,381,000 Deterioration Evident Park Children's Ce | Maybanke Recreation Centre | 87–99 Harris Street, Pyrmont | 879,000 | Deterioration Evident |
| Peters Millers Point Activity Centre 2 Watson Road, Millers Point 1,018,000 Deterioration Evident Millers Point Older Women's 87 Lower Fort Street, Millers Point 210,000 Deterioration Evident Mudgin-gal 231 Abercrombie Street, Redfern 268,000 Deterioration Evident Newtown Town Hall, Library 8–10 Brown Street, Newtown 3,778,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebo Point Road, Glebo 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert Old Air-raid Shelter 17a Albert 33,000 Asset Unserviceable Oxford Street (S6–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident Commercial Building 22–106 Oxford Street, SES on Same ste), Erskineville 2,881,000 Deterioration Evident PACT Theatre & State Emergency Service Facility 26–70 Oxford Street, Sedong 2,881,000 Deterioration Evident Paddington Town Hall 247 Oxford Street, Sydney 6,856,000 Superficial Deterioration Paddington Town | McKee Street Child Care Centre | Mary Ann and McKee Streets | 2,032,000 | Superficial Deterioration |
| Millers Point Older Women's Network 87 Lower Fort Street, Millers Point 210,000 Deterioration Evident Mudgin-gal 231 Abercombie Street, Redfern 268,000 Deterioration Evident Newtown Town Hall, Library 8–10 Brown Street, Newtown 3,778,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebe Point Road, Glebe 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert Old Air-raid Shelter 17a Albert 33,000 Asset Unserviceable Street Street Street 33,000 Deterioration Evident Oxford Street (56–78) Co-780 Oxford Street, Darlinghurst 23,765,000 Deterioration Evident Commercial Building 107–125 Railway Parade (SES on Service Facility 2,881,000 Deterioration Evident Park House 295–301 Pitt Street, Sydney 6,856,000 Superficial Deterioration Park House 295–301 Pitt Street, Sydney 2,386,000 Superficial Deterioration Phillip Park Children's Centre 2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney 1,34 | Meals on Wheels Centre | | 719,500 | Superficial Deterioration |
| Network Mudgin-gal 231 Abercrombie Street, Redfern 268,000 Deterioration Evident Newtown Town Hall, Library 8–10 Brown Street, Newtown 3,778,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebe Point Road, Glebe 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert Street 33,000 Asset Unserviceable Oxford Street (56–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident Commercial Building Darlinghurst 23,765,000 Deterioration Evident Oxford Street (82–106) 82–106 Oxford Street, Paddington 2,881,000 Deterioration Evident PACT Theatre & State Emergency 107–125 Railway Parade (SES on same site), Erskineville 2,881,000 Deterioration Evident Paddington Town Hall 247 Oxford Street, Sydney 6,856,000 Superficial Deterioration Park House 295–301 Pitt Street, Sydney 6,866,000 Superficial Deterioration Phillip Park Children's Centre 2–10 Yurong Parkway (DPs are on 1 Haig Ave | Millers Point Activity Centre | 2 Watson Road, Millers Point | 1,018,000 | Deterioration Evident |
| Newtown Town Hall, Library 8–10 Brown Street, Newtown 3,778,000 Deterioration Evident Nurses Quarters 184 (Rear) Glebe Point Road, Glebe 603,000 Deterioration Evident Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert 337,000 Asset Unserviceable Street Street Street 33,000 Deterioration Evident Oxford Street (56–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident Commercial Building 56–78 Oxford Street, Street 23,765,000 Deterioration Evident Commercial Building 107–125 Railway Parade (SES on same site), Erskineville 2,881,000 Deterioration Evident Paddington Town Hall 247 Oxford Street, Paddington 42,361,000 Deterioration Evident Park House 295–301 Pitt Street, Sydney 6,856,000 Superficial Deterioration Phillip Park Children's Centre 60–64 Pine st and 2 Beaumont st Pine Street Creative Arts Centre 60–64 Pine st and 2 Beaumont st Pine Street, Chippendale 1,984,000 Deterioration Evident Prince Alfred Park Klosk 2– | Millers Point Older Women's Network | 87 Lower Fort Street, Millers Point | 210,000 | Deterioration Evident |
| Nurses Quarters 184 (Rear) Glebe 603,000 Deterioration Evident Glebe Observatory Hill Rotunda Observatory Hill Watsons Rd, Millers Point 387,000 Requires Major Reconstruction Old Air-raid Shelter 17a Albert Sireet 387,000 Asset Unserviceable Street Street 33,000 Deterioration Evident Oxford Street (56–78) 56–78 Oxford Street, Darlinghurst 19,468,000 Deterioration Evident Commercial Building S2–106 Oxford Street, Darlinghurst 23,765,000 Deterioration Evident Cohord Street (82–106) 82–106 Oxford Street, Paddington Town Hall 247 Oxford Street, Paddington 2,881,000 Deterioration Evident Paddington Town Hall 247 Oxford Street, Paddington 42,361,000 Deterioration Evident Park House 295–301 Pitt Street, Sydney 6,856,000 Superficial Deterioration Phillip Park Children's Centre 2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney 1,343,000 Deterioration Evident Prines Street Creative Arts Centre 60–64 Pine st and 2 Beaumont st Pine Street, Chippendale 1,984,000 Deterioration Evident Prince Alfred Park Kiosk 2–10 Herbert Street | Mudgin-gal | 231 Abercrombie Street, Redfern | 268,000 | Deterioration Evident |
| GlebeObservatory Hill RotundaObservatory Hill Watsons Rd, Millers Point387,000Requires Major ReconstructionOld Air-raid Shelter 17a AlbertOld Air-raid Shelter 17a Albert33,000Asset UnserviceableStreetStreetS6-78S6-78 Oxford Street, Darlinghurst19,468,000Deterioration EvidentCommercial BuildingDarlinghurst23,765,000Deterioration EvidentPACT Theatre & State Emergency107-125 Railway Parade (SES on same site), Erskineville2,881,000Deterioration EvidentPACT Theatre & State Emergency107-125 Railway Parade (SES on same site), Erskineville2,881,000Deterioration EvidentPaddington Town Hall247 Oxford Street, Paddington42,361,000Deterioration EvidentPark House295-301 Pitt Street, Sydney6,856,000Superficial DeteriorationPeter Forsythe AuditoriumCormer Francis and Franklyn Streets1,343,000Deterioration EvidentPhillip Park Children's Centre2-10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney2,386,000Superficial DeteriorationPine Street Creative Arts Centre60-64 Pine st and 2 Beaumont st Pine Street, Chalmers Street, Surry Hills1,674,571Near PerfectPrince Alfred Park Klosk2-10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park ReoolPrince Alfred Park Chalmers Street, Surry Hills432,000Asset UnserviceablePublic Toillet, Alexandria ParkPrince Alfred Park Chalmers Street, Surry Hills432,000Deterioration Evident <td< td=""><td>Newtown Town Hall, Library</td><td>8–10 Brown Street, Newtown</td><td>3,778,000</td><td>Deterioration Evident</td></td<> | Newtown Town Hall, Library | 8–10 Brown Street, Newtown | 3,778,000 | Deterioration Evident |
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| Service Facilitysame site), ErskinevillePaddington Town Hall247 Oxford Street, Paddington42,361,000Deterioration EvidentPark House295–301 Pitt Street, Sydney6,856,000Superficial DeteriorationPeter Forsythe AuditoriumCorner Francis and Franklyn1,343,000Deterioration EvidentPhillip Park Children's Centre2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney2,386,000Superficial DeteriorationPine Street Creative Arts Centre60–64 Pine st and 2 Beaumont st Pine Street, Chippendale1,984,000Deterioration EvidentPirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers Street, Surry Hills3,753,000Asset UnserviceablePublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills432,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major Reconstruction | Oxford Street (82–106) Commercial Building | | 23,765,000 | Deterioration Evident |
| Park House295–301 Pitt Street, Sydney6,856,000Superficial DeteriorationPeter Forsythe AuditoriumCorner Francis and Franklyn Streets1,343,000Deterioration EvidentPhillip Park Children's Centre2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney2,386,000Superficial DeteriorationPine Street Creative Arts Centre60–64 Pine st and 2 Beaumont st Pine Street, Chippendale1,984,000Deterioration EvidentPirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers | PACT Theatre & State Emergency Service Facility | | | Deterioration Evident |
| Peter Forsythe AuditoriumCorner Francis and Franklyn Streets1,343,000Deterioration EvidentPhillip Park Children's Centre2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney2,386,000Superficial DeteriorationPine Street Creative Arts Centre60–64 Pine st and 2 Beaumont st Pine Street, Chippendale1,984,000Deterioration EvidentPirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers | Paddington Town Hall | 247 Oxford Street, Paddington | 42,361,000 | Deterioration Evident |
| StreetsPhillip Park Children's Centre2–10 Yurong Parkway (DPs are on 1 Haig Ave), Sydney2,386,000Superficial Deterioration 2,386,000Pine Street Creative Arts Centre60–64 Pine st and 2 Beaumont st Pine Street, Chippendale1,984,000Deterioration EvidentPirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers Street, Surry Hills3,753,000Asset UnserviceablePrince Alfred Park Tennis CourtsPrince Alfred Park Chalmers Street, Surry Hills432,000Requires Major ReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major Reconstruction | Park House | Park House 295–301 Pitt Street, Sydney | | Superficial Deterioration |
| 1 Haig Ave), SydneyPine Street Creative Arts Centre60–64 Pine st and 2 Beaumont st Pine Street, Chippendale1,984,000Deterioration EvidentPirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers Street, Surry Hills3,753,000Asset UnserviceablePrince Alfred Park Tennis CourtsPrince Alfred Park Chalmers Street, Surry Hills432,000Requires Major ReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major Requires Major | Peter Forsythe Auditorium | | 1,343,000 | Deterioration Evident |
| Pine Street, ChippendalePirrama Park Kiosk2–10 Herbert Street, Pyrmont1,674,571Near PerfectPrince Alfred Park PoolPrince Alfred park Chalmers Street, Surry Hills3,753,000Asset UnserviceablePrince Alfred Park Tennis CourtsPrince Alfred Park Chalmers Street, Surry Hills432,000Requires Major ReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major | Phillip Park Children's Centre | | 2,386,000 | Superficial Deterioration |
| Prince Alfred Park PoolPrince Alfred park Chalmers Street, Surry Hills3,753,000Asset UnserviceablePrince Alfred Park Tennis CourtsPrince Alfred Park Chalmers Street, Surry Hills432,000Requires Major ReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major | Pine Street Creative Arts Centre | | 1,984,000 | Deterioration Evident |
| Street, Surry HillsPrince Alfred Park Tennis CourtsPrince Alfred Park Chalmers Street, Surry Hills432,000 Requires Major ReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major | Pirrama Park Kiosk | 2–10 Herbert Street, Pyrmont | 1,674,571 | Near Perfect |
| Street, Surry HillsReconstructionPublic Toilet, Alexandria ParkPrince Alfred park Chalmers Street, Surry Hills863,000Deterioration EvidentPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major | Prince Alfred Park Pool | | 3,753,000 | Asset Unserviceable |
| Street, Surry HillsPublic toilet, Perry Park1b Maddox Street (crn Bourke Street), Alexandria243,000Deterioration EvidentPublic toilet, Walla Mulla Park161–171 Cathedral street, Wallamulla Park63,000Requires Major ReconstructionPublic Toilets (east) Jubilee Park2 (Jubilee Park) Federal Rd,165,000Requires Major | Prince Alfred Park Tennis Courts | | 432,000 | |
| Street), Alexandria Public toilet, Walla Mulla Park 161–171 Cathedral street, Wallamulla Park 63,000 Requires Major Reconstruction Public Toilets (east) Jubilee Park 2 (Jubilee Park) Federal Rd, 165,000 Requires Major | Public Toilet, Alexandria Park | | 863,000 | Deterioration Evident |
| Wallamulla Park Reconstruction Public Toilets (east) Jubilee Park 2 (Jubilee Park) Federal Rd, 165,000 Requires Major | Public toilet, Perry Park | | 243,000 | Deterioration Evident |
| | Public toilet, Walla Mulla Park | | 63,000 | Requires Major Reconstruction |
| | Public Toilets (east) Jubilee Park | | 165,000 | |

| Property | Address | Reproduction Value (\$) | Current Condition |
|--|---|----------------------------|----------------------------------|
| Public Toilets (west) Jubilee Park | 2 (Jubilee Park) Federal Rd, Glebe | 142,000 | Requires Major Reconstruction |
| Public Toilets George st., North | 23 George St (North), The Rocks | 635,000 | Asset Unserviceable |
| Public Toilets Prince Alfred Park (closed) | 1003 (Prince Alfred Park) Chalmers St, Surry Hills | 184,000 | Asset Unserviceable |
| Public Toilets within Viaduct Federal Park | 521 (Federal Park) Glebe Point Rd, Glebe | 142,000 | Requires Major Reconstruction |
| Public Toilets, Beare Park | 13 Esplanade, Elizabeth Bay | 165,000 | Superficial Deterioration |
| Public Toilets, Hickson Rd (closed) | 6030 Hickson Rd, Sydney | 49,000 | Asset Unserviceable |
| Public Toilets, Macquarie Place (former) | 36 (Macquarie Place Park) Bridge Street | 165,000 | Requires Major Reconstruction |
| Public Toilets, Martin Place | 2002 (from Pitt to Castlereagh Sts under ground) Martin Place, Sydney | 538,000 | Requires Major Reconstruction |
| Public Toilets, Pissoir | 5010 George St North, The Rocks | 44,000 | Requires Major Reconstruction |
| Public Toilets, Pyrmont Point Park | 22–24 (Pyrmont Point Park) Pirrama Road, Pyrmont | 61,000 | Requires Major Reconstruction |
| Public Toilets, Sussex St., (closed) | 18 (within Moreton Hotel Beer Garden Area) Sussex St, Sydney | 49,000 | Asset Unserviceable |
| Public Toilets, Watson Road | 1 Watson Rd, Millers Point | 121,000 | Requires Major Reconstruction |
| Public Toilets, Wattle Street (closed) | 123 Broadway (crn Wattle), Ultimo | 78,000 | Asset Unserviceable |
| Public Toilets, Wynyard Park (former) | Wynyard Park York St, Sydney | 165,000 | Asset Unserviceable |
| Pump House and public toilet (closed) Taylor Square | 136 (Taylor Square) Oxford st, Darlinghurst | 475,000 | Requires Major Reconstruction |
| Pyrmont Community Centre | 79a (entry off Mount Street) John Street, Pyrmont | 7,215,000 | Deterioration Evident |
| Queen Victoria Building incl carpark + tunnel | 429–481 George St Sydney | 870,014,000 | Deterioration Evident |
| Railway Square Interchange (incl. retail tenancies) | 1 Railway Square Subway (George, Lee and Broadway), Haymarket | 18,143,000 | Deterioration Evident |
| Redfern Community Centre | 27a Hugo Street, Redfern | 3,886,000 | Superficial Deterioration |
| Redfern Family Day Care Centre | 55 Pitt Street, Redfern | 1,048,000 | Deterioration Evident |
| Redfern Oval, (Oval & 51 Redfern Street, Redfern Grandstand) | | 7,049,000 | Near Perfect – New or Good |
| Redfern Town Hall | 73 Pitt Street, Redfern | 9,106,000 | Superficial Deterioration |
| Refreshment Cafe | Hyde Park South Elizabeth and Liverpool St, Sydney | 348,000 | Deterioration Evident |
| Reg Bartley Oval Grandstand and Depot, Rushcutters Bay | Rushcutters Bay Park Waratah St, Rushcutters Bay | 1,714,000 | Deterioration Evident |

| Property | Address | Reproduction Value (\$) | Current Condition |
|--|--|----------------------------|----------------------------------|
| Reginald Murphy Activity Club + Kings Cross Early Childhood Centre | 19 Greenknowe Street, Elizabeth Bay | 2,639,000 | Deterioration Evident |
| Residence Rushcutters Bay | Rushcutters Bay 5b Waratah st, Rushcutters Bay | | Requires Major Reconstruction |
| Residence Woolloomooloo | 234 Dowling St, Woolloomooloo | 570,000 | Deterioration Evident |
| Residences (7) Darlinghurst | 5–17 Norman St, Darlinghurst | 1,611,000 | Deterioration Evident |
| Retail shops (4) 106–112 Erskineville Rd | 106, 108, 110, 112 Erskineville Road, Erskinville | 462,000 | Requires Major Reconstruction |
| Rex Centre | 50–58 Macleay St, Elizabeth Bay | 4,260,000 | Deterioration Evident |
| Ron Williams Older Persons Activity Club | 5–11 Kepos Street, Redfern | 854,000 | Deterioration Evident |
| Roper Activity Club | 545 South Dowling Street, Surry Hills | 1,174,000 | Superficial Deterioration |
| Roseberry Depot | Dunning Avenue, Rosebery | 19,351,000 | Deterioration Evident |
| Rosebery Child Care Centre | 1 Harcourt Parade, Rosebery | 830,000 | Superficial Deterioration |
| Rosebery Community Centre | 78 Harcourt Parade, Rosebery | 454,000 | Deterioration Evident |
| Royal South Sydney Hospital (incl. WAVES, ESME Cahill, Community Centre etc) | 3 Joynton Avenue, Zetland | 7,071,000 | Requires Major Reconstruction |
| Rushcutters Bay Pre-school | Rushcutters Bay Park Waratah St, Rushcutters Bay | 1,377,000 | Deterioration Evident |
| Rushcutters Bay Tennis Court & Kiosk | 16b Waratah St, Rushcutters Bay | 187,000 | Requires Major Reconstruction |
| Small Building , Old Radio Shack, Dr Foley Park | 140 (Dr Foley Park) Glebe Point Rd, Glebe | 20,000 | Asset Unserviceable |
| South Sydney Youth Centre | Elizabeth & Allen Streets, Waterloo | 417,000 | Asset Unserviceable |
| St Helens Community Centre | 184 Glebe Point Road, Glebe | 2,887,000 | Deterioration Evident |
| St James Café | 110 (Hyde Park North) Elizabeth St, Sydney | 901,000 | Superficial Deterioration |
| St James Park Tennis Courts & Clubhouse | 3 Woolley Street, Glebe | 410,000 | Requires Major Reconstruction |
| Stockton House | 73–75 William St, Darlinghurst | 1,476,000 | Deterioration Evident |
| Sunbeam Kindergarten | 8 Lynne Street, Alexandria | 522,000 | Deterioration Evident |
| Surry Hills Child Care Centre | 443 Riley Street, Surry Hills | 1,533,000 | Deterioration Evident |
| Surry Hills Community Centre + Library | 28 (405 Crown street) Norton Street, Surry Hills | 17,410,990 | Near Perfect – New or Good |
| Sydney Park Pavilion | 1a Harber Street, Alexandria | 2,233,000 | Deterioration Evident |
| Sydney Town Hall (incl organ) | 483 George St, Sydney | 473,727,000 | Superficial Deterioration |
| Burton Street Tabernacle | Burton Street | 4,071,000 | Asset Unserviceable |
| Ted McDermott Tennis Centre and Public Toilets | 54 Queen Street (crn William Street) Beaconsfield Park, Beaconsfield | 323,000 | Deterioration Evident |

| Property | Address | Reproduction Value (\$) | Current Condition |
|---|---|----------------------------|----------------------------------|
| Thom's Pottery | 1a Clara Street, Erskineville | 360,000 | Deterioration Evident |
| Town Hall Arcade | 483 (Under Sydney Square adj. Town Hall) George St, Sydney | 2,832,000 | Superficial Deterioration |
| Town Hall House | 452–462 Kent Street, Sydney | 151,367,000 | Deterioration Evident |
| Ultimo Child Care Centre | 247–257 Bulwara Rd, Ultimo | 3,630,000 | Deterioration Evident |
| Ultimo Community Centre | 40 William Henry Street (bounded by Harris+Bulwarra), Ultimo | 18,166,000 | Deterioration Evident |
| Unit 1,4+5, 3–7 The Crescent, Annandale, commercial | 3 and 7 The Crescent, Annandale, | 5,306,000 | Asset Unserviceable |
| Viaduct Rooms, Jubilee Park | 521 (Jubilee Park) Glebe Point Rd, Glebe | 438,000 | Asset Unserviceable |
| Victoria Park Old Kiosk for Pool (Depot) | 2001 (Victoria Park) Parramatta Rd, Camperdown | 1,766,000 | Asset Unserviceable |
| Victoria Park Pool | 1001 (Victoria Park) City Rd, Camperdown | | |
| Waterloo Oval Grandstand, Depot and Public Toilets | 1B (Waterloo Oval) Elizabeth (corner Allen Sts), Waterloo | 539,000 | Requires Major Reconstruction |
| Waterloo Town Hall | 770 Elizabeth Street, Waterloo | 6,686,000 | Deterioration Evident |
| Wattle St. Lift (contained within an overpass) Wattle Street overpass leads Quarry Street Wentworth Par Road, Glebe | | 226,000 | Superficial Deterioration |
| Woolworths | 532–540 George Street, Sydney | 67,964,000 | Superficial Deterioration |
| Workshop 50 Glebe Street | 50 (crn Franklyn St) Glebe Street, Glebe | 48,000 | Asset Unserviceable |
| York Lane Subway | 5010 York Lane (to Wynyard Station Concourse), Sydney | 2,035,000 | Requires Major Reconstruction |

Asset Condition "Key" – as per NSW Local Government Asset Accounting Manual:

- 1 Near Perfect Ranges from New or Good
- 2 Superficial Deterioration Ranges from Generally Good to Fair
- 3 Deterioration Evident Ranges from Fair to Marginal
- 4 Requires Major Reconstruction Ranges from Poor to Critical
- 5 Asset Unserviceable Critical, Beyond Repair

City of Sydney Special Schedule 7 – Condition of Public Works as at 30 June 2010

| Asset Class | Asset Category | Depreciation Rate (%) | Depreciation Expense (\$) | Cost |
|-------------------------------|-----------------------------|-----------------------|------------------------------|------------|
| | References | per Note 1 | per Note 4 | per Note 9 |
| Buildings | Commercial | 0% – 4% | 5,900 | _ |
| | Community | 1% – 4.35% | 5,096 | _ |
| | Operational | 1% – 4% | 11,295 | _ |
| | Subtotal | | 22,291 | - |
| Public Roads | Sealed Roads | 1% – 5% | 4,402 | _ |
| | Sealed Roads Structure | 1% – 4% | 4,541 | _ |
| | Footpaths | 2% | 8,734 | _ |
| | Kerb & Gutter | 0.67% – 1% | 627 | _ |
| | Subtotal | | 18,305 | - |
| Drainage Works | Stormwater Drainage Network | 1% | 576 | - |
| | Subtotal | | 576 | - |
| Total Classes – All Assets | | | 41,172 | _ |

Notes:

1. Satisfactory refers to estimated cost to bring the asset to a satisfactory condition as deemed by Council. It does not include any planned enhancements to the existing asset.

2. Required Annual Maintenance is what should be spent to maintain assets in a satisfactory standard.

3. Current Annual Maintenance is what has been spent in the current year to maintain assets.

| Valuation | Accumulated Depreciation & Impairment | Carrying Amount (WDV) | Asset Condition # | Estimated Cost to bring to a Satisfactory Condition / Standard (1) | Required (2) Annual Mainten- ance | Current (3) Annual Mainten- ance |
|------------|---|-----------------------------|----------------------|---|--|---|
| per Note 9 | per Note 9 | per Note 9 | <<<<< | Local Govt. Act 19 | 993, Section 428 (| (2d) >>>> |
| 439,232 | 227,979 | 211,253 | 3 | 15,635 | 6,263 | 7,145 |
| 156,052 | 80,997 | 75,055 | 3 | 5,915 | 3,523 | 4,067 |
| 840,823 | 436,422 | 404,401 | 2 | 43,035 | 3,721 | 4,593 |
| 1,436,107 | 745,399 | 690,708 | | 64,585 | 13,507 | 15,805 |
| 158,024 | 60,246 | 97,778 | 3 | 9,562 | 5,777 | 5,022 |
| 297,242 | 107,654 | 189,588 | 3 | 1,500 | 1,500 | 391 |
| 294,557 | 108,874 | 185,683 | 3 | 5,521 | 4,707 | 7,883 |
| 198,458 | 68,998 | 129,460 | 3 | 238 | 1,077 | 552 |
| 948,281 | 345,772 | 602,509 | | 16,821 | 13,061 | 13,848 |
| 84,523 | 34,392 | 50,131 | 3 | 261 | 824 | 2,053 |
| 84,523 | 34,392 | 50,131 | | 261 | 824 | 2,053 |
| 2,468,911 | 1,125,563 | 1,343,348 | | 81,667 | 27,392 | 31,706 |

legal proceedings

Legal Proceedings: Expenses and Progress – S.428 (2) (e)

Expenses Incurred

During 2009/10, expenses incurred by the City of Sydney in relation to legal proceedings were as follows:

- Costs paid in respect of proceedings: **\$3,563,312.44**
- Costs received in respect of proceedings: \$152,005.83
- amounts paid in out-of-court settlements: \$1,150,000.00
- amounts received in out-of-court settlements: Nil

Enforcement

Enforcement includes civil or criminal enforcement proceedings by Council in the Land and Environment Court or Local Court. Generally such proceedings will arise from a failure to obtain or comply with development approval or a failure to comply with an order issued by Council. Some examples include unauthorised works or unauthorised uses of land or failure to comply with an order such as an order to upgrade fire safety. Council also initiates food safety prosecutions of unhealthy food premises.

When Council issues an order it may be challenged in the Land and Environment Court by the recipient.

Appeals against orders issued by Council

In 2009/10, 12 orders issued by Council were the subject of appeals to the Land and Environment Court. Six of these appeals were upheld by the Court on amended terms. Four appeals were discontinued. One appeal was dismissed. One appeal is yet to be finalised.

Civil Enforcement Proceedings

In 2009/10, Council started 22 civil enforcement proceedings in the Land and Environment Court seeking to either enforce a Council order or obtain a declaration from the Court that an unauthorised use cease or that unauthorised works be demolished. Of these the Court made orders in seven matters to enforce Council's Order. Five matters were discontinued once compliance with Council's order was achieved. Ten matters are yet to be finalised. No civil enforcement proceedings were dismissed by the Court.

Criminal Enforcement Proceedings

There were two matters in 2009/10 where after Council succeeded in taking civil enforcement proceedings in the Land and Environment Court, the Respondents failed to comply with the Court's orders. In both of those matters, Council started contempt proceedings which are not yet finalised.

In 2009/10, Council started 47 prosecutions in the Local Court. The majority of these prosecutions related to unhealthy food premises. In all 47 prosecutions, the Court found the offence proved and convicted and fined the defendants. One of these defendants appealed to the District Court of NSW against the severity of the fines. That appeal has not yet been finalised.

Enforcement of Penalty Notices

If the recipient of a penalty notice issued by a Council officer elects to dispute the matter in Court, proceedings will be commenced in the Local Court in Council's name by the NSW State Debt Recovery Office and Council will be informed. For matters other than parking penalty notices, Council's Legal & Governance Division will review the penalty notice, and if it appears to have been issued correctly, will continue the proceedings. If the penalty notice does not appear correct, Council will withdraw the proceedings. Local Court parking matters are dealt with by the Police Prosecutors and are not included in this report.

In 2009/10, Council was involved in 77 cases where the recipient of a penalty notice (not parking) disputed the offence. Twenty-seven cases were withdrawn by Council. In 35 cases the Court found the offence proved. One case was dismissed by the Local Court. Fourteen cases are yet to be finalised.

Planning

Planning determinations of Council may be the subject of an appeal to the Land and Environment Court. Planning appeals arise from either a deemed refusal after the prescribed number of days, a refusal of consent by Council for a desired use or works at premises, or an appeal against conditions imposed upon applicants as part of a development approval.

In 2009/10, 50 Planning Appeals were lodged in the Land and Environment Court against Council. Of these, 32 Appeals were finalised. Ten appeals were upheld by the Court in favour of the applicant. Eight appeals were upheld by the Court on the basis of either amended plans or amended conditions. Six appeals were subsequently discontinued by the applicants. Six appeals were dismissed in favour of Council. Eighteen appeals have not yet been finalised.

If an applicant is dissatisfied with the outcome of a Planning Appeal it has a limited right of Appeal to a Judge of the Land and Environment Court pursuant to s56A of the Land and Environment Court Act 1979. In 2009/10, three s56A Appeals were brought against Council. Each of these appeals was upheld in favour of Council. In one of these cases, a further appeal was lodged with the Court of Appeal and is yet to be finalised.

Representations at Local Court (Licensing)

Council's Lawyers continue to appear in the Local Court licensing jurisdiction if an applicant is seeking a liquor licence that is inconsistent with the premises' development consent. In 2009/10, Council was involved in one case which is not yet finalised.

Representations at Coronial Inquiries

Council's Lawyers represent Council where a coronial inquiry is held into a death in the local government area and Council's regulatory functions may be of interest to the coroner; for example if the person died due to a fault in the building or in a fire. In 2009/10, Council was involved in three coronial inquiries of which two were completed and one remains to be finalised.

Supreme Court Proceedings

Supreme Court proceedings can be brought by or against Council in a range of circumstances, for example building contract disputes or negligence claims. In 2009/10, Council was engaged in two proceedings of which one settled and one remains to be finalised.

Other

In 2009/10, Council was involved in three cases where the decision of Council was challenged by a third party in the Land and Environment Court. Only one of these cases was finalised in 2009/10. The Court upheld Council's decision.

The remaining two cases are yet to be finalised by the Land and Environment Court. An application for leave to appeal to the Court of Appeal in one of these cases was refused by the Court of Appeal.

In 2009/10, Council defended two sets of proceedings where costs were sought against Council. In both of these cases, the Court held that Council was not liable for payment of costs.

The summary of cases does not include cases relating to workers compensation, public liability and professional indemnity. There were 57 new public liability and professional indemnity claims during the period; 56 claims were finalised and there were 33 cases continuing as at 30 June 2010. There were 12 workers compensation cases during the period; six cases have been settled and six are continuing as at 30 June 2010.

council expenses

Mayoral & Councillor Fees, Expenses, Provision of Facilities – S.428 (2) (f)

The City of Sydney has in place a Councillors' Expenses Policy that governs the expenses paid and facilities provided to the Lord Mayor, Deputy Lord Mayor and Councillors in carrying out their civic duties.

In 2009/10, the cost of expenses incurred by and facilities provided to City Councillors was \$781,017.62. This includes domestic travel expenses such as accommodation and registration fees for seminars and conferences, as well as office administration such as postage, meals and refreshments. It also includes salaries and salary on-costs for Councillors' support staff and agency temporary staff, totalling \$614,085.44.

Annual fees were paid to the Lord Mayor and Councillors as required by the Local Government Act 1993 and

in accordance with the determination of the Local Government Remuneration Tribunal. A fee was also paid to the Deputy Lord Mayor. The Lord Mayor's annual fee (\$154,681.80 not including the amount paid to the Deputy Lord Mayor) was paid into the Lord Mayor's Salary Trust which issues grants to charitable organisations as approved by the Trust.

In 2009/10, the total amount paid in respect of Councillors' fees and the Deputy Lord Mayor's fee was \$325,467.72.

Senior Staff Remuneration Packages - S.428 (2) (g)

The City employed 10 Executive staff with the total amount paid in respect to this group being \$2,836,631.

Contracts Awarded by Council – S.428 (2) (h)

2009–2010 Organisations Providing Goods and Services Exceeding \$150,000

| Company Name | Goods and Services Type | Value (incl GST) | Number of Purchase orders/ Invoices |
|--------------------------------------|--|---------------------|--|
| Adtrans Hino Pty | Motor Vehicle Supply and Maintenance | \$263,537.74 | 31 |
| Able Concrete | Road Works | \$182,827.86 | 18 |
| Aecom Australia Pty Ltd | Design/Engineering Services | \$298,030.31 | 20 |
| Australia Post | Mailing Services | \$691,653.64 | 3 |
| Australian National Couriers* | Courier Services | \$161,982.17 | 37 |
| Ayers Management Pty Ltd | Agency Staff | \$561,492.27 | 13 |
| Barloworld Volkswagon | Motor Vehicle Supply & Maintenance | \$448,964.30 | 30 |
| BSB Brushes & Signs | Mechanical Brushes & Spare Parts | \$212,015.10 | 77 |
| Cabcharge Aust Pty Ltd | Transport Costs | \$288,480.39 | 13 |
| Cato Counsel Pty Ltd | Communications & Media Services | \$184,655.72 | 4 |
| City Ford | Motor Vehicle Supply & Maintenance | \$327,701.13 | 21 |
| Collins and Turner | Architectural Design Services | \$151,769.20 | 13 |
| Computer Systems (Australia) Pty Ltd | Software Licence | \$179,806.00 | 7 |
| Database Consultants Australia* | Manufacture Furniture/ Workstations | \$326,287.86 | 14 |
| Dell Australia Pty Ltd* | Computer Equipment | \$686,794.40 | 97 |
| Dial A Dump industries | Tipping Fees for waste services | \$210,785.90 | 7 |
| Dominelli Ford* | Motor Vehicle Supply & Maintenance | \$210,229.25 | 9 |
| Enigma Business Products | Printing/ Meter Reading Cost – Printers | \$411,744.37 | 138 |
| ESRI AUSTRALIA | Computer Software | \$189,050.28 | 9 |
| First Data International | Parking Meters Credit Card Transaction Processing Fee | \$187,216.46 | 26 |

| Company Name | Goods and Services Type | Value (incl GST) | Number of Purchase orders/ Invoices |
|--|--|---------------------|--|
| Globe Australia | Fertilizers/Herbicides | \$152,853.93 | 98 |
| Government Records Repository | Record Storage | \$475,451.49 | 12 |
| Holding Redlich Lawyers & Consultants | Legal Services | \$1,614,809.68 | 1 |
| Immex Green Square | Medical Services | \$162,931.63 | 1837 |
| Infor Global Solutions (ANZ) Pty Ltd | Software Licence | \$253,353.90 | 8 |
| International Art Services Pty Ltd | Packing, Relocating & Storage of Sydney Town Hall Collection | \$194,107.39 | 17 |
| International Conservation Services Pty Ltd | Conservation Works | \$341,258.56 | 28 |
| Judd Farris Property Recruitment | Recruitment Services | \$1,068,974.30 | 5 |
| Landcom Operating Account | Service Delivery Cost | \$608,366.36 | 6 |
| Management Group Services Pty Ltd | Traffic Management | \$182,164.40 | 81 |
| Marrickville Council | Watershed Program/Meals on Wheels | \$218,587.38 | 12 |
| Metropolitan Gardens | Turfing | \$583,156.50 | 125 |
| Mills Oakley Lawyers Pty Ltd | Legal Services | \$321,326.27 | 13 |
| Nanochem Pty Ltd | Leachate Treatment Plant Management | \$192,439.15 | 39 |
| NSW Department Of Housing | Provision of Outreach & Support | \$330,000.00 | 1 |
| Pioneer Road Services | Road Works | \$298,185.96 | 5 |
| P J Events Decorators Pty Ltd | Manufacture of Mobile Display Equipment | \$233,388.10 | 24 |
| Preston Rowe Paterson Pty Ltd | Property Valuation Services and Property Consultancy Services Panel – Consultancy | \$178,082.82 | 30 |
| Pulse Child Care Crew | Agency Staff | \$209,730.05 | 9 |
| QBE Insurance (Australia) Limited | Insurance | \$382,142.31 | 3 |
| Roads & Traffic Authority | 2009 NYE – Bridge Effect – Set up/ Rego Renewal | \$943,308.40 | 2 |
| Staff It Recruitment | Agency Staff | \$234,371.23 | 11 |
| State Debt Recovery Office | IPB Processing Fees | \$5,769,146.67 | 69 |
| Stillwell Trucks Pty Ltd* | Cab/Chassis Supply & Maintenance | \$348,499.02 | 10 |
| Sulo MGB Australia Pty Ltd | Mobile Garbage Bins | \$166,482.36 | 16 |
| Suttons City Holden Pty Ltd* | Motor Vehicle Supply & Maintenance | \$209,300.01 | 16 |
| Sydney City Toyota* | Motor Vehicle Supply & Maintenance | \$1,347,696.51 | 49 |
| Telstra* | Telephone Services | \$1,028,665.54 | 12 |
| The Shell Company of Australia | Fuel | \$1,277,756.40 | 46 |
| Triforce Pty Ltd | Computer Equipment | \$222,042.69 | 32 |
| Widnell | Quantity Surveying | \$166,465.87 | 13 |
| Wilde & Woollard Pacific | Quantity Surveying | \$163,463.96 | 14 |
| Yakka (NSW) Pty Ltd* | Clothing | \$193,391.43 | 44 |
| YWCA | Homeless Brokerage Program | \$611,820.00 | 1 |

*Jobs awarded through State Government contract.

NB: The value of goods and services given is based on purchase orders/Invoices listed for the 2009/2010 financial year. The number of orders/Invoices is given to indicate the number of jobs.

bushfire reduction

Bushfire Hazard Reduction – S428 (2) (i1) Nil Return

accessible services

Accessible services for people with diverse cultural and linguistic backgrounds – S.428 (2) (j)

In 2009/10 the City continued to build on our success and partnerships with many multicultural organisations and groups to celebrate the City's cultural diversity; engagement and support of emerging communities; capacity building through support of volunteering and funding support for multicultural initiatives; advocating for greater support and protection for international students to the State and Federal Governments and providing accessible information and services.

Nearly 700 members of the City's Over 55s Centres are people from diverse cultural and linguistic backgrounds.

The Meals on Wheels service had seven clients who identified as Aboriginal, 31 clients who were born in a non-English speaking country and 15 clients whose main language was a language other than English.

Both Ultimo Community Centre and the Ron Williams Over 55s Centre (Redfern) provide specific access and activities for Chinese speaking communities, such as dancing, Chinese Opera, and concerts, ping pong, English conversation groups, Chinese newspapers, ceramics, karaoke, Tai Chi, annual Moon Festival event, cooking and bi-lingual workers with translated information material. Several information sessions were provided in Chinese languages over the year, including presentations on fire safety, continence, and macular degeneration. A Chinese Carer Support Group meets regularly and attends monthly sessions involving massage, yoga and meditation.

Members of the Russian speaking community met at the Ron Williams' Over 55s Centre each month to eat lunch and play bingo, and enjoyed a special end of year bus trip. Members of the Spanish speaking community also attended a special end of year tour. The City started to provide a free meeting place for members of the former Spanish Club Seniors group

Over 55 Services continues to support access to services by Aboriginal and Torres Strait Islander communities. A group from the Aleena Home Care service goes to the Cliff Noble Over 55s Centre once a week to eat a meal and play bingo, and members of Aleena and Wyanga attend the annual Seniors Week, Carers Week and end of year events, with transport provided free. The unit also contributed to the annual NAIDOC Week festival in Woolloomooloo, providing masseurs at the Elders' tent, conducting a survey of Elders to identify service gaps, and staffing an information stall promoting services and programs for older people.

The Dancing in Harmony Seniors Week Ball was a joint celebration of Seniors Week and Harmony Week. Aboriginal and Torres Strait Islander, Spanish and Chinese performance groups provided a multicultural program of entertainment.

Celebrating Cultural Diversity

The City's Chinese New Year Celebration

The City of Sydney's 2010 Chinese New Year Festival, the biggest Lunar New Year celebration outside of Asia, was held from 12 – 28 February. The City of Sydney delivered key events including:

- Festival Launch approx 5000 audience
- Festival Markets at Belmore Park approx 20,000 audience across two days
- The Twilight Parade approx 100,000 audience
- Dragon Boat Races at Darling Harbour approx 200,000 across two days

The Festival Associated Events program was the largest to date including 65 events produced by 36 Associated Event partners. Events included Chinese Opera performances, tea appreciation workshops, photographic exhibitions and the Mulan Acrobatic Show by the visiting Chinese delegation from the Chongqing Municipality.

Chongqing Municipality was welcomed by the City as the 5th Chinese province to be included in the Twilight Parade. Chongqing Municipality also took part in the Festival Launch, Festival Markets, Associated Events program and in the Business Forum, meaning that more audiences than ever before were exposed to the culture of the visiting Chinese Province.

The 2010 Festival focus and profile was expanded to include other cultures that celebrate the Lunar New Year. Specifically, Twilight Parade participants included the Korean and the Vietnamese communities:

- The Korean community was represented by approximately 130 people including members of the Kang Hyunggook Taekwando Team. The group was led by the City supported Korean float, which was inspired by a Korean symbol of the New Year being the kite.
- The Vietnamese community was represented by approximately 100 people. The Community was accompanied by the City supported float, the Hoa Mai Tree. The float was inspired by a tree, which is traditionally decorated by the Vietnamese at New Year. Two members of the Vietnamese community wore traditional dress and rode on the float whilst members of the Dong Tam Vietnamese Cultural Group and Vietlish followed. Two groups were welcomed by City of Sydney light-boxes, making clear the connections between these communities and the Lunar New Year.

Primo Italiano 2010

The City of Sydney has produced the Festival for the past six years with about 20,000 people annually attending this event, celebrating Sydney's original Little Italy and exemplifying the City's City of Villages strategy. The event aimed to support local businesses, activate the precinct and showcase Italian produce, food and culture to a wider audience.

An addition to the 2010 event was the inclusion of a large screen to provide an outdoor cinema. Italian content was shown throughout the day including travel, music, food documentaries and short films. The Primo Bambini children's activity area included pizza-making workshops and Italian themed children's roving entertainment.

Restaurants in Stanley Street extended outdoor dining, while 32 handpicked vendors across the event site sold traditional Italian cuisine.

Living In Harmony Festival 2010

In 2010, the City in partnership with 25 community groups and organisations presented more than 14 free events, workshops and programs providing residents with the opportunity to experience and learn more about diverse cultures, people and significant cultural sites.

This year the City increased the engagement of ethnic media with two new strategies: designating an Ethnic Media Liaison Officer in the Marketing and Communication Unit and translating media releases into Chinese, Spanish, Korean, Arabic and Indonesian languages that were then sent to the relevant media outlets. These strategies proved effective in ensuring the ethnic media's coverage of the Living in Harmony Festival, gaining interest in the events from the public and resulting in 100 per cent positive media coverage. There was also a marked increase in the cultural diversity of people attending various Living in Harmony events this year, which may result from the concerted effort in promoting the Living in Harmony events to diverse cultural groups. Some of the highlight events for 2010 included:

Norooz, Persian New Year and Multicultural Extravaganza

The Norooz, Persian New Year and Multicultural Extravaganza was held in the newly renovated Sydney Town Hall on 22 March to launch the City's annual Living in Harmony Festival. More than 15 performance groups took part, with vibrant cultural performances and displays of information, and decorations to share in the celebration of Persian New Year and the customs of the New Year. Persian New Year coincided with Harmony Day this year with more than 30,000 people celebrating this festival in NSW. More than 12 community organisations, University of NSW and NSW Adult Migrant English Services were involved in the planning, organising and promotion of the event. The audience dance and sing along with the performers at the end of the event across cultural and language boundaries.

Media and Inclusion Forum

The Media and Inclusion Forum was a partnership project between the City of Sydney and Affinity Inter-Cultural Foundation, and was held on 22 March at Customs House. More than 100 community, religious leaders, academics and media representatives attended.

The event promoted robust discussion regarding the media's role in social inclusion and how as a community we can engage and educate media in overcoming stereotypes. The event allowed participants to engage in dialogue and advocacy with the media.

Glebe Community Mural

The Glebe Community Mural at the Peter Forsyth Auditorium was launched on 24 April by Councillor Black. It was a joint effort by more than 40 community volunteers including local residents, school children, young people, people with a disability, and residents from the local Elsie refuge, international students, Glebe library staff and police. The mural has transformed the auditorium from four concrete walls to a beautiful artwork that reflects local history and community aspirations.

Spanish Cultural Diversity Day

The inaugural Spanish Cultural Diversity Day was the closing event of the City's Living in Harmony Festival, held on 1 May at the newly opened Instituto Cervantes in Chippendale. More than 500 people attended, many of them local residents. Nearly 100 children joined in Spanish word bingo, and came away knowing more about Hispanic culture. There was 17th Century Spanish traditional card making, and drawing for women, men and children. An interactive demonstration and display of beautiful South American musical instruments accompanied by a photographic exhibition were popular with the audience. The event finale was a Rumba dance workshop with 70 people dancing to Latino beats.

Chinese Cultural Days

The Chinese Cultural Days held on April 7 and 8 at the Chinese Garden of Friendship, Darling Harbour were attended by more than 800 people from diverse cultural backgrounds. The Chinese Cultural Days were jointly presented by the City of Sydney and a number of Chinese organisations and groups including Chinese Garden of Friendship, Chinese Seniors Group Ultimo Community Centre, Chinese Cultural Friendship of Australia, Chinese Australian Services Society, Chinese Heritage Association of Australia Inc, Australian Chinese Community Association, Australian Chinese Painting Society, Chinese Parents Association – Children with Disabilities. Calligraphy workshops, Chinese painting demonstrations, Children's' Kung Fu workshops and musical parades were enjoyed by all who came along.

Multicultural Art Competition 2009

The Multicultural Art Competition is a City of Sydney initiative to showcase artworks highlighting the City's vision to support and build an inclusive community. On Saturday 17 October 2009, the City launched the second Multicultural Art Competition Exhibition at Customs House, Circular Quay attracting more than 150 people.

A total of 96 artworks were entered, from artists within the City of Sydney, metropolitan Sydney and as far away as Indonesia and Russia. The 10 finalists represented the diversity of the competition entrants; the 10 prizewinning artworks illustrated the artist's own stories and understanding of cultural diversity.

International Student Advocacy and Support

The City has advocated for the rights of international students through our participation in the NSW Ministerial Taskforce and our submission to the Federal government's Education Services for Overseas Students Act review.

Community safety is one of the major concerns for international students, and the City's Safe City Unit continues to work in collaboration with police and universities, TAFE and Vocational Education and Training colleges to develop and provide information to reduce the victimisation of students. International students are a priority group for safety events in 2010. In February, the Safe City Unit provided crime prevention information, including the City's Student Safe resource in community languages and the Important Community Safety Contacts, to local and international students at eight student orientation events including:

- Ultimo TAFE student safety events 9 and 22 February 2010
- UTS Official Welcome Ceremonies 15 and 19 February 2010
- UTS Sydney Orientation Day 24 February 2010
- University of Sydney Orientation Week 24, 25 and 26 February 2010

The Unit also coordinated Police attendance that allowed students to meet local Police, build recognition of their uniforms and learn about crime reporting procedures.

Fast-A-Thon 2009

On 9 September 2009, Affinity Intercultural Foundation in association with University Affinity Clubs, in partnership with the City of Sydney hosted Fast-a-thon 2009. Fasta-thon is an event that gives non-Muslim communities the opportunity to experience the Muslim practice of fasting and to improve cultural understanding of interfaith experiences during the month of Ramadan. Fast-a-thon participants were encouraged to fast for one day (9 September 2009) from food, drink or an everyday item to raise funds for UNICEF Australia. For each person who participated in the fast, \$10 or \$5 will be donated by local businesses, with all proceeds going to UNICEF Australia. More than 100 people came together to break the fast at the Iftar dinner [the dinner breaking the fast] enjoying the meal, entertainment and trivia.

Uts Infusion Multicultural Festival 2009

The City of Sydney in partnership with University of Technology, Sydney (UTS) hosted the In-fusion Multicultural Festival 2009 from 17-22 August. The Infusion festival brings together local students, international students and the local communities to celebrate the City's cultural diversity. It is a great way to promote cross-cultural understanding and appreciation between international students and the wider community. Local community groups taking part in the In-fusion Festival included the Spanish Salt and Pepper Group and representatives from the Australian Chinese Cultural Education Activity Centre, providing colourful performances and market stalls.

COMMUNITY CAPACITY BUILDING

Super V Multicultural Volunteer Program

The City's Super V Multicultural Volunteer program continues to engage volunteers from multicultural backgrounds to volunteer in the City's events and services, and helps them to build self-confidence and language skills. In return, the City benefits from their cultural connections and knowledge, helping us provide an inclusive and vibrant service. More than 200 volunteers were involved in planning, running and performing in the City's Living in Harmony Festival.

Grants and Sponsorships

During 2009/10, the City provided more than \$466,000 in accommodation grants to seven organisations to provide Cultural and Linguistic Diversity (CALD) services and information. The City's local and community services grant awarded more than \$120,000 to multicultural related projects, and many of those projects aim to support the City's small and emerging communities and engage volunteers.

Safety Seminars

The City's Social Policy & Community Support Unit, NSW Police and the Chinese Australian Settlement Service (CASS) recently delivered Five Safety Seminars from July to August to Chinese-speaking community groups across the City on the topics of women's safety, home safety, safety for seniors, crime prevention, and safety for school children.

The seminars emphasised maintaining an active role in safety by remaining alert and observant, by looking out for neighbours and by reporting crime.

The sessions clarified who to call when contacting the emergency services, the availability of interpreter services and how to make an anonymous crime report. CASS received a community grant from the City to help prepare the seminars.

The Safety Seminars were designed by CASS with help from City staff to promote interaction between the presenters and the participants. Participants were provided with copies of the City's Crime Prevention Factsheets in traditional Chinese on apartment, home, personal, transport and vehicle security and given the City's Important Community Safety Contacts fridge magnet. Trivia questions and prizes were used to break down barriers between attendees and representatives from NSW Police and the City.

ACCESSIBLE INFORMATION AND SERVICES

Translated Information

The City continues to promote our multilingual information including our Community Services Directory in 10 languages, Telephone Interpreter Service information card in 16 languages and multilingual welcome posters and language identification cards to schools, childcare and community health centres and community organisations.

Asylum Seeker and Refugee Access Project

This project provides free access to Council run swimming pools, libraries and the City's centre based meal services for refugees and asylum seekers living in the City of Sydney Local Government area. More than 100 tickets to swimming pools have been distributed to refugees and asylum seeker services. Many organisations have commended the City's leadership in this area.

GRANT ACKNOWLEDGEMENT

The City acknowledges the part funding support from the Department of Human Services through its Community Services Grant Program (CSGP) for the City's Multicultural Program.

work on private land

Work on Private Land - S.428 (2) (k)

Location: Western side of Pitt Street Mall (Sydney Arcade, Strand Arcade and Mid City Centre)
Nature of Works: paving between property boundary and building frontage matching new Pitt Street Mall paving
Cost: \$1,000
Area: 20 square metres

Location: Harris Street frontages Nature of Works: paving between property boundary and building frontage matching new Harris Street paving Cost: \$500 Area: 20 square metres

contributions and grants

Contributions/Grants to Organisations and Individuals – S.428 (2) (I)

City of Sydney Grants/Sponsorships Summary 09/10

| Annual Grants | |
|--------------------------------------|---------------------------------|
| Business Support Grants | \$242,200 |
| Community Services Grants | \$435,200 |
| Cultural Grants & Sponsorships | \$782,885 |
| Environment Grants | \$136,536 |
| Heritage Grants | \$144,457 |
| History Publications Grants | \$25,000 |
| Laneways Business Development Grants | \$60,000 |
| LAPS Grants | \$111,062 |
| Local Community Grants | \$332,316 |
| Major Festivals | \$2,420,000 |
| Quick Response | \$46,587 |
| | \$4,736,242 |
| Other Sponsorships | |
| City Engagement | \$95,000 |
| City Strategy and Design | \$213,095 |
| City Culture and Community | \$73,000 |
| | \$381,095 |
| VIK | |
| Accommodation Grants | \$2,233,683 |
| Street Banners | \$157,089 |
| Reduced Rate – Major Venues | \$247,361 |
| | |
| Reduced Rate – Community Venues | \$141,467 |
| Reduced Rate – Community Venues | \$141,467 \$2,779,600 |

Business Support

| Organisation in Application | \$ Amount Approved | |
|--|---------------------|--|
| Glebe Chamber of Commerce | \$45,000 | |
| Haymarket Chamber of Commerce In | c. \$22,000 | |
| Paddington Business Partnership Inc. | \$30,000 | |
| Pyrmont Ultimo Chamber of Commer- and Industries Inc. | ce \$50,000 | |
| Redfern Waterloo Chamber of Comm | erce Inc. \$20,700 | |
| Darlinghurst Business Support Partne | rship Inc. \$50,000 | |
| Walsh Bay Precinct Partnership Inc. | \$24,500 | |
| | \$242,200 | |

Community Services

| Organisation in Application \$ Amount Rec | ommended |
|---|-----------|
| Australian Red Cross Society – NSW Division | \$20,000 |
| Australian Theatre for Young People (ATYP) | \$10,000 |
| Centipede at Glebe School Inc. | \$45,000 |
| Easy Access Australia Publishing Pty Ltd | \$25,000 |
| Easy Access Australia Publishing Pty Ltd | \$5,000 |
| Indonesian Welfare Association Inc. | \$11,750 |
| JewishCare | \$22,800 |
| SDN Children's Services Inc. | \$10,000 |
| Surry Hills Neighbourhood Centre | \$3,000 |
| Sydney Korean Women's Association | \$5,500 |
| Tennis NSW | \$12,000 |
| The Centre for Volunteering (NSW) | \$15,000 |
| The Council to Homeless Persons | \$6,000 |
| The Fact Tree Youth Service | \$8,000 |
| The Festivalists Ltd | \$5,000 |
| Vibewire Youth Services | \$16,150 |
| Vision Australia | \$15,000 |
| Glebe Youth Service | \$150,000 |
| Sydney Peace Foundation | \$50,000 |
| | \$435,200 |

Cultural

Contributions and Grants

| Organisation in Application \$7 | n \$ Amount Recommended | |
|--|-------------------------|--|
| Asian Australian Artists Association Inc (Gallery 4A) | \$30,000 | |
| Brand X Productions t/a Queens | Street Studio \$10,000 | |
| Brand X Productions t/a Queens | Street Studio \$10,000 | |
| Co.As.It. (Italian Association of As | sistance) \$10,000 | |
| Critical Path | \$10,000 | |
| De Quincey Company Ltd | \$18,000 | |
| Glebe Chamber of Commerce Ind | c. \$15,000 | |
| Griffin Theatre Company | \$20,000 | |
| Historic Houses Trust | \$20,000 | |
| History Council of New South Wal | les Inc. \$10,000 | |
| Lagaw Kodo Mir Torres Strait Islar Resource and Culture Centre NS | • | |
| Millers Point Community Festival I | nc. \$15,000 | |
| New Mardi Gras | \$20,000 | |
| New Theatre | \$8,000 | |
| Newtown Entertainment Precinct Association Inc (NEPA) | \$50,000 | |
| Pabrik Productions | \$10,000 | |
| PACT | \$20,000 | |
| Powerhouse Museum (applying as Museum of Applied Arts and S | ciences) \$15,000 | |
| Pride History Group | \$7,000 | |
| Pyrmont Ultimo Chamber of Com | merce \$10,000 | |
| Rinse Out Inc. | \$25,000 | |
| Seymour Theatre Centre | \$15,000 | |
| St Barnabas Anglican Church – B | roadway \$12,000 | |
| Sydney Arts Management Adviso | ry Group Inc. \$7,500 | |
| Theatre of Image Ltd | \$10,000 | |
| University of Technology, Sydney | \$20,000 | |
| Walla Mulla Family and Communi | ty Support \$15,000 | |
| Synergy Percussion Ltd | \$10,000 | |
| Events NSW | \$175,000 | |
| Australian Museum | \$20,000 | |

| Milk Crate Theatre | \$7,500 |
|--|-----------|
| Queer Screen | \$10,000 |
| The Spastic Centre of New South Wales | \$10,000 |
| National AIDS Fundraising Ltd | \$20,000 |
| The Royal Australian Institute of Architects – NSW Chapter | \$15,000 |
| CarriageWorks | \$30,000 |
| Surry Hills Neighbourhood Centre | \$20,000 |
| Newtown Neighbourhood Centre | \$10,000 |
| UnitingCare Harris Community Centre | \$15,000 |
| Walla Mulla | \$10,000 |
| Babana Men's Group | \$3,000 |
| Alexandria Park Community School | \$2,210 |
| Glebe Community Development Project | \$3,000 |
| Tranby Aboriginal College | \$1,500 |
| | \$782,885 |

Environment

| Organisation in Application \$ Amount Rec | commended |
|---|-----------|
| Carriageworks | \$16,336 |
| Chippendale Fresh Food Co-operative Ltd | \$10,000 |
| Chippendale Fresh Food Co-operative Ltd | \$13,750 |
| Friends of the Earth Sydney – Permablitz | \$4,000 |
| Green Strata Network | \$25,700 |
| Nature Conservation Council of NSW | \$20,000 |
| Nature Conservation Council of NSW | \$10,000 |
| Piquant Publishing | \$3,500 |
| The Factory Community Centre Inc | \$8,250 |
| Total Environment Centre | \$25,000 |
| | \$136,536 |

| Heritage Project | \$ Amount approved |
|------------------------------------|--------------------|
| 2 Mary Street, Surry Hills | \$10,000 |
| 19 Devine Street, Erskineville | \$10,000 |
| 55 Erskineville Road, Erskineville | \$10,000 |
| 76 & 78 Bulwara Road, Pyrmont | \$8,000 |
| 13 Bourke Street, Woolloomooloo | \$655 |
| 13 Bourke Street, Woolloomooloo | \$6,726 |
| 17 Binning Street, Erskineville | \$9,750 |
| 150 Rochford Street, Erskineville | \$9,306 |
| 262 Bulwara Road, Ultimo | \$10,000 |
| Cnr Abercrombie & Broadway, Broad | way \$5,000 |
| 18 Clara Street, Erskineville | \$10,000 |
| 10c Challis Ave, Potts Point | \$5,245 |
| 99 Quarry Street, Ultimo | \$5,318 |
| 2 York Street, Sydney | \$10,000 |
| 212 St Johns Road, Forest Lodge | \$6,587 |
| 27 William Street, Redfern | \$4,650 |
| 134 Belmont Street, Alexandria | \$3,220 |
| 149 St Johns Road, Glebe | \$10,000 |
| 112 Mallet Street, Camperdown | \$10,000 |
| | \$144,457 |
| History Publication | |
| Applicant \$ Amo | ount Recommended |
| Lyn Collingwood | \$5,000 |
| Keith Vincent Smith | \$10,000 |
| Deborah Beck | \$10,000 |
| | \$25,000 |
| Laneways | |
| Grant Applicant | \$ Amount Approved |
| Scudooda Pty Ltd t/as Grasshopper | \$30,000 |
| Berta Restaurant and Bar Pty Ltd | \$30,000 |
| | \$60,000 |

| Laps Organisation in Application \$7 | Amount Approved |
|---|-----------------|
| Glebe Community Gardens | \$2,300 |
| Glebe Public School | \$1,250 |
| Darlinghurst Public School | \$2,000 |
| Gardeners Road Public School | \$2,600 |
| Forest Lodge After School Care Association (FLASCA) | \$1,289 |
| Local Learning, Employment and Enterprise Residents Action Group | \$2,000 |
| The Luncheon Club | \$4,978 |
| Greg Hewish Community Garden Group | o \$3,005 |
| Darlington Public School S&C Garden Sub-Committee | \$5,105 |
| James Street Reserve Community Garden Committee | \$8, 000 |
| Moore Theological College Student Uni | on \$300 |
| The Childrens Kitchen Garden | \$7,556 |
| Spanish Community Care Association | \$2,000 |
| The Food Distribution Network Inc | \$2,092 |
| Serial Space Gallery | \$2,600 |
| Harbour City Bears Inc | \$3,400 |
| Forest Lodge and Glebe Coordination (| Group \$3,620 |
| Erskineville Public School Parents & Citizens Association | \$3,808 |
| Tribal Warrior Association | \$8,580 |
| Older Womens Network NSW Theatre | Group \$5,099 |
| Surry Hills Public Tenants Association | \$10,000 |
| The Alexandria Seniors Writing Group | \$5,300 |
| The Rationalist Association of NSW | \$1,500 |
| Newtown 2042 Project Group | \$5,000 |
| Redfern Community Working Group | \$10,000 |
| Blacktown Outdoors Group | \$3,605 |
| Surry Hills Neighbourhood Centre | \$3,800 |
| Inner West Side Story Project Group | \$4,115 |
| Community Photography Group | \$4,160 |
| | \$111,062 |

Contributions and Grants Local Community Grants

| Organisation in Application \$ Amount Appro | | proved |
|---|--------------|---------|
| 350.org | | \$5,000 |
| Accessible Arts | | \$3,100 |
| ACON | | \$2,000 |
| Alexandria Rovers JRLFC Inc. | | \$2,000 |
| Alfalfa House Community Food Coop | perative Ltd | \$2,500 |
| Animal Liberation (NSW) | | \$5,000 |
| Auspicious Projects Inc. | | \$5,000 |
| Australian Art Fair Foundation | | \$5,000 |
| Australian Centre for Photography | | \$5,000 |
| Australian Chinese Community Assor of NSW | ciation | \$5,000 |
| Australian Chinese Performing Artists | 'Association | \$1,000 |
| Biodynamics Sydney Inc. | | \$2,000 |
| Bundanon Trust | | \$5,000 |
| Capoeira Angola Cultural Centre Aus | tralia | \$3,380 |
| Chinese Australian Services Society | | \$3,900 |
| Chinese Parents Assoc. – Children with Disabilities | | \$2,500 |
| Chinese Parents Association – Childr Disabilities Inc. | en with | \$4,030 |
| Chinese Youth League of Australia | | \$2,000 |
| Company B | | \$3,000 |
| Concerned Older Women (COW) – G | ilebe | \$2,000 |
| Connect Redfern | | \$4,000 |
| Connect Redfern | | \$5,000 |
| Crown Street Public School – School Community Group | | \$2,000 |
| Culture at Work | | \$2,000 |
| Darlington Public School | | \$5,000 |
| Designing Out Crime Research Cent University of Technology | ſe, | \$3,000 |
| Edge Productions | | \$5,000 |

| Environmental Defenders Office | \$2,500 |
|--|---------|
| Forest Lodge After School Care Association Incorporated | \$1,500 |
| Gamarada Learning Centre | \$2,500 |
| Garden Games | \$2,000 |
| Glebe Area Tenant's Group | \$1,500 |
| Glebe Community Action Group | \$3,993 |
| Glebe Police & Community Youth Club (PCYC) | \$4,800 |
| Glebe Schools Community Centre | \$2,000 |
| Glebe Schools Community Centre | \$3,500 |
| Gondwana Choirs | \$5,000 |
| Harbour City Bears Inc. | \$3,500 |
| Indonesian Welfare Association Inc. | \$3,800 |
| JewishCare | \$2,500 |
| Life for Kids | \$5,000 |
| Match Box Projects | \$5,000 |
| Mental Health Association (NSW) | \$2,000 |
| Millers Point Community Festival Inc. | \$4,000 |
| Mission Australia | \$5,000 |
| Mission Australia – Creative Youth Initiatives | \$2,500 |
| Monkey Baa Theatre for Young People Ltd | \$3,500 |
| Moogahlin Performing Arts | \$5,000 |
| Moving Forward Together Assoc. | \$500 |
| Museums & Galleries NSW | \$4,950 |
| Musica Viva Australia | \$3,000 |
| Nature Conservation Council of NSW | \$1,500 |
| Newtown Flicks | \$4,600 |
| Object – Australian Centre for Craft and Design | \$5,000 |
| Older Women's Network Sydney | \$500 |
| OzHarvest Food Rescue | \$2,200 |
| Performance Space Ltd | \$5,000 |

| Poets Union Inc. | \$5,000 |
|--|---------|
| Prince of Wales Hospital Foundation Ltd | \$2,000 |
| Reconciliation Unity Network Inc. | \$1,000 |
| Refugee Council of Australia | \$2,500 |
| Relationships Australia | \$2,200 |
| Royal Prince Alfred Hospital Museum and Archives | \$5,000 |
| Screen Producers Association of Australia | \$5,000 |
| South Sydney Community Aid Co-op LTD | \$5,000 |
| South Sydney Community Aid Multicultural Neighbourhood Centre | \$1,000 |
| South Sydney Community Aid Multicultural Neighbourhood Centre | \$1,000 |
| South Sydney PCYC | \$3,000 |
| South Sydney Youth Services | \$5,000 |
| Spanish Community Care Assoc. | \$5,000 |
| Storytelling Guild of Australia (NSW) Inc. | \$2,000 |
| Surry Hills Neighbourhood Centre | \$3,500 |
| Sydney City Farm & Sustainable Living Centre | \$4,235 |
| Sydney Food Fairness Alliance | \$5,000 |
| Sydney Gay & Lesbian Choir | \$2,000 |
| Sydney International Women's Day Collective | \$3,000 |
| Sydney Maritime Museum | \$1,100 |
| Sydney Secondary College | \$4,000 |
| The Benevolent Society | \$5,000 |
| The Coloured Digger Program | \$1,000 |
| The Festivalists | \$2,500 |
| The Festivalists | \$2,500 |
| The Gender Centre | \$4,628 |
| The Marmalade Foundation Ltd | \$5,000 |
| The Returned and Services League of Australia | \$2,000 |
| The South West Waterloo Precinct Community | \$1,200 |
| Uniting Care Harris Community Centre | \$4,900 |

| University of Sydney Glebe Community Development Project | \$5,000 |
|---|-----------|
| Urban Dance Centre | \$4,000 |
| Vision Australia | \$3,000 |
| World Car Free Day Australia | \$3,000 |
| YMCA of Sydney | \$3,500 |
| YMCA of Sydney Youth and Community Services Inc. | \$5,000 |
| YMCA of Sydney Youth and Community Services Inc. | \$5,000 |
| Acceptance Sydney for Gay and Lesbian Catholics Inc. | \$1,800 |
| Glebe Area Tenants Group | \$3,000 |
| The Mustard Seed Uniting Church Ultimo | \$3,000 |
| UCA The Wayside Chapel | \$5,000 |
| UnitingCare Harris Community Centre | \$2,000 |
| | \$332,316 |

Major Festivals

| Organisation | 2009/2010 |
|------------------------------|-------------|
| Sydney Festival | \$500,000 |
| Sydney Festival | \$1,000,000 |
| Sydney Writers Festival | \$280,000 |
| Sydney Film Festival | \$100,000 |
| Australia Day Council of NSW | \$120,000 |
| New Mardi Gras | \$150,000 |
| Biennale of Sydney | \$220,000 |
| Gadigal Information Service | \$50,000 |
| | \$2,420,000 |

Contributions and Grants

| Quick Response | |
|--|--------------------|
| Applicant/Organisation | Amount Approved |
| Pyrmont Chamber of Commerce | \$1,000.00 |
| East Coast Theatre Company | \$1,000.00 |
| Hector Kaulima | \$250.00 |
| Lisa Fairfull | \$250.00 |
| Graeme Bacon | \$250.00 |
| Conexion Event Management Pty Ltd | \$1,000.00 |
| Pyrmont Action Inc. | \$610.00 |
| Sydney Coastal Council Group Inc. | \$800.00 |
| lan Ong | \$250.00 |
| NG Art Gallery & Mission Restaurant Ba | ar \$1,000.00 |
| Seamus McAlary | \$250.00 |
| Catholic Community Services | \$1,000.00 |
| Tranby Aboriginal College | \$1,000.00 |
| Theresa Pheeney | \$500.00 |
| St Vincent's Hospital Alcohol & Drug Se | ervices \$1,000.00 |
| Newtown Public School Outside of Sch Hours Care | ool \$450.00 |
| Rise Up Productions | \$1,000.00 |
| Salvation Army Streetlevel Mission | \$1,000.00 |
| Museum of Contemporary Art | \$1,000.00 |
| Kinchela Boys Home Aboriginal Corp. | \$1,000.00 |
| Vaso Radulovic (For Miroslav Michael F | adulovic) \$300.00 |
| Vaso Radulovic (For Dejan Danny Radu | llovic) \$300.00 |
| Alexandria Park Community School | \$213.00 |
| Aboriginal Education Council NSW Inc. | \$1,000.00 |
| Kings Cross Rotary | \$640.00 |
| Wyanga Aboriginal Aged Care Program | n \$1,000.00 |
| Leichhardt Marrickville Domestic Violence Liaison Committee | \$500.00 |
| Public Libraries NSW Metropolitan Association (PLM) | \$1,000.00 |
| Babana Aboriginal Men's Group Inc. | \$1,000.00 |
| Billy McPherson | \$780.00 |
| Chinese Parents Association – Children with Disabilities Inc. | \$1,000.00 |
| Australian Chinese Community Association of NSW Inc. (ACCA) | \$1,000.00 |

| Tai Chi Tao | \$1,000.00 |
|---|------------|
| Lions Club of Sydney Central Inc. | \$1,000.00 |
| Chungshan Society of Australia | \$1,000.00 |
| Soul Xpress – University of Sydney Hip Hop Society | \$1,000.00 |
| Sydney China Film Festival | \$1,000.00 |
| Australian Yau Kung Mun Chinese Martial Arts Association Inc. | \$1,000.00 |
| Australia Guang Zhou Association | \$1,000.00 |
| Mikella Gon | \$763.64 |
| Macquarie Dance Academy (MDA) | \$1,000.00 |
| Australian Shanghai Cultural Festival Expo Promotion Week Inc. | \$1,000.00 |
| Dong Tam Association Inc. | \$1,000.00 |
| Women's Federation for World Peace | \$1,000.00 |
| Koori Kids | \$450.00 |
| Ultimo Public School | \$1,000.00 |
| University of New South Wales, Faculty of the Built Environment | \$1,000.00 |
| Darlinghurst Public School | \$1,000.00 |
| Asylum Seekers Centre of NSW | \$449.00 |
| Kathy Anthony (for Phoebe Anthony Van Biene & Chana Anthony Van Biene) | \$500.00 |
| At The Vanishing Point Gallery – Contemporary Art Gallery | \$1,000.00 |
| The Salvation Army Streetlevel Mission | \$500.00 |
| Glebe Youth Service | \$380.00 |
| Food for the Future Fair (Michael Mobbs) | \$979.00 |
| Wentworth Park Games Organising Committee | \$822.00 |
| Australian South Sea Islanders (Port Jackson) Limited | \$1,000.00 |
| Pacific Dragons | \$500.00 |
| Sydney Spectres Gay Basketball Group | \$900.00 |
| Imperial Nesting | \$1,000.00 |
| \$ | 46,586.64 |

OTHER GRANTS

| Organisation | Cash Amount | VIK |
|--|---------------|-----------|
| Pedestrian Council of NSW | \$10,000 | |
| Nature Conservation Council | \$3,000 | |
| NSW Department of Premier and Cabinet Community Engagement and Events Divisior | n \$50,000 | |
| Australian Employers' Network on Disability | \$10,000 | |
| | \$73,000 | |
| Organisation | Cash Amount | VIK |
| FBi 94.5FM | \$20,000 | |
| WWF-Australia | \$35,000 | |
| Bicycle NSW | \$40,000 | |
| | \$95,000 | |
| Organisation | Cash Amount | VIK |
| South Sydney Community Transp | oort \$84,095 | |
| National Architecture Conference | \$5,000 | |
| The Warren Centre for Advanced Engineering Ltd | | \$12,000 |
| NSW Department of Environmen and Climate Change | t \$5,000 | |
| Total Environment Centre | \$15,000 | |
| Green Building Council of Austra | lia \$20,000 | \$15,000 |
| Responsible Investment Association of Australasia | \$5,000 | |
| Vogue Australia | | \$50,000 |
| IMG | \$7,000 | \$43,000 |
| Newtheatricals | \$7,000 | \$93,000 |
| Newtown Precinct | \$40,000 | |
| Department of State and Regional Development | \$25,000 | |
| | \$213,095 | \$213,000 |

VALUE IN KIND

| Venue Hire Waiver – Major Venues | |
|--|--------------|
| Organisation | VIK Value \$ |
| Sydney Food Fairness Alliance | \$3,340.91 |
| Global Poverty Project | \$2,839.77 |
| Australian Graphic Design Assoc. | \$3,340.91 |
| Cancer Council NSW | \$1,704.55 |
| Glenmore Road Public School | \$2,181.82 |
| UTS – SEAM Symposium | \$5,454.55 |
| Sydney World Masters Game Organising Committee | \$3,340.91 |
| The Australian Institute of Architects | \$3,409.09 |
| University of Technology Sydney | \$2,045.45 |
| Centre for Policy Development | \$3,340.91 |
| Social Alchemy | \$3,340.91 |
| Sydney Youth Orchestra Association | \$2,237.22 |
| Peter Pan Opportunity Committee Ltd | \$3,045.46 |
| Paddington Society | \$1,236.36 |
| Safe Climate Australia | \$3,340.91 |
| Altoparlente Ltd | \$8,890.91 |
| Sydney Youth Writing Competition | \$3,340.91 |
| X Media Lab | \$6,136.36 |
| ACON | \$2,181.82 |
| Paddington Public School | \$2,386.36 |
| Nature Conservation Council of NSW | \$1,193.18 |
| Chinese Heritage Association of Australia | \$4,772.73 |
| Sydney Secondary College | \$7,272.73 |
| New Mardi Gras | \$2,909.09 |
| Australian Art Fair Foundation – Art Month Sydney | \$6,681.82 |
| Ironwood Chamber Ensemble | \$835.23 |
| Musicoz | \$7,272.73 |
| University of New South Wales (International) | \$6,363.64 |
| Organ Historical Trust of Australia | \$4,327.27 |
| Union Aid Abroad (Apheda) | \$12,727.27 |
| Institution of Surveyors | \$3,977.27 |
| Jessie Street National Women's Library | \$918.20 |
| | |

| SBS Youth Orchestra | \$4,772.73 |
|--|-------------|
| Australian Housing and Urban | |
| Research Institute | \$1,704.55 |
| Goethe-Institut | \$2,181.82 |
| Greek Festival of Sydney | \$1,800.00 |
| National Liaison Committee for International Students | \$3,636.36 |
| Sydney University of Sydney U3A | \$2,727.27 |
| Sydney Film Festival | \$1,704.55 |
| Fair Trade Association of Australia and New Zealand – NSW Group | \$1,590.91 |
| The Indigenous Literacy Project | \$12,727.27 |
| Paddington Business Partnership | \$2,050.00 |
| Sydney Writers' Festival | \$38,181.82 |
| Sydney Gay & Lesbian Choir | \$2,909.09 |
| Sydney Youth Orchestra | \$1,491.47 |
| Greek Festival of Sydney | \$2,130.68 |
| Barnardos Peter Pan Auxiliary | \$3,045.45 |
| The Warren Centre for Advanced Engineering | \$2,236.59 |
| Bobby Goldsmith Foundation | \$3,414.77 |
| The Centre for Volunteering | \$15,909.09 |
| Museum and Galleries NSW | \$3,340.91 |
| Project Futures | \$4,545.45 |
| The Aurora Group | \$5,872.73 |
| OzHarvest Food Rescue | \$3,000.00 |
| \$ | 247,360.76 |

Venue Hire Waiver - Community Venues

| venue Hire waiver – Community venues | |
|--|--------------|
| Organisation | VIK Value \$ |
| 2011 Residents Association | \$225.00 |
| Aboriginal Medical Service – Line | \$3,263.00 |
| AL-Anon Family Group | \$435.00 |
| Alcoholics Anonymous | \$1,131.00 |
| ANODE | \$3,982.75 |
| Ausdance | \$1,590.00 |
| Australian Artists Association Inc. | \$17,710.00 |
| Australian Theatre of the Deaf | \$616.50 |
| Broadway Book Club | \$370.50 |
| Camp Quality | \$2,136.00 |
| Coalition of Glebe Groups (COGG) | \$156.00 |
| Crystal Set Choir | \$107.50 |
| Darling House | \$130.00 |
| Dirtyfeet Collective | \$12,070.00 |
| Eternity Christian Church – Changemakers | \$5,029.00 |
| Glebe Community Development Project | \$3,490.50 |
| Glebe Public School | \$217.50 |
| Hepatitis NSW | \$120.00 |
| Hopestreet Urban Compassion | \$608.00 |
| Japan Karate Association | \$2,042.50 |
| Jewish Care | \$1,137.00 |
| Kings Cross Youth @ Risk Project | \$252.00 |
| Leichhardt Women's Health Centre | \$3,668.00 |
| Milk Crate Theatre | \$350.00 |
| Millers Point Festival | \$130.00 |
| MS Support Group | \$234.00 |
| Narcotics Anonymous | \$4,368.00 |
| Newtown Junior Australian Football Club | \$240.00 |
| Older Women'S Network Wednesday | \$9,862.50 |
| PACT Theatre | \$293.00 |
| Physical Disabilty Council NSw | \$559.50 |
| RAAF Association NSW Division | \$168.00 |
| Recreation & Peer Support | \$876.00 |
| | |

| Redfern Legal Centre – Volunteer | \$576.00 |
|--|----------------|
| Sahaja Yoga | \$1,040.00 |
| Save the Children Inner City Mobile Play bus | \$351.00 |
| South Sydney Physical Culture Club | \$2,964.00 |
| South Sydney Community Aid | \$11,410.00 |
| STARTTS (NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors) | \$1,805.00 |
| Team Sydney/ Gay Lesbian Martial Arts | \$10,767.00 |
| The Watershed Sustainability Resource Cent | tre \$2,212.00 |
| Women in Film & Television | \$156.00 |
| World Wide Knit in Public | \$130.00 |
| Australian Art Fair Foundation | \$75.00 |
| Chinese Parents Association – Children with Disabilities | \$128.00 |
| Sydney U3A | \$1,344.00 |
| Sydney U3A – Inner West Region | \$756.00 |
| St James Ethics Centre | \$29,230.50 |
| Al-Anon Family Group | \$954.00 |
| | \$141,467.25 |

Banner Hire Waiver

| Organisation | Amount Foregone |
|--|------------------|
| Object: Australian Centre for Craft & D | esign \$6,180.00 |
| Museum of Applied Arts and Sciences | \$7,800.00 |
| Cancer Council NSW | \$4,590.00 |
| Oxfam Australia | \$1,200.00 |
| Alzheimer's Australia NSW (ALZNSW) | \$2,355.00 |
| National Breast Cancer Foundation | \$570.00 |
| Historic Houses Trust | \$3,090.00 |
| NSW Department of Premier and Cabinet Community Engagement & Events Division | \$24,795.00 |
| Sydney Festival | \$8,865.00 |
| Art Gallery of NSW | \$11,085.00 |
| Caritas Australia | \$1,590.00 |
| Alliance Francaise de Sydney | \$14,610.00 |
| Historic Houses Trust | \$3,060.00 |
| Museum of Contemporary Art | \$5,460.00 |
| New Mardi Gras | \$5,625.00 |
| Older Women's Network Sydney | \$4,950.00 |
| Australian Art Fair Foundation | \$3,825.00 |
| State Library of New South Wales | \$4,815.00 |
| Sydney Conservatorium of Music | \$5,775.00 |
| Earth Hour Australia | \$8,064.00 |
| Art Gallery of NSW | \$10,875.00 |
| State Library of New South Wales | \$2,010.00 |
| Goethe-Institut | \$7,605.00 |
| Royal Hospital for Women Foundation | \$2,340.00 |
| Sydney Writers' Festival | \$2,775.00 |
| Company B | \$1,950.00 |
| Gondwana Choirs | \$1,230.00 |
| | \$157,089.00 |
| | |

Contributions and Grants Accommodation Grants Program

| Organisation | AGP Value \$ |
|---|---------------|
| Alleena Home Care | \$32,044 |
| Asia Australia Artist Association (Gallery 4A) | \$55,534 |
| Australian Guild of Screen Composers | \$1,650 |
| Australian Screen Editors Guild | \$1,650 |
| Beehive Industries | \$165,771 |
| Carter Evans Day Centre | \$11,209 |
| CatholicCare – Alive Program | \$2,100 |
| Common Equity NSW LTd | \$30,749 |
| Darlinghurst Theatre Company | \$43,794 |
| East Coast Theatre Company | \$16,022 |
| East Sydney Community-based High School | l \$66,625 |
| Eastern Sydney Respite and Recreation | \$21,363 |
| Eastside Radio | \$14,207 |
| Emergency Architects Australia | \$32,044 |
| Firstdraft | \$11,667 |
| Gay & Lesbian Rights Lobby | \$7,189 |
| Glebe Community Development Project | \$15,102 |
| Glebe Music Project | \$10,068 |
| Glebe Urban Research Project | \$14,663 |
| Inner City Legal Centre | \$32,044 |
| Inner Sydney Regional Council for Social Development | \$54,659 |
| Jessie Street Women's Library | \$118,318 |
| Kings Cross Community and Information Ce | ntre \$64,089 |
| KU Children's Services: Frances Newton Pre-School | \$22,149 |
| KU Children's Services: James Cahill Pre-School | \$75,512 |
| KU Children's Services: John J Carroll Pre-School | \$19,703 |
| KU Children's Services: Lance Pre-School and Child Care Centre | \$99,699 |
| KU Children's Services: Maybanke Pre-Scho | ol \$7,221 |
| KU Children's Services: Phillip Park Children's Centre | \$101,415 |
| KU Children's Services: Rushcutters Bay Pre-School | \$24,889 |
| KU Children's Services: Sunbeam Kindergarten | \$100,683 |
| KU Children's Services: Ultimo Child Care Centre | \$25,171 |

| Leichhardt Community Transport Group | \$1,866 |
|--|---|
| Luncheon Club | \$31,111 |
| Magic Pudding Childcare Centre | \$11,643 |
| Mandala Community Counselling Services | \$5,341 |
| Metro Screen | \$18,706 |
| Mudgin-gal Aboriginal Corporation/ Women's Refuge | \$18,158 |
| Older Women's Network | \$30,205 |
| PACT Centre for Emerging Artists | \$56,900 |
| Physical Disability Council of NSW | \$2,270 |
| Poets Union Inc (Abn 39-802500-356) | \$838 |
| Positive Life NSW Previously PLWHA) | \$5,341 |
| PRIDE History Group | \$8,012 |
| Radio for the Print Handicapped | \$19,342 |
| Recreation and Peer Support | \$1,762 |
| Redfern Legal Centre | \$30,946 |
| Rosebery Child Care Centre | \$21,363 |
| SDN Children's Services: Lois Barker Childcare Centre | \$74,770 |
| SDN Children's Services: Pyrmont Childcare Centre | \$53,407 |
| | |
| SDN Children's Services: Surry Hills Childcare Centre | \$128,177 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): | |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre | \$128,177 \$10,370 \$26,703 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre | \$10,370 \$26,703 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN | \$10,370 \$26,703 C \$16,020 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre | \$10,370 \$26,703 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. | \$10,370 \$26,703 C \$16,020 \$8,012 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Youth Services | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services The Protective Behaviours Consultancy Group | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 \$16,022 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services The Protective Behaviours Consultancy Group The Women's Library | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 \$16,022 \$37,385 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services The Protective Behaviours Consultancy Group The Women's Library Tom Bass Sculpture Studio School | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 \$16,022 \$37,385 \$22,679 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services The Protective Behaviours Consultancy Group The Women's Library Tom Bass Sculpture Studio School Vibewire Youth Services | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 \$16,022 \$37,385 \$22,679 \$73,702 |
| Surry Hills Childcare Centre SESIAH (South Eastern Sydney and Illawarra Area Health Service): Kings Cross Early Child Health Centre South East Neighbourhood Centre South Sydney Community Aid Cooperative MN South Sydney Heritage Society Inc. South Sydney Heritage Society Inc. South Sydney Youth Services SSWAHS: Glebe Early Child Health Centre Surry Hills Neighbourhood Centre & Occasional Care Centre Sydney Gay & Lesbian Choir Sydney Multicultural Community Services The Protective Behaviours Consultancy Group The Women's Library Tom Bass Sculpture Studio School Vibewire Youth Services Walla Mulla Family & Community Support | \$10,370 \$26,703 C \$16,020 \$8,012 \$8,309 \$11,215 \$80,111 \$20,137 \$2,498 \$16,022 \$37,385 \$22,679 \$73,702 \$45,410 |

human resources

Human Resource Activities - S.428 (2) (m)

As at 30 June 2010, the City employed 1667 staff* including 47 temporary staff, and an additional 33 casual staff (full time equivalent).

During 2009/10 the City experienced an average staff turnover of 7.5 per cent. The City continued its focus on managing attendance behaviour with an average of 8.3 days sick leave taken per employee.

The City demonstrated its strong commitment to safety, health and wellbeing for staff. During 2009/10 the City redeveloped its safety management system (SMS). In March 2010 the OHS Corporate Management Plan was endorsed which includes the following objectives and targets to ensure a safe workplace for staff, contractors and visitors:

- The implementation of the SMS across all business units
- Ensure all staff are aware of their OHS responsibilities through induction and refresher training
- Ensure all business units have key staff trained with the competence to undertake risk assessments in the workplace and,
- Risks associated with workplace violence have been identified, assessed and controls put in place.

*The number of actual staff employed reported as FTE

The City continued with an active program of training and development and spent \$1.13m on the learning needs of staff in 2009/10. Priorities for training included cultural respect, disability awareness and diversity training, Occupational Health & Safety, business planning, and contract management training.

In 2009/10 the City also expanded its Higher Education program and increased the focus on leadership and manager development. A new policy training program was also implemented via a new online platform.

equal employment

Equal Employment Opportunity (EEO) Activities – S.428 (2) (n)

EEO has become integral to effective people management in the City of Sydney through policy change and review.

Objectives of the Management Plan include:

- Maintain employment policies and practices that are consistent with anti-discrimination legislation and ensure fair and equitable access to jobs, conditions of employment, promotions, training and development opportunities.
- 2. Gain the commitment of all staff and Councillors to an equitable working environment that is free from unlawful discrimination and harassment.
- 3. Seek to employ a range of staff at all levels that reflects the social composition and diversity of the community.

Strategies to achieve these objectives include:

- 1. Actively incorporate EEO principles into all policies and practices affecting City of Sydney staff.
- Integrate EEO principles into training and development activities and implement specialist EEO training initiatives.
- Communicate and promote the principles and practices of EEO in the City of Sydney.
- 4. Implement initiatives and special programs to assist the recruitment of EEO groups.

In 2009/10 training was delivered in the areas of cultural awareness, Aboriginal cultural respect and disability awareness.

External Bodies Exercising Delegated Functions – S.428 (2) (o)

Nil return

Controlling Interest in Companies – S.428 (2) (p) Nil return

partnerships

Partnerships, Cooperatives and Other Joint Ventures – S.428 (2) (q)

The Food Regulation Partnership

The City of Sydney has a partnership with the NSW Food Authority.

The partnership's objectives are:

- Safer food for consumers reduce the impact of foodborne illness caused by the retail food sector
- Strengthen the food safety response capacity of NSW State and local government agencies
- Better use of local and State government resources, including avoiding duplication of food regulation services

The City of Sydney is proud to partner with the NSW Food Authority. These types of partnerships will maintain consistencies in food regulation across the state, requires increased level of reporting and provides training for staff monitoring and enforcing food safety.

Wentworth Park Sporting Complex Trust

Council is a member of the Wentworth Park Sporting Complex Trust. The Trust is made up of representatives of the Department of Lands, Department of Racing and Gaming, Greyhound Racing NSW, the Greyhound Breeders, Owners and Trainers Association, the local community and Council. The Trust makes decisions on the management and operation of the sporting complex and its relationship to the adjoining residents and parkland. Key outcomes for the City have been the joint Wattle Street Upgrade project, upgraded changerooms for the sportsfields, opening of the light rail viaduct arches, the proposed northern boundary improvements between the park and the sporting complex, and improved public access through the sporting complex.

Homelessness Outreach

The City continues to partner Housing NSW to jointly fund an Assertive Homelessness Outreach and Support Service for rough sleepers. This service, Way2Home, is provided by Neami, a non government organisation service provider. The Federal Government has also provided funding towards the inclusion of a Health Outreach Team within the Way2Home Service which will be operated by St Vincents Hospital in partnership with Neami.

The City has an MOU with Housing NSW to work collaboratively with residents and the community to significantly improve the amenity, safety, health and well-being of residents living in and around public housing areas.

Street Safety Camera Program (NSW Police)

The Memoranda of Understanding (MOU) was signed in 1998, with no expiry date. The MOU relates to the operation of the City's Street Camera Safety Program, including working together to develop, implement, monitor and evaluate the Program and act in accordance with the Code of Practice, Protocols and Standard Operating Procedures. Once the review of the current Street Safety Camera Program has been completed, a new MOU will be required.

Block Grant – Regional Roads Maintenance (RTA)

The MOU is an annual agreement and provides funding from the Roads and Traffic Authority (RTA) to the City for a range of civil maintenance functions, such as maintenance of traffic and parking signage and maintenance of regional roads.

Emergency signs (Railcorp, RTA, and NSW Police)

The MOU was signed in 2007 with no expiry date to enable Variable Message Signs (VMS) and public address systems to be installed on the Smartpoles owned by the City. A maximum of 13 VMS can be installed on Smartpoles and a maximum of 49 public address systems at traffic signal intersections.

Green Square Town Centre

The City has established a deed of agreement with Landcom for the implementation of the Public Domain and Infrastructure in the Green Square Town Centre. The Cooperative agreement outlines the roles of both parties, the structure and process for working together, funding to be provided by both parties and services to be provided by Landcom.

Frasers Broadway (Former CUB Site)

The City has established a cooperative deed of agreement with Frasers Property in relation to the development of the former Carlton and United Brewery, Chippendale. The key components of the agreement, and the relative voluntary planning agreement with the Minister for Planning, include commitment to precinct water and energy saving initiatives, Council ownership of primary roads, an increase in the contribution for the community facilities, the option of monetary contributions to Council for road crossings, Council approval of management plans, a fast-tracked completion date for a public park and extended maintenance periods for Council roads.

Redfern Community Centre

The City of Sydney and Redfern Police Command signed an MOU in August 2009, the purpose of which is to improve the levels of understanding and cooperation between the Police and the Redfern Community Centre, and to allow each to pursue their activities with respect and consideration for each other.

The MOU aims to bring consistency and agreed standards to the work of the Police when they are required to visit the centre in relation to their duties, and in return makes clear the expected responses of the staff of the centre.

Events NSW

The MOU between the City and Events NSW was signed May 2009 and is currently operational. It was developed following a Resolution of Council on 8 December 2008.

It is valid for a three year period (1 January 2009 – 31 December 2011). It may be amended in writing, by joint agreement of the parties. The continuance of the MOU beyond the first year is subject to review by both parties and report to the Council and ENSW board.

The purpose of the MOU is to set out a formal relationship and standard processes between ENSW and CoS. The parties agree to work in a cooperative and consultative manner and improve coordination between the parties over development, production and or sponsorship of events for Sydney.

The Watershed Sustainability Resource Centre

The Watershed Sustainability Resource Centre is located at 218 King Street, Newtown.

The Watershed is a partnership between the City of Sydney and Marrickville Council. The partnership is part of an ongoing commitment to support sustainable environments. Both Councils in June 2009 committed to a further five year partnership for The Watershed.

The Watershed was originally funded by the NSW Stormwater Trust with a focus on stormwater pollution and water conservation, and has since expanded its focus to embrace innovative and practical solutions for sustainability.

The Watershed's staff and volunteers offer a professional advisory and referral service, to advise on simple cost-effective ideas, to support more sustainable ways of living. Included are a wide range of environmental initiatives, including worm farming and composting, grey water reuse, rainwater tanks, energy and water efficiency, recycling, natural cleaning, sustainable housing, and permaculture.

CitySwitch Green Office Collaboration Agreement (DECCW)

The Collaboration Agreement is between the CitySwitch NSW partnering councils which include the City of Sydney, North Sydney Council, Parramatta City Council and Willoughby City Council, and the NSW Department of Environment, Climate Change and Water (DECCW). The initial term of the Agreement is from 1 January 2010 to 1 January 2012, with an option to extend it for a further 12 months subject to suitable outcomes and availability of DECCW funding. The purpose of the Agreement is to facilitate Local Councils and DECCW working together to promote business participation in, and environmental outcomes from, the CitySwitch Green Office program and DECCW's Sustainability Advantage program. The main objective is to ensure an integrated offering of NSW State and Local Government environmental programs to NSW businesses.

Cooks River Sustainability Initiative (Our River)

The City of Sydney is working in partnership with seven other councils in the Cooks River catchment to build capacity of Council staff and the community in planning for catchment management with the view to develop best practice water conservation and stormwater quality improvement. The project team is working with communities, businesses and councils for long term improvement of the Catchment.

Cities as Water Supply Catchments – Research Partnership

The City of Sydney is one of the industry partners of a five year research program led by Monash University and supported by National Water Commission. The vision presented in the research program is to harness the potential of storm water to overcome water shortages, reduce urban temperatures, and improve waterways health and the landscape of Australian cities

Watering to Purpose – Developing Irrigation Benchmarks

In partnership with University of Western Sydney, the City of Sydney is developing scientifically validated irrigation benchmarks for its parks and playing fields that will allow the Council to maintain more amenities with less water.

The Social Housing Sustainability Partnership (SAVE)

The Social Housing Sustainability Partnership, now known as SAVE for "Sustainability Values Everyone" is a \$1.75 million, three year Urban Sustainability Project funded by the NSW Environmental Trust to work in partnership with Housing NSW, City of Sydney, City of Canterbury, Marrickville and Randwick City Councils. It aims to bring greener choices within reach of social housing tenants, low income, culturally and linguistically diverse communities and Aboriginal residents.

Smart Business Live Green

The City of Sydney is one of 14 councils partnering Sydney Water in a Council Partnership Pilot program, based on Sydney Water's Every Drop Counts Business Program targeting small to medium businesses. The sustainability program offers free assessments to identify opportunities to save water and money and help in their implementation. The program also includes help in waste avoidance and recycling strategies and a referral to NSW Government energy efficiency programs.

Public Housing MOU (Housing NSW)

The City of Sydney and Housing NSW signed an MOU in August 2009 to work collaboratively with residents and the community to significantly improve the amenity, safety, health and wellbeing of residents living in and around public housing areas. Staff from the two organisations meet monthly to discuss and resolve issues of interest to Housing residents and their local communities. These have included bed bugs, cleansing, safety, pet education, recycling, community events, the Camperdown Project (Common Ground), cycle paths and urban planning for Woolloomooloo.

local government general

LOCAL GOVERNMENT (GENERAL) REGULATION 2005

rates and charges

Clause 132

Details of Written Rates & Charges Rates and Charges Written Off 2009/10

| Total | \$201,243.27 |
|---|--------------|
| South Sydney Council Deferred Pensioners Written-off | \$191,661.58 |
| Postponed Rates Written-off | \$ 9,581.69 |

council overseas visits

CLAUSE 217 (1)

(a) Overseas Visits Undertaken by Councillors and Others Representing Council

Councillors and Staff

Between 14 and 17 December 2009, the Lord Mayor, accompanied by the Chief Executive Officer, the Lord Mayor Chief of Staff, the Lord Mayor Policy Manager and the Sustainability Director travelled to Copenhagen, Denmark to represent the City of Sydney and Australia at the Climate Summit for Mayors during the UN Climate Change Conference. The summit aimed to put the vital role of city-based action on global warming at the top of the international climate change agenda. The Summit program involved meeting UN delegates, exchange of information on climate change action in participating cities and site visits to sustainable infrastructure projects in and around Denmark. The knowledge gained from the summit will be used to implement the City of Sydney's comprehensive program of initiatives to cut greenhouse gas emissions, support partnerships with the Federal and State Government on sustainable cities' policy and reinforce relationships and sharing with the C40 and the International Council for Local Environmental Initiatives (ICLEI).

Expenses for airfares, accommodation and incidentals were met by the City of Sydney.

From 11 to 14 November 2009, the Protocol Manager formed part of a delegation with Councillor Phillip Black and Councillor Robert Kok that travelled to Guangzhou, China for the Sister Cities Conference and United Cities and Local Governments World Council. The Protocol Manager assisted the Deputy Lord Mayor and Councillor at VIP meetings and functions aimed at strengthening our relationship with Guangzhou, one of the City of Sydney's major Sister Cities.

Expenses for airfares, accommodation and incidentals were met by the City of Sydney.

In January 2010, the Senior Program Manager – Events accompanied Councillor Robert Kok and the Lord Mayor's Communications Manager, who led a media delegation to Chongqing, China, after being invited by the Municipality of Chongqing to visit their city from 25 January to 1 February 2010.

The delegation discussed Chongqing's participation in Sydney's Chinese New Year Festival held in February 2010. This visit provided an important opportunity to promote the Chinese New Year Festival through Sydney media, as well as further strengthen Sydney's profile in China and enhance future cultural and economic benefits from the City's relationship with Chongqing.

The costs associated with the delegation, including airfares, accommodation and meals were met by the Chongqing Municipal Government. City of Sydney staff costs were met by the City.

Other Council Staff

In June 2010, the Strategy Director travelled to Shanghai, China to attend the Smarter Cities event on the invitation of the Chief Executive Officer of IBM.

The event was an opportunity to learn how cities are modernising their systems and infrastructures to spur economic development, drive innovation, transform for competitive advantage and meet the needs of the smarter community. The information will be used to inform the City's strategy development particularly in the areas of economic development and city planning and in partnership building and liaison with other tiers of Government and urban infrastructure stakeholders. The cost of airfares, accommodation and incidentals was met by the City of Sydney.

In June 2010, the Director, City Strategy and Design attended a conference entitled 'Low Carbon Buildings & Cities – from aspiration to action', at the Australian Pavilion World Expo 2010 in Shanghai, China. The City of Sydney was asked by the NSW Department of Industry and Investment to attend this conference and deliver a presentation on the Council's Sustainable Sydney 2030 Strategy. The conference enabled partnership with the NSW Government in presenting the global city of Sydney internationally. All expenses were met by the conference organisers.

From 3 to 4 September 2009 the Sustainability Director attended the Tokyo Metropolitan Government's workshop on "Urban Cap and Trade Towards a Low Carbon Metropolis" and presented on the City of Sydney's environmental achievements and strategy of 'show by doing'. Information on Sydney's leading green practice was communicated to the Japanese government and building industry stakeholders. Key outcomes included a strengthened relationship with Sydney's C40 partner city, Tokyo and obtaining detailed information about Tokyo's world first energy efficiency trading scheme for buildings. The costs of travel and accommodation were met by the Tokyo Metropolitan Government. Expenses for meals and incidentals were met by the City of Sydney. **In February 2010**, the Director, Corporate Services travelled to London to meet insurance underwriters to maximise outcomes of the City's public liability and professional indemnity insurance policy renewals. A visit was also made to Westminster Council to be updated on the latest mobile phone parking technology solutions. As a result of discussions with insurance underwriters a substantial premium reduction was achieved for the City's insurance renewal at the end of March 2010. The costs of airfares, accommodation and incidentals were met by the City of Sydney.

In March 2010, the Director City Operations and Resource Recovery Manager travelled to London to attend the C40 London Waste Workshop and to inspect Alternative Waste Treatment (AWT) facilities. The focus of the workshop was the role of sustainable waste management in climate change mitigation. Learning outcomes from the workshop and associated site visits will be used by the City to develop a business case for an Alternative Waste Treatment facility. Expenses for airfares, accommodation and incidentals were met by the City of Sydney.

From 2 May to 17 June 2010, the Manager Late Night Economy travelled to Vancouver, New York, London, Manchester, Edinburgh, Paris, Amsterdam and Berlin as a recipient of a Churchill Fellowship. The research explored the legislative, policy and precinct management approaches which reduce crime and improve amenity in global night time economies. Findings will inform the work of the City on the night time economy, NSW and interstate councils and will be provided to the NSW government and key liquor industry stakeholders. The cost of the research visit was funded by the Winston Churchill Memorial Trust.

councillor payments

(a)(1) Payment of Expenses and Provision of Facilities during the Year

Details of particular categories of expenditure are as follows:

- The cost of the provision of dedicated office equipment allocated to Councillors on a personal basis was \$1,888.18.
- Telephone calls made by Councillors, including mobile telephones provided by the Council and from the landline telephones and facsimile services installed in Councillors' homes totalled \$19,517.07.
- (iii) The cost of the attendance of Councillors at conferences and seminars was \$16,184.91.
- (iv) There was no expenditure on the training of Councillors and the provision of skill development for Councillors.
- (v) The cost of interstate visits undertaken by Councillors while representing Council was \$5,168.80.
- (vi) The cost of overseas visits undertaken by Councillors while representing Council was \$19,394.81.
- (vii) Costs incurred by a spouse, partner or other person who accompanied a Councillor in the performance of his or her civic functions totalled \$1,482.48.
- (viii) There was no expenditure on the provision of care for a child, or an immediate family member of a Councillor, to allow the Councillor to undertake his or her civic functions.

(b) Senior Staff Remuneration Packages Senior Staff Remuneration Packages – Clause 217 (I) (b)

The following table presents City of Sydney senior staff remuneration package payments for 2009/10 financial year:

| | ion Package d in 2009/10 |
|--|-----------------------------|
| Chief Executive Officer | \$392,062 |
| Director Legal and Governance | \$262,260 |
| Director Corporate Services | \$290,074 |
| Director City Community & Cultural Services | \$309,451* |
| Director City Planning and Regulatory Services (Appointed 31/08/2009) | \$250,385 |
| Director City Projects | \$250,778 |
| Director City Engagement | \$243,876 |
| Director City Property | \$294,097 |
| Director City Strategy and Design | \$307,297 |
| Director Workforce and Organisational Development | \$236,349 |

*Executive is member of Local Government Defined Benefit Scheme and package includes the "notional" employer contribution amount which is subsequently deducted from the employee's remuneration component.

children's services

(c) Activities to Develop and Promote Services and Programs That Provide for the Needs of Children

The City continued to track and measure changes in supply and demand for child care across the Local Government Area through our annual Child Care Supply Update. The research conducted between August and December 2009 showed a net increase of 966 child care places over the previous four years, a 30 per cent increase. The majority of new places are work-based centres in the City Centre and others in the Green Square area.

Plans for a work/community based child care at the City's Chippendale facility progressed with an estimated start date of January 2011. The centre will prioritise Council staff needs, with surplus places being made available for community use.

We continued to operate high quality programs and services for children aged 0-12 years throughout the year. Provided from 10 facilities across the LGA, the City's Children's Services provided care and support to 1,127 families. The centres received high patronage, with combined attendances of 85,025 across the year.

Child Care

The City's four child care centres for children aged 0–5 years worked on an action research project linking the Educational Program with the National Early Years Learning Framework.

Children in each of our centres have been involved in everyday experiences including art and craft, dramatic play, puzzles, writing, story telling, construction and gross motor activities. Excursions included Wombat Stew, Enmore Theatre, library visits for story and music time and the Australian Museum.

Special in-centre activities have included ceramics workshops, drumming workshops, reptile shows, photography activities, NAIDOC and Children's Week celebrations, family BBQs and an annual fete.

Child Care staff educated children about caring for the environment involving children in projects about plant life cycles, planting herbs and vegetables, watching them grow and using them for cooking. Children also helped set up a worm farm, which sparked interest and enthusiasm in other areas of sustainability, such as recycling practices both in the home and in the centre. Alexandria Child Care Centre recycled old City of Sydney banners into paint smocks. The project titled "Ban the spot – use the smock" was a collaborative effort between children, parents and staff. Physical upgrades to facilities included improved intercom systems and new blinds at the Alexandria and Redfern centres.

Feedback from Family Surveys conducted was positive and suggestions given were incorporated into service delivery and the educational program. Information sessions on Transition to School and the Educational Program were delivered to families throughout the year.

Staff from all centres participated in a Team Building Day at the end of the 2009. This was a positive experience for all and encouraged cross centre collaboration.

Children's Programs

The City appointed a consultant to undertake a study of the need for Programs, Services and Facilities for Primary School Aged Children in the City of Sydney.

Physical facility upgrades at Children's Programs included a kitchen upgrade, craft sink, hand wash and bubblers and repainting at Surry Hills; new office, kitchenette and toilet at Redfern; all weather awning at Ultimo; new rubber surface, softfall and drainage at KGV.

The two Children's Programs spot-checked by the National Child Care Council as part of its program to monitor high quality practice, received good results. Children's Program staff completed Team Building, Nutrition and Communication and Keep Them Safe Child Protection training.

Tweenies programs continue to build connections for older primary school children transitioning from children's programs. Joint initiatives with Youth Services included a Cooking Project at Redfern, Wellbeing Course at Surry Hills and Film Making at Woolloomooloo. Staff presented at Spice it Up Conference on the City of Sydney's focus on children's middle years' transitions.

The Australian Sports Commission recognised Pyrmont Children's Program as a NSW Super Site, excelling in promoting children's fitness and nutrition; selected Ultimo Children's Program as a case study for maximum participation in Active After Schools sports and chose KGV Children's Program to showcase its Active After Schools Sports program with Olympic gold medallists Simon Whitfield and Edwin Moses and world champion surfer, Layne Beachley present.

Family Surveys were conducted by all Children's Services. Responses were overwhelmingly positive. Improvements from feedback included more homework support at four centres.

Children and staff were very excited to meet Prince William on his visit to Redfern Community Centre.

residents' services

(d)(i) Activities to Promote Services and Access to Services for Residents and Other Service Users

Over 55s Services

Over 55 Services attended a number of community festivals and Good Neighbour BBQs in 2009/10, variously providing staff, BBQ equipment and chairs for the events, staffing information stalls and distributing information and free lunch vouchers to older participants.

Two 'safety for seniors' crime prevention seminars were held in March, in conjunction with NSW Police.

Recognition events for the 50 volunteers who support Meals on Wheels and Over 55s programs were held in December and during National Volunteers Week in May and were attended by 26 and 45 volunteers respectively.

Food Services

The City of Sydney provides Meals on Wheels services to frail aged residents and residents living with a disability. Meals are delivered hot, chilled or frozen to clients' homes, and are also served hot at our seven Over 55s Centres day restaurants within the Local Government Area.

In 2009/10 the Meals on Wheels program supplied 60,050 home-delivered meals to 428 clients. Some 31,484 centre based meals were also provided during the same period.

Community Transport

The City of Sydney provides a free bus service to transport eligible older people and people with disabilities to and from their local Over 55s Centre. In 2009/10 each Centre also operated additional bus services such as regular shopping trips, social outings and transport to exercise classes at other venues. During the past financial year 48 half day and 51 full day social bus outings were provided to eligible members. An additional 23 outings were provided for participants in fishing and walking groups.

1,381 passengers attended shopping trips and 9,363 passengers attended bus outings. There were also 824 bookings made by other organisations for use of the City's community buses through the Community Bus Hire Scheme.

Transport was provided for more than 300 guests at the Dancing in Harmony Ball for Seniors Week, and for more than 400 guests at the annual Lord Mayor's Christmas Lunch.

Over 55s Centres and GOLD healthy ageing program

The City of Sydney operates a network of seven Over 55s Centres with various outreach programs across the city that provide residents aged 55 and over and residents with disabilities with services, support and information as well as an interesting range of educational, leisure and recreational activities.

During the past financial year, there were 38,343 participants in Over 55s Centre based activities.

In 2009, the City also started marketing our program of 'healthy ageing' activities to active Over 55s. Inspired by the Brisbane City Council program of the same name, and offered in partnership with other agencies, the GOLD (Growing Older, Living Dangerously) program comprised of Centre based and community based activities that included Tai Chi in council parks, fishing trips, dragon boat racing, falls prevention programs, art classes, photography workshops, information sessions on recycling and sustainable living and a multicultural Dancing in Harmony Ball for Seniors Week 2010 attended by over 500 people.

Podiatry service

The City of Sydney provides a fortnightly subsidised Podiatry Clinic for local residents. To be eligible people must be a member of a City of Sydney Over 55s Centre. A small fee is charged for the podiatry services provided by the clinic. Transport to and from the clinic is free of charge.

A total of 591 residents accessed this service during 2009/10 with the clinic seeing up to 33 clients per clinic day and averaging 28 clients each time.

Community Centres

The City provides direct services and programs in community centres. These provide social and community development opportunities, meeting places and specific programs for local people in Sydney's City of Villages. In 2009-10, the 6 community centres in Ultimo, Pyrmont, the Rocks, Redfern, Woolloomooloo and Chippendale recorded over 450,000 attendances. Over 2119 programs were provided across the different centres, more than 600 in partnership with other organisations. More than 70 community events were organised by centres bringing more than 13,000 attendances. Community centres and the programs they offer continue to perform well with numbers remaining healthy across the board this year. The bread-and-butter programmes continue to be the backbone. Trials of new classes such as sewing and women's health and wellbeing have also been well received and attract customers from diverse backgrounds. Sport and fitness are as popular as ever and with a new over 55s fitness group at Pyrmont, the reach of these programs is developing well.

Priority groups continue to be a strong focus. Pine Street's art outreach classes are producing valuable outcomes for people with varying specific needs and the partnerships being built with other organisations in developing such programs are proving valuable. This is not limited to the arts. Partnerships with Disability Access Australia led to programs in health and fitness at KGV and the outreach programs in the gym at Juanita Nielsen Community Centre are also thriving. An international flavour with celebrations of International Women's Week is also encouraging a world view with our customers and staff.

There were also employment programs delivered for Aboriginal communities. In Redfern Community Centre, the 'On Track' youth into music industry program run in partnership with Virgin Unite saw young Aboriginal people learning skills which will support them in developing careers in the music performance and recording industries. Family days continue to deliver a vibrant engaging event on a regular basis for the communities in Redfern.

The community centres' customer service standards are regularly inspected by the Mystery Shopper initiative and continue to produce good scores from all centres.

In addition to community centres, the City is also committed to community capacity building. There are 20 plus community venues available for individuals and community organisations to hire. These continue to be well used. Surveys indicate they are well thought of and considered good value for money by a large majority of satisfied customers.

Library

In 2009/10 the City's libraries were visited 1,246,144 times, an increase of more than 14 per cent. The library lent 1,476,684 items, responded to 492,384 enquiries and 11,877 people took part in over 736 library program sessions. Wi-Fi use has grown at the rate of 87 per cent to 79,412 sessions across the library network.

2009 was the Centenary Year for the library and 100 years of service to the public was celebrated with a very successful evening function at Customs House and a series of well attended programs. These included the reminiscences of "Memory Lane" held at Kings Cross and a special "Library History" blog celebrated the centenary in cyberspace. Ultimo Library continued its involvement with the Ultimo Science Festival in August partnering with UTS, The ABC and Powerhouse Museum. Events for adults, students and children were held with most booked out days ahead. Surry Hills Library continued its success with the public and has become an iconic building winning a wide series of architecture awards for its design and green credentials.

The library was also involved in a series of beneficial partnerships which included involvement with the NSW Premiers History Award, History Week and the Sydney Writers' Festival. A series of talks were hosted by the library in conjunction with these events. The 'Look Who's Joined the Library' campaign has continued to grow with new partners offering new benefits to library members. The library has also developed its green credentials with the introduction of bike repair kits, hosting a clothing exchange and has continued to lend the household energy measuring devices 'Powermates'.

The library has looked to develop the services offered to the community and has increased performance in customer services in internal and external surveys. The library has also been innovative with programs such as 'Emerging from the Green' bringing live music to Surry Hills Library one Saturday a month and becoming an established showcase for emerging young musicians. Also new was 'Grand Day Out' a Wii workshop for the over-55s being mentored by local youth in the use of Wii. The library's commitment to children's services continued with the number of Rhymetime and Lapsit events being increased due to popular demand.

Services to the Chinese community continued to grow with the introduction of 'Dragonsource' an extensive database for Chinese culture introduced to complement Australia's largest public lending collection of Chinese items at Haymarket and Ultimo Libraries. In 2009/2010 the Safe City Unit continued to deliver Crime Prevention and Community Safety Initiatives through the Safe City Strategy, including safer by design assessments, safety audits, development applications and City projects, with a view to increasing safety outcomes.

Safe City staff worked with Police from the 7 Commands to address local safety issues including those raised in the 40 Police Community Safety Precinct Committee meetings held throughout the year. The Unit developed crime prevention and community safety resources, contributed to safety initiatives in public housing communities and delivered business safety initiatives for local businesses, residents and industry groups.

In partnership with Area Health Services and local organisations the team worked to support and implement harm minimisation strategies and respond to safety issues for disadvantaged communities. Projects included working with the Sex Workers Outreach Project to promote health and safety in sex industry premises, community BBQs, safety and crime prevention seminars for Over 55's, International Students and CALD communities and the Glebe Safety Plan Pathways Project alternative education program for 16 mostly Aboriginal and Torres Strait Islander participants who are not currently accessing mainstream education.

The Safe City team promoted the diversion of community sharps into designated waste disposal streams by collecting 93,452 community sharps from Community Sharps Bins and promoting community sharps management systems in housing estates and commercial premises. Staff also provided support for services and groups seeking to minimise the adverse impacts from drug use on the community including participation in the Community Drug Action Teams and support for local initiatives through the City' Community Grants.

In 2009/20010 the Safe City Unit continued to deliver Drug And Alcohol and Sharps Waste Management Initiatives through the Drug and Alcohol Strategy including contributing to local government alcohol policy development and a national framework for the regulation of licensed premises, representing the City at the National Local Government Drug and Alcohol Committee (NLGDAC) and participation in the Sydney Liquor Taskforce.

Safe City worked to coordinate the City's response to ongoing and emerging alcohol and licensing issues through planning, regulatory and policy initiatives and partnerships with the seven local Police Commands and the Office of Liquor, Gaming and Racing.

The unit also worked on the development of alcohol management plans to mitigate the adverse effects of alcohol use at key events including: New Year's Eve, Mardi Gras and Sydney Festival First Night. A new 'no glass' ordinance for Hyde Park at Mardi Gras contributed to a decrease in incidents. In addition, Safe City continues the ongoing management of 147 Alcohol Free Zones.

Homelessness Unit

The City of Sydney is the only local council in Australia with a dedicated Homelessness Unit and invests over \$1.9 million a year on projects and policies aimed at combatting homelessness. The Homelessness Unit is responsible for direct service provision; contracting services; policy and project development; community development; research and resource development and; sector development.

The City of Sydney's Homelessness Strategy 2007–17 aims to end chronic (long-term) homelessness within the inner-city by 2017. Working in partnership with the Commonwealth and State government, the not-forprofit, philanthropic and corporate sector the City aims to facilitate pathways out of homelessness for rough sleepers; prevent people from becoming entrenched in homelessness in the inner-city or from entering homelessness in other regions and; ensure that those who do become homeless are referred out of homelessness quickly.

At the same time, the City aims to promote and engender fair, compassionate and balanced communities by working with people who are homeless, community and government services, local business and residents to manage the impacts of homelessness in the public domain.

The City has been providing a direct response to people who are homeless since the establishment of the Homeless Persons Information Centre (HPIC) in 1985. In partnership with a diverse range of stakeholders across the government, non-government and private sector and including people with experience of homelessness, the City funds and implements a number of direct services, project and policy initiatives and works with service partners to improve their capacity to respond to people experiencing or at risk of experiencing homelessness.

Homeless Persons Information Centre (HPIC): The City continues to operate HPIC with some funding support from the NSW government. HPIC took more than 74,000 calls in 2009/10, 65,055 of which were from or on behalf of people seeking help. This represents an increase from the previous financial year when we received 57,786 from or on behalf of people in need of support. The call rate to HPIC has continued to increase by 7-10,000 calls a year since 2007. Despite the growing demand, HPIC staff continue to achieve outcomes for an average 70-75 per cent of people on the day that request is assisted.

Homeless Outreach Team: the contract for the Inner-City Homelessness Outreach and Support Service (I-CHOSS) ended in December 2009. The service contract was re-tendered in late 2009 as a new Assertive Outreach model that focused on referring people straight from homelessness into independent housing with support. The new service is funded, as before, by the City and Housing NSW (HNSW) but included for the first time commonwealth funding for the inclusion of a Health Outreach Team. A consortium made up of Neami (nongovernment organisation) and St Vincent's Hospital tendered for the contract which started in April 2010 under the name of Way2Home.

Homelessness Brokerage Program: (the Program) started under a new contract in July 2009. The Brokerage Program is funded by the City and HNSW and the contract to implement it was won by YWCA Inc. In line with the City's desire to contribute to the prevention of new and enduring homelessness, the new program incorporated a focus on early intervention and prevention of homelessness. In the past financial year the Brokerage Program received 1,404 referrals and was able to provide help to 1,320 of those referrals.

The Public Space Liaison Officer (PSLO): With about 2500 contacts with rough sleepers a year, the PSLO provides a unique and invaluable role in the compassionate management of public space issues relating to homelessness. The PSLO liaises between the homeless, City units, community services, local residents and businesses to negotiate and broker solutions to issues arising in public space that are related to homelessness.

The Complex Needs Coordination Project (CNCP):

Launched in late 2007, the CNCP is a partnership between the City of Sydney, several state government departments and local non-government services with the City as lead agency. The project focuses on providing the long term homeless who have multiple and complex needs with access to secure and stable accommodation through a 'straight to housing' program and the provision of coordinated and flexible responses. As of June 2010 the Project has successfully referred 36 people into secure long term housing or other forms of accommodation since its inception.

Street Count: Began in August 2008. The count is conducted bi-annually and provides up-to-date numbers of homeless in the inner-city and enables the City to be accountable to the targets set in the Homelessness Strategy. In August 2009, 399 people were counted as sleeping rough or in temporary shelter across the LGA on the night of the Street Count this number increased to 418 in the February 2010 Street Count. Each count involves about 180 volunteers including City staff and people who have experienced homelessness.

Woolloomooloo Integrated Services Hub (WISH):

The WISH is a one-stop-shop that brings a range of different services across housing, income support, health and allied health, legal and corrective services, identification assistance and education and employment services and hairdressing together in one place once a month to provide coordinated outcomes to people on the day. The WISH is focused on creating sustainable pathways out of homelessness and is attended by an average of 55 homeless people each month with an average of about 65 outcomes recorded at each event.

Homelessness Interagency Meetings: The City coordinates bi-monthly interagency meetings that are attended by an average of 50-70 service providers from the homelessness and mainstream service sectors and volunteers. These meetings provide service providers with the opportunity to network, provide service updates and receive information on particular topics of relevance to the service system.

Mobile Free Food Services Policy and Accord: aims to bring all of the different services that provide free food and social support to the homeless together to share information and resources and to strengthen the level of collaboration between those services. The Network meets quarterly and the services volunteers are active participants in many of the City's activities.

The Strategic Plan to Reduce and Prevent Rough Sleeping in Woolloomooloo: the Strategic Plan

is a partnership led by the City of Sydney, corporate and philanthropic partners that aims to bring together government, non-government, faith based services, local residents and rough sleepers to develop a plan and coordinate resources to end rough sleeping in the highest density area of homelessness in NSW.

Gay, Lesbian, Bisexual and Transgender

In February 2009, the City of Sydney was the first Australian Council to endorse the Declaration of Montreal. The Declaration of Montreal is a statement of human rights for gay, lesbian, bisexual and transgender (GLBT) people globally. In 2010, the City has continued to strengthen this commitment to promoting and supporting the rights of GLBT communities through its initiatives, events and partnerships with GLBT organisations and communities.

MAJOR INITIATIVES AND EVENTS IN 2010

Naming of 'San Francisco Place' in Harmony Park, Surry Hills

On February 18 2010, 'San Francisco Place' was named to recognise the strong links and pride between Sydney and San Francisco's GLBT communities. Both cities share a strong history and commitment to GLBT activism and are home to large populations of GLBT people. A launch event was hosted by the Lord Mayor to unveil public signage to celebrate this longstanding relationship and to support cooperation, friendship and understanding between the two cities. More than 50 local and international community members and leaders attended the event, including the US Consul General as well as guests from the San Francisco Convention and Visitors Bureau.

Rainbow Flag Raising at Sydney Town Hall

On February 19 2010, the City raised the Rainbow Flag at Sydney Town Hall to launch the Sydney Gay and Lesbian Mardi Gras 2010 Festival. The Rainbow Flag has come to symbolise areas that are gay-friendly or gay-safe. Its public display over the Sydney Town Hall demonstrated the City's unwavering support for its GLBT communities. More than 100 community members and visitors attended the event and showed their support for the GLBT community.

International Day Against Homophobia (IDAHO) 2010

IDAHO 2010 was held on May 17, 2010. The recognition of IDAHO is embedded in the Declaration, which aims to create social change and encourage governments to work towards an anti-homophobic society. This year, IDAHO was marked by the City's participation in Law Week activities at Martin Place.

The City shared an information and awareness-raising stall with the NSW Department of Justice and Attorney General and NSW Police. The City also provided support to IDAHO Sydney for 'IDAHO the Exhibition 2010' at Kudos Gallery 18th – 29th May and to Queer Frontiers for a think tank about global issues affecting queer minorities.

Furthermore, the City provided support to an AVANT Card postcard campaign in partnership with ACON, the Gay and Lesbian Anti Violence Project, NSW Department of Justice and Attorney General, the NSW Gay and Lesbian Rights Lobby and the University of Western Sydney. The postcard campaign was designed to raise awareness of homophobic violence and abuse and to encourage people to visit the thisisoz website.

AWARENESS RAISING AND CELEBRATIONS

Community Events

The City supported a wide range of community events such as Fair Day 2010 and the Inaugural Transgender Film Festival. The City's GLBT Project officer attended and participated in the events such as taking an advocacy role at the Same Sex Domestic Violence Interagency stall on Fair Day 2010.

City of Sydney New Mardi Gras Float 2010

The City is a major sponsor of Mardi Gras and has entered a City of Sydney float since 2005.

The main focus for the float is to:

- Provide a platform for the City as a supporter and sponsor of New Mardi Gras;
- Promote the City's Sustainable Sydney 2030 Strategy; and
- Demonstrate support for Sydney's GLBT community by participating in the Parade.

City of Sydney 2010 float theme was 'City of Sydney – Supporting the GLBTQ Community'. The float incorporated 2030 themes as well as cycling. More than 50 of the City's staff participated and showed their support for the GLBT community.

HEALTH AND SAFETY

Self-Defence Classes

The City provided self-defence classes to the GLBT community to promote health, safety and wellbeing. Three classes were provided to the NSW Gender Centre and three classes were provided to young GLBT people at Twenty10 (the peak service in NSW for GLBT youth).

Oxford Street Safety Strategy

The City has continued to work with its Safe City Unit to implement the Oxford St Safety Strategy 2007-2010. The Strategy aims to improve perceptions of safety and increase the activation of public space. Key outcomes for 2010 include:

- Ongoing responses to graffiti on Oxford Street
- The City's involvement in the Surry Hills Local Area Command Community Safety Precinct Committee meeting
- Council's endorsement of the Oxford Street Cultural Quarter Action Plan
- Display of Christmas Tree, Pride Week markets and public art in Taylor Square
- Flying of Rainbow Banners during Pride Week.

RECOGNITION IN PUBLIC SPACES

Marys Place Public Art Project

The City has continued to be involved in the Marys Place Public Art Project to revitalise and renew Floods Lane in Surry Hills. The public art installation aims to reflect the social heritage of the site and the significance it holds for GLBT communities as a site of activism against homophobic violence. The City has conducted community consultations and the project has been well supported and received. The launch of the installation will take place later this year.

ACCESS TO INFORMATION, SERVICES AND FACILITIES

Beats User Forum

Residents' Services

The City delivered a forum 'The Changing Face of Beats' for professionals working with beat users and other stakeholders. Key members of the working group include: NSW Police Force, Dept of Justice and Attorney General, ACON, AVP, SESI Area Health Service, Sydney South West Area Health Service and NSW National Parks and Wildlife.

Grants and Sponsorship Programs

The City's GLBT project Co-ordinator has continued to provide advice to communities on accessing grant programs and managing grants contracts with nearly \$10,000 awarded to projects that support the City's gay, lesbian, bi-sexual and transgender communities in 2009/10. The City also provided ongoing funding and support to the Mardi Gras Festival and Parade.

ADVOCACY AND PARTNERSHIPS

Anti-Transphobia Policy

The City provided a submission on the NSW Police Force Draft GLBT Policy document. The City's feedback was mainly related to inclusion of data in the policy document, such as support for including transphobic violence and abuse, and providing training to police to analyse the complex issues relating to homophobic and transphobic violence and abuse, and working in partnership with other government and non-government agencies.

Interagency Organisations and Working groups

The City's GLBT Project Co-ordinator participated in a range of GLBT working groups and interagency organisations such as the NSW Anti Violence Project, Homophobia Board Working Group, NSW Beats Working Group and the Same Sex Domestic Violence Working Group.

GLBT Partnerships

The City has continued to work with and expand its partnership with non-government bodies including: Aids Council of NSW, Lesbian and Gay Anti Violence Project, New Mardi Gras, NSW Gay and Lesbian Rights Lobby, NSW Gender Centre, PFLAG, Twenty10, IDAHO Sydney and many other organisations.

PEOPLE WITH DISABILITIES

The City of Sydney is committed to the inclusion of people with a disability in the provision of accessible information and services, and the creation of equitable opportunities for community participation.

Inclusion (Disability) Action Plan 2007 - 2011

During 2009 – 2010 the City continued its commitment through the implementation of the Inclusion (Disability) Action Plan 2007 – 2011.

Key achievements under the Inclusion (Disability) Action Plan include:

Infrastructure, Facilities and Public Domain

Information and advice has been provided to assist with access-related issues for many new building projects and public domain works, including footpath trading, footpath continuation plans, way-finding signage, accessible parking and other transport-related issues, public toilet strategy and access review and works to Sydney Town Hall.

Kerb ramps are being installed with upgrades to existing streetscapes both on request and as part of standard upgrades. Internal processes such as the access conference and access panel are also now in place, or will be further developed, to assist in the assessment of development applications that seek a concession from the requirements to provide access for people with a disability.

Staff Training

Pilot disability awareness training was delivered to staff from a cross-section of units across the organisation. Training was well received and to date, most staff have received this training. In addition, training needs analysis is being undertaken with business units to identify specific training needs of staff working with the built environment and infrastructure, particularly in regards to development of new standards and guidelines such as the Access to Premises Standards, Proposed Guidelines for Accessible Bus Stops and proposed National Mobility Parking Scheme. Staff have attended access appraisal courses to assist in ensuring that access considerations are incorporated into planning processes.

Policy Advice

Policy advice has been provided during the development of policies, procedures and strategies relating to accessibility matters e.g. draft 'Streetscapes and Gardening Policy'; draft 'Footpath Continuation Policy'; draft 'Footway Trading Policies'; and draft 'Public Toilets Strategy'.

Accessible Events

All City events ensure access to event sites and provide accessible facilities where possible. Auslan interpreters are engaged for all official speeches at all events including Capital Works openings. Event programming is selected for all members of the general public, regardless of ability and themed accordingly, some of the highlights include:

- The City's Chinese New Year Twilight Parade has accessible viewing areas located along the Parade Route and the Chinese Parents Association – Children with Disabilities took part in the Twilight Parade;
- Martin Place Christmas Concert and Christmas on the Green at Hyde Park both have accessible seating areas, it provided accessible family entertainment for children and adults of all abilities.

COMMUNITY CONSULTATION

Access Forums

In 2009-2010, an Access Forum was held with presentations on a range of key activities of the City, including the Community Grants Program; development of policies and procedures that incorporate accessibility into the planning process and the internal 'Review of Disability-Inclusive Decision Making', which is currently being undertaken at the City of Sydney. The Access Forum has continued to be well attended by a broad range of disability stakeholders.

Consultations with People with a Disability on the National Review of Disability Service Standards

The City facilitated the National Review of Disability Services Standards consultation in partnership with Ageing Disability & Home Care. The consultation provided an opportunity for residents to come together and have input into ways in which the disability services system can be improved to be more 'person-focused' and responsive to people with a disability.

GRANTS AND SPONSORSHIPS

City of Sydney Grants Program

Grants and sponsorships programs now incorporate disability inclusion among the criteria, as do many of the City's events. In 2009-2010, the City saw an increase in the number of disability-related projects supported through the Community Grants and Local Community Grants Programs with more than \$64,000 awarded to innovative and capacity-building projects that provide increased accessibility and inclusion of people with a disability. Some examples of previous successful disability-related projects include:

- Development of on-line directory of accessible businesses;
- Mental health information for public libraries;
- Accessible screening for Film Festival;
- Living skills program to assist with transition to work; and
- An educational program for carers.

The City will continue to promote awareness of the Grants Program to the disability sector to consider innovative projects that will support the inclusion of people with a disability through the Community Grants Program.

Sponsorship of the Australian Network on Disability "Raising The Bar: Expectations, Legislation and Practice"

City of Sydney was the key sponsor of the first national conference for employers, focussing on disability as a business issue. The Conference provided an opportunity for employers across the country to come together to share information and hear from topic experts on a range of subjects relating to disability inclusion.

Employment

Strong partnerships are being developed to look for opportunities to partner with employer networks and employment agencies specialising in employment of people with disabilities.

Information and advice has been provided on provision of 'reasonable adjustments' as well as to identify resources that would be of use for management of disability in the workplace.

The City undertook research into 'employer branding' to consider options for positioning the City as an 'employer of choice'. Advice was provided on attraction and retention of applicants with a disability.

Review of Disability – Inclusive Decision Making at the City of Sydney

The City of Sydney aims to be a 'disability confident' organisation and achieve an 'Employer of Choice' status, whereby disability considerations are taken into account throughout the organisation and to have effective mechanisms for monitoring and evaluating the accessibility of our services and amenities and the participation of people with a disability.

In 2010, the City began work on an internal 'Review of Disability – Inclusive Decision Making' at the City of Sydney to review internal policies and practices relating to decision making; to identify any unintended barriers for people with a disability that exist both internally (impacting on staff, management, Councillors, volunteers and contractors) and externally (impacting on residents, visitors, customers and workers). The review will also take into account the principles outlined in 'Sustainable Sydney 2030' for making Sydney a greener, more global and connected City and the relevance of disability inclusive practices for achieving that vision.

Aboriginal and Torres Strait Islander peoples

The City of Sydney acknowledges the Gadigal people of the Eora nation as the traditional custodians of the country and Aboriginal people as the first people of Australia. The City recognises the loss and grief experienced by Aboriginal people caused by alienation from traditional lands and their spiritual relationship to this land. We celebrate Aboriginal people's contribution to strengthening and enriching the heritage of all Australians. Council encourages Aboriginal and non-Aboriginal people to work together to better understand one another's similarities and differences as we continue to move forward in the spirit of reconciliation.

Significant Events

Funeral of Charles 'Chicka' Dixon

A state funeral was held for one of the most prominent Aboriginal activists of the 1960s – 1970s Charles 'Chicka' Dixon . The funeral was held on 31 March 2010 at Sydney Town Hall and attended by family, friends, community, federal and state politicians and the judiciary.

Chicka was one of the central campaigners for the 1967 referendum, an active participant of the Aboriginal Tent Embassy in the 1970s and a founder of the Aboriginal Legal Service and the Federal Council for the Advancement of Aboriginal and Torres Strait Islanders (FCAATSI). Chicka Dixon provided a key link between the earlier generations of working-class Indigenous activists and the post-1967 young "Black Power" Indigenous activists. Chicka was a worker, leader and activist best known for his ongoing fight and commitment for basic human rights for Aboriginal and Torres Strait Islander People. He was determined to turn around racism and elitism and gain proper recognition for the extraordinary culture and character of his people and the great injustice done to them.

NAIDOC Week

NAIDOC celebrations are held around Australia in July each year to celebrate the history, culture and achievements of Aboriginal and Torres Strait Islander people. This years NAIDOC Week was 5 to 12 July although events can be scheduled outside of these dates.

During NAIDOC Week 2009 the City of Sydney directly supported five events though grants, sponsorship or in kind support including a Flag Raising Ceremony, Aboriginal and Torres Strait Islander Elders morning tea, Community and Family Cultural Days, live entertainment, and an Aboriginal and Torres Strait Islander history seminar.

Reconciliation Week

National Reconciliation Week 2010 marked the 10th Anniversary of the 'Bridge Walks for Reconciliation' with an event being staged at First Fleet Park that was supported by City of Sydney, National Sorry Day Committee and NSW Reconciliation Committee.

The event was attended by more than 400 people and continues to help raise awareness and understanding by encouraging the wider community to get involved in supporting the reconciliation process. It also provides a platform to celebrate diversity; encourage understanding and respect; break down barriers; and challenge stereotypes.

Residents' Services

Recognition in the Public Domain

Aboriginal Public Art in the City's LGA

The City consulted and engaged the Aboriginal and Torres Strait Islander people regarding public art programs such as the public art along Hugo St, Cope Street Redfern and Redfern Park; the Art and About program; Mum Shirl & Father Ted Kennedy Public Art Project.

Other Recognition in the Public Domain

- Flew the Australian Aboriginal and the Torres Strait Islander flags over Sydney Town Hall during NAIDOC Week.
- Displayed NAIDOC week posters in more than 220 bus shelter sites throughout City of Sydney LGA.
- Displayed 708 NAIDOC week banners in significant locations across the City for two weeks leading up to and during NAIDOC Week 2009.
- Displayed NAIDOC Week 2009 promotional material and displays in City libraries, community centres and throughout City marketing channels including the City's What's On website and e-newsletter.

Consultation/Stakeholders Meetings

Koori Interagency

This active Interagency brings together workers from government and non government departments to share information, resources and networking with others. About 20-25 people attend the Koori Interagency once a month. It is chaired by various different people to help them gain skills in governance.

ERLGATSIF

The Eastern Regional Local Government Aboriginal and Torres Strait Islander Forum is a coalition of six local councils: City of Botany Bay, City of Sydney, Leichhardt, Randwick City, Waverley, Woollahra, and is chaired by Waverley Councillor, Dominic Wykanak. The Forum includes local government and community representatives who meet every two months. Its aim is to develop policies and strategies at a regional level which further local government commitment to Aboriginal and Torres Strait Islander peoples. The Forum enables networking and the sharing of information, issues and ideas, and a regional or coordinated approach when appropriate.

On June 18 2010, members of the forum met to review the Terms of Reference and discuss ways forward for the forum through a five year action plan. The planning day was very productive for the group and provided a renewed sense of purpose.

LACAAC

Police Local Area Command Aboriginal Advisory Committees (LACAACs) are established in areas with high Aboriginal populations. The Local Area Commander (or appropriate representative) chairs these committees and Aboriginal membership is voluntary. Aboriginal Community Liaison Officers (ACLO) assist in the establishment of the LACAAC, ensuring that representation from the Aboriginal community includes women and youth. NSW Police Force Aboriginal Coordination Team oversees their establishment as well as monitoring and providing ongoing support.

City staff attended the Redfern and Leichhardt Local Area Commands LACAAC meetings during 2009/10.

Advocacy

Aboriginal & Torres Strait Islander Advisory Panel

Council endorsed the establishment of an inaugural Aboriginal & Torres Strait Islander Advisory Panel in 2008/09. The Panel was established to ensure that all areas of City of Sydney policy, service provision and practice actively engages our local Aboriginal and Torres Strait Islander communities. The Advisory Panel will assist the City in working towards the delivery of landmark 2030 initiatives such as the Indigenous Cultural and Knowledge Centre and the Eora Journey.

Aboriginal Cultural Respect Training/ Learning

The City ran four sessions of Aboriginal Cultural Respect training during April/May 2010 as part of our diversity training rollout. Two of these sessions were targeted at Business Unit Managers and two sessions were targeted at staff. About 80 managers and staff took part..

This training program is designed to provide a greater awareness to employees of the City of Sydney about the traditional and contemporary history and issues of Aboriginal and Torres Strait Islander Peoples and to facilitate understanding between staff and the Aboriginal and Torres Strait Islander community.

The feedback from these sessions has been positive and the City will be running further sessions during the next quarter.

The City is committed to ongoing staff education in Aboriginal and Torres Strait Islander Cultural Awareness.

Capacity Building/Community Engagement

Family and Culture Days

The increasingly popular Family and Culture Day at Block, Redfern have been held monthly, with a focus on engaging positively with all members of the local Aboriginal community and wider community. The days are drug and alcohol free and aim to promote better understanding about the issues and effects drugs and alcohol have on Aboriginal communities. Activities include live music, traditional and contemporary performance, traditional food, children's jumping castle and market stalls.

Aboriginal and Torres Strait Islander Cultural Mapping in the City of Sydney Local Government Area – Literature Review

The purpose of the Culture Mapping and Literature Review is an analysis of documentation that identifies Aboriginal and Torres Strait Islander sites of significance within the City of Sydney local government area.

The City acknowledges that local government boundaries are not the same as Aboriginal land boundaries; however, the scope of this study is the City's local government area.

This is the first stage in a broader project of cultural mapping to acknowledge Aboriginal and Torres Strait Islander cultural heritage in the public domain, as part of the Sustainable Sydney 2030 Eora Journey Project.

YOUNG PEOPLE IN THE CITY OF SYDNEY

In 2009/10, the City of Sydney Youth Services continued to implement the objectives set out in the Youth Strategy and Action Plan. In addition the Youth Services Review was completed, focusing on the needs of young people and an evaluation of existing Council service provision within the Local Government Area. The research in the report will support Youth Services development of structured programming and grant assessments.

Direct Services for Young People

The City continued to provide direct youth services within six youth facilities for young people aged 12 to 24 years. Youth Services provide a safe space for young people delivering programs including employment, sporting, recreational and educational activities as well as referral and advocacy support.

The City runs after-school programs and school holiday programs in Glebe, at Peter Forsyth Auditorium Woolloomooloo, Pyrmont, Erskineville, Millers Point and Redfern.

We also provided Tweenies Transitional programs for 9 to14-year-olds within our services through dance workshops, arts and cultural programs, health and lifestyle programs and much more.

The City funded Glebe Youth Services for the delivery of the After Dark Program (late night programming on a Friday and Saturday night in Glebe each week), a nutritional program and a case worker. The Manager of Youth Services sits on the Glebe Youth Services Management Committee as an advisor to the delivery of their youth services.

KEY PROJECTS

Drivin' 4 Employment

In partnership with community organisations, the City continued to address youth needs including unemployment and safe driving. The Drivin' 4 Employment program was contracted out to Oasis Youth Support Network in 2008. Drivin' 4 Employment supports young people to complete their learner hours and gain their provisional drivers' licences, providing pathways to employment while emphasising road safety.

Lights Camera Action Project

The Lights Camera Action Project helped a number of Aboriginal and Torres Strait Islander young people gain new skills and explore employment possibilities in theatre, film and television. More than 150 Aboriginal and Torres Strait Islander young people have joined Lights Camera Action, with successful roles in films, television series, education DVDs and more.

Training

Youth Services provided a number of training programs to young people in partnership with other services, education providers and businesses including Responsible service of alcohol and Responsible conduct of gambling courses, sports refereeing certifications and lifeguard accreditation.

Many partnership programs continued and were formed through 2009/10 including Millers Point Youth and Employment Partnership with Lend Lease, Koori Toastmasters Leadership Program with World Vision as well as partnerships between Police, PCYCs, Kirketon Road Health Outreach, TAFE Outreach and more.

Youth Week 2010

We also celebrated Youth Week 2010 this year with five key events including the Betty Makin Youth Awards, which were attended by a City of Sydney Councillor and the NSW Minister for Youth, the Interagency Sports Day which attracted more than 100 participants, the Youth Week Film Night at Woolloomooloo PCYC, the Under 18s Pool Party at the National Centre for Indigenous Excellence and the SmARTarts Festival at Pine Street Creative Arts Centre. The City also supported the National Youth Week 2010 Annual Fernside Skate Competition in partnership with South Sydney Youth Services.

The City would like to acknowledge our funding bodies: The Department of Health and Ageing, which partially funded the Aboriginal Sports Skills Development Officer, the Department of Community Services, which partially funded the Millers Point Team Leader, Youth Services Manager and Youth Week, and the Department of Education, Employment and Workplace Relations which partially fund the Family Worker based at the Woolloomooloo Youth Centre.

CONSULTATION / STAKEHOLDERS MEETINGS Youth Interagency

The Youth Interagency brings together organisations working with young people from across the Local Government Area to share information and network with others. Organisations include government and non government youth service providers, NSW Police, sports facilities, local schools and more. The Youth Interagency has a mailing list with over 200 members with approximately 30 to 40 members meeting quarterly.

business activities

(ii) Category 1 Business Activities

As of July 1997, councils must apply a corporatisation model to businesses with annual gross operating incomes of more than \$2 million – known as Category 1 business. This involves the establishment of separate reporting frameworks for accounting and management purposes. Businesses with annual gross operating incomes of less than \$2 million will be subject to full cost attribution as far as practicable.

In 2009/10, City of Sydney's Category 1 Businesses (as identified in the corporate plan) were:

- Commercial Properties (refer to Performance of Category 1 Businesses for further detail))
- Parking Stations

(iii) Category 2 Business Activities

Council did not identify any Category 2 Business Activities for the 2009-10 financial year

(iv) Category 1 Business Activities – Statement of Expenses, Revenues & Assets

Refer Special Purpose Financial Statements

(v) Implementing Principles of Competitive Neutrality

Since 1996, the City of Sydney has voluntarily implemented a Competitive Tendering Program consistent with the National Competitive Policy and the principles of competitive neutrality.

During 2002/03, the City completed the second round of its Competitive Tendering Program. Controls were implemented to ensure that in-house businesses operated on a level playing field when tendering for contracts to provide Council services. Those in-house businesses awarded contracts were audited to ensure that operating costs and overheads were kept within the bid price (apart from approved variations to levels and quality of services). Access to Council plant and assets were monitored to prevent free or subsidised asset usage and other costs incurred by business units outside of Council also were reviewed to ensure that Council did not enjoy unfair discounts due to its status as a public sector entity.

(vi) Application of Competitive Neutrality Pricing Requirements to Category 1 Businesses

In 2009/10, Council's Category 1 Business activities were audited in the normal manner.

(vii) Competitive Neutrality Complaints Mechanism

Complaints in respect of competitive neutrality are managed by the Office of the Chief Executive Officer, and other units of Council as appropriate.

(viii) Performance of Category 1 Businesses

| Business Activity | Key Performance Targets | Key Results |
|----------------------|--|---|
| Parking Stations | Meet annual revenue budget of \$8.49 million | Achieved actual revenue of \$9.07 million |
| | Achieve Return on Capital of 5.10% or greater (being the 10 year government bond rate as at 30 June 2010). | Actual Return on Capital of 7.7% |

Commercial Properties – During 2009–10, Council reviewed its treatment of Commercial Properties as a discreet "Business Activity" under the Department of Local Government Competitive Neutrality guidelines. It was determined that Commercial Properties did not constitute a "Business Activity", on the grounds that the nature of activities, the business decisions and the returns sought differed for commercial, community and strategic purposes across the portfolio. Additionally, the scale of activity is not large enough to have a significant effect on the market. The performance of Commercial Properties will therefore no longer be reported.

(ix) Summary of Competitive Neutrality Complaints Made Against Council

In 2009/10, there were no competitive neutrality complaints made against the City of Sydney.

(e) Annual Charge for Stormwater Management Services

In 2009/2010 \$1.5 million was allocated for stormwater management projects with the City of Sydney.

The City started investigations for several major projects including;

- A comprehensive drainage asset inventory data collection for the entire Local Government Area (LGA) (approximately 95% complete),
- A Flood study for the Alexandra Canal Catchment which comprises 44% of the LGA (about 60 per cent complete), and
- Green Square West Kensington Floodplain Risk Management Study & Plan (about 95 per cent complete).

The City also completed investigations and designs for the following program of future works:

- Jamison Street, between York Street & Clarence Street, Sydney, drainage upgrade
- Voung Street, between Cooper Street & Boronia Street, Redfern, drainage upgrade
- Jenkins Street, Sydney, drainage upgrade
- Frances Street, Glebe, drainage upgrade
- Hereford Street and Upper Street, Forest Lodge, drainage upgrade
- Arthur Street and Coulton Lane, Surry Hills, drainage upgrade
- Carillion Avenue, Camperdown, drainage upgrade Stage 2.

In 2009/2010 the following drainage upgrades were also completed:

- Elizabeth Street, Redfern
- Esplanade, Elizabeth Bay
- Carillion Avenue, Camperdown
- Barnclueth Square, Elizabeth Bay
- Crown Street, Surry Hills
- Mandible Street, Alexandria
- Vaughan Place, Redfern

companion animals

(f) Companion Animals Act 1998 Reporting

Companion Animal Activities Pound Data

In the period 1 July 2009 to 30 June 2010 the City of Sydney seized 124 cats and 156 dogs, a total of 280 animals.

55 animals, (1 cat and 54 dogs), were returned to their owners without requiring transfer to an animal care facility.

225 animals, (123 cats and 102 dogs) were transferred to the Sutherland Shire Council's Animal Shelter, with overflow animals kept at an external boarding facility.

- 32 animals (2 cats and 30 dogs) were released to their owners by the animal care facility.
- 87 animals (75 cats and 12 dogs) were euthanased due to illness or poor suitability for re-homing due to temperament.
- 52 animals (12 cats and 40 dogs) were re-homed from the animal care facility.

Dog Attacks

There were 90 reported dog attacks, involving 91 dogs, in the City of Sydney LGA in 2009/10.

- 18 Penalty Notices were issued
- 9 received cautions as they were minor incidents
- In 43 cases no action was taken due to the offending dog not being able to be identified
- 16 were still under investigation
- 5 Dangerous Dog Orders were issued, with two orders being revoked by Local Court and subsequently made a Control Orders.

Companion Animal Community Education Programs Dog Obedience Training

The City funded four six-week basic and intermediate dog obedience training courses for residents to help educate them about their responsibilities under the Companion Animals Act. At the end of the courses the residents were able to exercise effective control of their dogs, have a greater understanding of dog health and behaviour and contribute to making parks and open spaces a safer and friendlier environment for all visitors. Some 425 dogs and 611 residents participated in the four courses offered in 2009/10.

Total: \$ 53,172.00

People and Pets Day at Northcott.

This event was designed to educate the community on responsible pet ownership as well as offer free flea and worming treatments, free vet checks, free micro-chipping and promote dog obedience training.

Total: \$ 1112.30

Dog Leads and Liver Treats

While conducting park visits City staff provided dog leads and liver treats to owners to promote responsible pet ownership, specifically the importance of ensuring dogs are on a leash when required in the City's parks and while being walked on the public footway.

Total: \$ 72.75

STRATEGIES TO PROMOTE AND ASSIST WITH DE-SEXING

Operation Cat

To help residents on low incomes or pensions the City of Sydney has been working with the Cat Protection Society of NSW to provide a subsidised desexing service. For \$40, residents are able to have their cats desexed, microchipped and transported to and from the vet.

In 2009/10, 106 cats were desexed as part of this programme, 48 of which utilised DLG funds totalling \$3930.00. The City also spent \$1,777.45 on promoting subsidised de-sexing service throughout the community.

Total: \$ 5,707.45

Pet Taxi

A pet taxi service is provided once a month by an established pet taxi company, "Porters 4 Pets" to help residents on pensions or low incomes to access discounted desexing services for their dogs. Croydon Park Veterinary provides a discounted fee for desexing. The City covers the pet taxi service cost to and from the vet.

Total: \$ 5020.00

Animal Shelter

In 2009/10 the City continued to use the Sutherland Shire Animal Shelter, a no-kill facility with the lowest euthanasia rate in NSW. The City and Sutherland Shire Council have entered into a shared services agreement with the focus being to re-home all suitable animals, upgrade the existing shelter and work together to provide a state-ofthe-art animal adoption facility.

NSW Companion Animals – Financial Reports 2009–2010

| | • | |
|--|-------------------|----------------------|
| Dog Obedience Training – Course Dates | No. of Animals | Cost of Programme |
| July to August 2009 | 107 | \$ 11,760.00 |
| September to October 2009 | 69 | \$ 10,920.00 |
| February to March 2010 | 121 | \$ 15,246.00 |
| May to June 2010 | 128 | \$ 15,246.00 |
| Total number of Animals and Cost of Programme | 425 | \$ 53,172.00 |
| Education Exercise (Incl GST) | | |
| Dog obedience Day (DLG funds used) | | \$ 1112.30 |
| Dog Leads and Liver Treats – Given out to residents while on patrol (DLG funds used) | | \$ 72.25 |
| Total Cost | | \$ 1184.55 |
| Operation Cat – Desexing Prog (Low income/pensioners) | gramme | |
| Subsidised cost of desexing cats with Cat Protection (DLG funds used) | 48 | \$ 3930.00 |
| Advertisement Brochures (DLG funds used) | | \$ 1,777.45 |
| Total Cost | | \$ 5,707.45 |
| Croydon Park Veterinary Clinic – Pet Taxi | | |
| Transport only to and from vet for desexing of animals (DLG funds used) | 16 | \$ 5020.00 |
| Total DLG funds Expenditure | | \$ 65,084.00 |

Park Visits

In 2009/10 the City Rangers as well as the City's Companion Animals Liaison Officer conducted uniformed and plain-clothes patrols of the City's parks, speaking with dog owners to promote responsible pet ownership. Some 12,241 visits were made with 4,722 hours spent in the parks.

state of the environment

Clause 217 (2) & Clauses 218-226 Subdivision 2 State of the Environment Report

The City of Sydney State of the Environment Report is published as a separate document, which is available to view at the City's website: www.cityofsydney.nsw.gov.au

freedom of information

Freedom of Information Act 1989 – Section 68 & Cl.10

freedom of information

Freedom of Information Act 1989 – Section 68 & CI.10

Freedom of Information

From 1 July 2009 to 30 June, 2010, 19 applications were processed of which 17 new applications were received, two applications were carried forward from the previous year and all were determined in the 2009 – 2010 period. The City has been able to retain the low number of FOI applications by providing access to a wide range of documents under Section 12 of the Local Government Act 1993. The City processed 5872 Section 12 document access requests in the 2009 – 2010 period.

The following information applies to the 2009 – 2010 period:

- Fifteen applications were non-personal.
- Four applications were personal.
- Ten applications were granted in full.
- Six applications were partially granted.
- Three applications were refused.
- One refused application was determined using the law enforcement and public safety exemption.
- One refused application was determined using the secrecy provisions exemption.
- One refused application was determined using the Confidential Material exemption.
- No applications will be carried over to the next reporting year.
- No applications are awaiting payment of an advance deposit.
- Two applications were carried over from previous year.
- One application was partially approved, as the contents of a file were determined to be covered by judicial functions exemptions.

- Two applications were partially approved as the documents contained personal affairs.
- Two applications were partially approved as the documents contained business affairs.
- One application was partially approved with some documents released and where there were no such documents.
- All applications were determined within the statutory limits.

Two **internal review applications** were received within the 28 day statutory time limit, in which one was upheld and one was varied. No matters were referred to the ADT or Ombudsman this year.

STATISTICAL REPORTS SECTION A – NEW FOI APPLICANTS

| | NUMBER OF FOI APPLICATIONS | | | | | | |
|--------------------------------|----------------------------|----------------|-----------------|----------------|-----------------|----------------|--|
| | PERS | ONAL | OTH | HER | TO | TOTAL | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | |
| A1 New | 1 | 3 | 15 | 14 | 16 | 17 | |
| A2 Brought forward | 0 | 1 | 3 | 1 | 3 | 2 | |
| A3 Total to be processed | 1 | 4 | 18 | 15 | 19 | 19 | |
| A4 Completed | 0 | 4 | 17 | 15 | 17 | 19 | |
| A5 Discontinued | 0 | 0 | 0 | 0 | 0 | 0 | |
| A6 Total processed | 0 | 4 | 17 | 15 | 17 | 19 | |
| A7 Unfinished (carried forward | d) 1 | 0 | 1 | 0 | 2 | 0 | |

SECTION B – DISCONTINUED APPLICATIONS

| | NUMBER OF DISCONTINUED FOI APPLICATIONS | | | | | | | |
|--|---|----------------|-----------------|----------------|-----------------|----------------|--|--|
| | PERS | ONAL | OTH | HER | TOTAL | | | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | | |
| B1 Request transferred out to another agency (s.20) | 0 | 0 | 0 | 0 | 0 | 0 | | |
| B2 Applicant withdrew request | 0 | 0 | 0 | 0 | 0 | 0 | | |
| B3 Applicant failed to pay advance deposit (s.22) | 0 | 0 | 0 | 0 | 0 | 0 | | |
| B4 Applicant failed to amend a request that would have been an unreasonable diversion of resources to complete (s.25(1) | | 0 | 0 | 0 | 0 | 0 | | |
| B5 Total discontinued | 0 | 0 | 0 | 0 | 0 | 0 | | |

SECTION C – COMPLETED APPLICATIONS

| | NUMBER OF COMPLETED FOI APPLICATIONS | | | | | | | |
|---|--------------------------------------|----------------|-----------------|----------------|-----------------|----------------|--|--|
| | PERS | ONAL | OTH | HER | TO | TAL | | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | | |
| C1 Granted or otherwise available in full | 0 | 0 | 3 | 10 | 3 | 10 | | |
| C2 Granted or otherwise available in part | 0 | 2 | 12 | 4 | 12 | 6 | | |
| C3 Refused | 0 | 1 | 1 | 2 | 1 | 3 | | |
| C4 No documents held | 0 | 0 | 1 | 0 | 1 | 0 | | |
| C5 Total Completed | 2 | 3 | 17 | 16 | 17 | 19 | | |

SECTION D - APPLICATIONS GRANTED OR OTHERWISE AVAILABLE IN FULL

NUMBER OF FOI APPLICATIONS (GRANTED OR OTHERWISE AVAILABLE IN FULL)

| | | • | | | | | |
|---|-----------------|----------------|-----------------|----------------|-----------------|----------------|--|
| | | ONAL | - | OTHER | | TOTAL | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | |
| All documents requested were | э: | | | | | | |
| D1 Provided to the applicant | 0 | 0 | 1 | 5 | 1 | 5 | |
| D2 Provided in the applicant's | | | | | | | |
| medical Practitioner | 0 | 0 | 0 | 0 | 0 | 0 | |
| D3 Available for inspection | 0 | 0 | 0 | 0 | 0 | 0 | |
| D4 Available for purchase | 0 | 0 | 3 | 4 | 3 | 4 | |
| D5 Library material | 0 | 0 | 0 | 0 | 0 | 0 | |
| D6 Subject to deferred access | s 0 | 0 | 0 | 0 | 0 | 0 | |
| D7 Available by a combination of any of the reasons listed in | ١ | | | | | | |
| D1-D6 above | 0 | 0 | 0 | 0 | 0 | 0 | |
| D8 Total granted or otherwise | _ | _ | | _ | | | |
| available in full | 0 | 0 | 4 | 9 | 4 | 9 | |
| | | | | | | | |

SECTION E – APPLICATIONS GRANTED OR OTHERWISE AVAILABLE IN PART

NUMBER OF FOI APPLICATIONS (GRANTED OR OTHERWISE AVAILABLE IN PART)

| | PERS | ONAL | OTH | OTHER | | TOTAL | |
|---|-----------------|----------------|-----------------|----------------|-----------------|----------------|--|
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | |
| Documents made available w | ere: | | | | | | |
| E1 Provided to the applicant | 0 | 2 | 7 | 2 | 7 | 4 | |
| E2 Provided to the applicant's | | | | | | | |
| medical Practitioner | 0 | 0 | 0 | 0 | 0 | 0 | |
| E3 Available for inspection | 0 | 0 | 0 | 1 | 0 | 1 | |
| E4 Available for purchase | 0 | 1 | 4 | 0 | 4 | 1 | |
| E5 Library material | 0 | 0 | 0 | 0 | 0 | 0 | |
| E6 Subject to deferred access | s 0 | 0 | 1 | 0 | 1 | 0 | |
| E7 Available by a combination of any of the reasons listed in E1-E6 above | 1 | 0 | 0 | 0 | 0 | 0 | |
| | 0 | 0 | 0 | 0 | U | U | |
| E8 Total granted or otherwise available in part | 0 | 3 | 12 | 3 | 12 | 6 | |

Section F – Refused FOI Applications

| | NUMBER OF REFUSED FOI APPLICATIONS | | | | | | | |
|-------------------|------------------------------------|----------------|-----------------|----------------|-----------------|----------------|--|--|
| | PERS | PERSONAL | | OTHER | | TOTAL | | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | | |
| F1 Exempt | 0 | 0 | 1 | 3 | 1 | 3 | | |
| F2 Deemed refused | 0 | 0 | 0 | 0 | 0 | 0 | | |
| F3 Total refused | 0 | 0 | 1 | 3 | 1 | 3 | | |

SECTION G – EXEMPT DOCUMENTS

| | NUMBER OF FOI APPLICATIONS (REFUSED OR ACCESS GRANTED OR OTHERWISE AVAILABLE IN PART O | | | | | | |
|--|---|----------------|-----------------|----------------|-----------------|----------------|--|
| | PERS | Sonal | OTH | HER | TOTAL | | |
| (| (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | |
| Restricted documents: | | | | | | | |
| G1 Cabinet documents (Clause | e 1) 0 | 0 | 0 | 0 | 0 | 0 | |
| G2 Executive Council documer (Clause 2) | nts O | 0 | 0 | 0 | 0 | 0 | |
| G3 Documents affecting law enforcement and public safety (Clause 4) | 0 | 0 | 0 | 1 | 0 | 1 | |
| G4 Documents affecting counterterrorism measures (Clause 4) | er O | 0 | 0 | 0 | 0 | 0 | |
| Documents requiring consul | tation: | | | | | | |
| G5 Documents affecting intergovernmental relations (Clause 5) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G6 Documents affecting person Affairs (Clause 6) | nal 0 | 0 | 2 | 2 | 2 | 2 | |
| G7 Documents affecting busine Affairs (Clause 7) | ess 0 | 0 | 3 | 2 | 3 | 2 | |
| G8 Documents affecting the conduct of research (Clause 8) | 0 | 0 | 0 | 0 | 0 | 0 | |
| Documents otherwise exempt: | | | | | | | |
| G9 Schedule 2 exempt agency | 0 | 0 | 0 | 0 | 0 | 0 | |
| G10 Documents containing information confidential to Olympic Committees (Clause 2 | 2) 0 | 0 | 0 | 0 | 0 | 0 | |
| G11 Documents relating to threatened species, Aboriginal objects or Aboriginal places (Clause 23) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G12 Documents relating to threatened species conservation (Clause 24) | 0 | 0 | 0 | 0 | 0 | 0 | |

SECTION G – EXEMPT DOCUMENTS (CONTINUED)

| (R | NUMBER OF FOI APPLICATIONS (REFUSED OR ACCESS GRANTED OR OTHERWISE AVAILABLE IN PART ON | | | | | | |
|--|--|------------------------|------------------------|-----------------------|-----------------------|-----------------------|--|
| (pro | - | ONAL (current year) | OTH (previous year) | HER (current year) | TO (previous year) | TAL (current year) | |
| G13 Plans of management containing information of Aboriginal significance (Clause 25 | 5) 0 | 0 | 0 | 0 | 0 | 0 | |
| G14 Private documents in public library collections (Clause 19) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G15 Documents relating to judica functions (Clause 11) | 0 | 1 | 1 | 0 | 1 | 1 | |
| G16 Documents subject to contempt (Clause 17) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G17 Documents arising out of companies and securities legislation (Clause 18) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G18 Exempt documents under interstate FOI Legislation (Clause 21) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G19 Documents subject to legal professional privilege (Clause 10) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G20 Documents containing Confidential material (Clause 13) | 0 | 0 | 0 | 1 | 0 | 1 | |
| G21 Documents subject to secrecy provisions (Clause 12) | 0 | 1 | 0 | 0 | 0 | 1 | |
| G22 Documents affecting the economy of the State (Clause 14) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G23 Documents affecting Financial or property Interests of the State or an agency (Clause 15) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G24 Documents concerning operations of agencies (Clause 16 | 6) 0 | 0 | 0 | 0 | 0 | 0 | |
| G25 Internal working documents (Clause 9) | 0 | 0 | 0 | 0 | 0 | 0 | |
| G26 Other exemptions (eg., Clauses 20, 22A,26 & others | 0 | 0 | 8 | 0 | 8 | 0 | |
| G27 Total applications including exempt documents | 0 | 2 | 14 | 6 | 14 | 8 | |

SECTION H - MINISTERIAL CERTIFICATES (S.59)

| | | NUMBER OF MINISTERIAL CERTIFICATES | | |
|------------------------------------|-----------------|---------------------------------------|--|--|
| | (previous year) | (current year) | | |
| H1 Ministerial Certificates issued | 0 | 0 | | |

SECTION I – FORMAL CONSULTATIONS

| | NUMI | NUMBER | | |
|---|-----------------|----------------|--|--|
| | (previous year) | (current year) | | |
| 11 Number of applications requiring formal consultation | 4 | 2 | | |
| I2 Number of persons formally consulted | 66 | 1 | | |

SECTION J – AMENDMENT OF PERSONAL RECORDS

| | FOR AME | NUMBER OF APPLICATIONS FOR AMENDMENT OF PERSONAL RECORDS | | |
|-------------------|-----------------|--|--|--|
| | (previous year) | (current year) | | |
| J1 Agreed in full | 0 | 0 | | |
| J2 Agreed in part | 0 | 0 | | |
| J3 Refused | 0 | 0 | | |
| J4 Total | 0 | 0 | | |

SECTION K - NOTATION OF PERSONAL RECORDS

| | | NUMBER OF APPLICATIONS FOR NOTATION | | |
|------------------------------|-----------------|--|--|--|
| | (previous year) | (current year) | | |
| K1 Applications for notation | 0 | 0 | | |

SECTION L – FEES AND COSTS

What fees were assessed and received for FOI applications processed (excluding applications transferred out)?

| | ÁSSESSE | D COSTS | FEES RE | CEIVED |
|-------------------------------|-----------------|----------------|-----------------|----------------|
| | (previous year) | (current year) | (previous year) | (current year) |
| L1 All completed applications | \$701.25 | \$1215.00 | \$435.00 | \$645.00 |

SECTION M – FEE DISCOUNTS

NUMBER OF FOI APPLICATIONS (WHERE FEES WERE WAIVED OR DISCOUNTED)

| | - | | | | |
|-----------------|--|---|--|---|---|
| PERSONAL | | OTHER | | TOTAL | |
| (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) |
| n full 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 5 | 3 | 5 | 3 |
| unts O | 0 | 3 | 0 | 3 | 0 |
| ounts 0 | 0 | 1 | 0 | 1 | 0 |
| 0 | 0 | 9 | 3 | 9 | 3 |
| | (previous year) n full 0 0 unts 0 | (previous year)(current year)n full000unts000 | (previous year)(current year)(previous year)n full00005unts00003 | (previous year)(current year)(previous year)(current year)n full0000053unts0030 | (previous year)(current year)(previous year)(current year)(previous year)n full000000535unts00303 |

SECTION N – FEE REFUNDS

NUMBER OF REFUNDS (previous year) (current year) N1 Number of fee refunds granted as a result of significant correction 0 0

SECTION O - DAYS TAKEN TO COMPLETE REQUEST

| | NUMBER OF COMPLETED FOI APPLICATIONS | | | | | | |
|--|--------------------------------------|----------------|-----------------|----------------|-----------------|----------------|--|
| | PERS | ONAL | OTH | IER | TOTAL | | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | |
| O1 0–21 days – statutory determination period | 0 | 5 | 16 | 14 | 16 | 19 | |
| O2 22–35 days – extended statutory determination period for consultation or retrieval of archived records (S.59B) | 0 | 0 | 1 | 0 | 1 | 0 | |
| O3 Over 21 days – deemed refusal where no extended determination period applies | 0 | 0 | 0 | 0 | 0 | 0 | |
| O4 Over 35 days – deemed refusal where extended determination period applies | 0 | 0 | 0 | 0 | 0 | 0 | |
| O4 a) Over 35 days – part approval | 0 | 0 | 0 | 0 | 0 | 0 | |
| O5 Total | 0 | 5 | 17 | 14 | 17 | 19 | |

SECTION P - PROCESSING TIME: HOURS

| | | NUMBER OF COMPLETED FOI APPLICATIONS | | | | | | |
|------------------|-----------------|--------------------------------------|-----------------|----------------|-----------------|----------------|--|--|
| | PERS | PERSONAL | | OTHER | | TOTAL | | |
| | (previous year) | (current year) | (previous year) | (current year) | (previous year) | (current year) | | |
| P1 0–10 hours | 0 | 4 | 16 | 13 | 16 | 17 | | |
| P2 11–20 hours | 0 | 0 | 0 | 2 | 0 | 2 | | |
| P3 21–40 hours | 0 | 0 | 1 | 0 | 1 | 0 | | |
| P4 Over 40 hours | 0 | 0 | 0 | 0 | 0 | 0 | | |
| P5 Total | 0 | 4 | 17 | 15 | 17 | 19 | | |
| | | | | | | | | |

Freedom of Information

SECTION Q - NUMBER OF REVIEWS

| | | NUMBER OF COMPLETED REVIEWS | | |
|-------------------------------|-----------------|--------------------------------|--|--|
| | (previous year) | (current year) | | |
| Q1 Internal reviews | 2 | 2 | | |
| Q2 Ombudsman reviews | 0 | 0 | | |
| Q3 ADT reviews (Planning Mtg) | 0 | 0 | | |

SECTION R - RESULTS OF INTERNAL REVIEWS

GROUNDS OF WHICH THE INTERNAL REVIEW WAS REQUESTED NUMBER OF INTERNAL REVIEWS

| PERS | ONAL | OTHER | | TOTAL | |
|--|--|--|--|--|---|
| Original Agency Decision Upheld 1 | Original Agency Decision Varied 0 | Original Agency Decision Upheld 0 | Original Agency Decision Varied 1 | Original Agency Decision Upheld 1 | Original Agency Decision Varied 1 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| d 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | | |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 0 | 0 | 1 | 1 | 1 |
| | Original Agency Decision Upheld 1 0 0 0 0 | Agency DecisionAgency DecisionUpheld 1Varied 000000000000000 | Original AgencyOriginal AgencyOriginal AgencyDecisionDecisionDecisionUpheldVariedUpheld100000000000000000000000000000 | Original AgencyOriginal AgencyOriginal AgencyOriginal AgencyDecision UpheldDecision UpheldDecision UpheldDecision Upheld100100000000000000000000000000000000 | Original AgencyOriginal AgencyOriginal AgencyOriginal AgencyOriginal AgencyOriginal AgencyDecision UpheldDecision DecisionDecision DecisionDecision DecisionDecision DecisionUpheld 1001100 |

privacy protection

Privacy and Personal Information Protection Act 1998 – Section 33 (3)

In 2009/10 there were no privacy complaints received.

environmental planning act

Environmental Planning and Assessment Act 1979 – Section 93g (5)

environmental planning

Environmental Planning and Assessment Act 1979 – Section 93g (5)

| PARTY | ADDRESS | DA NUMBER | BENEFIT | STATUS |
|---|---|-------------|---|----------------------|
| MIRVAC PROJECTS PTY LTD | 8–12 Chifley Square, Sydney | D/2008/368 | Upgrade of granite paving to frontages of site | Not Completed |
| FOUNTAIN STREET PTY LIMITED | 15–17 Fountain Street, Alexandria | D/2008/1411 | Monetary Contribution for Green Square Town Centre Infrastructure & for Sydney Park Transgrid Water Re-Use Project (Water treatment and harvesting project for Sydney Park wetlands and Alan Davidson Oval). | Has not Proceeded |
| PROTON ELECTRIC CO PTY LTD | 213–217 Botany Road, Waterloo | D/2007/2294 | Improvement to public domain and a monetary contribution to Green Square | Not Completed |
| AVJ ERSKINEVILLE PTY LTD | 2 Coulson Street, Erskineville | D/1999/757 | Public Domain works | Not Completed |
| KAVIA HOLDINGS PTY LTD | 22–24 MacLeay Street, Elizabeth Bay | D/2002/1189 | Construction of new asphalt footpath, driveway construction, street tree pit upgrade, connection of stormwater to the kerb and monetary contribution for Fitzory Park upgrade | Completed |
| Mr Con Haralambis and Mrs Antonia Haralambis and 38–52 WATERLOO STREET SURRY HILLS PTY LTD | 38–52 Waterloo Street, Surry Hills | D/2006/1083 | Monetary Contribution to Public Benefits Improvement of the footpaths surrounding the site | Completed |
| MADEL INVEST PTY LTD | 189–195 Phillip Street, Waterloo | D/2009/266 | Public Domain improvements to Redfern Pedestrian Cycling and traffic calming scheme in Marriott and Baptist Streets. Together with cash provision to Green Square infrastructure | In Negotiation |
| BARON CORPORATION PTY LTD | 17–19 Dunning Avenue, Rosebery | D/2009/683 | Monetary Contribution for Green Square Town Centre | Completed |
| DAYHO PTY LTD | 33–37 Mentmore Avenue, Rosebery | D/2003/455 | Provision of Road infrastructure and dedication of laneway on the Dedicated Land together with a contribution to Green Square Infrastructure and the provision of public art in Green Square | Surrendered |
| RALPH STREET HOLDINGS PTY LIMITED | 53–55 Ralph Street, Alexandria | D/2008/1218 | Monetary Contribution toward kerb and gutter upgrade work on Ralph Street between Doody Street and Gillespie Avenue Alexandria | Completed |
| SANKILT PTY LIMITED | 133 Regent Street | D/2008/1588 | Monetary Contribution toward Prince Albert Park | Has not Proceeded |
| MULTIPLEX CLARENCE ST PTY LTD and MULTIPLEX KENT & CLARENCE STREET PTY LTD | 161 Clarence Street | D/2008/150 | Improved Public Domain adjoining and in the immediate vicinity of the land. Public Right of Way | Has not Proceeded |
| Mr John Angius | 2–4 Allen Street | D/2002/1262 | Improvement and enhancement of Waterloo Oval | Not Completed |

| PARTY | ADDRESS | DA NUMBER | BENEFIT | STATUS |
|---|---|----------------|---|--------------------|
| TEPCORP DEVELOPMENTS PTY LTD | 4 Hill Street | D/2005/274 | Refurbishment of heritage building – whole block. Asphalt footways and narrow lanes. | Continuing |
| HSF PROPERTY DEVELOPMENTS PTY LIMITED and PLATINUM ESTATE DEVELOPMENTS PTY LIMITED | 90–96 Bourke Road | D/2008/682 | Construction of concrete shared paths along Bourke Rd and Collins St, retaining existing concrete kerb and gutter. VPA relates to cycle ways and associated infrastructure along Bourke Rd and Bowden St and Mandible St. | Completed |
| FKP COMMERCIAL DEVELOPMENTS PTY LTD | 57 Rothschild Avenue | DU/2002/1081/E | Monetary contribution for infrastructure Green Square Town Centre and public domain works | Not Completed |
| ELK 1 PTY LIMITED | 32–38 Flinders Street | D/2007/2137 | Road Resheeting works in Hill Street Darlinghurst as part of road improvment program 2008/2009 | Completed |
| DB RREEF FUNDS MANAGEMENT LIMITED | 1 Bligh Street, Sydney | D/2007/1270 | Monetary contribution for public art | Not Completed |
| RALPH PROPERTIES | 9 Doody Street, Alexandria | D/2008/372 | Provide public right of way in Doody Street | Completed |
| RALPH PROPERTIES PTY LIMITED | 32 Ralph Street, Alexandria | D/2007/2254 | Provide Public right of way in Doody Street | Completed |
| GRELBUNE PTY LTD | 1–3 Dunning Avenue, Rosebery | D/2006/1850 | Monetary Contribution and dedication of road widening | |
| RIO PROPERTY DEVELOPMENTS PTY LIMITED | 69–73 O'Riordan Street, Alexandria | D/2007/449 | New concrete footpath, driveway to RTA specs, street lighting upgrade and tree planting | Completed |
| LINDSAY BENNELONG DEVELOPMENTS PTY LTD | 50 McLachlan Avenue, Darlinghurst | D/2006/721 | The public domain works proposed include, but are not limited to construction and landscaping of the Through Site Link and public open space area, including provision of lighting, public toilets and street furniture. Creation of an easement and positive covenant over the through site link/public | Near Completior |
| | | | open space to ensure that permanent public access is maintained at all times, upgrade of public footways and underground | |
| MERITON PROPERTY MANAGEMENT PTY LTD and BIGROVE HOLDINGS PTY | 1 Rothschild Avenue, Rosebery | D/2005/1639 | Upgrade of Spring Street (Road 1) linking Rothschild Ave and Epsom Rd around rear of development, dedicated to City, with drainage swale and barrier. | Completed |
| LIMITED and BRADAN HOLDINGS PTY LTD a | | | Footway upgrades to Rothschild Ave, Epsom Road and Spring St, including landscaping on Rothschild Ave. New drainage works and median strip & | |
| | | | signage on Rothschild Ave. | |
| TRUST COMPANY LIMITED | 46A MacLeay Street, Elizabeth Bay | D/2006/631 | Monetary contribution for road enhancements in area of site (Greenknowe Ave, Macleay St) | Continuing |

| PARTY | ADDRESS | DA NUMBER | BENEFIT | STATUS |
|---|---|--------------------|---|----------------------|
| MIRVAC | 224A Riley Street, Surry Hills | D/2007/2168 | Right of public access | Completed |
| INPHOTEK PTY LIMITED | 10 James Street, Waterloo | D/2004/302 | Monetary Contribution | Completed |
| SEE WIN ENTERPRISES PTY LTD | 282–288 Botany Road, Alexandria | D/2002/42 | Infrastructure of Green Square Town Centre | Not Completed |
| NOBLE POTTS POINT DEVELOPMENT PTY LIMITED | 238–242 William Street, Potts Point | DU/2002/738/D | Road Widening dedicated to Council | Completed |
| THE UNIVERSITY OF SYDNEY | 96–148 City Road, Darlinghurst | D/2004/655 | Monetary Contribution applied to restoration and relocation of gates | Has not Proceeded |
| ICN PROPERTIES PTY LTD | 1–11 Murray Street | D/2004/604 | Set back to Murray Street | Has not Proceeded |
| BALVERONA PTY LTD | 862–874 Elizabeth Street | D/2005/2233/C | New Plaza | Completed |
| FRASERS CITY QUARTER PTY LIMITED | 238 Hereford Street | D/2007/419 | Remediation and landscaping of a new park. Landscape design – habitat creation VPA is in responce to whole Orphan School Creek masterplan – including Trio Buildings | Completed |
| CROWN STREET PTY LTD | 86–88 Crown Street, Woolloomooloo | DU/2002/ 1190/A | Public Domain works include paving of Badham Street between Crown St & Palmer St. Footpath upgrade along Crown St frontage and Faucett Lane. Street lighting upgrade. | Completed |
| GARDEN STREET PTY LTD | 30–44 Garden Street, Alexandria | D/2002/1154 | New asphalt on concrete footpath, re-constituted stone edging along new concrete kerb and gutter. Six new trees. | Has not Proceeded |
| COPE STREET PTY LTD | 180–182 Cope Street, Waterloo | DU/2003/49/B | Upgrade to form new asphalt footpath and reconstruction of concrete driveway | Completed |
| KEYROCK PTY LTD | 370–376 George Street, Waterloo | D/2001/1335 | New concrete footpath, kerb and gutter, tree planting and turfing works. | Completed |
| | | | Through site link works including paving, landscaping, lighting, walls, stairs etc. | |

city of sydney act

City of Sydney Act 1988 – Section 63 (3) Nil Return

code of conduct

Code of Conduct

Section 12.33 of the City of Sydney Code of Conduct requires that the Chief Executive Officer report annually to Council on Code of Conduct complaints. In order to fulfil the requirements of the Code of Conduct, this report contains complaints about breaches of the Code of Conduct for the period 1 July 2009 to 30 June 2010.

| Number of complaints received | Nature of complaints | Outcome of complaints |
|-------------------------------------|--|---|
| 3 | Alleged non- disclosure of a political donation by a Councillor | Following investigation by the Division of Local Government it was determined there was no breach of the Code of Conduct. |

2009/10 financial report

Financial Statements Local Government Act 1993 S.428(2) (9)

City of Sydney GENERAL PURPOSE FINANCIAL STATEMENTS for the year ended 30 June 2010



"City of Villages"

General Purpose Financial Statements

for the financial year ended 30 June 2010

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4. Independent Auditor's Reports:

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Overview

- (i) These financial statements are General Purpose Financial Statements and cover the consolidated operations for City of Sydney.
- (ii) City of Sydney is a body corporate of NSW, Australia being constituted as a Local Government area by proclamation and is duly empowered by the Local Government Act (LGA) 1993 of NSW.

Council's Statutory Charter is specified in Section 8 of the LGA and includes;

- carrying out activities and providing goods, services & facilities appropriate to the current & future needs of the Local community and of the wider public
- responsibility for administering regulatory requirements under the LGA and other applicable legislation, &
- a role in the management, improvement and development of the resources of the local government area.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

- (iii) All figures presented in these financial statements are presented in Australian Currency.
- (iv) These financial statements were authorised for issue by the Council on 18/10/10. Council has the power to amend and reissue the financial statements.

General Purpose Financial Statements

for the financial year ended 30 June 2010

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

- The Local Government Act 1993 (as amended) and the Regulations made thereunder,
- The Australian Accounting Standards and professional pronouncements, and
- The Local Government Code of Accounting Practice and Financial Reporting.

To the best of our knowledge and belief, these Financial Statements:

- present fairly the Council's operating result and financial position for the year, and
- accords with Council's accounting and other records.

We are not aware of any matter that would render the Reports false or misleading in any way.

Signed in accordance with a resolution of Council made on 18 October 2010.

Clover Moore LORD MAYOR

Monica Barone CHIEF EXECUTIVE OFFICER

Robert Kok COUNCILLOR

Bill Carter RESPONSIBLE ACCOUNTING OFFICER

Income Statement

for the financial year ended 30 June 2010

| 1) | | Actual | Actual |
|---|---|---|---|
| \$ '000 | Notes | 2010 | 2009 |
| Income from Continuing Operations | | | |
| • | | | |
| | 3a | 237.722 | 227,690 |
| - | Зb | 79,388 | 75,984 |
| Interest & Investment Revenue | Зc | 24,702 | 17,642 |
| Other Revenues | 3d | 85,049 | 73,639 |
| Grants & Contributions provided for Operating Purposes | 3e,f | 14,265 | 12,682 |
| Grants & Contributions provided for Capital Purposes Other Income: | 3e,f | 16,716 | 62,949 |
| Net gains from the disposal of assets | 5 | 541 | |
| Total Income from Continuing Operations | - | 458,382 | 470,586 |
| Expenses from Continuing Operations | | | |
| | 4a | 154,416 | 142,433 |
| | 4b | 27 | 192 |
| Materials & Contracts | 4c | 84,214 | 77,144 |
| Depreciation & Amortisation | 4d | 65,694 | 60,744 |
| Other Expenses | 4e | 74,419 | 83,584 |
| Net Losses from the Disposal of Assets | 5 | - | 2,436 |
| Total Expenses from Continuing Operations | | 378,770 | 366,533 |
| Operating Result from Continuing Operations | S . | 79,612 | 104,053 |
| Discontinued Operations | | | |
| Net Profit/(Loss) from Discontinued Operations | 24 | | |
| Net Operating Result for the Year | | 79,612 | 104,053 |
| | | | |
| | Income from Continuing Operations Revenue: Rates & Annual Charges User Charges & Fees Interest & Investment Revenue Other Revenues Grants & Contributions provided for Operating Purposes Grants & Contributions provided for Capital Purposes Other Income: Net gains from the disposal of assets Total Income from Continuing Operations Expenses from Continuing Operations Employee Benefits & On-Costs Borrowing Costs Materials & Contracts Depreciation & Amortisation Other Expenses Net Losses from the Disposal of Assets Total Expenses from Continuing Operations Operating Result from Continuing Operations Discontinued Operations Net Profit/(Loss) from Discontinued Operations | Income from Continuing OperationsRevenue:Rates & Annual Charges3aUser Charges & Fees3bInterest & Investment Revenue3cOther Revenues3dGrants & Contributions provided for Operating Purposes3e,fGrants & Contributions provided for Capital Purposes3e,fOther Income:5Net gains from the disposal of assets5Total Income from Continuing Operations5Expenses from Continuing Operations4aBorrowing Costs4aBorrowing Costs4cDepreciation & Amortisation4dOther Expenses from Continuing Operations5Total Expenses from Continuing Operations5Other Expenses4eNet Losses from the Disposal of Assets5Operating Result from Continuing Operations5Discontinued Operations24 | Income from Continuing Operations Revenue:Rates & Annual Charges3a237,722User Charges & Fees3b79,388Interest & Investment Revenue3c24,702Other Revenues3d85,049Grants & Contributions provided for Operating Purposes3e,f14,265Grants & Contributions provided for Capital Purposes3e,f16,716Other Income:Net gains from the disposal of assets5541Total Income from Continuing Operations458,382Expenses from Continuing Operations458,382Employee Benefits & On-Costs4a154,416Borrowing Costs4b27Materials & Contracts4c84,214Depreciation & Amortisation4d65,694Other Expenses from Continuing Operations5-Total Expenses from Continuing Operations5-Operating Result from Continuing Operations378,770Operating Result from Continuing Operations79,612Discontinued Operations24- |

(1) Original Budget as approved by Council - refer Note 16

Statement of Comprehensive Income for the financial year ended 30 June 2010

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-----------------------------|-----------------------|----------------|
| Net Operating Result for the year (as per Income statement) | | 79,612 | 104,053 |
| Other Comprehensive Income | | | |
| Gain (loss) on revaluation & impairment of I,PP&E Gain (loss) on revaluation of other reserves Adjustment to correct prior period depreciation errors | 20b (ii) 20b (ii) 20c | 14,289 - 19,083 | - 38 |
| Total Other Comprehensive Income for the year | | 33,372 | 38 |
| Total Comprehensive Income for the Year | - | 112,984 | 104,091 |
| Total Comprehensive Income attributable to Council | | 112,984 | 104,091 |

Balance Sheet

as at 30 June 2010

| | | Actual | Actual |
|---|-------|-----------|-----------|
| \$ '000 | Notes | 2010 | 2009 |
| ASSETS | | | |
| Current Assets | | | |
| Cash & Cash Equivalents | 6a | 212,648 | 141,784 |
| Investments | 6b | 66,307 | 44,259 |
| Receivables | 7 | 32,163 | 25,885 |
| Inventories | 8 | 545 | 542 |
| Other | 8 | 3,189 | 4,138 |
| Total Current Assets | | 314,851 | 216,608 |
| Non-Current Assets | | | |
| Investments | 6b | 145,478 | 208,397 |
| Receivables | 7 | 1,486 | 1,523 |
| Infrastructure, Property, Plant & Equipment | 9 | 3,892,742 | 3,813,599 |
| Investment Property | 14 | 133,430 | 130,760 |
| Other | 8 | 272 | 286 |
| Total Non-Current Assets | | 4,173,408 | 4,154,565 |
| TOTAL ASSETS | | 4,488,259 | 4,371,173 |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Payables | 10 | 68,314 | 69,384 |
| Provisions | 10 | 40,416 | 33,276 |
| Total Current Liabilities | | 108,730 | 102,660 |
| Non-Current Liabilities | | | |
| Payables | 10 | 5,386 | 5,386 |
| Provisions | 10 | 22,782 | 24,750 |
| Total Non-Current Liabilities | | 28,168 | 30,136 |
| TOTAL LIABILITIES | | 136,898 | 132,796 |
| Net Assets | | 4,351,361 | 4,238,377 |
| EQUITY | | | |
| Retained Earnings | 20 | 2,578,898 | 2,480,203 |
| Revaluation Reserves | 20 | 1,772,463 | 1,758,174 |
| Council Equity Interest | 20 | 4,351,361 | 4,238,377 |
| Total Equity | | 4,351,361 | 4,238,377 |
| | | +,001,001 | +,200,077 |

Statement of Changes in Equity for the financial year ended 30 June 2010

| \$ '000 No | Reta Earn otes (Refer | ngs Res | erves | Council Equity Interest | Minority Interest | Total Equity |
|--|-----------------------------|-----------|------------------|-------------------------------|----------------------|-----------------|
| 2010 Opening Balance (as per Last Year's Audited Accounts) | 2,480, | 203 1,758 | 3,174 4,2 | 238,377 | - | 4,238,377 |
| Net Operating Result for the Year | 79, | 612 | | 79,612 | - | 79,612 |
| Other Comprehensive Income | 19, | 083 14 | 1,289 | 33,372 | - | 33,372 |
| Total Comprehensive Income | 98, | 695 14 | 4,289 | 112,984 | - | 112,984 |
| Equity - Balance at end of the reporting perio | d <u>2,578,</u> | 898 1,772 | 2,463 4,3 | 51,361 | - | 4,351,361 |

| \$ '000 | Notes | Retained Earnings | Reserves (Refer 20b) | Council Equity Interest | Minority Interest | Total Equity |
|--|----------|----------------------|-------------------------|-------------------------------|----------------------|-----------------|
| 2009 | | | | | | |
| Opening Balance (as per Last Year's Audited Accounts | S) | 2,376,150 | 1,758,136 | 4,134,286 | - | 4,134,286 |
| Correction of Prior Period Errors | 20 (c) | - | - | - | - | - |
| Changes in Accounting Policies (prior year effects) | 20 (d) | - | - | - | - | - |
| Revised Opening Balance (as at 1/7/08) | | 2,376,150 | 1,758,136 | 4,134,286 | - | 4,134,286 |
| Net Operating Result for the Year | | 104,053 | - | 104,053 | - | 104,053 |
| Other Comprehensive Income | | | | | | |
| - Revaluations: Other Reserves | 20b (ii) | - | 38 | 38 | - | 38 |
| Other Comprehensive Income | | - | 38 | 38 | - | 38 |
| Total Comprehensive Income | | 104,053 | 38 | 104,091 | - | 104,091 |
| Equity - Balance at end of the reporting po | eriod | 2,480,203 | 1,758,174 | 4,238,377 | - | 4,238,377 |

Statement of Cash Flows

for the financial year ended 30 June 2010

| Budget 2010 | \$ '000 | Notes | Actual 2010 | Actual 2009 |
|----------------|--|---------|----------------|----------------|
| | Cash Flows from Operating Activities | | | |
| | Receipts: | | | |
| 237,915 | Rates & Annual Charges | | 237,593 | 226,613 |
| 84,822 | User Charges & Fees | | 84,960 | 84,451 |
| 13,924 | Investment & Interest Revenue Received | | 16,460 | 27,141 |
| 25,165 | Grants & Contributions | | 26,767 | 34,831 |
| 77,957 | Other | | 98,719 | 92,378 |
| | Payments: | | | |
| (152,934) | Employee Benefits & On-Costs | | (150,767) | (143,968) |
| (87,017) | Materials & Contracts | | (96,010) | (87,185) |
| (85,861) | Other | | (87,035) | (91,104) |
| 113,971 | Net Cash provided (or used in) Operating Activities | 11b _ | 130,687 | 143,157 |
| | Cash Flows from Investing Activities | | | |
| | Receipts: | | | |
| | Sale/Redemption of Investment Securities | | 218,904 | 212,000 |
| | Reclassification of Investments to Cash/Cash Equivale | nts | 100,677 | 78,963 |
| | Sale of Infrastructure, Property, Plant & Equipment | | 2,011 | 4,848 |
| | Payments: | | | |
| | Purchase of Investment Securities | | (273,000) | (296,775) |
| (25,200) | Purchase of Investment Property | | (14) | (353) |
| (150,700) | Purchase of Infrastructure, Property, Plant & Equipment | | (108,401) | (178,243) |
| (175,900) | Net Cash provided (or used in) Investing Activities | - | (59,823) | (179,560) |
| | Cash Flows from Financing Activities | | | |
| | Receipts: | | | |
| | Nil | | | |
| | Payments: | | | |
| | Nil | | | |
| - | Net Cash Flow provided (used in) Financing Activities | - | - | - |
| (61,929) | Net Increase/(Decrease) in Cash & Cash Equiv | alents | 70,864 | (36,403) |
| 141,784 | plus: Cash & Cash Equivalents - beginning of year | 11a | 141,784 | 178,187 |
| 79,855 | Cash & Cash Equivalents - end of the year | 11a | 212,648 | 141,784 |
| | Additional Information: | - | | |
| | plus: Investments on hand - end of year | 6b | 211,785 | 252,656 |
| | Total Cash, Cash Equivalents & Investments | - - | 424,433 | 394,440 |
| | Please refer to Note 11 for information on the following: Non Cash Financing & Investing Activities. Financing Arrangements. Net cash flow disclosures relating to any Discontinued Operation | rations | | |

Notes to the Financial Statements for the financial year ended 30 June 2010

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Note 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards, Urgent Issues Group Interpretations, the Local Government Act 1993 and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting.

1.1 Financial statement presentation

Council has applied the revised AASB 101 Presentation of Financial Statements which became effective on 1 January 2009. The revised standard requires the separate presentation of a statement of comprehensive income and a statement of changes in equity. All non-owner changes in equity must now be presented in the statement of comprehensive income. As a consequence, the Council had to change the presentation of its financial statements. Comparative information has been re-presented so that it is also in conformity with the revised standard.

1.2 *Reporting conventions*

These financial statements encompass all business and non-business operations which the City of Sydney controls and have been prepared on the accrual basis of accounting.

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities at fair value through profit or loss, employee leave entitlements shown at the present value of future cash flows, and certain classes of infrastructure, property, plant and equipment and investment property shown at fair value.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies. Accounting estimates have been applied in relation to determination of infringement charges under the Parking Enforcement Agreement, provisions for restoration costs, employee benefits and the valuation of infrastructure, property, plant and equipment and investment properties.

2. The Local Government Reporting Entity and Principles of consolidation

City of Sydney has its principal business office at Town Hall House, 456 Kent Street, Sydney, NSW 2000, Australia. City of Sydney (the Council) is empowered by the New South Wales Local Government Act 1993 and its Charter is specified in Section 8 of the Act.

A description of the nature of the Council's operations and its principal activities are provided in Note 2 of this report.

The General Purpose Financial Statements incorporate the assets and liabilities of the Council for the financial period ended on 30 June 2010. In the process of reporting on the local government as a single unit, all transactions and balance between activities (for example, loans and transfers) have been eliminated.

2.1 The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (as amended), all money and property received by Council is held in Council's Consolidated Fund unless it is required to be held in Council's Trust Fund. The Consolidated Fund and any other entities through which Council controls resources to carry on its functions, including reserve trusts relating to Crown reserves, have been included in the financial statements forming part of this report.

The total revenue and expenditure from ordinary activities and the net assets held are as follows (\$'000):

| | 2009-10 | 2008-09 |
|--|-------------|--------------|
| Total Revenue from Ordinary Activities incl. Capital amounts | \$ 458,382 | \$ 470,586 |
| Total Expenditure from Ordinary Activities | \$ 378,770 | \$ 366,533 |
| Total Net Assets (Equity) Held | \$4,351,361 | \$4, 238,377 |

2.2 The Trust Fund

In accordance with the provisions of Section 411 of the Local Government Act 1993 (as amended), separate and distinct Trust Funds are maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in the financial statements forming part of these reports.

Trust monies held and properties owned by Council, but not subject to control by Council, have been excluded from these reports. A separate, more detailed statement of monies held in Trust, is available for inspection at the Council office by any person free of charge.

1.3 Joint Venture

Council did not at any time for the years presented have an interest in any joint venture.

3. Revenue recognition

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

3.1 Rates

The rating period and reporting period for the Council coincide. Accordingly, all rates levied for the year are recognised as revenues. Uncollected rates are recognised as receivables after providing for amounts due from unknown owners, postponed rates and doubtful rates for properties on leased Crown Land in accordance with the requirements of the Local Government Act 1993. A provision for Doubtful Debts on all other rates has not been established, as unpaid rates represents a charge against the rateable property that will be recovered when the property is next sold.

3.2 Grants, Contributions and Donations

Grants, contributions and donations (in cash or in kind) are recognised as revenues when the council obtains control over the assets comprising the contributions. Control over granted assets is normally obtained upon their receipt. When notification has been received that a grant has been secured and Council acts in reliance of that notification, control is deemed at that time.

Yet to be received contributions over which the Council has control are recognised as receivables.

Where grants, contributions and donations are recognised as revenues during the reporting period on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in these notes.

The amount of grants and contributions recognised as revenues in a previous reporting period which were obtained in respect of the council's operations for the current reporting period are also disclosed.

3.3 Contributions under Section 94 of the Environmental Planning and Assessment (EPA) Act 1979

The Council has obligations to provide facilities from contributions required from developers under the provisions of s.94 of the EPA Act 1979. These contributions may be expended only for the purposes for which the contributions were required, but the Council may, within each area of benefit, apply contributions according to the priorities established in the relevant contributions plans and accompanying works schedules.

Contributions plans adopted by the Council are available for public inspection free of cost.

3.4 User charges and fees

User charges and fees are recognised as revenue when the service has been provided, or the payment is received, whichever first occurs.

A provision for doubtful debt is recognised when collection in full is no longer probable.

3.5 Sale of Infrastructure, property, plant and equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

3.6 Interest and rents

Interest and rents are recognised as revenue on a proportional basis when the payment is due, the value of the payment is notified, or the payment is received, whichever first occurs.

3.7 Infringement charges and parking fees

Parking fees are recognised as revenue when the service has been provided or the payment is received, whichever first occurs. Infringement charges are recognised as revenue when the penalty has been applied to the extent of expected recovery determined in accordance with past experience.

4. Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

Short-term, highly liquid investments are valued at market value in accordance with the policy in Note 1(6). All revenue and changes in market values are recognised in the income statement.

5. Policy on internal and external restrictions on cash and cash equivalents

Cash and cash equivalents are restricted for prudent financial management purposes as follows:

Property - 20% of rental income is set aside to fund refurbishment, major maintenance of Council's properties, and in some instances to purchase investment properties.

Parking Stations - 5% of income from parking stations is set aside to fund major maintenance and capital improvements.

Parking Meters - 10% of income from parking meters is set aside to fund replacements.

Plant & Asset Replacement - 2.5% of operating income is set aside to fund purchases of Plant & Assets.

Employee Leave Entitlements - 10% of the employee leave entitlement provision is set aside to fund extraordinary movements of staff. Normal annual payments of leave entitlements are funded from operating income.

Public Liability & Workers Compensation Insurance - Cash has been restricted for 100% of both provisions.

Domestic Waste - Any cash surplus from operations is held as a restricted asset to fund capital expenditure or process improvements to the Domestic Waste collection business.

Security Deposits - All security deposits are held as restricted funds.

Investment (Property) - Net cash amount realised from sale of designated property assets is restricted for the future acquisition of strategic property assets.

Unexpended Grants `- 100% of grants received not spent during the year are treated as restricted funds.

Developer Contributions – 100% Developer Contributions levied under Section 94, Section 61 and Voluntary Planning Agreements not yet expended in accordance with the applicable deed or contributions plan.

Contributions – Capital Works – 100% of Contributions provided to Council by third parties that are yet to be expended on the project/s for which they were provided.

Floor Space Bonus (FSB/FSR) - 100% of floor space bonuses contributions levied, not yet expended in accordance with their respective deeds of agreement.

Utzon Foundation - 100% of the liability for John Utzon Foundation, to celebrate and foster the creativity in the performing arts internationally, is restricted.

Green Square Multi Purpose Civic Centre -100% of monies to be set aside for the purpose of construction of this facility.

Green Square Town Centre Project Funding Account – 100% of monies held in this account for the purpose of providing financial support for this Project.

Stormwater Management – 100% of monies set aside for various structural and non-structural programs used to reduce urban stormwater pollution.

6. Investments and other financial assets

6.1 Classification

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit or loss

Financial assets at fair value through profit or loss are financial assets available for trading and include any assets that may be acquired principally for the purpose of selling in the short term. Derivatives are not acquired unless they are required as hedges. Assets in this category are classified under current assets as either cash equivalents where the maturity is 90 days or less from balance date, or as investments where the maturity dates are longer.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as noncurrent assets. Loans and receivables are included in trade and other receivables in the balance sheet.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date.

Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Council did not at any time for the years presented hold any available-for-sale financial assets.

6.2 Recognition and derecognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

6.3 Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise.

Changes in the fair value of other monetary and non-monetary securities classified as availablefor-sale are recognised in equity.

6.4 Fair value

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active, Council establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models providing indicative prices making maximum use of market inputs and relying as little as possible on entity-specific inputs.

6.5 Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-forsale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

6.6 Investment Policy

Council has an approved investment policy complying with Section 625 of the Local Government Act and S212 of the Local Government (General) Regulations 2005. Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing council funds.

Council amended its investment policy following revisions to the Investment Order arising from the Cole Inquiry recommendations. Certain investments the Council holds are no longer prescribed – for example managed funds, subordinated floating rate notes, CDOs, and equity and asset linked capital protected notes – however they have been retained under grandfathering provisions of the Order. These will either be held to maturity or disposed of when most financially advantageous to Council.

7. Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for impairment. Receivables are due for settlement no more than 30 days from the date of recognition.

Collectability of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off by reducing the carrying amount directly. An allowance for impairment of receivables is established when there is objective evidence that the Council will not be able to collect all amounts due according to the original terms of receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the receivable is impaired. The amount of the impairment allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. Cash flows relating to short term receivables are not discounted if the effect of discounting is immaterial.

The amount of the impairment loss is recognised in the income statement within other expenses. When a receivable for which an impairment allowance had been recognised becomes uncollectible in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the income statement.

Non-current receivables represent future entitlements to works in kind for which construction certificates have been issued and are only recognised once secured by bank guarantees, security deposits or other similar forms of security.

8. Inventories

Council holds inventories for consumption for the purpose of providing works and services. There is no objective of sale for such items. Council values these items at cost, assessed for loss of service potential, and where appropriate, writes the value down accordingly.

Council does not hold any land inventories for re-sale.

9. Infrastructure, property, plant and equipment

9.1 Valuation of assets

Council's assets are being progressively revalued to fair value in accordance with a staged implementation advised by the Department of Local Government. At balance date the following classes of infrastructure, property, plant and equipment were stated at their fair value:

- · Operational land (External Valuation).
- Buildings (including buildings subject to long-term leases) Specialised/Non Specialised (External Valuation).
- · Plant and equipment (as approximated by depreciated historical cost).
- Land under roads (as approximated by the average Valuer-General valuations of all land in the surrounding suburbs within the Local Government area).
- · Road assets roads, bridges and footpaths (Internal Valuation).
- · Drainage assets (Internal Valuation).

Other asset classes will be revalued to fair value as follows:

Community land, land improvements, other structures and other assets
 2010/11

At balance date the following classes of infrastructure, property, plant and equipment [except for investment properties – refer Note1(10)] were stated at cost (or deemed cost) less depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items:

Community land, land improvements, other structures and other assets

Operational land that is either subject to development as Community Land or is zoned by Council as Open Space is classified as Community Land.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Income statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051. Council considered that comparability with State organisations and other major councils was of greater significance than recognising the notional completeness of the asset class. Since Council had not recognised any land under roads before 1 July 2008 there was no requirement to derecognise at 1 July 2008 such land against the opening balance of retained earnings. The value of land under roads not recognised is disclosed in Note 9(a).

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 – Property, Plant and Equipment.

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

When assets are acquired through contributions, they are valued at fair value at the time of acquisition.

Assets with an economic life which is determined to be longer than one year are only capitalised where the cost of acquisition/construction exceeds materiality thresholds established by the Council for each type of asset. In determining such thresholds regard is given to the nature of the asset and its estimated service life.

Council's current capitalisation policy is to expense any purchases less than \$5,000 that may be considered to be of a capital nature.

Examples of capitalisation thresholds applied during the year under review are provided below:

| • | Plant & Equipment | Capitalise if value > \$5,000 |
|---|---------------------------------|-------------------------------|
| • | Office Equipment | Capitalise if value > \$5,000 |
| • | Furniture & Fittings | Capitalise if value > \$5,000 |
| • | Land - Council Land | Capitalise |
| • | - Open Space | Capitalise |
| • | Roads, bridges, footpaths | |
| | - Construction / Reconstruction | Capitalise |
| • | Drainage | Capitalise if value > \$5,000 |

9.2 Depreciation of assets

Land, Trees and Heritage assets are not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost over their estimated useful lives, as follows:

| Bridges Buildings Buildings – Public Conveniences Computer Equipment Depots Drainage Footpaths Furniture & Fittings Kerbs & Gutters Kerbs & Gutters - Trachyte Library Books Office Equipment Open Museum | 100 years 75 years 25 years 4 years 100 years 50 years 5 - 10 years 100 years 100 years 3 - 10 years 5 years 100 years |
|---|---|
| 1 1 | , |
| Parking meters | 7 years |

| Parks & Assets | 25 – 50 years |
|----------------------------------|---------------|
| Plant & Equipment | 3 - 10 years |
| Roads – Lower Strata | 80 years |
| Roads – Upper Strata | 25 years |
| Street Furniture | 20 years |
| Swimming Pools | 30 years |
| Vehicles & Road-making Equipment | 7 years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement.

9.3 Impairment of assets

Assets that have an indefinite useful life are not subject to depreciation and amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For non-cash generating assets of the Council such as roads, drains, public buildings, etc., value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

9.4 Classification of property

Property assets are classified as follows:

- Operational Property assets classified as operational are owner-occupied and owneroperated properties of Council utilised for conducting Council operations
- Community Property assets classified as community are publicly accessible and are clearly identified as kept for use by the general public for community, cultural or recreational purposes.
- Investment Property assets classified as investment are primarily held to earn rentals or for capital appreciation or both. Investment properties are disclosed as a separate category in the financial statements.
- Strategic Property assets classified as strategic are acquired for special purposes other than those shown above. The assets are only used for the special purpose once all the necessary requirements for implementing that strategy are completed. Until that time these assets may be utilised for other purposes, such as earning rental income, and are subject to depreciation and revaluation. The assets remain classified as strategic assets as long as the special purpose for which they were acquired still remains.

10. Investment properties

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by Council. Investment property is carried at fair value, representing open-market value determined annually by a member of the Australian Property Institute.

Revaluations are undertaken every year. Changes in fair values are recorded in the income statement as part of other income.

Investment property includes properties that are under construction for future use as investment properties. These are carried at fair value unless the fair value can not yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete. This is different to previous years where properties under construction were accounted for at cost and presented under property, plant and equipment until construction was complete. The change in policy was necessary

following changes made to AASB 140 Investment Property as a result of the IASB's 2008 Improvements standard.

11. Non-current assets held for resale

Non-current assets are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. Plant and motor vehicles which are turned over on a regular basis, financial assets and investment properties are exempted from this classification and are retained within their original respective asset classifications.

An impairment loss is recognised for any initial or subsequent write down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset is recognised at the date of derecognition.

Non-current assets are not depreciated or amortised while they are classified as held for sale.

Non-current assets classified as held for sale are, where applicable, presented separately from the other assets in the balance sheet.

12. Work In Progress

Work in progress is stated at the total costs expended on the capital works projects which are incomplete at balance date.

An impairment loss is recognised to the extent of any costs that may result in the estimated completion cost of any capital works project being in excess of its fair value at completion.

13. Payables

These amounts represent liabilities to external parties for goods and services received by Council prior to the end of the financial year which are unpaid. The amounts are unsecured and are normally paid 30 days after initial recognition. Interest is not payable on these amounts.

14. Borrowings

Borrowings, if any, are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

The Council did not at any time for the years presented have any borrowings.

15. Provisions

Provisions are recognised when:

- Council has a present legal or constructive obligation as a result of past events;
- it is probable that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

16. Employee Benefits

16.1 Salaries, Wages and Compensated Absences

Liabilities for wages and salaries and annual leave expected to be settled within 12 months of the reporting date are recognised, as appropriate, in employee related payables and annual leave provision, in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Liabilities for leave, long service leave, preserved sick leave and gratuities are recognised in the provision for employee benefits and are measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds, with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

16.2 Superannuation

All employees of Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Defined benefit plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the balance sheet, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans (see below).

The Local Government Superannuation Scheme advised member councils that, as a result of the global financial crisis, it has a \$286M deficiency of assets over liabilities. As a result, they have asked for significant increases in contributions since 2009 to recover that deficiency. Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has, however, disclosed a contingent liability in note 18 to reflect the possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

17. Leases

Council has leases in the following categories:

17.1 Leases in which Council is lessor

Leases of property where the Council has substantially transferred to the lessee all the risks and rewards of ownership are classified as finance leases. Finance lease receivables are raised at the inception of the leases in respect the present value of the aggregate of the minimum lease payments receivable under the leases and any guaranteed residual values. Each lease payment is allocated between the receivable and interest so as to achieve a constant rate on the receivable balance outstanding. The interest revenue is credited to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the receivable for each period.

In leases classified as finance leases where the terms and conditions relating to lease payments result in either the occurrence of payments or the quantum of the payments or both being determined based upon presently undeterminable future events and occurrences, finance lease receivables are only raised at the time when the lease payments are certain and determinable.

Leases of property where the Council has substantially retained all the risks and rewards of ownership are classified as operating leases. Leased property assets are reflected on the balance sheet as assets and lease income rentals are recognised as income on a straight-line basis over the terms of the leases.

17.2 Leases in which Council is lessee

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the terms of the leases.

18. Provisions for close down and restoration costs and for environmental clean up costs

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, eg updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down and restoration costs are a normal consequence of any service operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

The amortisation or 'unwinding' of the discount applied in establishing the net present value of provisions is charged to the income statement in each accounting period. The amortisation of the discount is shown as a borrowing cost.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each balance sheet date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the balance sheet date. These costs are charged to the income statement and are recognised at the time a Remediation Action Plan (RAP) is produced. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwind of the discount which is shown as a borrowing cost. Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change. As a result there could be significant adjustments to the provision for close down and restoration and clean up, which would affect future financial results.

19. Budget information

The Income Statement provides budget information on major income and expenditure items. Details of material budget variations are detailed in Note 16. Note 2 also provides budget information of revenues and expenses of each of Council's major activities. Budget figures represented are those approved by Council at the beginning of the financial year and do not reflect Council approved variations throughout the year.

Budget information in the financial report is not subject to audit.

20. Goods and services tax (GST)

In accordance with the provisions of A New Tax System (Goods and Services Tax) Act 1999 legislation, Council is required to account for GST under the "accruals" method, and submits monthly returns to the Australian Taxation Office.

Revenues, expenses and assets are recognised net of the amount of GST, except where:

- The amount of GST incurred, as a purchaser, that is not recoverable from the Australian Taxation Office is recognised as part of the cost of acquisition of an asset or as part of an item of expense;
- 2. Receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the balance sheet.

Cash flows are presented on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the Australian Taxation Office is classified as operating cash flows.

21. Insurance

Pursuant to Section 382 of the Local Government Act 1993, Council has primary and excess layer insurance cover against Public Liability and Professional Indemnity liability. Council carries a self-insured retention (deductible) on this policy and makes provision for its uninsured exposure in relation to claims outstanding.

The current Public Liability and Professional Indemnity Policy has been negotiated for a three year period with an annual reducing premium scale and an annual increasing deductible, over the period, reflecting a growing acceptance of risk by Council within reasonable commercial, financial and operational boundaries.

Council's other significant insurance cover is its Industrial Special Risks Insurance. This policy covers Council's owned diverse property portfolio and leased properties, where required, together with contents and equipment in these properties. The deductible within this policy also reflects an acceptance of risk within reasonable commercial, financial and operational boundaries.

Council is a self-insurer, to a self-insured retention level, of its Workers' Compensation liability. To fulfil a condition of WorkCover's NSW Workers' Compensation Self-Insurance licence, Council has Excess Employers Indemnity Insurance cover, which is unlimited in excess of Council's self-insured retention. Council's liability for worker's compensation is assessed annually by an actuary. In determining this assessment, the actuary incorporates major assumptions relating to discount rates, average weekly earnings and claims experience based on market data and actual levels of experience.

In addition to the above insurance coverage, Council has other classes of insurance covering risks such as Councillors' and Officers' Liability, General Property, Contract Works, Fidelity Guarantee, Hirers' and Authorised Users Liability etc.

22. Treatment of Parking Enforcement Agreement with NSW Police

Council has an agreement with NSW Police for the provision of parking enforcement services within the CBD. Under this agreement Council has agreed to pay NSW Police 50% of the net profits generated from the provision of the service. This payment is recognised as an operating expense within the Annual Financial Report. Revenues from the issuing of infringement notices are shown as gross amounts.

Council does not recognise a receivable for all infringement notices at the time each notice is issued. The lack of certainty of collection precludes this accounting treatment. Council has applied a policy of recognising as a receivable that portion of infringement notices that are likely to be collected based on past experience in the collection of such notices.

23. Fair value estimation

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of land and buildings is determined by professionally qualified valuers:

- from market-based evidence by appraisal, or
- where there is no market-based evidence because of the specialised nature of the land or building and it is rarely sold, an estimate using a depreciated replacement cost approach.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value via indicative values for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

24. Allocation between current and non-current assets and liabilities

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months.

25. Comparative amounts

Comparative amounts included in the financial statements relate to the financial year ended 30 June 2009. These figures have been reclassified, where necessary, on a basis consistent with current disclosure for 2009-10.

26. Rounding of amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars.

27. Crown reserves

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating the reserves are recognised within Council's Income Statement.

The financial statements are consolidated financial statements for Council and the entities through which the Crown Reserves are controlled. The parent entity has not been deemed a separate reporting identity in accordance with AASB 127 as no specific users of that information were identified.

Representations from both State and Local Government are being sought to develop a consistent accounting treatment of Crown Reserves across both tiers of government.

28. New accounting standards and interpretations

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2010 reporting periods. Council's assessment of the impact of these new standards and interpretations is set out below.

(i) AASB 2009-8 Amendments to Australian Accounting Standards – Group Cash-Settled Share- based Payment Transactions [AASB 2] (effective from 1 January 2010)

The amendments made by the AASB to AASB 2 confirm that an entity receiving goods or services in a group share-based payment arrangement must recognise an expense for those goods or services regardless of which entity in the group settles the transaction or whether the transaction is settled in shares or cash. They also clarify how the group share-based payment arrangement should be measured, that is, whether it is measured as an equity- or a cash-settled transaction. **No impact on Council**.

 (ii) AASB 2009-10 Amendments to Australian Accounting Standards – Classification of Rights Issues [AASB 132] (effective from 1 February 2010)

In October 2009 the AASB issued an amendment to AASB 132 *Financial Instruments: Presentation* which addresses the accounting for rights issues that are denominated in a currency other than the functional currency of the issuer. Provided certain conditions are met, such rights issues are now classified as equity regardless of the currency in which the exercise price is denominated. Previously, these issues had to be accounted for as derivative liabilities. The amendment must be applied retrospectively in accordance with AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors. No impact on Council.

(iii) AASB 9 Financial Instruments and AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 (effective from 1 January 2013)

AASB 9 Financial Instruments addresses the classification and measurement of financial assets and is likely to affect Council's accounting for its financial assets. The standard is not applicable until 1 January 2013 but is available for early adoption. Council is yet to assess its full impact. Initial indications are that it may affect Council's accounting for its available-for-sale financial assets, since AASB 9 only permits the recognition of fair value gains and losses in other comprehensive income if they relate to equity investments that are not held for trading. Fair value gains and losses on available-for-sale debt investments, for example, will have to be recognised directly in profit or loss.

(iv) (iv) Revised AASB 124 Related Party Disclosures and AASB 2009-12 Amendments to Australian Accounting Standards (effective from 1 January 2011)

In December 2009 the AASB issued a revised AASB 124 *Related Party Disclosures*. It is effective for accounting periods beginning on or after 1 January 2011 and must be applied retrospectively. The amendment removes the requirement for government-related entities to disclose details of all transactions with the government and other government-related entities and clarifies and simplifies the definition of a related party. **No impact on Council**.

 AASB Interpretation 19 Extinguishing financial liabilities with equity instruments and AASB 2009-13 Amendments to Australian Accounting Standards arising from Interpretation 19 (effective from 1 July 2010)

AASB Interpretation 19 clarifies the accounting when an entity renegotiates the terms of its debt with the result that the liability is extinguished by the debtor issuing its own equity instruments to the creditor (debt for equity swap). It requires a gain or loss to be recognised in profit or loss which is measured as the difference between the carrying amount of the financial liability and the fair value of the equity instruments issued. **No impact on Council**.

(vi) (vi) AASB 2009-14 Amendments to Australian Interpretation – Prepayments of a Minimum Funding Requirement (effective from 1 January 2011)

In December 2009, the AASB made an amendment to Interpretation 14 *The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction.* The amendment removes an unintended consequence of the interpretation related to voluntary prepayments when there is a minimum funding requirement in regard to the entity's defined benefit scheme. It permits entities to recognise an asset for a prepayment of contributions made to cover minimum funding requirements. Council does not make any such prepayments. **The amendment is therefore not expected to have any impact on Council**.

29. Authorisation for issue

The financial statements were authorised for issue by the Council on 18 October 2010. The Council has the power to amend and reissue the financial statements.

Note 2(a). Council Functions / Activities - Financial Information

| 000. \$ | | | Income | , Expenses | and Assets | have been c | Income, Expenses and Assets have been directly attributed to the following Functions / Activities. | uted to the | following Fu | unctions / / | Activities. | | |
|---|----------|--------------------------------------|---------|------------|--|-------------|--|--|------------------|---|--------------------------|----------------------------|------------------|
| | | | | | | se Functior | Details of these Functions/Activities are provided in Note 2(b) | are provide | | | cluded in | Total Assets held | sets held |
| Functions/Activities | Income | Income from Continuing Operations | tinuing | Expense | Expenses from Continuing Operations | ntinuing | Opera Contin | Operating Result from Continuing Operations | : from ations | Income from Continuing Operations | e from nuing tions | (Current & Non-current) | ent & urrent) |
| | Original | | | Original | | | Original | | | | | | |
| | Budget | Actual | Actual | Budget | Actual | Actual | Budget | Actual | Actual | Actual | Actual | Actual | Actual |
| | 2010 | 2010 | 2009 | 2010 | 2010 | 2009 | 2010 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 |
| Globally competitive and innovative city | 39,304 | 39,980 | 39,793 | 41,300 | 41,904 | 39,255 | (1,996) | (1,924) | 538 | 386 | 106 | 12,805 | 13,614 |
| Leading environmental performer | 3,381 | 2,884 | 2,498 | 55,313 | 51,226 | 51,128 | (51,932) | (48,342) | (48,630) | 1,479 | 467 | 5,623 | 8,997 |
| Integrated transport for a connected city | 52,867 | 53,788 | 48,169 | 37,041 | 35,270 | 31,074 | 15,826 | 18,518 | 17,095 | 4,853 | 3,689 | 2,275 | 1,173 |
| Lively and engaging city centre | 140 | 130 | 159 | 979 | 811 | 904 | (839) | (681) | (745) | ı | I | 34 | 92 |
| Vibrant local communities and economic | 18,973 | 14,809 | 14,295 | 64,771 | 55,610 | 54,070 | (45,798) | (40,801) | (39,775) | 4,090 | 5,040 | 3,069 | 3,634 |
| Cultural and creative city | 1,864 | 1,890 | 1,705 | 5,295 | 5,092 | 5,028 | (3,431) | (3,202) | (3,323) | | က | 110 | 220 |
| Sustainable development renewal and design | 25,656 | 28,382 | 33,354 | 28,185 | 25,081 | 25,390 | (2,529) | 3,301 | 7,964 | 4 | | 4,201 | 1,776 |
| Implementation through effective governance and partnership | 59,630 | 55,239 | 82,229 | 157,019 | 163,776 | 159,683 | (97,389) | (108,537) | (77,454) | 717 | 364 | 4,460,142 | 4,341,667 |
| Total Functions & Activities | 201,815 | 197,103 | 222,202 | 389,903 | 378,770 | 366,532 | (188,088) | (188,088) (181,667) (144,330) | (144,330) | 11,529 | 9,669 | 4,488,259 | 4,371,173 |
| General Purpose Income | 238,368 | 261,279 | 248,384 | | | • | 238,368 | 261,279 | 248,384 | 4,120 | 4,775 | | 1 |
| Operating Result from | 007 07 7 | | 100 | | 010 | 200 500 | | C F J | 101051 | 10,01 | | | 02.4 470 4 |
| | 440,183 | 458,382 | 4/0,586 | 389,903 | 3/8,//0 | 300,532 | 20,280 | /9,612 | 104,054 | 15,649 | 14,444 | 4,488,259 | 4,3/1,1/3 |

1. Includes: Rates & Annual Charges (incl. Ex-Gratia), Untied General Purpose Grants & Unrestricted Interest & Investment Income.

Note 2(b). Council Functions / Activities - Component Descriptions

Details relating to the Council's functions / activities as reported in Note 2(a) are as follows:

GLOBALLY COMPETITIVE AND INNOVATIVE CITY

Activities include economic development, cultural events, tourism as well as other factors contributing to a global city that are included under other activities, such as lifestyle, cultural diversity, adequate transport and affordable housing.

LEADING ENVIRONMENTAL PERFORMER

Activities comprise ecologically sustainable development including environmental projects and program development, cleansing and waste services, drainage and recycling.

INTEGRATED TRANSPORT FOR A CONNECTED CITY

Activities comprise advocacy for the State and Federal Governments to invest in a high quality world-class transport system that is well planned, efficient and integrated as an essential cornerstone of sustainable development. Additional services include planning and transport management, road and streetscape maintence and inspection and parking.

CITY FOR WALKING AND CYCLING

Activities include providing alternative, active and sustainable means of transport to provide a bicyclefriendly environment and a pedestrian plan based on public space life studies. Activities are aimed at improving health and reducing greenhouse emissions and road congestion for the City.

LIVELY AND ENGAGING CITY CENTRE

Activities include the provision of more safe and attractive public spaces for people to enjoy themselves and to create more activities that enliven the streets, including the provision of a public square at Town Hall.

VIBRANT LOCAL COMMUNITIES AND ECONOMIES

Activities comprise planning activities, economic development, transport management and the provision of parks and recreation areas for both local residents and daily visitors. Responsibilities include community development interaction, building strong and positive relationships and partnerships with community organisations and the provision of community facilities.

CULTURAL AND CREATIVE CITY

Activities comprise the provision of spaces for artists to work and show their wares, the use of public domain to make art more accessible to the public and the recognition and celebration of the traditional and living Aboriginal and Torres Strait Island culture.

HOUSING FOR A DIVERSE POPULATION

Activities include planning and facilitating partnerships and using planning controls to identify the character of the villages and provide guidance on what developments should look like. Planning controls are also used to guarantee a percentage of affordable housing units in large developments where relevant. Support is also given to State and Federal Government initiatives to expand affordable housing opportunities.

SUSTAINABLE DEVELOPMENT RENEWAL AND DESIGN

Activities comprise the use of planning and regulatory powers to set controls and targets for renewal and ensure that residential and commercial development is appropriate to its broader setting.

IMPLEMENTATION THROUGH EFFECTIVE GOVERNANCE AND PARTNERSHIPS

Activities comprise a commitment to work in partnership with government, business and community and to be open and accountable to the community that is served. The process includes aligning corporate planning and organisational structure through effective governance procedures in support of all activities.

Note 3. Income from Continuing Operations

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|--|-------|----------------|----------------|
| (a). Rates & Annual Charges | | | |
| Ordinary Rates | | | |
| Residential | | 44,918 | 42,164 |
| Business | | 164,934 | 160,349 |
| Total Ordinary Rates | | 209,852 | 202,513 |
| Special Rates | | | |
| Nil | - | | |
| Annual Charges (pursuant to s.496 & s.501) | | | |
| Domestic Waste Management Services | | 26,089 | 23,412 |
| Stormwater Management Services | | 1,781 | 1,765 |
| Total Annual Charges | - | 27,870 | 25,177 |
| TOTAL RATES & ANNUAL CHARGES | - | 237,722 | 227,690 |

Council has used 2006 year valuations provided by the NSW Valuer General in calculating its rates.

(b). User Charges & Fees

| Other User Charges & Fees | | |
|--|--------|--------|
| (i) Fees & Charges - Statutory & Regulatory Functions (per s608, 610A & 611) | | |
| Planning & Building Regulation | 9,519 | 9,329 |
| Private Works - Section 67 | 4,020 | 4,661 |
| Health Inspections | 609 | 1,068 |
| Total Fees & Charges - Statutory/Regulatory | 14,147 | 15,058 |
| (ii) Fees & Charges - Other (incl. General User Charges (per s.610C)) | | |
| Advertising Space Income | 4,679 | 4,891 |
| Child Care | 1,590 | 1,464 |
| Parking Meter Income | 31,592 | 29,494 |
| Parking Station Income | 9,072 | 7,021 |
| Recreation Facilities Hire | 7,450 | 6,611 |
| Venue Hire | 1,584 | 885 |
| Workzone and Filming Fees | 5,262 | 4,411 |
| Other | 4,011 | 6,149 |
| Total Fees & Charges - Other | 65,240 | 60,926 |
| TOTAL USER CHARGES & FEES | 79,388 | 75,984 |

Note 3. Income from Continuing Operations (continued)

| | | 2010 | 2009 |
|---|----|--------|---------|
| (c). Interest & Investment Revenue (incl. losses) | | | |
| Interest & Dividends | | | |
| - Interest on Overdue Rates & Annual Charges | | 372 | 305 |
| - Interest earned on Investments (interest & coupon payment income) | | 18,720 | 25,009 |
| Fair Value Adjustments | | | |
| - Fair Valuation movements in Investments (unrealised capital gains/(losses)) | | 5,610 | (7,672) |
| TOTAL INTEREST & INVESTMENT REVENUE | | 24,702 | 17,642 |
| Interest Revenue is attributable to: | | | |
| Unrestricted Investments/Financial Assets: | | | |
| Overdue Rates & Annual Charges | | 372 | 305 |
| General Council Cash & Investments | | 17,695 | 8,291 |
| Restricted Investments/Funds - External: | | | |
| Development Contributions | | | |
| - Section 94 | | 1,675 | 2,152 |
| - Planning Agreements | | 162 | 175 |
| - Bonus Floor Space Contributions | | 194 | 222 |
| Domestic Waste Management operations | | 342 | 482 |
| Stormwater Management Service Charge | | 70 | 30 |
| Specific Purpose Unexpended Grants | | 243 | 76 |
| Restricted Investments/Funds - Internal: | | | |
| Internally Restricted Assets | | 3,949 | 5,909 |
| Total Interest & Investment Revenue Recognised | | 24,702 | 17,642 |
| (d). Other Revenues | | | |
| Fair Value Adjustments - Investment Properties | 14 | 2,656 | _ |
| Rental Income - Investment Properties | 14 | 9,983 | 9,712 |
| Rental Income - Other Council Properties | 17 | 31,532 | 22,958 |
| Ex Gratia Rates | | 660 | 637 |
| Fines - Enforcement of Regulations | | 38,850 | 38,696 |
| Sponsorship & Donations | | 610 | 829 |
| Other | | 758 | 807 |
| TOTAL OTHER REVENUE | | 85,049 | 73,639 |

Note 3. Income from Continuing Operations (continued)

| | 2010 | 2009 | 2010 | 2009 |
|---|-----------|-----------|---------|---------|
| \$ '000 | Operating | Operating | Capital | Capital |
| (e). Grants | | | | |
| General Purpose (Untied) | | | | |
| Financial Assistance - General Component | 4,120 | 4,775 | - | - |
| Financial Assistance - Local Roads Component | 1,022 | 1,192 | - | - |
| Pensioners' Rates Subsidies - General Component | 350 | 333 | - | - |
| Total General Purpose | 5,492 | 6,300 | - | - |
| Specific Purpose | | | | |
| Buildings and Infrastructure | - | - | 750 | 1,200 |
| Child Care | 408 | 933 | - | - |
| Community and Recreation | 2,033 | 1,823 | 726 | - |
| Environmental Protection | 1,479 | 467 | 61 | 773 |
| Heritage & Cultural | 187 | 103 | - | - |
| Library | 434 | 424 | - | - |
| Street Lighting | 1,717 | 827 | - | - |
| Transport (Roads to Recovery) | - | - | 546 | 471 |
| Transport (Other Roads & Bridges Funding) | 1,561 | 1,086 | 51 | - |
| Other | 204 | 37 | - | - |
| Total Specific Purpose | 8,023 | 5,700 | 2,134 | 2,444 |
| Total Grants | 13,515 | 12,000 | 2,134 | 2,444 |
| Grant Revenue is attributable to: | | | | |
| - Commonwealth Funding | 5,679 | 6,641 | 2,005 | 2,131 |
| - State Funding | 7,836 | 5,358 | 129 | 313 |
| - | 13,515 | 12,000 | 2,134 | 2,444 |

Note 3. Income from Continuing Operations (continued)

| \$ '000 | 2010 Operating | 2009 Operating | 2010 Capital | 2009 Capital |
|---|-------------------|-------------------|-----------------|-----------------|
| (f). Contributions | | | | |
| Developer Contributions: | | | | |
| (s93 & s94 - EP&A Act, s61 of the City of Sydney Act) | | | | |
| S 93F - Contributions using Planning Agreements | - | - | 1,653 | 2,522 |
| S 94 - Contributions towards amenities/services | - | - | 1,924 | 8,415 |
| S 61 - Contributions towards amenities/services | - | - | 10,794 | 4,274 |
| Total Developer Contributions17 | | | 14,371 | 15,211 |
| Other Contributions: | | | | |
| External Contributions to Capital Projects | - | - | 211 | 360 |
| Assets transferred from external bodies | - | - | - | 44,934 |
| Other | 750 | 682 | | - |
| Total Other Contributions | 750 | 682 | 211 | 45,294 |
| Total Contributions | 750 | 682 | 14,582 | 60,505 |
| TOTAL GRANTS & CONTRIBUTIONS | 14,265 | 12,682 | 16,716 | 62,949 |

Note 3. Income from Continuing Operations (continued)

| \$ '000 | Actual 2010 | Actual 2009 |
|--|-------------------------|-------------------------|
| (g). Restrictions relating to Grants and Contributions | | |
| Certain grants & contributions are obtained by Council on condition that they be spent in a specified manner: | | |
| Unexpended at the Close of the Previous Reporting Period | 43,702 | 34,253 |
| add: Grants and contributions recognised in the current period which have not been spent: | 7,954 | 11,021 |
| less: Grants and contributions recognised in a previous reporting period which have been spent in the current reporting period: | (1,200) | (1,572) |
| Net Increase (Decrease) in Restricted Assets during the Current Reporting Period | 6,754 | 9,449 |
| Unexpended at the Close of this Reporting Period and held as Restricted Assets | 50,456 | 43,702 |
| Comprising: | | |
| - Specific Purpose Unexpended Grants (Note 6c) | 5,423 | 1,981 |
| - Developer Contributions (Note 6c) | 45,033 50,456 | 41,721 43,702 |

Note 4. Expenses from Continuing Operations

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|--|-------|----------------|----------------|
| \$ 000 | Notes | 2010 | 2003 |
| (a) Employee Benefits & On-Costs | | | |
| Salaries and Wages | | 121,023 | 114,940 |
| Travelling | | 445 | 476 |
| Employee Leave Entitlements (ELE) | | 15,322 | 12,544 |
| Superannuation - Defined Contribution Plans | | 7,292 | 5,476 |
| Superannuation - Defined Benefit Plans | | 7,286 | 5,421 |
| Workers' Compensation Insurance | | 4,117 | 4,003 |
| Fringe Benefit Tax (FBT) | | 429 | 495 |
| Training Costs (other than Salaries & Wages) | | 1,185 | 1,138 |
| Other | | 1,479 | 1,694 |
| Total Employee Costs | | 158,577 | 146,187 |
| less: Capitalised Costs | | (4,161) | (3,754 |
| TOTAL EMPLOYEE COSTS EXPENSED | _ | 154,416 | 142,433 |
| Number of "Equivalent Full Time" Employees at year end | - | 1,632 | 1,595 |
| | | ., | 1,000 |
| (b) Borrowing Costs | | | |
| (i) Interest Bearing Liability Costs | | | |
| Nil | - | | |
| (ii) Other Borrowing Costs | | | |
| Nil | | | |
| Discount adjustments relating to movements in Provisions (other than ELE - Remediation Liabilities | 26 | 27 | 192 |
| Total Other Borrowing Costs | | 27 | 192 |
| | - | 27 | 192 |

Note 4. Expenses from Continuing Operations (continued)

| | | Actual | Actual |
|---|-------|--------|--------|
| \$ '000 | Notes | 2010 | 2009 |
| (c) Materials & Contracts | | | |
| Raw Materials & Consumables | | 5,063 | 5,432 |
| Contractor & Consultancy Costs | | - | - |
| - Building & Facilities Management | | 19,002 | 17,761 |
| - City Infrastructure Management | | 5,152 | 4,273 |
| - Parks Management | | 10,627 | 9,261 |
| - Waste Disposal, Recycling & Grafitti Removal | | 11,340 | 12,182 |
| - Project Costs and Minor Contracts | | 13,006 | 9,191 |
| - Consultancies | | 4,203 | 3,084 |
| Auditors Remuneration | | | |
| i. Audit Services - Council's Auditor | | 100 | 100 |
| Legal Expenses: | | | |
| - Legal Expenses - Planning & Development | | 1,562 | 2,112 |
| - Legal Expenses - Other | | 1,971 | 875 |
| Operating Leases: | | | |
| Operating Lease Rentals - Minimum Lease Payments ⁽¹⁾ | | 1,197 | 1,172 |
| Asset Maintenance and Minor Purchases | | 8,695 | 9,683 |
| Other | | 2,813 | 2,617 |
| Total Materials & Contracts | | 84,731 | 77,743 |
| less: Capitalised Costs | | (517) | (599) |
| TOTAL MATERIALS & CONTRACTS | _ | 84,214 | 77,144 |
| 1. Operating Lease Payments are attributable to: | | | |
| - Other | _ | 1,197 | 1,172 |

| | | Depreciation/ | Amortisation | Impairm | ent Costs |
|----------------------------------|------------|---------------|--------------|---------|-----------|
| | | Actual | Actual | Actual | Actual |
| \$ '000 | Notes | 2010 | 2009 | 2010 | 2009 |
| (d) Depreciation, Amortisation 8 | Impairme | ent | | | |
| Plant and Equipment | | 11,520 | 10,813 | - | - |
| Office Equipment | | 3,019 | 1,854 | - | - |
| Furniture & Fittings | | 3,081 | 6,489 | - | - |
| Land Improvements (depreciable) | | 8,972 | 7,413 | - | - |
| Buildings - Non Specialised | | 18,851 | 17,064 | - | - |
| Buildings - Specialised | | 441 | 345 | - | - |
| Infrastructure: | | | | | |
| - Roads, Bridges & Footpaths | | 18,305 | 14,329 | - | - |
| - Stormwater Drainage | | 576 | 547 | - | - |
| Other Assets | | | | | |
| - Library Resources | | 754 | 708 | - | - |
| - Public Art/Open Museum | | 176 | 110 | - | - |
| Asset Reinstatement Costs | 9 & 26 | | 1,072 | | - |
| TOTAL DEPRECIATION & | | | | | |
| IMPAIRMENT COSTS EXPENS | <u>SED</u> | 65,694 | 60,744 | - | - |

Note 4. Expenses from Continuing Operations (continued)

Note 4. Expenses from Continuing Operations (continued)

| | | Actual | Actual |
|--|-------|--------|--------|
| \$ '000 | Notes | 2010 | 2009 |
| (e) Other Expenses | | | |
| Other Expenses for the year include the following: | | | |
| Advertising | | 2,628 | 1,886 |
| Bad & Doubtful Debts | | (76) | 508 |
| Bank Charges | | 1,394 | 1,178 |
| Books and Periodicals | | 159 | 171 |
| Computing Costs | | 1,094 | 1,091 |
| Contributions/Levies to Other Levels of Government | | 20,668 | 17,118 |
| Councillor Expenses - Mayoral Fee | | 170 | 165 |
| Councillor Expenses - Councillors' Fees | | 310 | 295 |
| Councillors' Expenses (incl. Mayor) - Other (excluding fees above) | | 164 | 185 |
| Donations, Contributions & Assistance to other organisations (Sectio | n : | 5,838 | 5,512 |
| Election Expenses | | - | 733 |
| Event and Project Costs | | 10,888 | 12,260 |
| Insurance | | 3,365 | 3,441 |
| Land Tax and Water Rates | | 1,517 | 1,245 |
| Management Fees | | 18 | 8 |
| Other Property Related Expenditure | | 206 | 357 |
| Parking Enforcement Property Share | | 7,655 | 7,186 |
| Postage and Couriers | | 790 | 772 |
| Printing & Stationery | | 1,910 | 1,981 |
| Public Domain Enhancement Contributions | | 729 | 2,557 |
| Research and Development | | 146 | 243 |
| Revaluation Decrements (Fair Valuation of Investment Properties) | 14 | - | 9,413 |
| Security | 14 | 1,319 | 1,227 |
| Storage | 14 | 509 | 489 |
| Street Lighting | | 3,830 | 3,476 |
| Telephone & Communications | | 1,932 | 2,201 |
| Utilities | | 4,414 | 5,158 |
| Other | | 2,838 | 2,728 |
| TOTAL OTHER EXPENSES | _ | 74,419 | 83,584 |

Note 5. Gains or Losses from the Disposal of Assets

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-------|----------------|----------------|
| Property (excl. Investment Property) | | | |
| Proceeds from Disposal | | - | (26) |
| less: Carrying Amount of Property Assets Sold | | (6) | (248) |
| Net (Loss) on Disposal | | (6) | (274) |
| Infrastructure, Plant & Equipment and Other Assets | | | |
| Proceeds from Disposal | | 2,011 | 1,479 |
| less: Carrying Amount of P&E Assets Sold | | (1,568) | (3,641) |
| Net Gain/(Loss) on Disposal | | 443 | (2,162) |
| Proceeds from Disposal | | 218,904 | 212,000 |
| less: Carrying Amount of Financial Assets Sold / Redeemed | | (218,800) | (212,000) |
| Net Gain on Disposal | | 104 | - |
| NET GAIN/(LOSS) ON DISPOSAL OF ASSETS | - | 541 | (2,436) |

Note 6a. - Cash Assets and Note 6b. - Investment Securities

| | 2010 | 2010 | 2009 | 2009 |
|---|---------|-------------|---------|-------------|
| | Actual | Actual | Actual | Actual |
| \$ '000 Notes | Current | Non Current | Current | Non Current |
| Cash & Cash Equivalents (Note 6a) | | | | |
| Cash on Hand and at Bank | 1,611 | - | 2,374 | - |
| Cash-Equivalent Assets ¹ | | | | |
| - Deposits at Call | 138,000 | - | 89,000 | - |
| - Managed Funds | 50,542 | - | 48,413 | - |
| - NCD's, FRN's | 22,495 | - | 1,997 | - |
| Total Cash & Cash Equivalents | 212,648 | | 141,784 | - |
| Investment Securities (Note 6b) | | | | |
| - Long Term Deposits | 15,000 | 4,000 | 19,000 | 8,000 |
| - NCD's, FRN's (with Maturities > 3 months) | 47,773 | 125,724 | 24,859 | 184,007 |
| - CDO's | 3,534 | 667 | - | 3,245 |
| - Capital Protected Notes (Equity and Asset Linked) | 0 | 15,087 | 400 | 13,145 |
| Total Investment Securities | 66,307 | 145,478 | 44,259 | 208,397 |
| <u>TOTAL CASH ASSETS, CASH</u> EQUIVALENTS & INVESTMENTS | 278,955 | 145,478 | 186,043 | 208,397 |

 1 Those Investments where time to maturity (from date of purchase) is < 3 mths.

Cash, Cash Equivalents & Investments were classified at year end in accordance with AASB 139 as follows:

| Cash & Cash Equivalents a. "At Fair Value through the Profit & Loss" | | 212,648 | <u> </u> | 141,784 | <u> </u> |
|---|---------|---------|----------|---------|----------|
| Investments Nil a. "At Fair Value through the Profit & Loss" | | | | | |
| - "Designated at Fair Value on Initial Recognition" | 6(b-i) | 51,307 | 141,478 | 25,259 | 200,397 |
| b. "Held to Maturity" | 6(b-ii) | 15,000 | 4,000 | 19,000 | 8,000 |
| Investments | | 66,307 | 145,478 | 44,259 | 208,397 |

| | 2010 | 2010 | 2009 | 2009 |
|---|-------------|-------------|---------------|------------------|
| | Actual | Actual | Actual | Actual |
| \$ '000 | Current | Non Current | Current | Non Current |
| Note 6(b-i) | | | | |
| Reconciliation of Investments classified as | | | | |
| "At Fair Value through the Profit & Loss" | | | | |
| Balance at the Beginning of the Year | 25,259 | 200,397 | 22,110 | 199,407 |
| Revaluations (through the Income Statement) | 1,445 | 4,165 | (1,692) | (5,980 |
| Additions | - | 5,000 | - | 26,775 |
| Disposals (sales & redemptions) | (400) | (400) | - | - |
| Transfers between Current/Non Current | 67,684 | (67,684) | 19,805 | (19,805 |
| Transfers to cash and cash equivalents | (42,682) | | (14,964) | - |
| Balance at End of Year | 51,307 | 141,478 | 25,259 | 200,397 |
| | | | | |
| Comprising: | | 15,087 | 400 | 13,145 |
| Capital Protected Equity Linked Notes NCD's, FRN's (with Maturities > 3 months) | - 47,773 | 125,724 | 400 24,859 | - |
| - CDO's | | 667 | 24,009 | 184,007 3,245 |
| | 3,534 | | - | |
| Total | 51,307 | 141,478 | 25,259 | 200,397 |
| Note 6(b-ii) | | | | |
| Reconciliation of Investments | | | | |
| classified as "Held to Maturity" | | | | |
| Balance at the Beginning of the Year | 19,000 | 8,000 | 30,000 | 3,000 |
| Additions | 264,000 | 4,000 | 265,000 | 5,000 |
| Disposals (sales & redemptions) | (218,000) | ., | (212,000) | - |
| Transfers between Current/Non Current | 8,000 | (8,000) | (, , | - |
| Transfers to cash and cash equivalents | (58,000) | (-,) | (64,000) | - |
| Balance at End of Year | 15,000 | 4,000 | 19,000 | 8,000 |
| | | | | |
| Comprising: | | | | |
| - Long Term Deposits | 15,000 | 4,000 | 19,000 | 8,000 |
| Total | 15,000 | 4,000 | 19,000 | 8,000 |

Note 6b. Investments (continued)

Note 6(b-iii) Reconciliation of Investments classified as "Loans & Receivables" Nil

Note 6(b-iv) Reconciliation of Investments classified as "Available for Sale" Nil

Note 6b. Investments (continued)

Note 6(b-v)

Investment Returns

Deposits are with banks and bear various rates of interest between 3.40% and 6.19% (2009: 2.95% and 8.80%). FRNs, CDOs, Capital Protected Notes and Managed Funds are all invested with organisations that comply with the Minister's Order, including the grandfathering provisions, and bear various rates of return between 0.00% and 7.11% (2009:0.00% and 9.98%).

Note 6(b-vi)

Valuation of CDOs

The Global Financial Crisis (GFC) resulted in a tightening of credit markets and a contraction in liquidity. As a consequence, there is an absence of market-related data available for undertaking independent market valuation of CDO credit based investments. Indicative valuations have been provided by issuers of these products using valuation pricing models. In the absence of an active secondary market, these valuations are to be regarded as indicative values that reflect Councils best known estimate of fair value. Council uses the services of an independent advisor to regularly monitor the risks associated with these investments.

While CDOs are regarded as long-term investments, Council retains the option to sell any of its investments where favourable market prices may offer investment returns that exceed other available options. The investment are consequently valued on the basis of fair value through profit and loss at market values. The long-term CDOs have been revalued and written down to indicative market value as provided by the issuers, or to lower values if other relevant information is available. Council-held CDOs represent less than 1 per cent of the total portfolio and are unlikely to cause material misstatement at these values in the context of the total portfolio.

Council-held CDOs do not have direct exposure to US sub-prime mortgages.

Note 6(b-vii)

Short Term Liquidity

A significant part of the investment portfolio was reinvested in short term maturities during the year. This strategy was undertaken to facilitate council's ability to consider the acquisition of an investment property.

| | 2010 | 2010 | 2009 | 2009 |
|---|---|------------------------------|--------------------------------|--------------------|
| | Actual | Actual | Actual | Actual |
| \$ '000 | Current | Non Current | Current | Non Current |
| <u>.</u> | | | | |
| Total Cash, Cash Equivalents and | | | | |
| Investment Securities | 278,955 | 145,478 | 186,043 | 208,397 |
| | | | | |
| attributable to: | | 50.040 | 7 000 | 40 570 |
| External Restrictions (refer below) | - | 59,640 | 7,866 | 43,573 |
| Internal Restrictions (refer below) | 2,107 | 85,838 | 19,592 | 64,184 |
| Unrestricted | 276,848 278,955 | 145,478 | 158,585 186,043 | 100,640 208,397 |
| | _::;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;; | | 100,010 | |
| | | | | |
| | 0 | — | T | |
| 2010 \$ '000 | Opening Balance | Transfers to Restrictions | Transfers from Restrictions | Closing Balance |
| \$ 000 | Dalalice | Restrictions | Restrictions | Dalalice |
| Details of Restrictions | | | | |
| External Restrictions - Included in Liabilities | | | | |
| Nil | | | | |
| | | | | |
| External Restrictions - Other | | | | |
| Nil | | | | |
| Developer Contributions - General (D) | 41,721 | 12,037 | (8,725) | 45,033 |
| Specific Purpose Unexpended Grants (F) | 1,981 | 3,442 | - | 5,423 |
| Domestic Waste Management (G) | 6,876 | 25,514 | (24,768) | 7,622 |
| Stormwater Management (G) | 861 | 1,784 | (1,083) | 1,562 |
| External Restrictions - Other | 51,439 | 42,777 | (34,576) | 59,640 |
| Total External Restrictions | 51,439 | 42,777 | (34,576) | 59,640 |

Note 6c. Restricted Cash, Cash Equivalents & Investments

| 2010 \$ '000 | Opening Balance | Transfers to Restrictions | Transfers from Restrictions | Closing Balance |
|--|--------------------|------------------------------|--------------------------------|--------------------|
| | | | | |
| Internal Restrictions | | | | |
| Employees Leave Entitlement | 4,246 | 3,327 | (2,860) | 4,713 |
| Deposits, Retentions & Bonds | 12,812 | 6,888 | (6,270) | 13,430 |
| Public Liability Insurance | 400 | | | 400 |
| Provision - Worker's Compensation | 15,617 | 229 | | 15,846 |
| Utzon Foundation | 100 | | | 100 |
| Asset Replacement | - | 1,990 | (1,990) | - |
| Property | - | 6,285 | (6,285) | - |
| Investment | 14,705 | | (519) | 14,186 |
| Parking Meters | 10,037 | 3,108 | (218) | 12,927 |
| Parking Station Contribution | 2,831 | 454 | | 3,285 |
| Green Square - Multi Purpose Civic Centre | 22,420 | | | 22,420 |
| Joint Funding for Green Square Town Centre | 608 | 30 | | 638 |
| Total Internal Restrictions | 83,776 | 22,311 | (18,142) | 87,945 |
| TOTAL RESTRICTIONS | 135,215 | 65,088 | (52,718) | 147,585 |

Note 6c. Restricted Cash, Cash Equivalents & Investments (continued)

Council's policies relating to both internal and external restrictions of cash and investments are detailed in Note 1.5

Note 7. Receivables

| | | 20 | 10 | 20 | 2009 | | |
|--|-------|---------|-------------|---------|-------------|--|--|
| \$ '000 N | lotes | Current | Non Current | Current | Non Current | | |
| Purpose | | | | | | | |
| Rates & Annual Charges | | 4,451 | - | 4,282 | 37 | | |
| Interest & Extra Charges | | 273 | 29 | 258 | 29 | | |
| User Charges & Fees | | 1,764 | - | 1,275 | - | | |
| Accrued Revenues | | | | | | | |
| - Interest on Investments | | 2,854 | - | 2,104 | - | | |
| - Other Income Accruals | | 15,500 | - | 15,334 | - | | |
| Net GST Receivable | | 919 | - | 1,637 | - | | |
| Rental Debtors | | 3,071 | - | 2,297 | - | | |
| Outstanding Works in Kind Contributions | | 4,093 | 1,457 | - | 1,457 | | |
| Total | | 32,924 | 1,486 | 27,187 | 1,523 | | |
| less: Provision for Impairment | | | | | | | |
| Rates & Annual Charges | | (10) | - | (7) | - | | |
| Interest & Extra Charges | | (9) | - | (6) | - | | |
| User Charges & Fees | | (51) | - | (30) | - | | |
| Returned Receipts | | (1) | - | (1) | - | | |
| Rental Debtors | | (690) | | (1,258) | - | | |
| Total Provision for Impairment - Receiva | bles | (761) | - | (1,302) | - | | |
| TOTAL NET RECEIVABLES | | 32,163 | 1,486 | 25,885 | 1,523 | | |
| Externally Restricted Receivables | | | | | | | |
| Domestic Waste Management | | 473 | 4 | 609 | 4 | | |
| Domestic Waste Extra Charges | | 27 | 2 | 28 | 2 | | |
| Outstanding Works in Kind Contributions | | - | 1,457 | - | 1,457 | | |
| Total External Restrictions | | 500 | 1,463 | 637 | 1,463 | | |
| Unrestricted Receivables | | 31,663 | 23 | 25,248 | 60 | | |
| TOTAL NET RECEIVABLES | | 32,163 | 1,486 | 25,885 | 1,523 | | |
| | | 02,100 | 1,700 | 20,000 | 1,020 | | |

Notes on Debtors above:

(i) Rates & Annual Charges Outstanding are secured against the property.

- (ii) Doubtful Rates Debtors are provided for where the value of the property is less than the debt outstanding. An allowance for other doubtful debts is made when there is objective evidence that a receivable is impaired.
- (iii) Interest is charged on overdue rates & charges at 9.00% (2009 10.00%). Generally all other receivables are non interest bearing.
- (iv) Please refer to Note 15 for issues concerning Credit Risk and Fair Value disclosures.

Note 8. Inventories & Other Assets

| | | 20 | 10 | 20 | 2009 | |
|-------------------------------------|-------|---------|-------------|---------|-------------|--|
| \$ '000 | Notes | Current | Non Current | Current | Non Current | |
| Inventories | | | | | | |
| Stores & Materials | | 545 | | 542 | | |
| Total Inventories | | 545 | | 542 | | |
| Other Assets | | | | | | |
| Prepayments | | 3,175 | - | 4,124 | - | |
| Future Benefit - Shared Services | | 14 | 272 | 14 | 286 | |
| Total Other Assets | | 3,189 | 272 | 4,138 | 286 | |
| TOTAL INVENTORIES & OTHER ASSETS | | 3,734 | 272 | 4,680 | 286 | |

Note 9a. Infrastructure, Property, Plant & Equipment

| | | as at 30/6/2009 | (6/2009 | | As | set Movemen | Asset Movements during the Reporting Period | Reporting Pe | riod | | as at 30/6/2010 | 3/2010 | |
|---|-----------|-----------------|-------------|-----------|--------------------|-------------|---|----------------------------|----------------------------|-----------|-----------------|-------------|-----------|
| | At | At | Accumulated | Carrying | Asset Additions | <u> </u> | Depreciation Expense | Revaluation increments/ | Adjustments & Transfers | At | At | Accumulated | Carrying |
| 000. \$ | Cost | Fair Value | Deprec. | Value | | Disposals | | (decrements) | | Cost | Fair Value | Dep'n | Value |
| Capital Work in Progress *** | 91,218 | ' | • | 91,218 | (21,191) | | | | ' | 70,027 | • | • | 70,027 |
| Plant & Equipment | I | 92,616 | 43,427 | 49,189 | 13,094 | (1,568) | (11,520) | | | ' | 100,332 | 51,137 | 49,195 |
| Office Equipment | ı | 16,345 | 7,367 | 8,978 | 3,584 | • | (3,019) | | | ' | 19,929 | 10,386 | 9,543 |
| Furniture & Fittings | · | 113,218 | 54,884 | 58,334 | 5,168 | | (3,081) | | (42,821) | ' | 44,930 | 27,330 | 17,600 |
| Land: | | | | | | | | | | | | | |
| - Operational Land | ı | 437,820 | • | 437,820 | 13,950 | | | | (11,744) | ' | 440,026 | • | 440,026 |
| - Community Land **** | 1,649,223 | ı | • | 1,649,223 | • | | | | 11,744 | 1,660,967 | I | · | 1,660,967 |
| - Land under Roads (post 30/6/08) ***** | ı | 41,433 | ı | 41,433 | ı | | | | | ' | 41,433 | ı | 41,433 |
| Land Improvements - depreciable | 221,191 | ' | 45,962 | 175,229 | 8,338 | | (8,971) | | | 229,529 | | 54,933 | 174,596 |
| Buildings - Non Specialised | I | 1,363,766 | 716,598 | 647,168 | 46,775 | (9) | (18,851) | | | 1 | 1,410,534 | 735,448 | 675,086 |
| Buildings - Specialised | ı | 25,555 | 9,510 | 16,045 | 17 | | (441) | | | ' | 25,572 | 9,951 | 15,621 |
| Other Structures - Trees | 73,356 | ' | 5,294 | 68,062 | 249 | | • | | | 73,605 | ı | 5,294 | 68,311 |
| Infrastructure: | | | | | | | | | | | | | |
| - Roads, Bridges, Footpaths | 824,877 | ı | 301,407 | 523,470 | 40,170 | | (18,305) | 7 | 56,037 | 1 | 948,282 | 346,903 | 601,379 |
| - Stormwater Drainage | 57,409 | ı | 27,423 | 29,986 | 572 | | (576) | 14,282 | 5,867 | 1 | 84,523 | 34,392 | 50,131 |
| Other Assets: | | | | | | | | | | | | | |
| - Heritage Collections | 5,895 | ı | 636 | 5,259 | 107 | | ı | | (273) | 5,065 | I | 472 | 4,593 |
| - Library Resources | 6,679 | ı | 2,267 | 4,412 | 873 | I | (754) | | | 7,331 | I | 2,800 | 4,531 |
| - Public Art/Open Museum | 11,401 | ' | 3,628 | 7,773 | 1,333 | | (176) | | 773 | 13,670 | ı | 3,967 | 9,703 |
| Reinstatement, Rehabilitation & | | | | | | | | | | | | | |
| Restoration Assets (refer Note 26) | | | | | | | | | | | | | |
| - Depots | 3,241 | ' | 3,241 | ' | ' | | ' | | | 3,241 | 1 | 3,241 | |
| TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIP. | 2,944,490 | 2,090,753 | 1,221,644 | 3,813,599 | 113,039 | (1,574) | (65,694) | 14,289 | 19,083 | 2,063,435 | 3,115,561 | 1,286,254 | 3,892,742 |

* Refer to Note 20 for details relating to Prior Period Error and Voluntary Changes in Accounting Policy.

*** The Capital Work in Progress "Additions" figure represents additions (reductions) to Work in Progress for the year, net of any completed works transferred to the Fixed Asset Register. Transfers to the Fixed Asset Register (when work is cont ** Additions to Buildings and Infrastructure comprise Asset Renewals (\$67.267M) and New Assets (\$20.267M). Renewals are defined as replacements of existing assets to equivalent capacity of a new asset.

*** The Community Land Class includes a number of Crown Reserve assets at a cost of \$1,328m. Ownership of these assets remains with the Crown while Council continues to retain both operational control of the assets and responsibility for Reserve Trusts were created for administrative purposes under section 92 of the Crown Lands act, 1989 ("the Act") for a large proportion of these Crown Reserves. Prior to the enactment of the Act, Council was Reserve Trustee of these assets ***** Refer to Note 1.9.1 - Council has elected to bring to account only land under roads acquired post 1 July 2008. The fair value of Land Under Roads acquired before 1 July 2008 is \$11,804m).

| \$ '000 | Actual 2010 | | | | | Actual 2009 | | | |
|---------------------------|----------------|------------------|----------------------|-------------------|------------|------------------|----------------------|-------------------|--|
| Class of Asset | At Cost | At Fair Value | A/Dep & Impairm't | Carrying Value | At Cost | At Fair Value | A/Dep & Impairm't | Carrying Value | |
| Domestic Waste Management | | | | | | | | | |
| Plant & Equipment | | 3,477 | 1,504 | 1,973 | - | 3,642 | 1,509 | 2,133 | |
| Land | | | | | | | | | |
| - Operational Land | | 5,885 | | 5,885 | - | 5,885 | - | 5,885 | |
| Buildings | | 6,581 | 4,779 | 1,802 | - | 6,581 | 4,704 | 1,877 | |
| Total DWM | - | 15,943 | 6,283 | 9,660 | - | 16,108 | 6,213 | 9,895 | |
| TOTAL RESTRICTED I,PP&E | - | 15,943 | 6,283 | 9,660 | - | 16,108 | 6,213 | 9,895 | |

Note 9b. Externally Restricted Infrastructure, Property, Plant & Equipment

Note 9c. Infrastructure, Property, Plant & Equipment - Current Year Impairments

| | | Actual | Actual |
|---------|-------|--------|--------|
| \$ '000 | Notes | 2010 | 2009 |

Council has recognised no impairment losses during the reporting period nor reversed any prior period losses.

Note 10a. Payables, Borrowings & Provisions

| | 20 | 10 | 2009 | | |
|--|-----------|-------------|---------|-------------|--|
| \$ '000 Note | s Current | Non Current | Current | Non Current | |
| Payables | | | | | |
| Goods & Services - expenditure | 4,917 | - | 8,289 | - | |
| Payments Received In Advance | 5,654 | - | 5,979 | - | |
| Accrued Expenses: | , | | , | | |
| - Interest on Bonds & Deposits | 568 | - | 520 | - | |
| - Other Expenditure Accruals | 35,394 | - | 33,510 | - | |
| Security Bonds, Deposits & Retentions | 14,433 | - | 13,685 | - | |
| Employee Related Payables | , 131 | - | 155 | - | |
| Works Received in Advance | 3,795 | 5,386 | 3,795 | 5,386 | |
| Other | 3,424 | - | 3,451 | - | |
| Total Payables | 68,314 | 5,386 | 69,384 | 5,386 | |
| Borrowings | | | | | |
| Nil | | | | | |
| Provisions | | | | | |
| Employee Benefits; | | | | | |
| Annual Leave | 9,555 | - | 8,800 | - | |
| Sick Leave | 3,354 | 6,499 | 3,051 | 6,324 | |
| Long Service Leave | 24,342 | 2,099 | 18,292 | 4,608 | |
| Gratuities | 104 | 870 | 121 | 962 | |
| Sub Total - Aggregate Employee Benefits | 37,354 | 9,467 | 30,264 | 11,894 | |
| Self Insurance - Workers Compensation | 1,938 | 9,065 | 1,945 | 8,633 | |
| Public Liability Insurance | 150 | 250 | 150 | 250 | |
| Public Holidays | 308 | - | 303 | - | |
| Asset Remediation/Restoration (Future Works) 26 | - | 4,000 | - | 3,973 | |
| Other | 666 | - | 614 | - | |
| Total Provisions | 40,416 | 22,782 | 33,276 | 24,750 | |
| Total Payables, | | | | | |
| Borrowings & Provisions | 108,730 | 28,168 | 102,660 | 30,136 | |
| Total Liability Arising from | | | | | |
| Employee Benefits | 37,794 | 9,467 | 33,466 | 11,895 | |
| (i) Liabilities relating to Restricted Assets | 20 | 10 | 20 | 09 | |
| | Current | Non Current | Current | Non Current | |
| Externally Restricted Assets | | | | | |
| Domestic Waste Management | 2,849 | | 1,876 | | |
| Liabilities relating to externally restricted assets | 2,849 | - | 1,876 | | |

Disclosures on Liability Interest Rate Risk Exposures, Fair Value Disclosures & Security can be found in Note 15.

Note 10a. Payables, Borrowings & Provisions (continued)

| \$ '000 | 2010 | 2009 |
|---------|------|------|
| | | |

(ii) Current Liabilities not anticipated to be settled within the next 12 months

The following Liabilities, even though classified as current, are not expected to be settled in the next 12 months.

| Provisions - Employees Benefits | 10,794 | 19,515 |
|---------------------------------------|--------|--------|
| Security Bonds, Deposits & Retentions | 6,270 | 8,030 |
| | 17,064 | 27,545 |

Note 10b. Description of and movements in Provisions

| | 2009 | | | 2010 | | |
|----------------------------|------------------------------------|--------------------------|-----------------------------|--|-------------------------------|-------------------------------------|
| Class of Provision | Opening Balance as at 1/7/09 | Additional Provisions | Decrease due to Payments | Remeasurement effects due to Discounting | Unused amounts reversed | Closing Balance as at 30/6/10 |
| Annual Leave | 8,800 | 8,699 | (7,944) | | | 9,555 |
| Sick Leave | 9,375 | 1,262 | (784) | | | 9,853 |
| Long Service Leave | 22,900 | 5,607 | (2,066) | | | 26,441 |
| Gratuities | 1,083 | 0 | | | (110) | 973 |
| Workers Compensation | 10,578 | 425 | | | | 11,003 |
| Public Liability Insurance | 400 | - | | | | 400 |
| Public Holidays | 303 | 5 | | | | 308 |
| Asset Remediation | 3,973 | - | | 27 | | 4,000 |
| Other | 614 | 52 | | | | 666 |
| TOTAL | 58,026 | 16,049 | (10,794) | 27 | (110) | 63,198 |

Asset Remediation

Detailed information regarding this provision is provided in Note 26.

Note 10c. Defined Benefit Superannuation Disclosure

\$ '000

Defined benefit plans

Council participates in an employer sponsored Defined Benefit Superannuation Scheme, and makes contributions as determined by the Superannuation Scheme's Trustees. Member Councils bear responsibility of ensuring there are sufficient funds available to pay out the required benefits as they fall due. The Scheme was reviewed by Mr Martin Stevenson BSc, FIA, FIAA for the period ended 30 June 2009. As a consequence of this review Councils are required to contribute at twice the notional amount for a period up to 10 years in order to rectify the deficit. Council has not recorded any net liability from it's Defined Benefit Scheme obligations in accordance with AASB 119 and future contributions made to the defined benefit scheme to rectify the net deficit position will be recognised as an expense when they become payable - similar to the accounting for Defined Contributions Plans. The Local Government Superannuation Scheme has estimated Council's share of the net deficit as follows:

| | 2010 Actual \$'M | 2009 Actual \$'M |
|--|------------------------|------------------------|
| Estimated total deficit amount | 286 | 290 |
| Estimated amount attributed to council | 12.5 | 13.3 |

In addition, Council is the sponsor of a defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS).

All the Schemes are closed to new members.

In respect of the defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS), the position is as follows:

| | 2010 | 2009 |
|--|------------------|------------------|
| | Actual \$'000 | Actual \$'000 |
| Present value of defined benefit obligations | 1,168 | 950 |
| Fair value of plan assets | (529) | (460) |
| Net liability | 639 | 490 |

The liabilities have not been recognised pending verification of the value of the obligation. Council continues to make contributions to the Funds and monitors the net position

Note 11. Statement of Cash Flows - Additional Information

| | | Actual | Actual |
|--|----------|-----------|----------|
| \$ '000 | Notes | 2010 | 2009 |
| (a) Reconciliation of Cash Assets | | | |
| Total Cash & Cash Equivalent Assets | 6a | 212,648 | 141,784 |
| Less Bank Overdraft | 0a 10 | - 212,040 | - |
| BALANCE as per the STATEMENT of CASH FLOWS | _ 10 _ | 212,648 | 141,784 |
| | _ | 212,040 | 141,704 |
| (b) Personalitation of Nat Operating Peoult | | | |
| (b) Reconciliation of Net Operating Result to Cash provided from Operating Activities | | | |
| to Cash provided noni Operating Activities | | | |
| Net Operating Result from Income Statement | | 79,612 | 104,053 |
| Adjust for non cash items: | | | |
| Depreciation & Amortisation | | 65,694 | 60,746 |
| Net Losses/(Gains) on Disposal of Assets | | (541) | 2,437 |
| Non Cash Capital Grants and Contributions | | (4,633) | (46,003) |
| Losses/(Gains) recognised on Fair Value Re-measurements through the | e P&L: | | |
| Investments classified as "@ Fair Value" or "Held for Trading" | | (5,610) | 7,672 |
| - Investment Properties | | (2,656) | 9,413 |
| Unwinding of Discount Rates on Reinstatement Provisions | | 27 | 192 |
| +/- Movement in Operating Assets and Liabilities & Other Cash Items: | | | |
| Decrease/(Increase) in Receivables | | (5,700) | 620 |
| Increase/(Decrease) in Provision for Doubtful Debts | | (541) | 321 |
| Decrease/(Increase) in Inventories | | (3) | 2 |
| Decrease/(Increase) in Other Current Assets | | 963 | (1,408) |
| Increase/(Decrease) in Payables | | (3,372) | 5,209 |
| Increase/(Decrease) in accrued Interest Payable | | - | 35 |
| Increase/(Decrease) in other accrued Expenses Payable | | 1,884 | (2,569) |
| Increase/(Decrease) in Other Current Liabilities | | 418 | (301) |
| Increase/(Decrease) in Employee Leave Entitlements | | 4,663 | 1,034 |
| Increase/(Decrease) in Other Provisions | | 482 | 1,707 |
| NET CASH PROVIDED FROM/(USED IN) | | | |
| OPERATING ACTIVITIES from the STATEMENT of CASH FLOWS | _ | 130,687 | 143,157 |

Note 11. Statement of Cash Flows - Additional Information (continued)

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-------|----------------|-----------------|
| (c) Non-Cash Investing & Financing Activities | | | |
| Developer Contributions "in kind" Other Dedications | | 4,633 | 1,069 44,934 |
| Total Non-Cash Investing & Financing Activities | | 4,633 | 46,003 |
| (d) Financing Arrangements | | | |
| (i) Unrestricted access was available at balance date to the following lines of credit: | | | |
| Bank Overdraft Facilities ¹ | | 2,000 | 2,000 |
| Credit Cards / Purchase Cards ² | | 300 | 300 |
| Total Financing Arrangements | _ | 2,300 | 2,300 |
| Amounts utilised as at Balance Date: | | | |
| - Bank Overdraft Facilities | | - | - |
| - Credit Cards / Purchase Cards | | - | - |
| Total Financing Arrangements Utilised | _ | | - |

1. The Bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Interest rates on overdrafts are Interest Rates on Loans & Other Payables are disclosed in Note 15.

2. The Corporate Purchasing Card Facility has been configured for direct payment, such that there were no outstanding balances on the cards at the end of each of the financial years.

Note 12. Commitments for Expenditure

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-------|-------------------------|------------------|
| (a) Capital Commitments (exclusive of GST) | | | |
| Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities: | | | |
| Property, Plant & Equipment | | | |
| Buildings | | 30,764 | 10,450 |
| Civil Infrastructure, Plant & Equipment | | 41,475 | 38,370 |
| Open Space | | 21,530 | 15,336 |
| Public Art | | 606 | 638 |
| Investment Property | | | |
| - Buildings | | 558 | 416 |
| Total Commitments | | 94,933 | 65,210 |
| These expenditures are payable as follows: | | | |
| Within the next year | | 90,010 | 65,210 |
| Later than one year and not later than 5 years | | 4,923 | - |
| Later than 5 years | | - | - |
| Total Payable | _ | 94,933 | 65,210 |
| (b) Other Expenditure Commitments (exclusive of GST)Other Non Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities: | | | |
| Domestic Waste Management | | 4,304 | 3,896 |
| Recycling Services | | 10,853 | 1,212 |
| Graffiti | | 8,597 | 11,153 |
| Parking Meter Maintenance | | 9,506 | 9,018 |
| Parking Facilities | | 1,867 | 3,024 |
| Street Trees | | 9,388 | 11,639 |
| Street Furniture | | 13,346 | 12,954 |
| Park Maintenance/Pools | | 25,223 | 33,647 |
| Community & Homelessness | | 5,908 | 3,378 |
| Cultural Events | | 2,708 | 2,813 |
| Property | | 27,465 | 14,685 |
| Administration, Systems & Security Services | | 12,700 | 14,866 124 |
| Environmental | | 3,025 134,890 | 122,409 |
| Total Commitments | | | |
| Total Commitments | — | 10 1,000 | , |
| Total Commitments These expenditures are payable as follows: | _ | | , |
| These expenditures are payable as follows: | _ | 86,998 | 62,341 |
| These expenditures are payable as follows: Within the next year Later than one year and not later than 5 years | _ | 86,998 43,234 | 62,341 55,615 |
| | | 86,998 | 62,341 |

Note 12. Commitments for Expenditure (continued)

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-------|----------------|----------------|
| (c) Finance Lease Commitments | | | |
| Nil | | | |
| (d) Operating Lease Commitments (Non Cancellable) | | | |
| a. Commitments under Non Cancellable Operating Leases at the Reporting date, but not recognised as Liabilities are payable: | | | |
| Within the next year | | 1,432 | 1,919 |
| Later than one year and not later than 5 years | | 3,606 | 5,676 |
| Later than 5 years | _ | 32,092 | 27,886 |
| Total Non Cancellable Operating Lease Commitments | _ | 37,130 | 35,481 |

b. Non Cancellable Operating Leases include the following assets:

Operating lease commitments arise as a result of Council's commitment under a non-cancellable operating lease, being in relation to Goulburn Street Parking Station. Council has a 99 year lease arrangement to rent the airspace that the parking station exists in from the State Rail Authority of NSW who control that asset. The commitment recognises the 50 years remaining on the lease, which is estimated at \$25.969m

The lease committments also include duct rental payable to Energy Australia in respect of Smartpoles at \$346K per year for 30 years, indexed at an assumed CPI of 3% per annum. The agreement to 2032 results in a total committment of \$10.556m

Note 12. Commitments for Expenditure (continued)

| | | Actual | Actual |
|---------|-------|--------|--------|
| \$ '000 | Notes | 2010 | 2009 |

Conditions relating to Finance & Operating Leases:

- All Finance & Operating Lease Agreement are secured only against the Leased Asset.

- No Lease Agreements impose any financial restrictions on Council regarding future debt etc.

(e) Investment Property Commitments

Non Capital expenditure on Investment Properties committed for at the reporting date but not recognised in the financial statements as liabilities:

| Contractual Obligations - Repairs & Maintenance Contractual Obligations - Other | 13 | 15 - |
|--|----|---------|
| Total Commitments | 13 | 15 |
| These expenditures are payable as follows: | | |
| Within the next year | 13 | 15 |
| Later than one year and not later than 5 years | - | - |
| Later than 5 years | | - |
| Total Payable | 13 | 15 |

(f) Remuneration Commitments

Commitments for the payment of salaries & other remuneration under long-term employment contracts in existence at reporting date but not recognised as liabilities are payable:

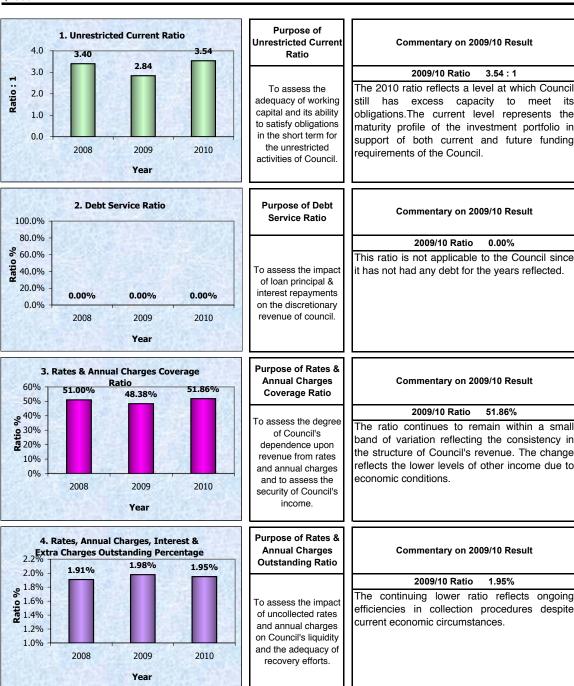
| Within the next year | 377 | 396 |
|--|-------|-------|
| Later than one year and not later than 5 years | 565 | 595 |
| Later than 5 years | 1,131 | 1,189 |
| Total Payable | 2,073 | 2,180 |

Note 13. Statement of Performance Measurement - Indicators (Consolidated)

| | Amounts | Indicator | Prior F | Periods |
|---|-------------------------|-------------------------|--------------------------|---------|
| \$ '000 | 2010 | 2010 | 2009 | 2008 |
| 1. Unrestricted Current Ratio Current Assets less all External Restrictions ⁽¹⁾ | 314,351 | | | |
| Current Liabilities less Specific Purpose Liabilities ^(2,3) | 88,817 | 3.54 : 1 | 2.84 | 3.40 |
| 2. Debt Service Ratio | | | | |
| Debt Service Cost Revenue from Continuing Operations | 432,893 | 0.00% | 0.00% | 0.00% |
| excluding Capital Items & Specific | 452,095 | | | |
| Purpose Grants/Contributions | | | | |
| 3. Rates & Annual Charges | | | | |
| Coverage Ratio | | | | |
| Rates & Annual Charges | 237,722 | 51.86% | 48.38% | 51.00% |
| Revenue from Continuing Operations | 458,382 | | | |
| 4. Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage | | | | |
| Rates ⁽⁴⁾ , Annual & Extra Charges Outstanding | 4,733 | | | |
| Rates, Annual & Extra Charges Collectible | 242,686 | 1.95% | 1.98% | 1.91% |
| 5. Building & Infrastructure | | | | |
| Renewals Ratio | | | | |
| Asset Renewals ⁽⁵⁾ [Buildings & Infrastructure] Depreciation, Amortisation & Impairment (Building & Infrastructure Assets) | <u>67,267</u> 38,172 | 176.22% | 127.34% | 139.34% |
| | | | | |
| Notes | | | | |
| ⁽¹⁾ Refer Notes 6-8 inclusive. Also excludes any Real Estate & Land for resale resale. | not expected to | be sold in the next 12 | months | |
| ⁽²⁾ Refer to Note 10(a). | | | | |
| ⁽³⁾ Refer to Note 10(c) - excludes all payables & pro | visions not exp | ected to be paid in the | next 12 months (incl. EL | .E). |
| ⁽⁴⁾ Refer to Note 10(c) - excludes rates owing where for a specified period. | the ratepayer | has the bona fide right | t to defer payment | |

⁽⁵⁾ Asset Renewals represent the replacement &/or refurbishment of existing assets to an equivalent capacity or performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Note 13. Statement of Performance Measurement - Graphs (Consolidated)



\$ '000

Note 14. Investment Properties

| \$ '000 | Notes | Actual 2010 | Actual 2009 |
|---|-------|----------------|----------------|
| (a) Investment Properties at Fair value | | | |
| Investment Properties on Hand | | 133,430 | 130,760 |
| Reconciliation of Annual Movement: | | | |
| Opening Balance | | 130,760 | 139,820 |
| - Capitalised Expenditure - this year | | 14 | 353 |
| - Net Gain/(Loss) from Fair Value Adjustments | | 2,656 | (9,413) |
| CLOSING BALANCE - INVESTMENT PROPERTIES | | 133,430 | 130,760 |

(b) Valuation Basis

The basis of Valuation of Investment Properties is Fair Value, being the amounts for which the properties could be exchanged between willing parties in arms length transaction, based on current prices in an active market for similar properties in the same location and condition and subject to similar leases.

The 2010 revaluations were based on Independent Assessments made by: AON Valuation Services (A Division of AON Risk Services Australia Limited) -Certifying Valuer: Jeffrey Millar, AAPI

(c) Contractual Obligations at Reporting Date

Refer to Note 12 for disclosures relating to any Capital and Service obligations that have been contracted.

(d) Leasing Arrangements

Fair Value Movement for year

Details of leased Investment Properties are as follows;

Total Income attributable to Investment Properties

| Future Minimum Lease Payments receivable under non-cancellable Investment Property Operating Leases not recognised in the Financial Statements are due: | | |
|---|---------|---------|
| Within 1 year | 4,912 | 5,412 |
| Later than 1 year but less than 5 years | 13,783 | 16,051 |
| Later than 5 years | 7,655 | 10,272 |
| Total Minimum Lease Payments Receivable | 26,350 | 31,735 |
| (e) Investment Property Income & Expenditure - summary | | |
| Rental Income from Investment Properties: | | |
| - Minimum Lease Payments | 9,983 | 9,712 |
| Direct Operating Expenses on Investment Properties: | | |
| - that generated rental income | (1,599) | (1,498) |
| Net Revenue Contribution from Investment Properties | 8,384 | 8,214 |
| plus: | | |

2,656

11,040

(9,413)

(1, 199)

Note 15. Financial Risk Management

\$ '000

Risk Management

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's Finance Section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's Financial Assets & Financial Liabilities recognised in the financial statements is presented below.

| | Carrying Value | | Fair Value | |
|---|----------------|---------|------------|---------|
| | 2010 | 2009 | 2010 | 2009 |
| Financial Assets | | | | |
| Cash and Cash Equivalents | 212,648 | 141,784 | 212,648 | 141,784 |
| Investments | | | | |
| - "Held for Trading" | - | - | - | - |
| - "Designated At Fair Value on Initial Recognition" | 192,785 | 225,656 | 192,785 | 225,656 |
| - "Held to Maturity" | 19,000 | 27,000 | 19,000 | 27,000 |
| - "Loans & Receivables" | - | - | - | - |
| - "Available for Sale" | - | - | - | - |
| Receivables | 33,649 | 27,408 | 33,649 | 27,408 |
| Other Financial Assets | | | | |
| Total Financial Assets | 458,082 | 421,848 | 458,082 | 421,848 |
| Financial Liabilities | | | | |
| Bank Overdraft | - | - | | - |
| Payables | 68,047 | 68,791 | 68,047 | 68,791 |
| Loans / Advances | - | - | | - |
| Lease Liabilities | - | - | | - |
| Other Financial Liabilities | | | | |
| Total Financial Liabilities | 68,047 | 68,791 | 68,047 | 68,791 |

Fair Value is determined as follows:

- Cash & Cash Equivalents, Receivables, Payables - are estimated to be the carrying value which approximates mkt value.

- Held to Maturity Investments - are based upon estimated future cash flows discounted by the current market interest rates applicable to assets with similar risk profiles, unless quoted market prices are available.

- Financial Assets classified (i) **"at far value through profit & loss"** - are based upon quoted market prices at the reporting date or independent valuation.

Note 15. Financial Risk Management (continued)

\$ '000

(a) Cash & Cash Equivalents, Financial assets "at fair value through the profit & Loss", "Available-for-sale" financial assets & "Held-to-maturity" Investments

Council's objective is to maximise its return on cash & investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's Finance Unit manages the cash and investments portfolio and consults with independent advisors when required.

Council has an Investment Policy which complies with the Local Government Act & Minister's Investment Order. This Policy is reviewed annually by Council and its staff and an Investment Report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance.

Cash & Investments are subject to the following risks -

- Price risk the risk that the capital value of Investments may fluctuate due to changes in market prices, whether the changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- Interest rate risk the risk that movements in interest rates could affect returns and income.
- Credit risk the risk that the counterparty (to an investment) will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council be it of a capital or income nature.

Council manages these risks as follows:

- Price risk is managed by ensuring that liquidity requirements are adequately sourced from short-term investments that are not subject to price risk and that sales of higher yielding investments which are subject to price risk are confined to to either face value maturities or sales during periods of favourable price movements.
- Interest rate risks are managed by linking returns where possible to rates based around benchmark indices and by managing investment maturity profiles.
- Credit risk is managed by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees. Council also seeks where necessary advice from independent advisors before placing selected investments.

The following represents a summary of the sensitivity of Council's Income Statement and Accumulated Surplus (during the reporting period) due to a change in either the price of a financial asset or the interest rates applicable.

It is assumed that the change in interest rates would have been constant throughout the reporting period.

| | 2010 | | 2009 | |
|--|--------|--------|--------|--------|
| 2010 | Profit | Equity | Profit | Equity |
| Possible impact of a 10% movement in Market Values | 26,723 | 26,723 | 22,565 | 22,565 |
| Possible impact of a 1% movement in Interest Rates | 4,332 | 4,332 | 1,687 | 1,687 |

Sensitivity percentages based on management's expectation of future possible market movements. Recent market volatility has seen larger market movements for certain types of investments.

Note 15. Financial Risk Management (continued)

\$ '000

(b) Receivables

Council's major receivables comprise (i) Rates & Annual charges and (ii) User Charges & Fees.

The major risk associated with these receivables is credit risk - the risk that debts due and payable to Council may not be repaid in full.

Council manages this risk by monitoring outstanding debt and employing stringent debt recovery procedures.

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts - that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates & annual charges at higher than market rates which encourages prompt payment.

The level of outstanding receivables is monitored for acceptable collection performance.

Credit risk on infringement notices is minimised by assigning the recovery of these amounts to the State Debt Recovery Office. These receivables are subject to defence, credit checks and individual assessment of impairment are not possible, so these recoverable amounts are based on historic recovery rates.

With the exception of a small number of property tenants, there are no other material receivables that have been subjected to a re-negotiation of repayment terms.

A profile of Council's receivables credit risk at balance date follows:

| | 2010 | 2010 | 2009 | 2009 |
|---|---------------|---------------|---------------|---------------|
| | Percentage of | | Percentage of | |
| | Rates & | Percentage of | Rates & | Percentage of |
| | Annual | Other | Annual | Other |
| (i) Ageing of Receivables | Charges | Receivables | Charges | Receivables |
| Current (not yet overdue) | 0% | 95% | 0% | 94% |
| Past due | 100% | 5% | 100% | 6% |
| (ii) Movement in Provision for Impairment of Receivables | | | 2010 | 2009 |
| | | | 1 200 | 981 |
| Balance at the beginning of the year | | | 1,302 | |
| + new provisions recognised during the year | | | 427 | 461 |
| - amounts already provided for & written off this year | r | | (255) | (140) |
| - amounts provided for but recovered during the yea | r | | (713) | |
| Balance at the end of the year | | | 761 | 1,302 |

Note 15. Financial Risk Management (continued)

\$ '000

(c) Payables & Borrowings

Payables & Borrowings are both subject to liquidity risk - the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

The contractual undiscounted cash outflows (ie. principal and interest) of Council's Payables are set out in the Liquidity Table below:

| \$ '000 | Subject to no | | | payal | ole in: | | | Total Cash | Actual Carrying |
|----------|------------------|----------|---------|---------|---------|---------|----------|---------------|--------------------|
| | maturity | ≤ 1 Year | 1-2 Yrs | 2-3 Yrs | 3-4 Yrs | 4-5 Yrs | > 5 Yrs | Outflows | Values |
| 2010 | | | | | | | | | |
| Payables | 23,613 | 44,433 | | | | | <u> </u> | 68,047 | 68,047 |
| 2009 | | | | | | | | | |
| Payables | 22,866 | 45,925 | - | - | - | - | - | 68,791 | 68,791 |

Note 16. Material Budget Variations

\$ '000

Council's Original Financial Budget for 09/10 was incorporated as part of its Corporate Plan and was adopted by the Council on 29 June 2009.

The Income Statement included in this General Purpose Financial Report discloses the Original Budget adopted by Council, however the Local Government Act also requires Council to review its Operational and Capital Budget on aQuarterly Basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This Note sets out the details of MATERIAL VARIATIONS between Council's Original Budget and its Actual results for the year as per the Income Statement, even though such variations may have been adjusted for during the year through the application of contingency funds.

Material Variations represent those variances that amount to 10% or more of the original budgeted figure.

Note that for Variations: F = Favourable Budget Variation, U = Unfavourable Budget Variation

| \$ '000 | 2010 Budget | 2010 Actual | _ | 010 iance* | |
|---|----------------|----------------|--------|---------------|---|
| REVENUES | | | | | |
| Interest & Investment Revenue | 13,924 | 24,702 | 10,778 | 77% | F |
| The variation from budget relects the following f | actors: | | | | |
| - A favourable variance of \$5.2M due to a com | nbination | | | | |
| of higher opening cash balances than budge | eted, lower | | | | |
| capital expenditure and recent interest rate in | ncreases. | | | | |
| - Improved indicative current market valuation | s of | | | | |
| investments of \$5.5M as financial markets e | merge | | | | |
| from the global financial crisis. | | | | | |
| Operating Grants & Contributions | 12,665 | 14,265 | 1,600 | 13% | F |
| The variation was due a combination of the Pub | lic Lighting | , | · | | |
| grants for 2008/09 and 2009/10 being received | during the | | | | |
| current reporting period (\$0.8M), the Federal As | sistance | | | | |
| Grants being higher than budgeted (\$0.6M) and | l receipt of | | | | |
| an unbudgeted Events NSW grant (\$0.2M). | | | | | |
| Capital Grants & Contributions | 12,500 | 16,716 | 4,216 | 34% | F |
| The variation reflects higher grant income due to | o a higher | | | | |
| than budgeted level of building activity together | with an | | | | |
| | | | | | |

unbudgeted grant for the Waterloo Oval Youth Facility (\$0.8M).

Note 16. Material Budget Variations (continued)

| \$ '000 | 2010 Budget | 2010 Actual | | 2010 riance* | |
|---|------------------|----------------|---------|-----------------|---|
| EXPENSES Borrowing Costs These costs represent an unwinding of the preser discount on the provision for remediation and the is due to the unwinding period in 2009/10 being st than anticipated. | variation | 27 | 165 | 86% | F |
| Other Expenses The variation mainly represents a combination of effect of Council's decision to create a Green Infra fund of \$2M rather than purchase Green Power a as unspent contingency variations of \$4.6M. | astructure | 74,419 | 8,742 | 11% | F |
| Budget Variations relating to Council's Cash F | low Statement ir | nclude: | | | |
| Cash Flows from Operating Activities Variation is mainly due to differences in the timing receipts and payments between the respective ye | • | 130,687 | 16,716 | 14.7% | F |
| Cash Flows from Investing Activities Variation is mainly due to the lower than budgeted Capital works and investment property expenditure during the year. | (175,900) | (59,823) | 116,077 | (66.0%) | F |

Note 17. Statement of Developer Contributions

000.\$

Council recovers contributions, raises levies & enters into planning agreements on development works that are subject to a development consent issued by Council. All contributions must be spent/utilised for the specific purpose they were levied and any interest applicable to unspent funds must be attributed to remaining funds. The following tables detail the receipt, interest and use of the above contributions & levies and the value of all remaining funds which are "restricted" in their future use.

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| SUMMARY OF CONTRIBUTIONS & LEVIES | & LEVIES | | | | | | | | Projections | | Cumulative |
|-----------------------------------|---------------------|---------------|-----------------|----------|-------------|-----------|------------|---------|-------------|---------|---------------|
| | | Contributions | outions | Interest | Expenditure | Internal | Held as | | Exp | Over or | Internal |
| PURPOSE | Opening | received dur | during the Year | earned | during | Borrowing | Restricted | Future | still | (under) | Borrowings |
| | Balance | Cash | Non Cash | in Year | Year | (to)/from | Asset | income | outstanding | Funding | due/(payable) |
| Roads | 11,584 | 111 | | 525 | • | • | 12,220 | 44,731 | (56,951) | | • |
| Traffic Facilities | 2,695 | 14 | • | 122 | (265) | - | 2,566 | | (2,410) | 156 | • |
| Open Space | 69 | 1,619 | | 76 | (1,718) | • | 46 | 256,435 | (256,481) | | • |
| Community Facilities | 18,338 | 164 | | 830 | (298) | • | 19,034 | 30,064 | (49,098) | 0 | • |
| Other | 1,522 | 16 | • | 68 | (16) | | 1,590 | 648 | (2,239) | (0) | • |
| S94 Contributions - under a Plan | 34,208 | 1,924 | • | 1,621 | (2,297) | • | 35,456 | 331,879 | (367,179) | 156 | • |
| S94 not under Plans | 1,211 | | 1 | 55 | | | 1,266 | | (1,266) | | |
| S93F Planning Agreements | 2,972 | 651 | | 162 | | | 3,785 | | (3,785) | | |
| Bonus Floor Space Contributions | 3,330 | 1,002 | | 194 | | | 4,526 | | (4,526) | | |
| S61 Contributions | I | 6,428 | 4,366 | | (10,794) | | | | | | |
| Total Contributions | 41,721 | 10,005 | 4,366 | 2,032 | (13,091) | | 45,033 | 331,879 | (376,756) | 156 | I |

Note 17. Statement of Developer Contributions (continued)

000.\$

S94 CONTRIBUTIONS - UNDER A PLAN

CONTRIBUTION PLAN - WALSH BAY

| CONTRIBUTION PLAN - WALSH BAY | АҮ | | | | | | | | Projections | | Cumulative |
|---|------------|-------------|-----------------|----------|-------------|-----------|------------|--------|-------------|---------|---------------|
| | | Contri | Contributions | Interest | Expenditure | Internal | Held as | | Exp | Over or | Internal |
| PURPOSE | Opening | received du | during the Year | earned | during | Borrowing | Restricted | Future | still | (under) | Borrowings |
| | Balance | Cash | Non Cash | in Year | Year | (to)/from | Asset | income | outstanding | Funding | due/(payable) |
| Traffic Facilities | 15 | | | 1 | | | 16 | | (16) | • | |
| Other | 55 | | | 2 | | | 57 | | (57) | • | |
| Total | 20 | • | • | 3 | • | • | 73 | | (73) | • | • |
| | | | | | | | | | | | |
| CONTRIBUTION PLAN - CITY OF SYDNEY (2006) | SYDNEY (20 | 06) | | | | | | | Projections | | Cumulative |
| | | Contri | Contributions | Interest | Expenditure | Internal | Held as | | Exp | Over or | Internal |
| PURPOSE | Opening | received du | during the Year | earned | during | Borrowing | Restricted | Future | still | (under) | Borrowings |
| | Balance | Cash | Non Cash | in Year | Year | (to)/from | Asset | income | outstanding | Funding | due/(payable) |
| Roads | 11,584 | 111 | | 525 | | | 12,220 | 44,731 | (56,951) | | |
| Traffic Facilities | 2,680 | 14 | | 121 | (265) | | 2,550 | | (2,394) | 156 | |

156 0

(367,106)

(49,098) (2,182) (256,481) (2,394)

> 30,064 648 331,879

19,034 1,533 46

35,383

.

256,435

(265) (1,718) (298) (16) (2,297)

69

164 16 1,619

> 18,338 1,467 34,138

Community Facilities

Other Total

Open Space

1,924

76 830 66 1,618

Note 17. Statement of Developer Contributions (continued)

000. \$

S94 CONTRIBUTIONS - NOT UNDER A PLAN

| | | | | | | | | | Projections | | Cumulative |
|---------|---------|---------------|-----------------|----------|----------------------|----------------------|------------|--------|-------------|---------|-----------------------|
| | | Contributions | outions | Interest | Expenditure Internal | Internal | Held as | | Exp | Over or | Internal |
| PURPOSE | Opening | received dur | during the Year | earned | during | Borrowing Restricted | Restricted | Future | still | (under) | Borrowings |
| | Balance | Cash | Non Cash | in Year | Year | (to)/from | Asset | income | outstanding | Funding | Funding due/(payable) |
| Roads | 09 | | | 3 | | | 63 | | (63) | - | |
| Parking | 602 | | | 27 | | | 629 | | (629) | | |
| Other | 549 | | | 25 | | | 574 | | (574) | - | |
| Total | 1,211 | • | • | 55 | • | • | 1,266 | | (1,266) | • | • |
| | | | | | | | | | | | |

S94 CONTRIBUTIONS - EXECUTED THROUGH AGREEMENT WITH A THIRD PARTY

CONTRIBUTION PLAN - ULTIMO-PYRMONT

| CONTRIBUTION PLAN - ULTIMO-PYRMONT | γRMONT | | | | | | | | Projections | | Cumulative |
|------------------------------------|---------|--------------|--------------------------|----------|----------------------|----------------------|------------|--------|-----------------------------------|---------|---------------|
| | | Contrit | Contributions | Interest | Expenditure Internal | Internal | Held as | | Exp | Over or | Internal |
| PURPOSE | Opening | received dur | received during the Year | earned | during | Borrowing Restricted | Restricted | Future | still | (under) | Borrowings |
| | Balance | Cash | Non Cash | in Year | Year | (to)/from | Asset | income | outstanding Funding due/(payable) | Funding | due/(payable) |
| Roads | • | | | | | | • | | (1,000) | (1,000) | |
| Traffic Facilities | - | | | | | | • | | | • | |
| Open Space | • | | | | | | • | | | • | |
| Community Facilities | - | | | | | | • | | | • | |
| Total | - | • | • | • | I | 1 | • | - | (1,000) | (1,000) | • |

Note 17. Statement of Developer Contributions (continued)

nfrastructure demands generated by new residential, employment and hospitality development to be undertaken in the Ultimo Pyrmont area. The significant costs of the Plan is, in fact, representative of the extent to which contributions may be used to fund the works. The value of works completed and land dedicated may in turn the provision of these public facilities were to be in part met and/or recouped from new development in the Ultimo Pyrmont area. The "cost" of works detailed within The Ultimo Pyrmont Section 94 Contributions Plan 1994 ("the Plan") represents a schedule of public facilities which are required as a consequence of anticipated exceed the value nominated within the Plan. However, they may only be funded by developer contributions to the extent of that nominated value.

known as the City of Sydney) and City West Development Corporation (since conglomerated into the Sydney Harbour Foreshore Authority), it was agreed that the In accordance with the Ultimo Pyrmont Public Amenities and Services Agreement ("the Agreement) signed on 23rd December 1994 by Sydney City Council (now Sydney Harbour Foreshore Authority (SHFA) take responsibility for the delivery of \$120m of the \$143m of works identified under the Ultimo-Pyrmont Section 94 Contributions Plan 1994 In providing the works identified within the Plan, the majority of projects were completed - and assets delivered - in the earlyyears of the Plan's existence. To date, based on a combination of City of Sydney data and information provided by SHFA, approximately \$132m of land and works recoverable under the Plan has been delivered (based on the values assigned to identified land and works under the Plan). These works are still under recoupment in terms of contributions received.

which the outstanding works are delivered may be dependent upon the extent to which future development takes place (and therefore what volume of additional fundin-The anticipated funding for the works was to come from grants received under the Building Better Cities program (approximately \$26.5m), with the balance as Section have not yet been delivered. This total in no way represents an obligation on the part of the City of Sydney to deliver the works. As detailed above, the Plan continues Additionally, approximately \$16m of the \$132m identified works have been delivered as land dedications and works in kind contributions. In regards to the information detailed in the above table, the "Expenditure Still Outstanding" represents works identified in the Plan (and also described as "Council Work" in the Agreement), that 94 contributions levied on developments. The Agreement requires that contributions levied and received by the City of Sydney are to be forwarded to SHFA. Based to operate on a recoupment basis at present, with the overall attributed value of works delivered still exceeding the value of funding received todate. The extent to on information from SHFA last updated as at 31 December 2007, approximately \$55m in Section 94 cash contributions have been collected to date. contributions levied)

changes to the identified infrastructure requirements of the Ultimo Pyrmont area and expected development activity therein, but also to incorporate recent changes to The Plan as a whole, and also the Agreement are presently subject to review by both SHFA and Council, with a view to updating the documents to reflect not only state planning legislation, where applicable

Note 18. Contingencies & Other Assets/Liabilities Not Recognised

\$ '000

CONTINGENT ASSETS AND LIABILITIES

1. Potential claims

- (i) In accordance with a deed of agreement signed with a developer, Council is entitled to acquire a site from a developer by 2010 at no cost to council. The site is a fully remediated park with enhancements. The contingent asset is estimated to be worth more than \$5m.
- (ii) Council has commenced legal proceedings in relation to breaches of a licence agreement between Council and a licensee. Damages have not been quantified.
 A counter claim has been made against Council seeking reimbursement and or reduction of fees and levies. These claims, if successful may amount up to \$1m

2. Self insurance – Workers Compensation

Council has decided, on the basis of proper risk management practices, to carry its own insurance in regard to worker's compensation. A provision for self insurance has been made to recognise outstanding claims, the amount of which is detailed in Note 10.

As a self-insurer, Council is required to lodge a bank guarantee with the Workcover Authority. At 30 June 2009, bank guarantees of \$16.37m were held by the Workcover Authority, and the Authority is currently reviewing whether any additional assurance is required.

All other insurance risks, including workers compensation claims above \$750,000, are covered by external companies.

3. Superannuation – Defined Benefits Schemes

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefit, as defined in the Trust Deed, as they accrue.

Council has an ongoing obligation to share in the future experience of the Scheme. Favourable or unfavourable variations may arise should the experience of the Scheme differ from the assumptions made by the Scheme's actuary in estimating the Scheme's accrued benefits liability.

4. Proposed Land Transfers between Sydney Harbour Foreshore Authority (SHFA) and Council

Council has agreed to proceed with the transfer of public assets from SHFA in Pyrmont. The completion of these transfers is subject to the fulfilment of specific conditions. The vaue of these assets cannot be quantified at this time, as they are subject to assessment of age and condition at the time of transfer.

Note 18. Contingencies & Other Assets/Liabilities Not Recognised

\$ '000

5. S94 Plans

Council levies Section 94/94A Contributions upon various development across the Council area through the required Contributions Plans.

As part of these Plans, Council has received funds for which it will be required to expend the monies in accordance with those Plans.

As well, these Plans indicate proposed future expenditure to be undertaken by Council, which will be funded by making levies and receipting funds in future years.

These future expenses do not yet qualify as liabilities as of the Reporting Date, but represent Councils intention to spend funds in the manner and timing set out in those Plans.

6. Infringement Notices/Fines

Fines & Penalty Income, as a result of Council issuing Infringement Notices is followed up and collected by the State Debt Recovery Office.

Council's Revenue Recognition policy for such income is to account for it as revenue when the penalty is applied to the extent of expected recovery rates that are determined in accordance with past experience.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid Infringement Notices that are in excess of the accrued revenue recognised in the accounts.

Due to the limited information available on the status, value and duration of outstanding Notices, Council is unable to reliably determine the full value of outstanding income.

Note 19. Controlled Entities, Associated Entities & Interests in Joint Ventures

\$ '000

Council has no interest in any Controlled Entities, Associated Entities or Joint Ventures.

Note 20. Equity - Retained Earnings and Revaluation Reserves

| ¢ 1000 | N . | Actual | Actual |
|--|------------|-----------|-----------|
| \$ '000 | Notes | 2010 | 2009 |
| a. Retained Earnings | | | |
| Movements in Retained Earnings were as follows: | | | |
| Balance at beginning of Year (from previous years audited accounts) | | 2,480,203 | 2,376,150 |
| a. Correction of Prior Period Errors | 20 (c) | 19,083 | - |
| b. Changes in Accounting Policies (Prior Period Effects) | 20 (d) | - | - |
| c. Other Comprehensive Income (excl. direct to Reserves transactions) | | - | - |
| d. Net Operating Result for the Year | | 79,612 | 104,053 |
| e. Distributions to/(Contributions from) Minority Interests | | - | - |
| f. Transfers between Equity | | - | - |
| g. Other Changes (disclosure required) Balance at End of the Reporting Period | | 2,578,898 | 2,480,203 |
| Datatice at Lind of the hepotting renod | | 2,570,090 | 2,400,200 |
| b. Reserves | | | |
| | | | |
| (i) Reserves are represented by: | | | |
| - Infrastructure, Property, Plant & Equipment Revaluation Reserve | | 444,193 | 429,904 |
| - Trust Assets Reserves | | 1,328,270 | 1,328,270 |
| Total | | 1,772,463 | 1,758,174 |
| (ii). Reconciliation of movements in Reserves: | | | |
| Infrastructure, Property, Plant & Equipment Revaluation Reserv | е | | |
| - Opening Balance | | 429,904 | 429,904 |
| - Revaluations for the year | 9(a) | 14,289 | - |
| - Balance at End of Year | | 444,193 | 429,904 |
| Trust Assets Reserves | | | |
| - Opening Balance | | 1,328,270 | 1,328,232 |
| - Increases/(Decreases) for the year | | , | 38 |
| - Balance at End of Year | | 1,328,270 | 1,328,270 |
| TOTAL VALUE OF RESERVES | | 1,772,463 | 1,758,174 |

Note 20. Equity - Retained Earnings and Revaluation Reserves (continued)

(iii). Nature & Purpose of Reserves

Infrastructure, Property, Plant & Equipment Revaluation Reserve

- The Infrastructure, Property, Plant & Equipment Revaluation Reserve is used to record increments/decrements of Non Current Asset values due to their revaluation.

Trust Assets Reserves

- The Trust Assets Reserve represents the corresponding land value of trust assets (such as Crown Reserve Trusts) as recorded in the City's Infrastructure, Property, Plant and Equipment balances. Whilst these assets are owned by the state, they are effectively controlled by the City as reserve trust manager.

Note 20. Equity - Retained Earnings and Revaluation Reserves (continued)

| \$ '000 Notes | Actual 2010 | Actual 2009 |
|---|----------------|----------------|
| c. Correction of Error/s relating to a Previous Reporting Period | | |
| Council had not previously reassessed the useful life of its roads and drains on a regular basis and, as a result, was found to have significantly understated the depreciation of these assets. A revaluation exercise in the 2010 year identified these errors and an adjustment has been made against the current year balances of IPPE and Retained Earnings to correct the errors because it was found to be impractical to restate the prior year comparatives. | | |
| Road depreciation overstated | 13,216 | - |
| Drainage depreciation overstated | 5,867 | - |
| Adjustment to Retained Earnings | 19,083 | |
| During 2009, Council made adjustments to Infrastructure, Property, Plant and Equipment acquired in previous years arising from Council's transition to fair valuation of buildings and operational land assets in 2007-08. The adjustments resulted in equal changes in asset cost and accumulated depreciation (\$16.4m) and a transfer between the Asset Revaluation Reserve and Retained Earnings (\$14.962m). | | |
| Council also made adjustments to the carrying values of land assets arising from the same transition. Corrections were required to recognise the fair value of these assets. | | |
| In accordance with AASB 108 - Accounting Policies, Changes in Accounting Estimates and Errors, the above Prior Period Errors have been recognised retrospectively. | | |
| These amounted to the following Adjustments: | | |
| Increase to Prior Year Asset Cost Increase to Equity (note increase to Asset Revaluation Reserve \$18.945m, decrease to Retained Earnings \$14.962m) These amendments were made to opening retained earnings at 1 July 2008 | - | 3,983 3,983 |

Note 20. Equity - Retained Earnings and Revaluation Reserves (continued)

| | | Actual | Actual |
|---------|-------|--------|--------|
| \$ '000 | Notes | 2010 | 2009 |

d. Voluntary Changes in Accounting Policies

During 2009, Council revised its policy in relation to the valuation of the Queen Victoria Building (QVB) and Capitol Theatre which are both subject to long-term leases. Factors such as effective operational control being with the lessee, residual ownership not reverting to Council for a substantial period of time and a highly variable profit share each year prevented Council from forming an estimate of the fair value of the properties encumbered by the lease. The policy was revised on the basis that Council was in 2009 able to obtain an independent assessment of the fair value of the properties despite the lease encumbrances.

In accordance with AASB 108 - Accounting Policies, Changes in Accounting Estimates and Errors, the above changes in Accounting Policy have been recognised retrospectively.

These amounted to the following Adjustments:

| - Increase to Prior Year Asset Cost (Refer Note 9a) | - | 92,100 |
|--|---|--------|
| - Increase to Closing Retained Earnings - 30/6/08 | - | 92,100 |
| (relating to adjustments for the 30/6/08 year end) | | |
| These survey descents were used to experimentational complete static luke 0000 | | |

These amendments were made to opening retained earnings at 1 July 2008

Note 21. Financial Result & Financial Position by Fund

This not is not required as council only has a general fund

Note 22. "Held for Sale" Non Current Assets & Disposal Groups

| | 2010 | 2009 |
|---------|---------------------|---------------------|
| \$ '000 | Current Non Current | Current Non Current |

Council did not classify any Non Current Assets or Disposal Groups as "Held for Sale".

Note 23. Events occurring after Balance Sheet Date

\$ '000

Events that occur after the reporting date of 30 June 2010, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Accordingly, the "authorised for issue" date is 18 October 2010.

Events that occur after the Reporting Date represent one of two types:

(i) Events that have provided evidence of conditions that existed at the Reporting Date

These financial statements (and the figures therein) incorporate all "adjusting events" that provided evidence of conditions that existed at 30 June 2010.

(ii) Events that have provided evidence of conditions that arose after the Reporting Date

These financial statements (and figures therein) do not incorporate any "non adjusting events" that have occurred after 30 June 2010 and which are only indicative of conditions that arose after 30 June 2010.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Note 24. Discontinued Operations

| | Actual | Actual |
|---------|--------|--------|
| \$ '000 | 2010 | 2009 |

Council has not classified any of its Operations as "Discontinued".

Note 25. Intangible Assets

\$ '000

Intangible Assets represent identifiable non-monetary asset without physical substance.

Note 26. Reinstatement, Rehabilitation & Restoration Liabilities

\$ '000

Site Remediation

Council has implemented a Remediation Action Plan (RAP) in respect of a former Council depot at Fig and Wattle Streets, Pyrmont.

The estimated cost of the remediation is \$4.0m based on the requirements of the RAP. This anticipated cost has been revised from the 2007-2008 financial year, on the basis of improved assessment of the required works at the site (previously \$3.5m estimated cost, expected to be expended at end of 2007-08 financial year). The amount has been discounted to its present value at 5.79% being the risk free rate available to Council at the time the provision was raised.

Reconciliation of movement in Provision for year:

| Balance at beginning of year | 3,973 | 3,781 |
|---|-------|-------|
| Amortisation of discount (expensed to borrowing costs) | 27 | 192 |
| Total - Reinstatement, rehabilitation and restoration provision | 4,000 | 3,973 |



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Council of the City of Sydney Independent Audit Report to the Council (Section 417(2) – report on the general purpose financial report)

Scope

We have audited the financial report of Council of the City of Sydney for the financial year ended 30 June 2010 as set out on pages / to \$\$ The financial report consists of the general purpose financial report and Council's statement in the approved form as required by Section 413(2)(a) of the Local Government Act, 1993. Our audit responsibility does not extend to the Original Budget figures disclosed in the Income Statement, Statement of Cash Flows, Notes 2(a) and 16 to the financial statements nor the attached Special Schedules. The Council is responsible for the preparation and presentation of the financial statements and the information they contain. We have conducted an independent audit of these financial statements in order to express an opinion on them to the Council.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance as to whether the financial statements are free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with Australian Accounting Standards and other mandatory professional reporting requirements and statutory requirements so as to present a view which is consistent with our understanding of the Council's financial position, the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

Audit opinion

In our opinion:

- The Council's accounting records have been kept in accordance with the requirements of a) the Local Government Act, 1993 Chapter 13, Part 3, Division 2.
- b) The Council's financial report
 - i. has been properly prepared in accordance with the requirements of this Division;
 - is consistent with the Council's accounting records;
 - iii. present fairly the Council's financial position and the results of its operations; and
 - iv. is in accordance with applicable Accounting Standards.
 - All information relevant to the conduct of the audit has been obtained.
- C) There are no material deficiencies in the accounting records or financial reports that have d) come to light during the course of the audit.

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PricewaterhouseCoopers

Mar

RL Gavin Partner

18 OCT 2010

City of Sydney SPECIAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2010

"City of Villages"



Special Purpose Financial Statements

for the financial year ended 30 June 2010

| Contents | Page |
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| - Income Statement of Other Business Activities | 157 |
| - Balance Sheet of Other Business Activities | 158 |
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| | 161 |

4. Auditor's Report

Background

- (i) These Special Purpose Financial Statements have been prepared for the use by both Council and the Division of Local Government in fulfilling their requirements under National Competition Policy.
- (ii) The principle of competitive neutrality is based on the concept of a "level playing field" between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, State or Local, should operate without net competitive advantages over other businesses as a result of their public ownership.

(iii) For Council, the principle of competitive neutrality & public reporting applies only to declared business activities.

These include (a) those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation and (b) those activities with a turnover of over \$2 million that Council has formally declared as a Business Activity (defined as Category 1 activities).

(iv) In preparing these financial statements for Council's self classified Category 1 businesses and ABS defined activities, councils must (a) adopt a corporatisation model and (b) apply full cost attribution including tax equivalent regime payments & debt guarantee fees (where the business benefits from councils borrowing position by comparison with commercial rates).

Statement by Councillors and Management

made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- The NSW Government Policy Statement "Application of National Competition Policy to Local Government"
- The Division of Local Government Guidelines "Pricing & Costing for Council Businesses A Guide to Competitive Neutrality"
- The Local Government Code of Accounting Practice and Financial Reporting.
- The NSW Office of Water (Department of Environment, Climate Change and Water) Guidelines -"Best Practice Management of Water and Sewerage".

To the best of our knowledge and belief, these Financial Statements:

- Present fairly the Operating Result and Financial Position for each of Council's declared Business Activities for the year, and
- Accord with Council's accounting and other records.

We are not aware of any matter that would render these Statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 18 October 2010.

Clover Moore

Clover Moore LORD MAYOR

Monica Barone CHIEF EXECUTIVE OFFICER

Robert Kok COUNCILLOR

Bill Carter RESPONSIBLE ACCOUNTING OFFICER

City of Sydney – Special Purpose Financial Statements – for the financial year ended 30 June 2010

Income Statement of Council's Other Business Activities for the financial year ended 30 June 2010

| | Parking Stations | |
|---|------------------|-------------|
| | Actual | Actual |
| \$ '000 | 2010 | 2009 |
| Income from continuing operations | | |
| User charges | 8,724 | 6,799 |
| Other income | -, | 298 |
| Total income from continuing operations | 8,724 | 7,097 |
| Expenses from continuing operations | | |
| Employee benefits and on-costs | 259 | 248 |
| Materials and contracts | 1,586 | 1,454 |
| Depreciation and impairment | 1,056 | 978 |
| Calculated taxation equivalents | 45 | 45 |
| Other expenses | 1,198 | 777 |
| Total expenses from continuing operations | 4,144 | 3,502 |
| Surplus (deficit) from Continuing Operations before capital amounts | 4,580 | 3,595 |
| Grants and contributions provided for capital purposes | <u>-</u> | - |
| Surplus (deficit) from Continuing Operations after capital amounts | 4,580 | 3,595 |
| ess: Corporate Taxation Equivalent (30%) [based on result before capital] | (1,374) | (1,079) |
| SURPLUS (DEFICIT) AFTER TAX | 3,206 | 2,517 |
| plus Opening Retained Profits | 42,275 | 38,635 |
| plus Adjustments for amounts unpaid: · Taxation equivalent payments | 45 | 45 |
| - Corporate taxation equivalent | 45 1,374 | 45 1,079 |
| Closing Retained Profits | 46,900 | 42,275 |
| Return on Capital % Subsidy from Council | 7.7% | 6.1% |

City of Sydney - Special Purpose Financial Statements - for the financial year ended 30 June 2010

Balance Sheet of Council's Other Business Activities as at 30 June 2010

| | Parking S | Parking Stations | |
|---|-----------|------------------|--|
| | Actual | Actual | |
| \$ '000 | 2010 | 2009 | |
| ASSETS | | | |
| Current Assets | | | |
| Receivables | 151 | 52 | |
| Other | - | 3 | |
| Inter-Entity Debtor | 28,558 | 24,461 | |
| Total Current Assets | 28,709 | 24,516 | |
| Non-Current Assets | | | |
| Infrastructure, property, plant and equipment | 59,580 | 59,073 | |
| Total Non-Current Assets | 59,580 | 59,073 | |
| TOTAL ASSETS | 88,289 | 83,589 | |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Payables | 727 | 671 | |
| Provisions | 80 | 58 | |
| Total Current Liabilities | 807 | 729 | |
| Non-Current Liabilities | | | |
| Provisions | 36 | 39 | |
| Total Non-Current Liabilities | 36 | 39 | |
| TOTAL LIABILITIES | 843 | 768 | |
| NET ASSETS | 87,446 | 82,821 | |
| EQUITY | | | |
| Retained earnings | 46,900 | 42,275 | |
| Revaluation reserves | 40,546 | 40,546 | |
| TOTAL EQUITY | 87,446 | 82,821 | |
| | , | , | |



NOTES TO AND FORMING PART OF THE SPECIAL PURPOSE FINANCIAL REPORTS for the year ended 30 June 2010

Note 1 Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the SPFR for National Competition Policy reporting purposes follows.

These financial statements are a Special Purpose Financial Report (SPFR) prepared for use by the Council and the Department of Local Government. For the purposes of these statements, the Council is not a reporting entity.

This special purpose financial report, unless otherwise stated, has been prepared in accordance with the Local Government Act and Regulations, the Local Government Code of Accounting Practice and Financial Reporting and the Local Government Asset Accounting Manual.

The statements are also prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of noncurrent assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

National competition policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the 'Application of National Competition Policy to Local Government'. The 'Pricing & Costing for Council Businesses A Guide to Competitive Neutrality' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing & costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

Declared business activities

In accordance with *Pricing & Costing for Council Businesses - A Guide to Competitive Neutrality*, Council has declared in its 2010-13 Corporate Plan that the following are to be considered as business activities:

| Category 1 Name Parking Stations | Brief Description of Activity Operation of the Goulburn Street and Kings Cross Parking Stations |
|--|---|
| Commercial Properties | Note – despite nominating Commercial Properties as a business activity within the Corporate Plan, Council has reviewed the appropriateness of this treatment, taking into regard Department of Local Government Competitive Neutrality Guidelines, and has deemed the Commercial Properties activity as not fulfilling the requirements of those guidelines. Accordingly the performance of this activity is not contained in the SPFR. |

Note 1 - Significant Accounting Policies (cont)

Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars

(i) Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations (General Purpose Financial Report) just like all other costs. However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council nominated business activities and are reflected in the SPFR. For the purposes of disclosing comparative information relevant to the private sector equivalent the following taxation equivalents have been applied to all Council nominated business activities activities (this does not include Council's non-business activities):

| | Notional rate applied (%) |
|--------------------|--|
| Corporate Tax Rate | 30% applicable on surplus |
| Land Tax | \$100 for \$368K + 1.6% on \$368K to \$2,250,000 + 2% on |
| | taxable values above \$2,250,000 |
| Payroll Tax | 5.7% (\$638K threshold applied) |

Income tax

An income tax equivalent has been applied on the profits of the business. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account of in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor – that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional, that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the GPFR. The rate applied of 30% is the equivalent company tax rate prevalent as at balance date. No adjustments have been made for variations that have occurred during the year.

Local Government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned or exclusively used by the business activity.

(ii) Subsidies

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income statement of Business Activities.

(iii) Return on investments (rate of return)

The Policy statement requires that Councils with Category 1 businesses "would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field".

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council's business activities on the Income statement.

The Calculation of Return on Capital is as follows:

<u>Surplus/(Deficit) from continuing operations before Capital amounts + Interest expense</u> Total Written Down Value of Property, Plant and Equipment

(iv) Dividends

Council is not required to pay dividends to either itself as owner of a range of businesses or to any external entities.

END OF AUDITED FINANCIAL REPORT

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Council of the City of Sydney **Special Purpose Financial Report Independent Auditors' Report**

Scope

We have audited the special purpose financial report of Council of the City of Sydney for the year ended 30 June 2010, comprising the Statement by Council, Income Statements of Business Activities, Balance Sheets of Business Activities, and accompanying Notes to the Accounts. The financial statements include the accounts of the business activities of the Council and the entities it controlled at the year's end or from time to time during the year. The Council is responsible for the preparation and presentation of the financial statements and the information they contain. We have conducted an independent audit of these financial statements in order to express an opinion on them to the Council.

The special purpose financial report has been prepared for distribution to the Council and the Division of Local Government for the purpose of fulfilling the requirements of National Competition Policy reporting. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the Council or the Division of Local Government or for any purpose other than for which the report was prepared.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance as to whether the financial statements are free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial statements, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion as to whether, in all material respects, the financial statements are presented fairly in accordance with those Australian Accounting Standards adopted and the Local Government Code of Accounting Practice and Financial Reporting so as to present a view which is consistent with our understanding of the business activities of the Council and their financial position and the results of their operations.

The audit opinion expressed in this report has been formed on the above basis.

Audit opinion

In our opinion, the Special Purpose Financial Report of Council of the City of Sydney is presented fairly in accordance with the requirements of those applicable Accounting Standards detailed in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting.

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PricewaterhouseCoopers

RL Gavin Partner

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performance

Performance of Principal Activities – S.428 (2) (b) This attachment contains the fourth quarter performance report against the Corporate Plan 2010-2013.

City of Sydney operations are set out under the 10 strategic directions of *Sustainable Sydney 2030*. The 10 strategic directions are the principal activities of the City of Sydney's Corporate Plan. Each strategic direction contains:

- Programs and projects are set out under the objectives as identified in *Sustainable Sydney 2030*
- Key performance indicators are grouped according to the outcome to which they contribute.

The progress of each project, program or performance indicator is show by a "traffic light" under the "status" column on the far right side of each page. These are:

- **Green light** everything is on track
- Yellow light the item is slightly off track and will be watched to ensure it improves
- **Red light** the items is very off track and needs remedial action

A number of key performance indicators are not yet being reported against. These are included in the report, together with the date which we expect to be in a position to start reporting on them.

| 1.1 Plan for growth and change in the City Centre | | | | |
|---|--------------------|----|--|--------|
| Major Projects | Completion Date | | | Status |
| City Plan Prepare City Plan (LEP & DCP) with provisions for growth to meet targets, for Council review prior to public exhibition | December 2009 | 85 | A draft of the LEP was provided to the Department of Planning in November 2009. The City Plan LEP is currently being finalised with NSW Government's Parliamentary Counsel. The 4th draft was recently received by Council for review. | 0 |
| Revitalising the western edge | | | | |
| Western edge study (fine grain retail, Barangaroo connections, Wynyard Station precinct) | June 2011 | 50 | The focus is on pedestrian connection to Barangaroo / western edge. The Harbour North Village Precinct Plan is well underway. | ۲ |
| Undertake an initial study to underground part of the western distributor | June 2012 | 30 | Preliminary report to determine technical / physical ability to underground has been completed. | ۲ |

| 1.2 Strengthen globally competitive clusters and networks and develop innovative capacity | and develop innovat | ive capacit | | |
|--|---------------------|-------------|---|---|
| Major Projects | Completion Date | | | |
| Cultural Industries | | | | |
| Support the development of a Cultural Industry Innovation Centre with University of Technology Sydney | June 2012 | 100 | The Cultural Industry Innovation Centre has been established. Ongoing partnership opportunities are being explored. | ۲ |
| 1.3 Plan for global city support functions | | | | |
| Major Projects | Completion Date | | | |
| Security and emergency management | | | | |
| Work with joint security interagencies and conduct | | 100 | Training and evacuation drills for Council properties, in accordance with the annual program, was | 0 |

| Major Projects | Completion Date | | | |
|--|--------------------|-----|---|---|
| Security and emergency management | | | | |
| Work with joint security interagencies and conduct programs to promote emergency awareness and | | 100 | 100 Training and evacuation drills for Council properties, in accordance with the annual program, was completed. | ۲ |
| | | | The 'Let's Get Ready Sydney' community emergency awareness program was maintained. | |

Commenced a review of business continuity planning for major staff absenteeism.

| 1.4 Develop the innovative capacity and global competitiveness | ness | | | |
|---|---------------------|---------------|---|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| City of Sydney Business Awards | | | | |
| Encourage business within the City to improve sustainable outcomes and reward best practice through the annual City of Sydney Business Awards | September 2009 | 100 | Participation in the City of Sydney Business Awards increased in 2009/10. Nominations more than doubled to 600 and public voting for nominees tripled to 35,000. The Awards received good media coverage and recognition within the community. | ۲ |
| | | | The City of Sydney Business Awards 2010 program commenced during Q4. The launch was held on 16 June, with approximately 60 attendees including small businesses. City staff and media. Additional awards categories have been added to the 2010 program to include Small Bars and Bicycle businesses. Business nominations and voting are open from 16 June to 30 July and results will be provided in the next report. The program concludes with the Gala Awards Dinner to be held on 20 September 2010. | |
| 1.5 Strengthen business competitiveness | | | | |
| Programs and services | Progress to date | | | Status |
| Economic development | | | | |
| Support a diversity of businesses to locate in the City | Business Precinct C | oordinator | Business Precinct Coordinators work with the Chambers of Commerce and business associations in implementing | ۲ |

Support a diversity of businesses to locate in the City through provision of advice to Chambers of Commerce, assistance with business precinct plans and provision of economic research data and City land use and floor space information.

Business Precinct Coordinators work with the Chambers of Commerce and business associations in implementing recommendations from business precinct and marketing plans through project delivery, providing land use and floor space information from the City's Floorspace Employment Survey, and through the awarding of grants from the City's Business Support Program totalling \$260,000 for the year.

| Wilder Protect Comparison Comparison Comparison Comparison Legicitity Legicitity And wayfinding framework to provide connect or interpretion demainstrategies, supprovide stategies and contralised signage system Deember 2012 0 Work will commence late 2010. Device of signify strategies and contralised signage system Deember 2003 100 2000 Sydney New Years Eve spectations as start of indiano verses of Sydney New Years Eve celebrations as start of mandating avarentess of Sydney as a curvit; mandating avarentess of Sydney Strateness 100 2000 Sydney Kerne's Device system. The strateness of Sydney Strateness of Sydney Christmas for residents and violocan contralised syness of Sydney Strateness 100 2000 Sydney Strateness of Sydney Christmas for residents and violocan contralised strateness 100 2000 Sydney Strateness of Sydney Christmas for residents and violocan contralised strateness 100 2000 Sydney Strateness of Sydney Christmas for residents and violocan contralised strateness 100 2000 Sydney Strateness of Sydney Christmas for resident and contralised strateness 100 2000 Strateness of Sydney Strateness 100 2000 Stratenes contralised strateness 100 2000 Strateness of Sydney Strateness 100 100 100 100 1 | 1.6 Enhance tourism infrastructure, assets and branding of the City | City | | | |
|---|---|---------------|-----|--|--------|
| ovide December 2012 0 ad tof December 2009 100 February 2010 100 | | | | | Status |
| t of December 2009 100 February 2010 100 | ę | December 2012 | o | Work will commence late 2010. | 0 |
| December 2009 100 February 2010 100 | s part of | December 2009 | 100 | 2009 Sydney New Year's Eve spectators were estimated at 1.5 million. The National Television Broadcast (via Network Nine) rated at 2.6 million viewers for midnight which was an increase of 1.4 million viewers from the previous year. The NSW Police publicly stated that it was the best NYE celebrations for revellers to date and were very pleased with crowd behaviour. For the first time the Midnight Fireworks Display was broadcast live world wide and picked up by Shanghai Media, CNN, Reuters, AP and EBU. | • |
| February 2010 | | December 2009 | 100 | Major 2009 Christmas events included Martin Place Concert and Christmas Tree lighting, Hyde Park and Village Christmas in Rosebery, Surry Hills, Alexandria and in Elizabeth Bay. Attendance at all events again increased on previous years (13,350 attendees in total), proving the popularity of these celebrations. Entertainment included popular children's entertainers Justine Clarke, Monica Trapaga, and Banana's in Pyjamas, as well as range of local bands. | ۲ |
| February 2010 100 | | | | The Live Green School garden Project involved four local primary schools in sustainable gardening education. DoggieRescue.com was the City's Christmas Charity Partner. Decorations within the City and villages included Christmas trees at eight sites, smart pole decorations, Living Colour flower displays and 1,300 banners with Australian icons such as the Pink Cockatoo and a range of Australian flora. The 12 Days of Australian icons such as the Projections were an extremely popular decorative element for residents and visitors of the city, as were the Christmas Walk and map. | |
| The visiting delegation from China this year, the City of Chongqing within the festival, most notably the launch, markets and parade. A Chongqing took part in these activities and were satisfied with the i | Deliver Chinese New Year events to celebrate the cultural and economic contributions of the Chinese community to Sydney | February 2010 | 100 | The Sydney Chinese New Year Festival was produced successfully by the City's Events unit in February 2010. The event attracted record numbers of people to the events that the City produced: Festival launch - approximately 3.000 people (rain affected), Markets - approximately 20,000 people over the weekend, Parade - police estimates at over 100,000 people and Dragon Boat races - approximately 70,000 per day. Approximately 90 events in total formed the Chinese New Year Festival with many associated events being produced by Sydney based Chinese community organisations, as well as major cultural institutions. | ۲ |
| In addition to the events produced by the Events unit, a Business S Corporate and Community Engagement units and was well receive City of Sydney, NSW Government and the Australian business con Sponsorship targets were met for the Festival, with existing sponso | | | | The visiting delegation from China this year, the City of Chongqing, participated in many events within the festival, most notably the launch, markets and parade. Approximately 400 people from Chongqing took part in these activities and were satisfied with the impact of their Sydney program. In addition to the events produced by the Events unit, a Business Summit was produced by the Corporate and Corporate and Community Engagement units and was well received. Delegates from Chongqing, OSydney, NSW Government and the Australian business community attended this summit. Sponsorship targets were met for the Festival, with existing sponsor relationships retained, as well | |

| | The Chinese New Year Festival Subcommittee was actively involved in assisting and advising the Events unit regarding planning and implementation of the event. | |
|--|--|--------|
| Programs and services | Progress to date | Status |
| Brand Sydney Work with the NSW government on Brand Sydney initiatives, and with Business Events Sydney to attract international conferences to Sydney. Provide assistance and advice to businesses to put in conference bids | City of Sydney is currently developing a new policy in relation to an ongoing relationship with Business Events Sydney to work on ways of making Sydney a premier destination for international conferences. Regular meetings are now occurring to address this area as part of the tourism sector in the City's economic development framework. The economic development strategy is currently being developed. | ۲ |
| Partner with the State Government to implement a master Events Calendar and provide support for festivals coordinated by Events NSW, including Vivacity, Vivid and Crave | The City supported the master Events Calendar throughout 2009 – 2010 including: - The City's Art & About public art festival was promoted under the Crave Sydney umbrella marketing campaign in October 2009. The City's Art & About public art festival was promoted under the Crave Sydney umbrella marketing campaign in October 2009. The City worked with Events NSW to establish a brand for the campaign and provided content for cross-marketing and publicity materials. Marketing support included 530 street banners and access to City of Sydney produced events to cross-promote other Crave events. - 2009 Sydney New Year's Eve was the lead in and signature event for the Vivacity New Year in Sydney campaign. The City worked with Events NSW on the campaign brand and inclusion of content into the Vivacity campaign. The Vivacity brand was also integrated into the New Year's Eve promotional campaign including visibility at the event. Events NSW was also a financial partner in the broadcast of the event. The City supported Vivid 2010 by waiving the hire of 584 street banners to promote the event (banner hire waiver allocated as part of memorandum of understanding with Events NSW). The City also provided a cash sponsorship for the Macquarie Visions event as part of memorandum of understanding with Events through our own communications channels City coordinated with Events NSW to support the event the event stannels | • |
| Operate the two existing tourist information kiosks to assist visitor orientation and movement around the City and implement a new kiosk in Haymarket | Visitor numbers in Q4 were slightly down due to colder weather. During 2009/10, there were 115,643 visitors numbers to the Town Hall kiosk and 57,026 to the Circular Quay kiosk. The Haymarket Kiosk project is expected to be completed by mid 2010/11. | ۲ |

Iconic Events

| Global competitiveness - Sydney is a safe and competitive location for globally connected economic sectors Key Performance Indicator UOM 2007/08 2009/10 Key and competitive location UOM 2007/08 2009/10 Key Performance Indicator UOM 2007/08 2009/10 Share of workforce employed in global % 57 55.9 50 Industries - Cirance & Financial services, higher % 57 55.9 50 Inicustiones convicaes induction & research. ICT, professional & this increase services, higher % 57 55.9 50 | cted econom | | | | | | | |
|--|------------------------|---------------------|------|-------------------------|--------------|---------|--|--------|
| NOM % | | IC Sectors | | | | | | |
| % | 8 2008/09 It Result | 2009/10 Target | ø | 2009/10 Result Q2 Q3 | Result Q3 | Q4 Y | Comment YTD | Status |
| leisure) Measured annually only | 7 55.9 | 20 | | | | | This KPI is only measured once every five years (in the Floor Space and Employment Census). The next survey will take place in 2011. | ۲ |
| Filming Permits Approved in the City No. 318 | 8 284 | | 97 | 97 | 67 | 82 3 | 343 | ۲ |
| Brand Sydney - | | | | | | | | |
| Sydney is the primary destination for international visitation for business, tour | for business | , tourism and study | udy | | | | | |
| Key Performance Indicator 2007/08 | 2 | 2009/10 | | 2009/10 Result | Result | | Comment | Status |
| Result | lt Result | Target | δ | 8 | ő | Q4 ≺ | YTD | |
| Number of International Business Conferences held in the city (Source - Business Events Sydney) | | | თ | 11 | 10 | 13 | 43 Business Events Sydney facilitated 43 events for 2009/10 in the City of Sydney. | ۲ |
| City share of international visitors to % 40 Australia - Measured annually only | 38.5 | 43 49 | 49.9 | | | 4 | 49.9 The Bureau of Tourism International Visitor Survey June 2010 figures are not yet available and will be reported when this survey is released. | ۲ |
| Estimated numbers attending New Years M 1.5 Eve celebrations in the City - Measured annually only | 1.5 | 2.0 | | 1.5 | | | 1.5 This project is complete. | |
| Estimated numbers attending Christmas No. 8,000 Concert in Martin Place - Measured annually only | 000 8,000 | 8,000 | | 8,000 | | 8,C | 8,000 This project is complete. | |
| Estimated numbers attending Chinese No. 70,000 New Year parade - Measured annually only | 70,000 100,000 | 100,000 | | 100 | 100,000 | 100,0 | 100,000 This project is complete. | |

| 2.1 Increase the capacity for local energy generation and water supply within city boundaries | ater supply within city | boundar | 65 | |
|---|-------------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Green Infrastructure | | | | |
| Feasibility study for Macro Decentralised Energy Master Plan (Trigeneration network and renewables planning) | December 2009 | 80 | Access to the required energy network data caused a small delay to the program timeframe. This has now been received and the Decentralised Energy Master Plan for Combined Cooling, Heat and Power and the Decentralised Energy Master Plan for Renewable Energy will be completed in the 2010/11 financial year. | ۲ |
| Install trigeneration at community facilities, pools and urban renewal precincts where feasible | December 2012 | 10 | Prince Alfred Park Trigeneration: Report to Council later in 2010. The expression of interest and tender process for the installation of trigeneration in Council's property portfolio is ongoing with the tender being issued in July 2010. | ۲ |
| Total water cycle management strategy (TWCM) | | | | |
| Develop a city-wide integrated water cycle management (IWCM) strategy. | December 2012 | 50 | An open tender inviting proposals from water professionals has been advertised for developing a Decentralised Water Master Plan. The tender closes on 7 September 2010. | ۲ |
| Parks water savings | | | | |
| Recycled water systems will be installed in six additional parks and sports fields by December 2012 | December 2012 | 15 | Sydney Park Water Reuse: Commenced construction in April 2010. Progressing with earthworks and concrete walls. Timber pole samples approved. Remediating contaminated areas. Parks Water Reuse Projects: Final report for water reuse options study completed. Start Sheet signed off. Quotation evaluations completed for stormwater harvesting for Pirrama Park, Alexandria and Waterloo Oval. | ۲ |
| | | | Water Re-use Hyde Park: Awaiting Return Brief. | |
| Central Irrigation Control System - Stage 2 (10 parks) | December 2011 | 40 | 13 parks were completed as part of Stage 1. As part of Stage 2, 4 parks are in progress. | ۲ |
| Central Irrigation Control System - Stage 3 (10 parks) | December 2013 | 0 | This project is not yet due to commence. | |

| 2.2 Reduce waste generation and stormwater pollutant loads to the catchment | s to the catchment | | | |
|--|--|---|---|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Waste to energy technology - alternative waste treatment | | | | |
| Develop the business case for an alternative waste treatment facility to divert more waste from landfill | December 2012 | 60 | The formal project extension has been signed off and the Draft Life Cycle analysis delivered. Financial analysis is now underway. | ۲ |
| Future works on AWT facility dependent on Council determination | December 2012 | 0 | This project is not yet due to commence. | |
| Stormwater Infrastructure | | | | |
| Utilise the stomwater levy to progressively upgrade the City's stormwater infrastructure: | December 2012 | 20 | During 2009/10, the following progress was made: Elizabeth Bay (Beare Park) stormwater improvements is 100% complete Drainage Asset inventory data collection is 96% Complete Alexandra Canal Catchment Flood Study is 55% Complete Blackwattle Bay Catchment Flood Study - Tender documents complete, calling tenders Johnsons Creek Catchment Flood Study - Tender documents complete, calling tenders O'Dea Avenue - stomwater augmentation is in design stage. Mid-Block Drainage and Road Designs are 10% complete Lang Road stormwater improvements is in design stage. Works to be carried out in Centennial Park, negotiations are in place with Centennial Park | ۲ |
| Programs and services | Progress to date | | | Status |
| Cooks River Sustainability Initiative | | | | |
| Continue to participate in the Cooks River Sustainability Initiative and incorporate findings into the Total Water Cycle Management Strategy | The Munni Street S actions, such as wa and park upgrade p Total Water Cycle N One of the structura was identified to ha irrigation of turf in th | ub-catchr ater sensiti orojects. It Manageme al actions i ve opportu- ve reserve. | The Munni Street Sub-catchment Action Plan has been completed. This document identifies the opportunities for structural actions, such as water sensitive urban design and water reuse, to be incorporated in the capital works projects and other road and park upgrade projects. It also identifies non-structural solutions which involve raising awareness and building capacity for Total Water Cycle Management within Council staff as well as the community. One of the structural actions identified in the Action Plan has been integrated with capital works projects. Lillian Fowler Reserve was identified to have opportunity for harvesting stormwater, treating it through rain gardens and storing it on site for reuse for irrigation of turf in the reserve. This was integrated with the project involving upgrade of Lillian Fowler Reserve. | 0 |
| Zero Waste Strategy | | | | |

| Zero Waste Strategy | | |
|---|--|---|
| Work with Housing NSW (HNSW) to encourage recycling and waste reduction at public housing estates. | Housing NSW: Liaison with the Glebe Community Tenant Group and support provided to Mitchell Street Fair, Glebe. On-going support provided to Erskineville and also to Waterloo through the Social Housing Sustainability Partnership. | ۲ |
| | Schools: On-going support provided to schools and childcare centres as needed - Hilda Booler Kindergarten (Worm Farming, recycling and Green Globes entry), Crown Street Public School (Composting) and Darlington Public School (Composting and Worm Farming). Support provided to Pine Street Creative Arts World Environment Day Arts Competition and Waste Watchers coordinated for Primary Schools in first quarter of 2010/11. | |
| | Bins Off the Street: 1,500 properties monitored during various stages of the program (monitor, sticker and door-knock). Program evaluation underway and due to be completed during the first quarter of new financial year. | |
| | Residential Resource Recovery Education: Linked to waste service provision and waste hierarchy. New multi unit bin bay signage printed, waste and recycling guide updated and wallet sized card with tips on waste avoidance, reduction, reuse, recycling and safe disposal. | |
| | Continued involvement in Department Of Environment, Climate Change and Water Multi Unit working group. | |
| | Public Event Recycling Trial: Evaluation of reverse vending, two- and three-bin recycling systems at City events. Sustainability and Events Units support the use of public event recycling bins to increase resource recovery. | |
| | Zero Waste Partners: 46 new partners and 13 wall mounted ashtrays were distributed. | |
| | Zero Waste: Presence at Surry Hills Festival, Primo Italiano and other events and forums across the City. | |
| | E-waste: 524 people attended through 331 drop-offs delivering approximately 9.8 tonnes of e-waste for recycling. | |
| | Urban Sustainability Workshop Series: 3 compost and worm farming workshops delivered at the Rosebery Community Centre which engaged 85 participants. The Watershed hosted 21 sustainability workshops engaging 400 participants. | |
| | Peace Park Communal Composting Trial: Used by approximately 50 local residents diverting in excess of 100kg of food waste weekly. The 7 bins are maintained by local residents and Watershed volunteers with specialist support from Sustainability Education staff. | |
| | Social Housing Sustainability Partnership: The SAVE (Sustainability Action Values Everyone) program will be promoted to housing tenants. The design identity has been approved by the steering committee. Twenty five projects approved by the steering committee are at various stages of planning and implementation. The first two milestone reports have been approved by the steering by UDP and grant funding of \$665,000 has been received by the City for managing the partnership program. | |
| Provide a weekly domestic waste and recycling collection service which encourages recycling. Provide | To encourage recycling, fully commingled recycling bins were rolled out to all residential houses in 2009/2010. These bins replaced the crate based recycling system. | ۲ |
| scheduled and on call rouseroid waste pick-up; fortnightly whitegoods and greenwaste collections and a quarteriy e-waste drop off collection service and bi | A weekly domestic waste and recycling service was provided to all residential properties and whitegoods, greenwaste and household waste pick up services were also provided. | |
| annual nazardous nousenoid waste drop off service. | An E-Waste collection was held on 6 June 2010. | |

Zero Waste Strategy

Ensure the cleanliness of the city through street sweeping, rubbish collection and targeted patrols to minimise cigarette butts and bill posters

The bill poster minimisation campaign continued. In Q4, there were 8,321 incidences of commercial bill posters removed compared to 47,009 in the three month period prior to the campaign commencing in 2008. This reduction equates to 82% less incidences of bill posters reported.

During 2009/10, City Rangers conducted regular plain clothed patrols and issued 636 penalty notices for discarding butts on the public way.

The City Cleansing unit operates 24 hours a day, seven days a week and cleans the streets of the City using a range of specialised plant and equipment and manual street sweepers.

1,667 tonnes of street cleaning waste and 447 tonnes of street litter bin waste was collected for Q4, of which 265 tonnes was diverted from landfill via a stationary compactor to Eastern Creek Advanced Waste Treatment facility.

| 2.3 Improve the environmental performance of existing buildings | lings | | | |
|--|---|---|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Retrofit of City of Sydney portfolio | | | | |
| Install metering and energy savings devices in all City of Sydney properties. Replace inefficient plant and equipment and incorporate new technologies to improve environmental performance | December 2012 | 25 | Stage 1 of the lighting upgrade for 17 buildings is currently in progress. The ultitties management system (STEVE) is recording and reporting on data from over 90 smart meters and sending weekly or monthly automated reports to the appropriate staff and managers. Stage 2 of the lighting retrofit and the Goulburn Street Car Park LED upgrade projects are being procured. | ۲ |
| Aquatic Centres water savings | | | | |
| Victoria Park Pool - use of old balance tank for rain water storage and reuse | December 2010 | 20 | A specification is being prepared. Works will be procured in Q1 with completion expected by mid 2010/11. | ۲ |
| lan Thorpe Aquatic Centre - install timed showers and hand basin taps | December 2009 | 20 | This project has now been incorporated into the Output Specification Building Retrofit Project. This is expected to be awarded in March 2011. | ۲ |
| Programs and services | Progress to date | | | Status |
| Green Business Programs | | | | |
| Expand CitySwitch Green Office by working with businesses throughout the target areas to help them to reduce their energy consumption and improve their environmental performance | CitySwitch successfully delivered a range efficiency and obtaining a National Austral behavioural change, green IT, office techr exclusive access to CitySwitch resources. | ully delive ning a Nati green IT, CitySwitch | CitySwitch successfully delivered a range of well-attended Cafe series events and resources to assist tenants with energy efficiency and obtaining a National Australian Built Environment Rating System (NABERS) rating. These focussed on behavioural change, green IT, office technologies and office retrofits. A new website was launched to provide Signatories with exclusive access to CitySwitch resources. | ۲ |
| Develop partnerships to establish and implement a program that will assist hotels to reduce their environmental impacts | Due to workload associated with programs for hotels has been de stakeholders being incorporated. <i>Remedial Action</i> The sustainability program for ho | ociated w has been ncorporati ogram for | Due to workload associated with the development of green infrastructure master plans, the establishment of a sustainability programs for hotels has been delayed. The development of the program framework continues with input from industry stakeholders being incorporated. Remedial Action The sustainability program for hotels will commence in the next financial year. | 0 |

Green Business Programs

Develop and implement a small to medium business environmental sustainability program based on successful outcomes of the City of Sydney's 2008 GreenLeaders program and current government programs and incentives

schedule and remains on track to achieving program key performance indicators and delivery of services. Activities undertaken over the year include business recruitment, water monitoring, water assessments, energy audits, referral of business to energy Over the past financial year the Smart Business Live Green program has managed to meet all milestones within the project programs and waste tools offered by Department of Environment, Climate Change and Water.

Over the past year the Smart Business Live Green program has:

-Recruited 90 businesses.

Completed Water monitoring for 57 business, completed Water audits for 55 businesses, and completed and presented 46
water reports to businesses identifying a total estimated 348 kilolitres of water savings per day
 Implemented estimated water savings of 154 kilolitres per day for business (average reduction of 24%) with an estimated cost

saving to business of \$167,000 per annum

- 60 businesses have joined energy programs / undertaken energy audits on their business.

| 2.4 Demonstrate leadership in environmental performance through City of Sydney's operations and activities | through City of Sydne | y's opera | ions and activities | |
|---|---|-------------------------|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Native fauna and small birds survey and protection Undertake a survey of the native fauna, particularly small native birds, within the City | December 2010 | 10 | Contracts were exchanged with the Australian Museum to undertake the City's Urban Ecology Survey and Strategic Action Plan from June 2010 - June 2011. | ۲ |
| Establish a protected habitat area for small native birds | December 2010 | 20 | The Harold Park Stage 1 Open Space and Community Facilities study report, addressing the establishment of protected habitat, was exhibited for public comment. Report to be prepared this quarter which will seek Council endorsement for exhibition of draft planning controls which will address open space provision and provide the opportunity to accommodate suitable habitat. | ۲ |
| LED liahting | | | | |
| Trial LED lighting program with 200 lights in Martin Place, Darlinghurst Road, Alfred Street and Alexandra Park | December 2009 | 00 | The original installation was to trial up to 200 lights. As the trial progressed, the installation of 118 lights was sufficient to collect the required data to match existing lighting levels. The trial includes four sites at Martin Place, Affred Street, Darlinghurst Road and Alexandria Park. Energy Australia is measuring and checking energy use and lighting level compliance. The City has applied to join The Climate Group, a not for profit global consortium of large city administrations working across four contrants to stimulate a global shift towards the widespread adoption of LED's and smart lighting controls. | ۲ |
| Programs and services | Progress to date | | | Status |
| Carbon Neutral Strategy Ongoing review of Voluntary Carbon Reduction (VCA) practices to incorporate domestic and international improvements in climate change policies and programs. | Council approved th City will continue to | e revised be carbor | Council approved the revised carbon neutral program which will increase the amount of renewable energy installed locally. The City will continue to be carbon neutral and will base its purchases of offsets on the new National Carbon Offset Standard. | ۲ |
| City of Sydney environmental management projects Provide strategic direction and assistance to all Council business units in developing and implementing environmental action plans that align with Sustainable Sydney 2030 priorities | A Sustainability Work projects that align wit those business units. | king Grou ith Sustai | A Sustainability Working Group has been established to assist asset managing business units in monitoring environmental projects that align with Sustainable Sydney 2030 priorities. This group will also provide strategic direction and assistance to those business units. | ۲ |
| Community volunteers | | | | |
| Support the activities of the Rozelle Bay Bushcare Nursery and Pyrmont LandCare to regenerate and maintain native landscapes, including removal of noxious weeds and planting of native species | Rozelle Bay Comm Mulch was provided | unity Nurs to Pyrmo | Rozelle Bay Community Nursery has completed works in and around the Glebe Foreshore, Federal Park and AV Henry Park. Mulch was provided to Pyrmont Landcare group for landscape maintenance works. | ۲ |
| Environmental sponsorship and grants | | | | |

| Environmental sponsorship and grants Provide funding to community groups to implement | 2010/11 environmental grant applications have been reviewed and selected. | ۲ |
|---|--|---|
| programs that improve the environment, reduce environmental impacts, or result in improved awareness of environmental issues | | |
| Fleet emission reduction | | |
| Manage the light and heavy vehicle fleets to reduce CO2 emissions and encourage more sustainable means of travel for staff within the City. | Fleet Management Strategy initiatives are on track. Expressions of Interest finalised for sustainable biofuels and eco-driver training - ready for tender in 2010/11. Successful lobbying to get early access to the first Mitsubishi iMiEV electric vehicle. 30% of older diesel trucks retrofitted so far to comply with Euro 4 emission standards. Fleet asset management plan reviewed and implemented for 2010/11. 2009/10 procurement plan finalised to update fleet with latest vehicles and technologies. Motor vehicle policy reviewed to include more low emission incentives. Ongoing replacement of 2-5 tonne trucks with diesel-electric hybrids. | ۲ |
| Protecting wetlands | | |
| Monitor and manage the health of the Sydney Park and Federal Park wetlands to improve water quality and increase native wildlife | Storm water harvesting work commenced at Sydney park to increase amount of water available for wetland habitat. | ۲ |
| Residential Environmental Action Strategy | | |
| Implement the home energy consumption trial, Watershed Sustainability Resource Centre | The home energy consumption trial continues with analysis of results completed with the assistance of Energy Australia. | ۲ |
| sustainability seminar series, residential tower retrofit program, and the greening of existing City of Sydney | The Watershed: re-branding work continuing to increase the reach of The Watershed to target audiences. Refurbishment work soon to commence. | |
| events | Urban Sustainability Workshop Program delivering 6 workshops per month in the Newtown area. Sustainable Living Series: partnership with the Home Ideas Centre: seminars on solar PV and insulation run in April and May 2010 attracting 85 and 90 participants. Surry Hills Live Green workshop series: Solar Hot Water, Solar PV and rainwater tank workshops run in April, May, June. | |
| | Sustainable Apartment Program: Greening Apartment Forums/ Workshops/ Green Strata web portal development continues. Social Housing Sustainability Partnership: Branding/communications work progressed with program name: SAVE - Sustainable Action Values Everyone. City of Sydney projects are currently being scoped with input from Sustainability and Community Living staff. | |
| Tree planting and management | | |
| Improve and develop the number, health, longevity and | In 2009/10, 759 street trees were planted in the LGA. A total of 408 street trees were planted from April to June. | ۲ |
| form of street tree species to enhance the distinct character of the various city precincts. | All street trees are mapped in a street tree database and inspected annually to assess condition and maintenance requirements. Overall, 60% of the City's street tree population are native trees. | |
| | | |
| Bundle electricity cables to reduce tree lopping and wildlife electrocutions | In 2009/10, 181 spans have been converted. In Q4, 27 spans were converted in William Henry Street and Bulwarra Road, Ultimo, and in Cathedral Street, Woolloomooloo and Burton Street, East Sydney. There are 87 spans remaining to be completed by Energy Australia from the 2009/10 program. | 0 |

| Tree planting and management Manage the 1,931 significant trees identified in the Heritage Tree Register to ensure their continued protection. The trees are located in the City's public spaces parkland, reserves, streetscapes and privately owned properties | City trees (parks and streets) are inspected quarterly or annually depending on health and condition. Inspections and all maintenance work are recorded on the electronic tree database. Works include decompaction of tree bases, re-mulching and removal of dead wood. Private trees are reviewed if pruning or removal permits are received. | ۲ |
|---|---|---|
| Maintain the Hills Figs (Ficus macrocarpa var. hillii) in Hyde Park Central Avenue. Replacement of the 250 Hills Figs will commence in 2012 | The replacement trees were inspected at both nurseries in June 2010; all trees display excellent root development. The City's website was recently updated to allow the community to follow the process. | ۲ |

| Reduce greenhouse gas emissions by 70% from 2006 levels by 2030, with 25% | 70% from 200 | 6 levels by | 2030, with | 25% of ele | ctricity us | ed in the | -GA to com | e trom loo | al renèw | of electricity used in the LGA to come from local renewable energy sources by 2020. | i |
|--|---------------|-------------------|-------------------|-------------------|-------------|-----------|-------------------------|------------|----------|--|--------|
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 9 | 200 02 | 2009/10 Result 22 Q3 | Q4 | ΥTD | Comment | Status |
| Measured annually only | % | | | | | | | | | The City does not have access to this information at this stage. | 0 |
| Overall gas consumption at City of Sydney buildings | (000,) FW | | 16,197.5 | | 4,905 | 2,995 | 1,595 | | 9,495 | Due to a time lag, the results for Q4 are not available but the Q3 figures have been confirmed and are included in this report. | ۲ |
| Overall electricity consumption at City of Sydney buildings | (000,) WA | | 22,036.8 | 1 | 4,856 | 5,075 | 5,647.1 | | 15,578.1 | Due to a time lag on the accounts that do not have smart meters, the results for Q4 are not available. However, the Q3 figures have now been confirmed and are included in this report based on the new Utility Management System. | ۲ |
| Overall electricity consumption from street lights and public space lighting in the City | kW ('000) | | | I | 3,736.9 | 2,946.1 | 3,837.9 | | 10,520.9 | Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Total greenhouse emissions from City of Sydney operations | Tonnes CO2 | | | ı | 1,795 | 1,804 | 1,802 | 1,781 | 7,182 | 2009/10 total greenhouse emissions does not include emissions from energy used by buildings and street lighting as this information was not able to be measured accurately. This data will now be collected in 2010/11. | ۲ |
| Greenhouse gas emissions for Commercial buildings | Tonnes CO2 | | | ı | | | 2,924.4 | | 2,924.4 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Greenhouse gas emissions for Community buildings | Tonnes CO2 | | | ı | | | 1,312.1 | | 1,312.1 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Greenhouse gas emissions for libraries | Tonnes CO2 | | | ı | | | 41.0 | | 41.0 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Greenhouse gas emissions for depots | Tonnes CO2 | | | 1 | | | 474.2 | | 474.2 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Greenhouse gas emissions for swimming pools | Tonnes CO2 | | | ı | | | 1,289.9 | | 1,289.9 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Greenhouse gas emissions for Street lighting | Tonnes CO2 | | | | | | 4,106.6 | | 4,106.6 | Data collection commenced in Q3. Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this | ۲ |

| | | | | | | | | | | | , |
|---|---------------|-------------------|-------------------|-------------------|---------|----------|-------------------------|---------|---------|---|--------|
| Key Performance Indicator | WOO N | 2007/08 Result | 2008/09 Result | 2009/10 Target | ą | 07 02 | 2009/10 Kesuit 22 Q3 | Q4 | ΥTD | Comment | Status |
| City of Sydney's light vehicle fleet greenhouse gas emissions (total) | Tonnes CO2 | | | 096 | 232 | 232 | 232 | 220 | 916 | Under annual target due to reduced fuel consumption and introduction of lower emission light fleet vehicles, regardless of an additional 6 light vehicles added to the fleet. All pool vehicles for staff inspection/meetings are now petrol electric hybrids. All possible large operational utilities have been reduced to small diesel correntional utilities have been reduced to small diesel orgen vans. Note: 2009/10 emissions figures now include scope 3 'well to wheel' emissions and are not comparable to earlier scope 1 'tail-pipe only' emission figures. | 0 |
| City of Sydney heavy vehicle fleet greenhouse gas emissions (total) | Tonnes CO2 | | | 2,242 | 543 | 524 | 513 | 514 | 2,094 | Under annual target due to reduced fuel consumption and emissions arising from introduction of 6 diesel electric hybrid trucks achieving up to 39% emission reduction each. Replacement of older trucks with new lower emission technologies has achieved Euro 4 emission standards compliance. Note: 2009/10 emission stand are not comparable to earlier scope 1 'tail-pipe only' emission figures. | ۲ |
| Greenhouse gas emissions from City of Sydney contractors' fuel | Tonnes CO2 | | | , | 352 | 379 | 379 | 379 | 1,489 | Estimate has been provided based on City's most recent verified emissions inventory. | ۲ |
| Greenhouse gas emissions from other sources | Tonnes CO2 | | | 1,705 | 668 | 699 | 668 | 668 | 2,673 | "Other" emissions include flights, events, taxis, waste, refrigerants and onsite fuel. Taxi emissions based on actual data, other data based on quarterly estimate from previous annual emissions. Note, these "other" emissions represent a very small component of City's total emissions. | ۲ |
| Commercial floor space signed up to CitySwitch Green Office in NSW | щ2 | | 759,688 | 947,744 | 775,289 | 821,339 | 851,450 | 859,889 | 859,889 | While the target for NSW was not met (947,744sqm), the City of Sydney did exceed its share with 714,189sqm (against a target of 702,708sqm). The City of Sydney is providing further support to the CitySwitch Program Managers from North Sydney, Parramatta City and Willoughby City Councils and will be inviting more councils to join the CitySwitch program in NSW early in 2010/11 financial year. | 0 |
| Percentage of commercial office floor space (net lettable area) signed up to CitySwitch Green Office - Target 20% by 2012 - includes City of Sydney, North Sydney, Parramatta and Willoughby LGAs only | % | | | 15 | 12 | 13 | 13 | 13.3 | 13.3 | Refer to comment for KPI 'Commercial floor space signed up to CitySwitch Green Office in NSW'. | 0 |
| Heavy fleet vehicle greenhouse gas emissions per kilometre travelled | g/km | | | 1,243 | 1,303 | 1,278 | 1,317 | 1,377 | 1,318.8 | Above annual target due to increased use of high emission but low distance road sweepers and garbage compactors compared to the 2008/09 period upon which targets were based. The planned tenders for eco-driver training and introduction of sustainable bio-fuels for heavy fleet in 2012/2011 will reduce CO2 g/km emissions. Note: the 2009/10 emission figures now include scope 3 'well to wheel' emissions and are not comparable to earlier scope 1 'tail-pipe only' emission figures. | 0 |

| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ą | 2009 Q2 | 2009/10 Result 22 Q3 | Q | Ę | Comment | Status |
|--|-----------|-------------------|-------------------|-------------------|------------|-------------|----------------------------|------------|---------------------------|---|--------|
| Light fleet vehicle greenhouse gas emissions per kilometre travelled | g/km | | | 344 | 321 | 337 | 330 | 315 | 325.8 | Under annual target due to reduced fuel consumption and introduction of lower emission light fleet vehicles. All pool vehicles for staff inspection/meetings are now petrol electric hybrids achieving less than 120g/km CO2. All possible large operational utilities (271g/km CO2) have been reduced to small diesel cargo vans (179 g/km CO2). Note: 2009/10 emissions figures now include scope 3 'well to wheel' emissions and are not comparable to earlier scope 1 'tail-pipe only' emission figures. | ۲ |
| Water - Reduce overall water consumption and reliance on mains water used by council and across the LGA, with 25% of water used to be recycled by 2014. | ance on r | nains water | used by co | ouncil and | across the | e LGA, with | 1 25% of wa | ter used t | o be rec) | /cled by 2014. | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 9 | 2009 02 | 2009/10 Result 22 Q3 | Q4 | đř | Comment | Status |
| Mains water used for Commercial buildings | Ł | | | | 19,208 | 23,030 | 23,672 | | 65,910 I | Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Non-mains water used for Commercial buildings | kL | | | 1 | | | | | | Infrastructure and resources needed to compile the non-mains water used for commercial buildings is currently being reviewed. Actions undertaken this quarter include the installation of water meters at the rainwater and stormwater harvesting and reuse facilities and development of monitoring protocols. | ۲ |
| Mains water used for Community buildings | К | | | | 6,531 | 9,366 | 10,061 | | 25,958 ¹ | Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Non-mains water used for Community buildings | kL | | | | | | | | | Infrastructure and resources needed to measure and report the non-mains water used by Community Buildings are currently being reviewed. | ۲ |
| Mains water used for libraries | kL | | | ı | | | | | | The mains water usage is reported in the usage figures for community buildings. | ۲ |
| Non-mains water used for libraries | КL | | | · | | | | | | Infrastructure and resources needed to measure and monitor the non-mains water use in libraries is being reviewed. | 0 |
| Mains water used for depots | кL | | | | 11,857 | 10,338 | 12,185 | | 34,380 | Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Non-mains water used for depots | КL | | | 1 | | | | | | Infrastructure and resources needed to measure and monitor the non-mains water use in depots is being reviewed. | 0 |
| Mains water used for swimming pools | КL | | | | 5,621 | 7,033 | 11,273 | | 23,927 ¹ 1 | Due to a time lag, the results for Q4 are not available but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Non-mains water used for swimming pools | кL | | | ı | | | | | | Metering equipment is not yet installed. | ۲ |
| Mains water used for parks | kL | | | | 26,308 | 38,627 | 42,391 | 1 | 107,326 ¹ 1 | Due to a time lag, the results for Q4 are not reported in this report but the Q3 figures have now been confirmed and are included in this report. | ۲ |
| Non-mains water used for parks | kL | | | | | 14,937 | 3,400 | 5,853 | 24,190 ¹ | Low recycled water use in June due to high rainfall for the month. | ۲ |

| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 8 | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | ΥTD | Comment | Status |
|---|---------------|-------------------|-------------------|-------------------|------------|-------------|-------------------------|------------|-----------|--|--------|
| Mains water used for fountains and water features | кL | | | | | 3,367 | 3,377 | 2,195 | 8,939 | | ۲ |
| Non-mains water used for fountains and water features | к | | | , | | | | | | The City's water features use reticulated water which is topped up by mains water when required. Options for incorporating non mains water are being investigated. | 0 |
| Total mains water consumption for the LGA (reported annually) | ML | 32,471 | 32,601 | 34,985 | | | | 32,602 | 32,602 | The water consumption within the LGA is less than the target. Discussions with Sydney Water indicate that these reductions are due to the uptake of water efficiency programs and enforcement of water restrictions. | ۲ |
| Amount of stormwater captured for reuse | ML | | | 3,227 | | | | | | A system for obtaining accurate figures for the amount of stormwater captured for reuse within the City of Sydney is currently not available. Infrastructure and resources needed to measure and monitor the amount of stormwater captured and reuse are being developed. Note: Continued collaboration with Sydney Water and land owners will be required achieve this outcome. | 0 |
| Waste - Provide a high quality service to residents and businesses in the City which encourages reduction of overall waste generation and diverts at least 70% of domestic waste from landfill by 2014. | ents and busi | nesses in th | e City whi | ch encouraç | ges reduct | ion of ove | rall waste ç | generation | n and div | erts at least 70% of domestic waste | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | δ | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | đř | Comment | Status |
| Domestic waste to landfill | kg/capita | 238 | 247.3 | | 55.9 | 59.9 | 50.6 | 42.2 | 208.6 | An additional 2,267 tonnes of the City's waste was diverted from landfill. | ۲ |
| | | | | | | | | | | As the Jacks Gully facility has been experiencing operational difficulties, the City sent less domestic waste than anticipated for processing. | |
| Domestic greenwaste reused | kg/capita | 2.1 | 2.7 | | 0.6 | 0.9 | 0.8 | 0.7 | 3.1 | | ۲ |
| Domestic recycling collected | kg/capita | 87.4 | 89.7 | | 20.1 | 24.1 | 21.7 | 21.0 | 86.8 | While there has been a marginal decrease in recycling (approx 3 kg per capita decrease from 2008/09), there has also been a decrease in the total amount of waste generated per capita (approx 12kg per capita). This would indicate more residents are practising waste avoidance. | ۲ |
| Domestic whitegoods collected | kg/capita | 1.7 | 1.9 | ı | 0.6 | 0.5 | 0.5 | 0.4 | 1.9 | A campaign to increase domestic whitegoods waste will occur in 2010/2011. | ۲ |
| Domestic e-waste collected | kg/capita | | 0.2 | | 0 | 0.1 | 0.1 | 0.1 | 0.2 | 0.05kg per capita (9.68 tonnes) was collected. | ۲ |
| City of Sydney operations waste to landfill | Tonnes | | | ' | | | | | | The new waste collection contract for City of Sydney's property portfolio commenced in Q4. Collection of this information will commence in 2010/11. | 0 |
| City of Sydney parks and street tree operations greenwaste reused | Tonnes | | | | 343 | 284 | 335 | 355 | 1,317 | | ۲ |
| City of Sydney recycling from operations (annual) | Tonnes | | | , | | | | | | The new waste collection contract for City of Sydney's property portfolio commenced in Q4. Collection of this information will commence in 2010/11. | 0 |
| City of Sydney construction waste recycled (roads, buildings, etc) | Tonnes | | | | 3,662 | 2,659 | 3,356.1 | 3,873 1 | 13,550.1 | Inclement weather in May and June have lowered material imports for this quarter. | ۲ |
| | | | | | | | | | | | |

| Pollutants collected from stormwater traps Tonnes Community satisfaction with domestic /100 waste collection services - Measured annually only | Result 1,334 | Result | Target | ð | č | č | | | | |
|---|-----------------|--------------|-----------|------------|-------------|----------------|-----------|---------------------------------|---|--------|
| sde | 1,334 | | , | | ň | ŝ | Q4 | στγ | | |
| | | 1,263 | 1,350 | 321.4 | 301.4 | 263.2 | 311 | 1,196.9 | | ۲ |
| | 75 | | 78 | | | | | The curr | The City of Sydney Community Satisfaction Survey is currently being redesigned and will be run in 2010/11. | 0 |
| Native Diodiversity - | | | | | | | | | | |
| A green liveable city, that recognises the importance of trees and quality open space that supports diverse and abundant ecosystems. | of trees and | d quality op | pen space | that suppe | prts divers | e and abun | dant ecos | systems. | | |
| Key Performance Indicator 2 | 2007/08 | 2008/09 | 2009/10 | | 2009/ | 2009/10 Result | | Cor | Comment | Status |
| | Result | Result | Target | ð | 02 | Q3 | Q4 | στγ | | |
| Number of native street trees | | | ı | 16,331 | 16,336 | 16,372 | 16,589 | 16,589 | | 0 |
| Number of native trees and shrubs No. planted at community planting days | 8,000 | 3,500 | , | 5,400 | 220 | 2,000 | 1,500 | 9,120 Duri inclu | 9,120 During 2009/10, 9,120 trees and shrubs were planted, including significant planting for National Tree Day. | ۲ |
| | | | | | | | | 1,50 Ultir resid | 500 tubestock were planted during Q4 by Pyrmont Ultimo LandCare, Rozelle Bay Community Nursery and residents from 501 Glebe point Road. | |
| Fauna survey - No. City of Sydney is establishing a native fauna survey and will be in a position to | | | | | | | | Con und ⁱ Stra | Contracts exchanged with the Australian Museum to undertake the City's Urban Ecology Survey and Strategic Action Plan from June 2010 - June 2011. | ۲ |

| 3.1 Support and plan for enhanced access by public transport from the Sydney Region to the City of Sydney | sport from the Sydney Region to the City of Sydney | |
|--|--|--------|
| Programs and services | Progress to date | Status |
| CBD Metro and Inner City Transport | | |
| Assist the NSW State Government to develop integrated transport that encompasses the CBD Metro, a city light | The State Budget now includes a budget commitment to implement light rail services in the city centre connecting Central Station to Barangaroo. | ۲ |
| raii loop, improved modal interchange, improved transport ticketing, an improved taxi service, and better bus service networks. | The City and the State are in the final stages of negotiating an agreement to produce a City Centre Access Plan based on restructuring public transport in the City to accommodate the introduction of light rail, including the selection of routes and alignments, the redistribution of bus services, provision of taxi facilities and the interchange facilities required to support this. | |
| | Regular meetings between the CEO and the Director General of Transport now take place to align activities. | |
| Green Square Transport Management and Accessibility Plan (TMAP) | an (TMAP) | |
| Work with NSW Ministry of Transport, Roads and Transport Authority and other stakeholders on cross | The City and the State have continued to work on the implementation of measures required in the joint Transport Management and Accessibility Plan. | ۲ |
| agency implementation group to reduce car ownership and reliance in Green Square and improve accessibility by non-car travel modes | The State has increased its willingness to engage on major issues and progress is being made in engaging professional advice for studies, sharing information and working to resolve major issues. | |
| | Maior concerns shout the movision of adamate volumes of anoronciate and affordable mubilic transmort remain and | |

Major concerns about the provision of adequate volumes of appropriate and affordable public transport remain, and negotiations continue.

The City has applied to the Federal Government for funding to supplement State investment.

| or period an integrated initial of and branch inalighout including | | |
|---|--|--------|
| Major Projects | Completion % Progress to date Date Complete | Status |
| Bus shelters | | |
| Conduct an audit of current bus stops to assess compliance with the requirements of the Standards for Accessible Public Transport and implement changes or improvements where necessary to ensure 55% compliance of infrastructure as required by legislation | December 2012 15 Programmed footway works, in preparation of bus shelter installations, are in progress. Project planning is currently underway to determine type of tactile and installation including collection for 2011/2012. | ۲ |
| Programs and services | | |
| Community transport | | |
| Provide a streamlined community transport service for older, disabled and disadvantaged residents | Throughout 2009/10 community transport has continued providing transport services for many areas across the City, with a primary focus on Over 55 Services. | ۲ |
| | The City's community transport service provides over 100 direct transport links weekly for the Over 55 centre members through its lunch bus service. Centre members were also provided with 51 full day and 48 half day social bus outings throughout the year at no cost. Over 80 members use community transport weekly to attend healthy ageing programs offered by the City and its partners, such as exercise classes, aqua classes, and arts and craft classes. Community Transport has played an important role in the delivery of a number of special events organised by Over 55 Services throughout 2009/2010: such as the Annual Lord Mayors Luncheon (transport provided for over 400 members); and the Seniors Week Dancing in Harmony event (transport provided for over 300 guests). Additional programs that Community Transport also continue to support include monthly fishing excursions, monthly wolking tours and forthightly podiatry services which are all run by Over 55 Services. | |
| | Another major area community transport continued to focus on throughout 2009/2010 includes the City's Youth and Childrens Services. During each school holiday period the City's community transport service coordinates and provides an average of 60 direct transport links. In addition, Children and Youth Services were also provided with weekly after hour transport services for educational and sporting purposes. | |
| | Community transport also supports a variety of other services throughout the city on a needs basis. The past year has seen community transport provide transport services for a range of different tours and request. These included community garden tours, festivals such as the Dank Street Festival, Homeless Street Counts, library education programs, waste education programs, funerals and a number of community BBQ's. | |
| | The period of 2009/10 has also seen considerable changes to the City's community transport services, including the handover of the City's shopping services to South Sydney Community Transport in January 2010. Residents now have one main shopping service provider servicing the City's Over 55 community. This includes the additional benefits to residents of bus assistants, administrative support, and individual shopping options for frailer clients. | |

| 3.3 Reduce the impact of transport on public space in the City Centre and Activity Hubs | City Centre and Activity Hubs | |
|---|---|--------|
| Major Projects | Completion % Progress to date Date Complete | Status |
| Green Travel Plans Implement a green travel plan for Council staff to improve use of sustainable forms of transport to and from work. Provide Travel Access Guides for all City of Svdnev sites and events within the LGA | December 2010 30 A policy will be developed for Council endorsement before developing the Green Travel Plan for the City of Sydney facilities. Some suggestions that will be included in the Green Travel Plan are already progressing such as the establishment of a bicycle fleet and improved end of trip facilities particularly at Town Hall House. The Green Travel Plan will also include elements from other | ۲ |
| Programs and services | etrategies and programs including the Cycle Strategy and Action Plan 2007 - 2017 and the Green Champions program. | Status |
| Compliance Utilise enforcement activities to ensure turnover and improve safety and accessibility of city parking | Rangers visit all areas of the City on a regular basis, in both proactive and reactive patrols, to monitor safety and ensure accessibility of city parking. | ۲ |
| Motorcycle and scooter strategy and action plan Evaluate the effectiveness of the motor cycle and scooter parking trial. If appropriate extend the number of free motorcycle/scooter parking spaces in the City | The effectiveness of the motorcycle and scooter parking trial was evaluated and determined that it met its objectives. The Council has adopted the continued application of the new parking controls in the City. | ۲ |
| | The City continues to review opportunities to extend the number of free motorcycle/scooter parking spaces in the city, but realises that limits are being reached. There are approximately twice as many motorcycle/scooter bays available on street as there are car-parking bays in the city centre. | |
| Signage rationalisation | | |
| Work with the roads and Traffic Authority to reduce the amount of signage cluttering the City's streets and footways | Report was received by the City of Sydney and has been distributed to Councillors via CEO Update. The report identifies opportunities to reduce the amount of parking signage required where there are consistent parking controls within a block. The next stage is to develop a trial after the fieldwork for the Corporate Asset Management System has been completed. | ۲ |
| | | |

| 3.4 Manage regional roads to support increased public transport use and reduced ca | sport use and reduced | car traffic | r traffic in City streets | |
|---|--|---|---|--------|
| Major Projects | Completion Date C | % I Complete | | Status |
| Traffic calming implementation | | | | |
| Implement traffic calming projects in Redfern, Chippendale, Glebe/Forest Lodge, City East and Surry Hills | December 2014 | 35 | Across the five Pedestrian Cycling Traffic Calming (PCTC) schemes (total 188 projects) progress is as follows: • 27 projects are complete (14% of total) • 27 projects are in the construction process (15% of total) • 17 projects are in the design and consultation process (43% of total) • 17 projects are vet to start (22% of total) • 12 projects are to be cancelled (6% of total) as after further investigation and preliminary design some projects are found to be either impractical, not supported by the RTA/STC, or not supported by local residents. | • |
| Pedestrian, cycling and traffic calming (PCTC) | | | | |
| Develop new pedestrian, cycling and traffic calming plans for Paddington/Centennial Park, Newtown/Darlington/Erskineville, and Pyrmont/Ultimo | December 2011 | 00 | Pedestrian, cycling and traffic calming (PCTC)'s for Paddington/Centennial Park and Newtown/Darlington/Erskineville have been completed and adopted by Council. No further PCTC's will be undertaken, including for Pyrmont/Ultimo as a new strategy is being implemented which looks at pedestrian, cycling and traffic calming infrastructure networks across the city and prioritises on the basis of need. The existing actions under adopted PCTC's will continue to be delivered over time as budget is available. | ۲ |
| Programs and services | | | | Status |
| Roads maintenance | | | | |
| Undertake proactive and reactive maintenance on the City's roads to improve the lifespan of pavement | Reactive maintenance on the service is being effectively a defects repair and patching, Proactive maintenance on the road pavement are being ac Road Improvement Program (CAMS) is fully commission asset condition data. | e on the C tively addr tching. Se on the C eing addre rograms. I issioned (| Reactive maintenance on the City's roads to improve the lifespan of the road pavements, as well as maintaining the levels of service is being effectively addressed through the established Asset Inspection and Defect Referral process and subsequent defects repair and patching. Proactive maintenance on the City's road infrastructure assets, to maintain the levels of service and improve the lifespan of the road pavement are being addressed by established programs such as the Crack Sealing, Kerb and Gutter Maintenance and the Road Improvement Programs. Full proactive maintenance will be accomplished once the Corporate Asset Management System (CAMS) is fully commissioned (commencing August 2010) and the Pavement Management System module is provided with asset condition data. | ۲ |

| Provide infrastructure and services to encourage use of sustainable transport al | courage us | e of sustain | able trans | | atives and | improve ac | cessible t | ansport (| connectio | ternatives and improve accessible transport connections within the city | |
|--|--------------|-------------------|-------------------|-------------------|----------------|-------------|-------------------------|-----------|-----------|---|--------|
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | δ | 2009/ Q2 | 2009/10 Result 22 Q3 | Q 4 | σť | Comment | Status |
| Percentage of bus stops with adequate shelter facilities | % | | | 64 | 63.5 | 63.5 | 64 | 64 | 64 | | ۲ |
| Parking and road management - Encourage use of more environmentally friendly and sustainable means of trav | friendly and | l sustainabl | e means o | f travel in t | el in the City | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 8 | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | σtγ | Comment | Status |
| Total number of car share spaces in the city (program to date) | Ň | 20 | 75 | 107 | 85 | 117 | 155 | 176 | 176 | 176 Achieved and exceeded target. Progressing Car Share site as requested by companies. | ۲ |
| Number of motorcycle/scooter parking spaces (program to date) | No. | 153 | 935 | 1 | 936 | 938 | 938 | 950 | 950 | Central Sydney motorbike parking sites near saturation level and new parking spaces will be limited. | ۲ |
| Roads maintenance - Optimise the lifespan of City road and footpath assets, and improve street safety and accessibility | otpath asse | ts, and impl | ove street | safety and | accessibi | lity | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 8 | 2009/ Q2 | 2009/10 Result 22 | Q4 | στΥ | Comment | Status |
| Condition of roads as modelled annually | No. | | | | | | | | | A brief has been prepared with the tender expected to be advertised in August 2010. | ۲ |
| Area of roads maintained | m2 | 190,261 | 147,315 | 100,000 | 26,808 | 14,796 | 19,445 | 45,913 | 106,962 | Achieved and exceeded target. | ۲ |
| Percentage of roads program completed | % | 157 | 103 | 100 | 27 | 15 | 19 | 46 | 107 | Achieved and exceeded target. | ۲ |
| Community satisfaction with the condition of local roads - Measured annually only | /100 | 64 | | 65 | | | | | | The City of Sydney Community Satisfaction Survey is currently being redesigned and will be run in 2010/11. | 0 |

| 4.1 Develop a network of safe, linked pedestrian and cycle paths integrated with green | aths integrated with ç | | spaces throughout both the City and Inner Sydney | |
|--|-------------------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | | Status |
| Liveable green pedestrian and cycling network Complete a feasibility study and Network Master Plan for presentation to Council | September 2009 | 95 | The Draft Liveable Green Network (Pedestrian) Masterplan has been completed and is being reviewed. | ۲ |
| Glebe Foreshore Stages 5 & 6 | December 2011 | 15 | Finalising easement agreement with the Department of Education. The Development Application will be lodged in late 2010. | ۲ |
| Roll out of cycle ways - separated Priority cycleway network (35km throughout LGA) | December 2013 | τ | The Bourke Road separated cycleway (from Wyndham Street to the southern boundary at Gardeners Road), Mandible Street and Bowden Street was opened in March 2010 Bourke Street Stage 1 separated cycleway (between William Street and Cowper Wharf Road) scheduled for opening in July 2010 Bourke Street Stage 2 separated cycleway (between William Street and Phillip Street) is progressing well and expected to be complete in 2011 Union Street separated cycleway in Pyrmont will open in September 2010 College Street separated cycleway has been delayed by the Macquarie Visions festival and the progressing well and is due to open early next year Kent Street Stage 1 separated cycleway (between Street and Phillip Street) is progressing well and expected completion November 2010 College Street separated cycleway is progressing well and is due to open early next year Missenden Road cycleway (between Sussex and Clarence Streets) was completed in 2009. Stage 2 Feasibility work has started on continuing the separated cycleway to Macquarie Street schema for street cycleway (between Sussex and Clarence Street) street in 2010 | ۲ |
| Wilson Street Intersection, Newtown | December 2010 | 25 | A feasibility study is currently underway for this cycleway. Completion is now expected by June 2011. | ۲ |
| Castlereagh Street, Sydney | December 2012 | 0 | Castlereagh Street Cycleway, along with other cycleways in the city centre, are now subject to integration with other transport strategies for the city centre. The decision to investigate the removal of traffic from George Street requires that further traffic modelling is undertaken to understand the effects of this, and to determine changes to travel and traffic patterns that might affect the most appropriate routes for cycles, as well as buses, pedestrians and commercial traffic. | ۲ |
| Kent Street, Sydney | December 2010 | 09 | Kent Street Stage 1: Section of cycleway near underpass (Kent Street/Clarence Street intersection) opened in June 2010. Delays from wet weather are being managed to meet current project completion date. Watermain pressure testing and chlorination carried out. Cycleway construction works underway between Margaret Street and south of Erskine Street. Works on Kent Street/Clarence Street intersection ongoing. | ۲ |

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| Energy Australia high voltage ducting and chamber works between Erskine Street and Market Street ongoing. Street ongoing. Plan for connection and opening of Kent Street cycleway to King Street cycleway in late 2010. Kent Street Stage 2: Traffic modelling completed. Concept design ongoing. | Bourke Street Stage 1: Cycleway works nearing completion. Completion of defects in cycleway underway. Signals at Cowper Wharf Road operational. Construction of eastern side landscaping, pram ramps, garden bed construction and works west of Cowper Wharf intersection to commence. Bourke Street Stage 2: Barnett Lane threshold complete. Cycleway between Campbell Street and Albion Street complete (minor items to complete). Commencement of Liverpool Street paver threshold. Commencement of Davies Street threshold works. Construction of raised pedestrian thresholds and paver thresholds at Zamia Street and Philip Street. Implementation of one-way traffic in Bourke Street between Albion Street to Foveaux Street. | Implementation of one-way traffic in Bourke Street between Cleveland to Maddison early July 2010. Target commencement of Forbes Street and Arthur Street closures by July 2010. Temporary opening of cycleway between William and Stanley Street, Campbell and Albion, Devonshire and Cleveland, Maddison and Phillip targeted for end July 2010. | Bus island works opposite St Marys Cathedral complete. Stormwater drainage for Hyde Park south and north complete. Whitlam Square intersection works are complete except for southwest corner. Hyde Park median kerbs complete. Hyde Park north retaining wall commenced. Smartpole relocation commenced. Works to Macquarie Street intersection commenced. | Hyde Park south vehicle access sandstone wall under construction. Hyde Park south cycleway asphalt to be laid. Target date for opening of Hyde Park south cycleway early August 2010. | Contractor for Hyde Park north boundary wall reconstruction appointed. Construction to commence after City2Surf (9 August 2010). | This project is not yet due to commence. | Druitt and Park Streets Cycleway, along with other cycleways in the city centre, are now subject to integration with other transport strategies for the city centre. The decision to investigate the removal of traffic from George Street requires that further traffic modelling is undertaken to understand the effects of this, and to determine changes to travel and traffic patterns that might affect the most appropriate routes for cycles, as well as buses, pedestrians and commercial traffic. | Electrical conduit installation completed between Union Square and Pyrmont Street. Completed cycleway median at Murray Street. Construction works at Murray Street on hold at the request of Sydney Harbour Foreshore Authority to accommodate their Soccer World Cup Live event site. Date for recommencement of construction work at Murray Street agreed with Sydney Harbour Foreshore Authority (SHFA) to be 7 July 2010. Proposed joint opening of Union Street cycleway |
| | 20 | | 35 | | | 0 | 20 | 80 |
| | December 2010 | | December 2010 | | | December 2013 | December 2012 | December 2010 |
| | Bourke Street Woolloomooloo to Green Square | | College Street, Sydney | | | Bent Street, Sydney | Druitt & Park Streets, Sydney | Union Street, Pyrmont |

| Dall art of arala mana assessed | | | | |
|--|---------------|-----|---|---|
| | | | with SHFA, tentative date of 13 October 2010. Construction works are continuing between Union Square and Pyrmont Street. Partial opening of cycleway effective from 18 June 2010. | |
| Missenden Road, Camperdown | December 2010 | 35 | Additional requirements from Roads and Traffic Authority and State Transit Authority incorporated into the detail design. This includes increased travel lane widths for buses in areas where parking is retained and impacts of turn paths for large vehicles. Traffic modelling for Missenden Road traffic signalisation and impact of cycleway proposal has been approved. Traffic signal plans can now be finalised and submitted for approval. | ۲ |
| | | | New information from Energy Australia relating to proposed infrastructure upgrade outside Royal Prince Alfred Hospital and Lyons Road has been received. Finalised documentation to enable consultation with key stakeholders (Area West Superintendent, Sydney University, and the Royal Prince Alfred Lighthouse Project). Request for Tender for cycleway construction being finalised. | |
| Roll out of cycle ways - shared | | | | |
| Riley & Stanley Streets, East Sydney | December 2009 | 95 | Community consultation with key stakeholders for Riley Street/Burton Street contra flow cycleway completed. No comments received. The approved works for Riley Street closure at Seale Street and Riley Street/Burton Street corner have been priced and scheduled. Target construction to commence in August 2010. | ۲ |
| Orphan School Creek | December 2010 | 100 | Cycleway component completed as part of Creek Street Reserve and Wood Street playground works. | ۲ |
| Johnston Canal | January 2010 | 25 | Tree testing on Casuarina adjacent to Minogue Crescent residents completed. Designs resolved for Wigran Road section and The Crescent underpass. | ۲ |
| | | | A quantity surveyor has been appointed, 50% costings underway. Roads and Traffic Authority negotiations continuing for a crossing on The Crescent. Sydney Water have approved the proposed works. | |
| Alexandra Canal | December 2010 | 10 | This project is currently on hold while other priority cycleways are completed. | ۲ |
| Shared environments (50km) and roadside shared paths | December 2010 | 45 | Shared Cycle Paths: Completed Gardeners Road, Sydney Park Road & Canal Road civil works. Opened up Bourke Street between McEvoy Street and Lachlan Street. | ۲ |
| | | | Pre-implementation survey of existing shared path users in Redfern Street adjacent to Redfern Oval has been completed. Follow up survey for Redfern Street will be conducted after implementation of shared path line marking and logos. | |

Roll out of cycle ways - shared

Contractor has been appointed for Edmund Resch Reserve shared path. Date for commencement to be determined. Decorative fencing panels for Edmund Resch Reserve have been ordered.

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| Upgrade pedestrian areas in Kent & Druitt Streets; | December 2012 | 20 | 20 Kent and Druitt Streets Pedestrian Upgrade Areas: This project is still on hold. There is no funding | o | |
|--|---------------|----|---|----|--|
| staged upgrade of Stanley Street East Sydney; | | | | | |
| pedestrian amenity in Botany Road | | | Crown Street - Cleveland and Baptist: This project is currently being scoped for Executive review | W. | |
| | | | and approval of the Project Brief. | | |

| Streetscapes and landscaping | | |
|---|--|--|
| Upgrade pedestrian areas in Kent & Druitt Streets; intersection at Crown, Cleveland and Baptist Streets; staged upgrade of Stanley Street East Sydney; pedestrian amenity in Botany Road | December 2012 20 Kent and Druitt Streets Pedestrian Upgrade Areas: This project is still on hold. There is no funding in 2010/11. Crown Street - Cleveland and Baptist: This project is currently being scoped for Executive review and approval of the Project Brief. Internal Project Team has been established. Brief for Traffic Consultant has been prepared to investigate parking, cyclist provision and pedestrian amenity at Cleveland Street intersection. | sre is no funding Executive review prepared to itersection. |
| Programs and services | Progress to date | Status |
| Footpaths maintenance Undertake proactive and reactive maintenance of the City's footpaths to improve the lifespan, quality and accessibility of pavement | Reactive maintenance of the City's footpaths to improve the lifespan, quality and accessibility of pavement are being effectively addressed through the Asset Inspection and Defect Referral process and subsequent repair through replacement of concrete slabs, footpath grinding and bitumen patching, etc. Proactive maintenance of the City's footpaths to maintain the levels of service and improve the lifespan, quality and accessibility of pavement is being effectively addressed by programs such as the Footpath Improvement Program. Full proactive maintenance will be accomplished once the Corporate Asset Management System (CAMS) is fully commissioned (commencing August 2010) and footpath condition data collection is completed. | ing effectively of concrete Id I. Full missioned |

| 4.2 Give greater priority to cycle and pedestrian movements and amenity in the City | and amenity in the C | ity Centre | | |
|---|----------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | | |
| Pedestrian Plan Develop an implementation plan for the Jan Gehl Public Spaces Public Life Study to enhance pedestrian amenity by widening footpaths, implement partial road dosures, link green spaces in the City Centre, and modify bus routes | December 2009 | 50 | The primary recommendation of the Public Spaces Public Life Study was to develop George Street as the main street of the city centre. This requires a significant change to how all surface transport in the city must operate, the approval for light rail to traverse George Street and how buses approach and leave the city. The State and the City are jointly undertaking a study, funded by the State, to: develop a light rail alignment in the city using George Street, develop a bus operations plan that will leave George Street free of buses and will lessen the throughput of buses along highly pedestrian streets; reallocate existing parking and other road space to support pedestrians, cycling and public transport; and examine how to distribute commercial loading traffic outside of peak transport times. These studies will combine to deliver a City Access Plan for Sydney that will form the evidence and implementation basis for changes over the next five years. This is expected to be available in December 2010, and the City will develop associated plans and policies using the City Access Plan as the evidence base. While a year behind schedule, developing joint planning information with the State, which operates the public transport, will allow aligned policies based on agreed information, making for a more harmonious policy environment. | 0 |
| Implement recommendations of the Pedestrian Plan to improve pedestrian amenity in the City | July 2015 | 1 | The City is moving on a number of fronts to improve pedestrian amenity. The City continues to promote a reduced speed limit in the City; a number of footpath widenings will take place; the design by Transport NSW with input from the City for a high volume pedestrian link between Barangaroo and Wynyard is progressing well; the design studies for the Liveable Green Network which incorporates pedestrian movements is well advanced; the RTA and City are working together to trial improved pedestrian support at traffic signals; and the City and Transport NSW are developing a joint City Access Plan that will establish the hierarchy of roads and identify core pedestrian links that require greater support and investment. | ۲ |
| Pedestrian improvements | | | | |
| Wentworth Avenue/Goulburn Street pedestrian traffic signals | December 2012 | 0 | RTA have approved the new traffic signal plan for a pedestrian crossing over Goulburn Street, west of Wentworth Avenue. The City has included kerb extensions in Goulburn Street, east of Wentworth Avenue which were identified in the Pedestrian Cycling & Traffic Calming (PCTC) Plans. Tender documents and advertisement have been prepared. | ۲ |
| Programs and services | Progress to date | | | Status |
| Pedestrian and cyclist safety and education | | | | |

| Pedestrian and cvclist safety and education | | |
|--|--|---|
| Encourage safe cycling through participation in events such as City of Sydney Spring Cycle and National Ride and Walk to Work Days. | Surry Hills Festival – 10 April Marketing coordinated a 'Cycling in the City' stall as part of this festival. The stall proved very popular on the day, in total more than 500 cycling maps were distributed and 400 people entered the bike giveaway Live Green Cycling promotion competition. | ۲ |
| | Primo Festival – 23 May Marketing coordinated a 'Cycling in the City' information stall at the Festival as well as a Cycle Centre inside the MTV Gallery space. The Cycle Centre incorporated Italian brand bicycles on display and a series of bike talks with cycling experts moderated by the City's cycling ambassadors lan Roberts and Nell Schofield. In total 6 bike talk sessions were provided with each drawing between 10-15 spectators. More than 400 cycling maps were also distributed on the day. | |
| | Future events Planning is underway for the City's involvement with Spring Cycle, Ride to Work Day and the September Green Ups Cycling event. Additionally a cycling component is being planned and promoted for Art & About and Sydney Design. | |
| Undertake road safety campaigns to raise awareness of cyclists and rules and etiquette for sharing the road, and conduct cycling confidence courses for children and | Cycling Confidence Courses - The City continued to run these popular free weekend courses to teach low risk and responsible iding. The courses were again booked out quickly over this period and 77 participants completed the course over this three month period. | ۲ |
| inexperienced riders | Bike Riding for Beginners Maintenance Courses – The second City run course was held twice weekly during this quarter. The courses continued to be popular and were attended by 112 participants. | |
| | Advertising run over May and June to promote the courses. | |
| | A Bike skills day workshop was coordinated for Forest Lodge Primary School and attended by 30 children. | |
| Work with the Roads and Traffic Authority to develop city road safety programs. Advocate for retimed traffic signals and 40km/h speed limits across the City to | Initial studies to introduce a 40km/h speed limit in the city centre validate the proposed change subject to some minor works on George and Elizabeth Streets to make the speed limit self-enforcing where the roads are wide. Design work and formal application to the RTA will occur in 2010. | ۲ |
| improve pedestrian sarety and amenity | A 40km/h speed limit in Darlington, Newtown and Camperdown is being introduced this year, and the progressive roll-out of 40km/h zones will continue in local streets and other streets with very high pedestrian use. | |
| | The State is trialling the use of Pedestrian Countdown Timers to improve pedestrian safety, and will amend traffic signal priority to support greater pedestrian flows in the city. | |
| | The State has subsidised the latest road safety campaign run by the City, "Watch Out People About" and "Watch Out Cars About". | |
| | | |

| 4.3 Promote green travel for major workplaces and venues in the City of Sydney | in the City of Sydney | | | |
|---|-----------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | | Status |
| Cycling facilities | | | | |
| Provide bike parking, showers and other facilities for cyclists at City of Sydney buildings | December 2012 | 27 | The final design for a major 'end of journey' facility in Town Hall House is now drafted for review. The next stage will be tender documentation. | ۲ |

| key Perrormance indicators Cycleways - A network of 55km of separated and 145km of shared cycleways which link people to their preferred destinations to encourage cycling as preferred means of transport for work and leisure purposes. | ōkm of share | əd cycleways | which lin | k people to 1 | their prefer | | ations to e | ncourage c | ycling | as preferred means of transport for | |
|--|-----------------------|-------------------|-------------------|-------------------|--------------|--------------|-------------------------|------------|--------|---|--------|
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ø | 2009/1 Q2 | 2009/10 Result 22 Q3 | Q4 | Ē | Comment | Status |
| Length of seperated cycleways provided | щ | 0 | 0.2 | 7.0 | 0 | 0 | ю | ю | 9 | Separated cycleway in Bourke Road, Mandible and Bowden Street has been completed. | ۲ |
| Length of shared cycleways provided/upgraded | Ę | | 1 | ю К | 0 | 0 | 0 | o | 0 | The existing shared path in Redfern Street (adjacent to Redfern Oval) has been identified as a trial for the new shared path signage and line marking. Contractor any shared path signage and line marking. Contractor new shared path signage and line marking. Contractor for the marking commence in July 2010. A survey to benchmark the attitude of people who use the footpath has been completed. Early works as required to enable conversion of commenced, with civil works completed in Gardeners Read. Sydney Park Road and Canal Road. Contractor has been appointed to undertake to convert existing footpaths to shared paths adjacent to Edmund Resch Reserve. Stort lengths of shared paths in Union Street, College Street and Bourke Street cycleway are under construction. | • |
| Level of confidence comfort for cyclists that ride in the City of Sydney - Measured every 2 years | % | | | 2 2 2 | | с | | | | The KPI and target is defined in the Corporate Plan as very high confidence' on a scale of 1-5, with 5 being classed as very high. The percentage of people who stated they had 'very high confidence' when riding in traffic has fallen from 21% in 2006 to 13% in 2009. However, the overall level of confidence of cyclists riding their bike in traffic (defined as very high and high, 4-5 on the scale) has remained similar with 45% in 2009 rating their confidence to be high compared to 47% in 2006. The number of people who have low confidence (rated 1-2 on the scale) has remained the same at 24%. The City of Sydney will continue to promote safe cycling initiatives to increase the confidence of cyclists in the city. | 0 |
| Annual mode share (Residents who cycle to work as a percentage of all journeys to work) Measured annually only | % | 1.7 | | 0 | | | | | | This information is not yet available. | ۲ |
| Annual mode share (Cycle trips as a percentage of total trips taken by City residents) Measured annually only | % | 0.1 | | 1.0 | | | | | | This information is not yet available. | ۲ |
| Footpaths - Optimise the lifespan of City footpath assets, and improve street safety and accessibility | <u>ss</u> ets, and ir | nprove street | t safetv an | d accessibil | ity | | | | | | |

| Status | 0 | ۲ | ۲ | ۲ | ۲ | ۲ | ۲ |
|---------------------------|--|--|---|--|--|---|--|
| Comment | Consultant brief prepared, tender expected to be advertised later in 2010/11. | Program was delayed by weather and to ensure the new procedures in Civil Infrastructure and Associated Work contract were adhered to by contractors and contract coordinators. Project square metre and budget targets achieved in Q4. | Program was altered throughout this financial year due to coordination with City stakeholders and service Authorities. Project square metre and budget targets achieved in Q4. | This information is not yet available. | This information is not yet available. | The City of Sydney Community Satisfaction Survey is currently being redesigned and will be run in 2010/11. | Annual target has been achieved and exceeded. |
| ΥTD | | 43,659 | 109 | | | | 195 |
| Q4 | | 18,112 | 45 | | | | 54 |
| 2009/10 Result 22 | | 8,400 1 | 21 | | | | 44 |
| 2009/1(Q2 | | 13,030 | 33 | | | | 58 |
| 9 | | 4,117 | 10 | | | | 6£ |
| 2009/10 Target | | 40,000 | 100 | 25 | 45 | 66 | 150 |
| 2008/09 Result | | 37,113 | 103 | | 42 | | |
| 2007/08 Result | | 38,462 | 128.7 | 25 | 42 | 64 | |
| MOU | Ö | m2 | % | % | % | /100 | No. |
| Key Performance Indicator | Condition of footpaths as modelled annually (Data not yet available. A condition level and modelling regime will be in place on completion of the Assets Management System in 2010. This indicator will be reported from 2010) | Area of footpath maintained | Percentage of footpaths program completed | Annual mode share (Residents who walk to work as a percentage of all journeys to work) Measured annually only | Annual mode share (Walking trips as a percentage of total trips taken by City residents) Measured annually only | Community satisfaction with the condition of footpaths - Measured annually only | Number of footpath accessibility ramps installed |

| 5.1 Strengthen the City's public domain identity and create more places for meeting, rest and leisure | nore places for meetin | ng, rest a | nd leisure | |
|---|------------------------|---------------|---|--------|
| Major Projects | Completion Date 0 | % Complete | Progress to date | Status |
| City Centre Public Domain Plan | | | | |
| Develop a spatial plan of the City Centre that defines the street typology, location of public spaces, and extent of public domain improvements and opportunities | December 2010 | 65 | The Draft City Centre Public Domain Plan is in development. The current focus is on George Street options. | ۲ |
| Three linked city squares | | | | |
| Activate the space around Customs House at Circular Quay as a lively city square | December 2013 | 06 | Customs House facilitated 30 events/hires on the outdoor square in 2009/10 including: | ۲ |
| | | | Sydney Architecture Festival Art and About Indigenous workshops City of Christmas Tree City of Poen Tennis live site Sydney Open Tennis live site Chinese New Year Digital Origami Tigers Lord Mayor's Chinese New Year media launch with the Tiger artwork Chongqing exhibition and launch with the Chinese delegation and Councillor Kok | |
| Project feasibility development for Circular Quay Square, including First Fleet Park Options study | December 2011 | 30 | City Design is now inputting into the Sydney Harbour Foreshore Authority (SHFA) Circular Quay Masterplan process. | ۲ |
| Planning for development of Town Hall Square in collaboration with Sydney Metro | July 2009 | 100 | The Metro project was cancelled. The City will continue its Town Hall Square precinct planning. | ۲ |
| Acquire properties in the Town Hall Square precinct | | 50 | Properties will continue to be acquired for the proposed Town Hall Square subject to market availability. | 0 |
| Belmore Park Master Plan and feasibility study and public design development for City South Square at Central Railway | December 2011 | 0 | This project is not yet due to commence. | |
| Upgrade George Street as connecting spine for three City Squares | December 2012 | 30 | Urban Design Studies on George Street are now underway. | ۲ |
| Pitt Street Mall | | | | |
| Upgrade of existing mall | December 2012 | 50 | Catenary design endorsed by Council. Construction 50% complete. Energy Australia commenced low voltage works. | ۲ |

| 5.2 Provide an activity focus for the City Centre worker and visitor communities | A visitor communities | |
|--|--|---|
| Programs and services | Progress to date | |
| City Life Support festivals, celebrations and other community activities such as Festival First Night and Festival of Sydney to provide activities to increase the cultural and street life of the City community | Q4 is the traditional time for two major festivals that receive significant support from the City of Sydney. Sydney Writers Festival in May and the Sydney Film Festival in June. Both festivals in 2010 were a great success with increasing audience numbers and positive media. Biennale opened (continuing until August) to great critical reception and attendance figures have also been excellent. In addition, the Surry Hills Festival was held in April. | ۲ |

| 5.3 Manage and strengthen precincts in the City Centre | | | | |
|--|----------------------|---------------|--|--------|
| Major Projects | Completion Date 0 | % Complete | Progress to date | Status |
| Laneways Public domain improvements | | | | |
| Improvements to the streetscapes and public areas of city lanes, including York, Albion and Wilmot Lanes, Bulletin, Angel and Hosking Place, Central and Barracks Streets, and Lees Court | December 2014 | 20 | Ash Street: Reached Practical Completion in April 2010. Bulletin Place: Wind Environment Study Report to be completed by end of July 2010. Design Brief for Design Consultant procurement to follow the completion of the Wind Environment Study Report. | ۲ |
| | | | Albion Place: 40% design documentation completed. Procured Artist for the Albion Place mural. | |
| | | | Angel Place: 50% design documentation completed. Procured Artist to assess "Bird Cage" artwork and identify permanent solution. | |
| | | | Concept design for Albion Place and Angel Place artworks currently being finalised and will be submitted to Public Art Panel in August 2010. | |
| Chinatown | | | | |
| Undertake a scoping study | December 2008 | 95 | The Chinatown Public Domain Study has been through public exhibition and is to be reported to Council shortly. | ۲ |
| Public domain improvements | December 2011 | 20 | Early Start Projects: Council endorsed the design for Kimber Lane, Little Hay Street and Factory Street. In principle consent from Sydney Traffic Committee was achieved. Design documentation progressing on schedule. | ۲ |
| | | | Chinatown Information Kiosk: Approval of prototype and lighting for the new kiosk. Developed design 80% complete. Program completion of tender documentation by July 2010. | |

| 5.6 Support the development of diverse, new bars and restaurants in the City Centre | istaurants in the City Centre | |
|---|---|--------|
| Programs and services | Progress to date | Status |
| Laneway Business Program Generate and service business leads for prospective laneway businesses, and support new small business start ups through use of Laneways Business Grants, and other incentive programs | Three Laneway Business Grants were approved in 2009/10. Support has been provided to business owners in establishing a Small Bars Association. An Expression of Interest was run to attract a short term business and creative incubator tenant into Council owned property at Ash Street Sydney. There are ongoing calls from prospective laneway and small bar businesses, spliting when there is any media about these initiatives. There are 28 new small bars operating in the city, providing an estimated 150 new jobs, 50 tult time, and with turnover estimated at \$40 million annually. The City has also provided training and estimated the incurses that use the inductive in this inductive. | ۲ |

| Key Performance Indicators | | | | | | | | | | | |
|--|--------------|-------------------|-------------------|-------------------|---------------------|------------|-------------------------|-------|-------|---|--------|
| City centre public life - | | | | | | | | | | | |
| Strengthen the City's public domain identity and create more places for m | tity and cre | ate more pla | aces tor me | eeting, rest |), rest and leisure | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ð | 2009 Q2 | 2009/10 Result 22 Q3 | Q4 | ΥTD | Comment | Status |
| Night time use and activities in the City Centre (City of Sydney is currently examining ways to collect this data. We expect to be in a position to report this by 2011) | No. | | | | | | | | 0 | Commentary on activities to promote night time use and activities in the City Centre will be reported as part of a project for 2010/11. | ۲ |
| Amount of public open space available in the City Centre | m 2 | 314,826 | | 1 | | | | | 0 | Implementation of the Gehl Public Space and Public Life study is underway. Work is proceeding on the development of a City Centre Public Domain masterplan as well as concept design and feasibility studies within the City Centre. | ۲ |
| Amount of street level outdoor dining (chairs) | No. | 2,480 | 2,266 | 2,200 | 2,254 | 2,367 | 2,670 | 2,443 | 2,443 | 153 of these chairs are located in outdoor dining areas in laneways. | ۲ |
| Laneways reactivation - Reactivate Sydney's laneways as a vital part of public life in the City | art of publi | c life in the | City | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 8 | 2009 Q2 | 2009/10 Result 22 Q3 | Q4 | đř | Comment | Status |
| Number of small hospitality venues | No. | | 10 | • | 0 | - | 0 | 7 | с | Two bars opened in laneways during Q4. | ۲ |
| opening in laneways | | | | | | | | | | At the end of 2009/10 there were 28 new small bars operating in the city, providing an estimated 150 new jobs, 50 full time, and with turnover estimated at \$40 million annually. | |
| | | | | | | | | | | I here are small businesses now operating in all six of the City's identified laneways precincts. | |
| Floorspace available for retail and small business in laneways | m2 | | | 1 | 500 | 0 | 0 | 0 | 200 | The City is currently working with building owners to activate spaces, and held seminars with major landowners in the city, and with the Property Council of Australia during the year. Discussion is ongoing with property owners and investors to generate interest in providing floorspace. The City has called for property at 1 Angel Place (Ash Street) to help reactivate this laneway. A decision on the Expression of Interest will be made in the next quarter. | ۲ |

| 6.1 Maintain and enhance the role and character of the Villages | ø | | | |
|---|----------------------|---------------|--|--------|
| | Completion Date (| % Complete | | Status |
| | | | | |
| Implementation of the 415 community requests identified in Local Action Plans | December 2011 | 80 | The Local Action Plans new marketing and communications campaign is in full swing with a refreshed brand and new graphics. The new matching grants catch phrase "Lets do some Good" has been incorporated into all Local Action plans / Matching Grants media and advertising including a new Facebook site, novelty cheque, City website, banners, print media for newspaper advertisements, Avant Card - e-card and video. The Matching Grants Program has also featured in the recent GMQ (Grants Management Quarterly) publication with an in depth interview with Lynne Welch from the City on how the Program started and is evolving. | 0 |
| | | | A CEO update on the program was also recently prepared and distributed to the Lord Mayor and Councillors by the CEOs office. | |
| | | | Local Action Plans community requests are now 80% complete or ongoing. | |

| 6.2 Create a network of Activity Hubs as places for meeting, shopping, creating, learning and working for local communities | shopping, creating, | learning a | nd working for local communities | |
|--|---------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Living colour Deliver themed floral displays throughout the City during spring and summer | | 100 | The Living Colour displays for the financial year have been completed. | ۲ |
| Integrated community facilities plan Prepare an integrated community facilities plan for each Activity Hub, including provision of community facilities within Barangaroo, North Eveleigh, and Green Square renewal area | December 2010 | 75 | Non-city facilities data collection is complete (data coding, analysis and mapping required). Analysis (matrix) of floor space needs by community facility type for each village centre is complete. Draft Integrated Community Facilities Plan has been used to inform Harbour Village North (Barangaroo) Assets Assessment and Development Plan for community facilities, and an update on Community Facilities planning in the City East/Oxford Street Village Centre area. | • |
| Sydney Town Hall Upgrade Essential works | December 2010 | 100 | This project is complete. | |
| Facade works | December 2014 | 15 | Sydney Town Hall Advisory Group met and approved proceeding to Design Tender. Presentation to Heritage Branch of Department of Planning in August 2010. | ۲ |
| Burton Street Tabernacle Refurbishment and fitout of Tabernacle for use as a theatre | December 2011 | 20 | Met with executive stakeholders to outline proposed options. Meeting outcome was reported back in briefing memo to CEO for approval. Option for theatre, café and gallery was presented at Design Advisory Panel (DAP). The Scoping Report will be presented to Council later in 2010. Preliminary works defined to basement works and desalination. All other works are to be incorporated into design. Consultants continuing with design based on Scoping Report. Review of preliminary cost estimate based on Scoping Report. | ۲ |
| Community facilities | | | | |
| Upgrade community facilities at Erskineville Town Hall, Upgrade community facilities at Erskineville Town Hall, Glebe Town Hall, Paddington Town Hall | December 2013 | 25 | Erskineville Town Hall: Consultancy Tender documentation for Stage 3 is ongoing. Glebe Town Hall: Finalised the contract documentation. Inception meeting was held on 6 July 2010. Currently finalising Construction Certificate documentation. Paddington Town Hall: Tender documents have been finalised. Consultation on the closure of the cinema is ongoing with Chauvel Cinema, Venues, Vic Barrack, NSW Ambulance and Tenants. There is no capital works budget for the Rosebery Community Centre in the current adopted 4 year capital works plan. | ۲ |

| Community facilities | | | | |
|--|---------------|----|---|---|
| Green Square Town Centre infrastructure | December 2013 | 80 | Review of infrastructure costs and funding is in progress. A report will be prepared for consideration by Council later in 2010. | ۲ |
| Activity Hub Shopping Strip upgrades | | | | |
| All major shopping strip upgrades will include pre- and post-occupancy surveys to establish business mix and satisfaction with works | | 0 | There are no planned mainstreet works and therefore there is no need to develop occupancy surveys at this stage. | ۲ |
| Oxford Street retail property upgrades | December 2012 | 35 | The staged redevelopment of the City's Oxford Street properties is on track with an estimated completion date of late 2012. The street level retail has maintained a 1% vacancy rate despite the redevelopment works in progress. Tenant updates are distributed on a bi-monthly basis. The development application for the Stage 1 redevelopment has been approved by Council in June 2010. | ۲ |
| Harris Street Pyrmont, upgrade pedestrian amenity and public domain in Union Square | December 2010 | 95 | The Pirrama Park and Harris Street opening function was held on 14 March 2010. The sandstone wall is 95% complete. Footpath works to north east corner of Pyrmont Bridge Road / Harris Street intersection is 95% complete. Awaiting Energy Australia confirmation that the existing pit is no longer required and can be back filled. | ۲ |
| | | | The Pocket Park on the corner of Harris Street and Pyrmont Bridge Road is 80% complete. Outstanding works include final finishes to the sandstone wall, lighting and planting of trees and grass. Target completion date is the end of July 2010. | |
| | | | Smart poles to be installed along Harris Street frontage of Union Square as part of streetscape upgrade in 2010. Living colour displays will continue in Union Square in the Spring and Summer of 2010/11. | |
| Kings Cross – upgrade to William Street properties | December 2013 | 30 | Council has allocated funds to progress the upgrade and refurbishment of these investment properties. The William Street tenant has expressed interest in maintaining and extending the lease indicating that there is strong market potential in the investment properties. The Property division is currently in the process of preparing a development application for the refurbishment work on the premises. | ۲ |
| Accessibility upgrades | | | | |
| Accessibility upgrades to City of Sydney community buildings. | December 2013 | 60 | Accessibility upgrades funded and ongoing | ۲ |
| Youth facilities | | | | |
| Waterloo Oval Youth Centre | | 50 | Construction is ongoing. The concrete for the footings has been poured and other concrete works is continuing. The fabrication of steel structure is commencing off site. Plants are growing off site. Delays in piling were due to obstruction but issues have been resolved. Overall 13 days extension of time has been approved to date for inclement weather on site. | ۲ |

Anticipated completion early December 2010.

| Parks and Open Space Capital works Fitzroy Gardens/Lawrence Hargreave Reserve | December 2011 | 15 | The concept was presented to the Design Advisory Panel and internal stakeholders. Concept development has commenced and is on program. Community Consultation on concept will be held in August 2010. | ۲ |
|--|---------------|-----|---|---|
| H J Foley Park works | December 2011 | 100 | Practical completion achieved on the 25 September 2009. Open day was held on the 26 September 2009. | ۲ |
| Reg Bartley Oval grandstand | December 2010 | 80 | This project is now part of the overall Rushcutters Bay Park Landscape Works and will be reported in conjunction with that project. | ۲ |
| Rushcutters Bay Park, including Reg Bartley Oval Grandstand | December 2010 | 80 | Access pathways through the park opened in May 2010. Building works are progressing in the ancillary building, kiosk and grandstand. Continuing with external concrete paving and landscaping. Pipe bursting is no longer part of the current contractors scope. Engineers are looking at relining existing pipe and new pipe at Waratah Street. | ۲ |
| Woolloomooloo pocket parks and public spaces, including lighting and paving | December 2013 | 40 | Woolloomooloo Public Domain: Council briefed on the Woolloomooloo Masterplan strategy. Bourke Street Park: Tender closed. Development application has been received. Final location of amenities building is to be resolved by client. Forbes Street Improvement - Early Works: Existing configuration has been demolished and trees have been removed. Construction commenced 15 June 2010. | ۲ |
| | | | Walla Mulla Park: Tenders closed. Construction certificate documentation is commencing. | |
| Pools and leisure centres Green Square Health & Recreation Centre | December 2013 | 15 | This project is dependant on resolution of flooding issues in Joynton Avenue and the surrounding precinct. West Kensington Floodplain Risk Management Plan is 85% complete. Recreation facilities are also being provided in the Perry Park project. Negotiations are underway for other Community facilities in Green Square area. | ۲ |
| Prince Alfred Park pool works and Plan of Management | December 2010 | 45 | Prince Alfred Park - Landscaping: Tennis Courts 1-3 completed and operating. Turfing at the southern end is complete. Progressing into northern end of park with initial earthworks and concrete footings, drainage works. Landscaping component of the upgrade will be complete in August 2010. Prince Alfred Park - Pool Works: The Construction Tender has been awarded. Site possession by the contractor is scheduled in August 2010. | • |
| Prince Alfred Park Coronation Centre | December 2011 | 25 | Concept design presented for Design Advisory Panel (DAP) consideration. Development application will be lodged once Council endorses concept. | ۲ |

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| Frances Newton Kindergarten | | | | |
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| Convert underutilised facility into a Long Day Care Centre to increase child care capacity in Darlinghurst | December 2011 | 20 | Project is on hold. | ۲ |
| Programs and services | | | | Status |
| Community facilities | | | | |
| Encourage access to community facilities for use by community groups for meetings and activities | The total for the year of a Of the community/hot for Booking usage types ove training events. There is numbers, suggests some | of 8,530 t for profit over the) over the) one increa | The total for the year of 8,530 bookings indicates good levels of activity. Of the community/not for profit bookings, the total for council supported (Reduced Rate) bookings has risen by around 33%. Booking usage types over the year included community meetings, fitness and recreation classes, rehearsals, seminars and training events. There is some evidence of reduced individual booking numbers which, combined with a rise in total booking numbers, suggests some increase in repeat and multiple bookings. | ۲ |
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| Major Projects | Completion % Progress to date Date Complete | |
|---|--|--------|
| City of Sydney Street Count of rough sleepers | | |
| Twice yearly street counts to determine the number of people sleeping rough in the LGA | 50 On 18 August 2009, 169 volunteers participated and 399 people were counted sleeping rough or in temporary shelter. | ۲ |
| | In February 2010, 418 people sleeping rough and in temporary shelter were counted, an increase of 19 people over the August Street Count. Another 470 people were counted sleeping in government funded homelessness hostels, an increase of 32 people over the August count. 158 volunteers, including 18 advisors with lived experience of homelessness, took part in the Street Count. | |
| Programs and services | Progress to date | Status |
| A silver in where | | |
| Provide a meals on wheels program, centre based | The Over 55 services provided free Easter hampers to the clients of the Meals on Wheels service for the extra long weekend. | ۲ |
| meals, social and community support to enable older people to remain healthy and active and continue to live independently in their own homes and communities | The beginning of winter means fire safety and the Chinese and English communities in Redfern were invited to morning tea with information regarding fire safety in the home, provided by The NSW Fire Brigade. Another information talk in the quarter was on macular degeneration. | |
| | The Over 55s, in joint partnership with St Vincent's Community Health, provided information spots in the local area on April Falls month, which aims to inform people about minimising falls. | |
| | In Q4, members of the service enjoyed bus trips to Kiama, Dee Why beach, Nepean Dam and the Macquarie Lighthouse at Watsons Bay. Members look forward to their bus trips as it is the only opportunity when they can travel so far from their homes and centres. | |
| | The year has seen a considerable change to the service delivery for the Over 55 services. Significant achievements were the launch of the GOLD program for Christmas 2009, the first GOLD dragon boat racing team for Chinese New Year and the return of Seniors to the Sydney Town Hall for Seniors Week 2010. Other noted mentions are more computer savvy Over 55s connecting to Twitter, Facebook and playing Nintendo Wii at our centres. | |
| | Volunteer week was celebrated in May and Meals on Wheels volunteers were recognised for their contribution to the service with an afternoon tea and ten pin bowling. | |

| Children's Services | | |
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| Undertake annual assessment of child care needs in the City. Provide long day child care service for 0-5 year | During 2009 a study was conducted into the supply of child care places across the City of Sydney to monitor new child care growth since the 2005 Child Care Needs Assessment was undertaken. | ۲ |
| olds in Alexandria, z x extended hours prescrivous in Glebe, and occasional child care service in Redfern for children 0-5 | Between May 2005 and August 2009 there was a net increase of 966 places across the City of Sydney. This represents a 30% increase in child care places over the last four years. The majority of new places are work-based centres in the CBD and private centres in Green Square | |
| | The City provides 4 child care services which all experienced good attendances across year. | |
| Provide after school and holiday care for 5-12 year olds in The Rocks, Pyrmont and Ultimo, as well as 3 after | During 2009/10, there were 51,580 attendances by 692 children across the City's 6 after school and holiday care programs at Ultimo, Pyrmont, The Rocks, Redfern, Surry Hills and Woolloomooloo. | ۲ |
| scrool and noliday drop in activity programs in surry Hills, Woolloomooloo and Redfern | July school holidays activities included Aboriginal Discovery Centre, Kurnell, Disney on Ice, Homebush Stadium, jewellery and beadwork, screen printing and games and play at Berry Island Reserve. Pyrmont Children's Program and Maybanke Youth collaborated to take the Tweenies (9 to 14's) to excursions at Zone 3 Laser Skirmish, Five Dock and Meeroo Adventure Park, Richmond. | |
| | During the October and December school holidays children enjoyed the Sydney Children's Festival, Matilda Sydney Harbour Cruise, Gymnastics at Homebush, Tennis Lessons and a visit to the Science Festival at the Powerhouse Museum. | |
| | Tweenies Projects during term 4 included Woolloomooloo Children's Program - Film Making Project in collaboration with the Powerhouse Museum; Surry Hills Children's Program - Bike Skills Program; Heatth and wellbeing, African Dance and Drumming Workshop; Redfem Children's Program - Cooking and nutrition with Youth at RCC; Pyrmont Children's Program and Maybanke Youth - African Drumming and Dance Workshops; Utimo Children's Utimo Children. | |
| | During Q4, attendances were higher than average during vacation care across the City's 3 holiday drop in activity programs at Surry Hills, Redfern and Woolloomooloo and for after school care at Surry Hills. | |
| | During May, all Children's Program staff participated in group training in nutrition theory, healthy cooking and understanding personal communications styles. | |
| | The Australian Sports Commission chose the City's KGV Children's Program to showcase its Active After Schools Sports Program (AASC). On 12 April the children joined in Indigenous games and basketball activities, tried out their running skills against Olympic gold medal winning triathlete Simon Whitfield and met Layne Beachley and Edwin Moses. | |
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Community Events

| Community Events | | |
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| Provide opportunities for community events and celebrations through use of City of Sydney's major venues (Sydney Town Hall, Barnet Long Room and Paddington Town Hall). | The Venue Management Unit facilitated a wide range of events in the both the City's Venues and the Public Domain during 2009/10. The activation of our venues, streets, laneways and open spaces is consistent with the aims of Sydney 2030. The activities ranged from concerts, festivals, meetings, markets, filming and sporting events. Examples of such events are Dining Under the Stars in Ash Street, Chinatown Night Market in Dixon Street Mail, the ITU World Championship Triathlon, the Sydney Morning Herald Half Marathon, and the MS Walk and Fun Run. Sydney Town Hall reopened in February 2010 following a 2 year closure for essential building upgrade. Part of the reopening of the building included the launch of a new Sydney Town Hall website. In Q4, a total of 35 events took place in Sydney Town Hall. This hild and the building upgrade. The reopening of the building included the launch of a new Sydney Town Hall website. In Q4, a total of 35 events took place in Sydney Town Hall. Highlight events included the launch of a new Sydney Writers Festival, Westfield's 50th Anniversary Cleberation, the 2010 Interior Design Awards, The Indigenous Literacy Project, St. Andrew's Cathedral School Concert and Sydney's inaugural Homeless Connect event. | ۲ |
| | The newly refurbished Lower Town Hall space has also created a new opportunity for the City and community. The City's launch exhibition 'Unvaulted' was visited by close to 30,000 patrons and the current Da Vinci exhibition has welcomed over 25,000 visitors to date. The Lower Town Hall has been a great success and is an example of how we can reinvent city spaces. | |
| Support and facilitate community events and celebrations such as Seniors and Youth Weeks, Primo Italiano, Danks Street Festival, Chinese New Year | The event produced by the City's Events Unit during Q4 was Primo Italiano - a celebration of Sydney's first little Italy in East Sydney. The event is a street festival held in Stanley, Yurong and Riley Streets and for the first time in 2010 in Crown Street. There was a large crowd despite the rain - crowd numbers were down from previous years in the morning due to the inclement weather but improved greatly in the afternoon when the weather cleared. It is estimated that approximately 30,000 people attended rather than the 40,000 in 2009. The audience response was very positive to the event, except for a small number of residents in Riley Street who complained about the increased area of the event. These complaints were managed closely and community engagement occurred throughout the event planning process. | ۲ |
| | The 2009 Danks Street Festival in October included broad community representation and participation of local stall holders, performers and organisations. Unfortunately, the event was cancelled at approximately 12:45pm due to extreme weather conditions - flash flooding and an electrical storm. | |
| | The 2010 Chinese New Year Festival was produced in February 2010 with unprecedented audience numbers, media attention and positive feedback. The event attracted record numbers of people to the events that the City produced: Festival launch - approximately 3,000 people (rain affected), Markets - approximately 20,000 people over the weekend, Parade - police estimates at over 100,000 people and Dragon Boat races - approximately 70,000 per day. Approximately 90 events in total formed the Chinese New Year Festival with many associated events being produced by Sydney based Chinese community organisations, as well as major cultural institutions. | |
| Community grants In order to build community capacity City of Sydney | Application forms for all programs now specifically request that applicants list their contribution (cash and in kind). | ۲ |
| community grants program for the 2009/10 year will prioritise those projects where residents and businesses are providing a matching contribution to their communities | The 2009/10 Local Action Plans Matching Grants Program Round Three – Community Heritage and History Projects were approved by Council in December. Four projects received funding to a value of \$21,800. |) |
| Community health and well-being | | |
| Prepare a Health and Well Being Strategy to link and co-ordinate all City of Sydney facilities and services. | In Q2 staff created a draft outline for the development of the Health and Well Being Strategy (HWBS). This project has not been able to be advanced this year due to other priorities. | 0 |

| is for young 473 young people participated in health and recreation programs throughout the 2009/10 financial year. Examples of programs landers, GLBT are: | ople with city of Sydney funds Glebe Youth Service to provide health and recreational programs to young people in Glebe on Friday and Saturday nights. The After Dark Program accesses a total of 40 young people per week. | The tweenies "Shine" Program focuses on building self esteem and confidence in young women and addresses issues young women face in this day and age. 8 young people attended last quarter. | Touch football allows young people to gain skills, build confidence in the sport, and learn about being a team player. people attended last quarter. | The Hip Hop Dance Workshop program encourages young people to participate in hip hop to promote healthy lifestyle, exercise and encourage positive self expression through dance. 11 young people attended last quarter. | The Girls Only - Hip Hop Dance Program encourages females to participate in hip hop dancing to promote healthy lifestyle, exercise and encourage positive self expression through dance. 16 young people attended last quarter. | The Tweenies Cooking Program is for Tweenies (9 to 14 years) who are at risk of little or no supervision after school hours. Young people will learn how to cook, prepare and enjoy a different variety of foods that they can prepare themselves. 16 young people attended last quarter. | The Healthy Eating and Cooking Program is similar to the Tweenies Cooking Program. This program is for older young people and is aimed at promoting healthy eating as well as teaching the basics of cooking a healthy meal at a low cost. 17 young people attending last quarter. | The court sports, fitness and training program is about young men training for the Oz Tag Competition and practicing on working together as a team. 15 young people attended last quarter. | The Oz tag Competition allows young people to gain skills, build confidence in the sport, and learn about being a team player. 36 young people attended last quarter. | The Spray Art Program is about expression through the medium of spray art and graffiti art. quarter. | The Woolloomooloo Youth Centre fitness program averaged 3 young people attending in last quarter | The Kirkton Road Centre Sexual Health Program allows young people to access a clinical service and sexual health check ups. 6 young people attended last quarter. | The Netball Competition allows young people to gain skills, build confidence in the sport, and learn about being a team player in a competitive environment. 8 young people attended last quarter. | Kirkton Road Centre (KRC) Health Outreach Program has been an ongoing and beneficial program. KRC come to Millers Point |
|---|---|---|--|---|--|--|--|--|--|---|--|--|--|---|
| ng GLBT | and multicultural communities, and people with disabilities. Work with community organisations to promote healthy lifestyles Satu | The i wom | Touc peop | Тhе і ехегс | Тhе ч ехегс | The Your peop | The and i peop | The v work | The 1 36 yc | The squart | The | The I | The lin a c | Kirkton Road Ce |

Youth Service where young people can access clinical services including vaccinations and sexual health checks. 12 young people attended last quarter.

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| Provide referrals through the Homeless Persons | HPIC responded to 15,079 calls for assistance in Q4, of a total 65,055 taken for the year. | ۲ |
| find manual bence (nerta) to accommodation and other forms of short and long term assistance. | City of Sydney continued its involvement in the development of the NSW Regional Homelessness Action Plan (RHAP) which was submitted to the NSW Justice and Human Services Senior Offices Group for sign off in June 2010. Several of the City's major initiatives such as the Woolloomooloo Integrated Services Hub and the Street Counts have been incorporated into the RHAP. RHAP. | |
| | The City hosted its bi-monthly Homelessness Interagency Meeting in May, attended by approximately 65 participants from the homelessness and related services sector to hear presentations on the RHAP and the newly established Premier's Homelessness Advisory Council. The average number of attendees for the year was 63 per meeting. | |
| | The City, as part of the Capital City Council of Lord Mayors' commitment to a national role out of Homeless Connect events, hosted the first Homeless Connect event in Town Hall, organised by the newly established Sydney Homeless Connect. The City assisted in the organisation and promotion of the event which attracted approximately 1,200 people experiencing - or at risk of experiencing - homeless and involved the participation of approximately 65 services to provide coordinated service delivery to people on the day. | |
| | The new Assertive Outreach Service, Way2Home, was launched in April. Way2Home is funded by the City of Sydney and Housing NSW to provide an outreach and support team that is operated by a not-for-profit, Neami. The Homeless Health Outreach component of the service is funded by the Commonwealth and State Government and provided by St Vincent's Hospital. Way2Home referred 6 people into long term housing in Q4. | |
| | The Brokerage Program provided assistance to exit homelessness and towards the prevention of homelessness to 75 people in Q4. | |
| Promote responsible pet ownerships | | |
| Manage and patrol the City of Sydney's off-leash parks, to educate dog owners about their rights and responsibilities, monitor safety, and ensure owners pick up after their dogs | During 2009/10, the Rangers and the Companion Animals Liaison Officer made 12,161 park visits, spending 4,722 hours in the parks. In Q4, City Rangers and the Companion Animals Liaison Officer made 2,718 park visits, spending 1,218 hours in the parks. | ۲ |
| Provide free microchipping and discounted registration fees for pensioners. | In Q4 free micro-chipping was provided for 15 cats and 10 dogs, making a total of 94 cats and 44 dogs for 2009/10. In Q4 33 Companion Animals were registered under the City's discounted pensioner registration, bringing the total for 2009/10 to 162. | ۲ |
| | In Q4 9 cats and 6 dogs were desexed through the City's subsidised program, with free transport to and from the vet. The total for 2009/10, is 106 cats and 12 dogs. | |
| | In Q4 128 residents attended dog obedience courses with their dogs. The total number of participants who have attended the course since training began in November 2006 is now 1,691. | |
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| assess and respond to situations through 24 hour monitoring of street activities. Support police to prosecute offenders through provision of CCTV footage evidence. | There were 1,418 applications for Street Safety CCTV footage in 2009/10, resulting in 1,261 reviews. 157 applications were rejected because they were not covered under the Protocols of the Street Safety Camera Program. 698 items of footage were released to assist NSW Police with the investigation and prosecution of offences. | ۲ |
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| Work with the community, police and other agencies to implement location or community specific strategies in areas identified as being of high needs: - Oxford Street - Glebe - Public Housing Estates | During 2009/10, the Safe City Unit and the Neighbourhood Service Centre Co-ordinators participated in and responded to local safety issues raised in the 10 Police Community Safety Precinct Committee meetings held across the 7 local Police Commands. In Q4, Safe City Unit staff worked in partnership with other agencies and groups in responding to local safety issues through the ACON Violence and Homophobia Board Working Group, Sex Workers Outreach Project ACON Working Party, and the Inner City Domestic Violence Action Group. | ۲ |
| | Staff also continued the implementation of the Glebe Safety Plan Pathways Project by coordinating the Senior Stakeholders Forum, linking services and programs for participants, and preparing for an alternative education provider's forum. | |
| | Staff contributed to community safety initiatives in public housing communities including: Supporting the 4 Neighbourhood Advisory Boards (public housing tenant committees) and the Surry Hills Safety Working Group and the Waterloo Safety Action Group. Coordinating services and projects as part of the City and Housing Memorandum of Understanding 2010 Strategic Working Group | |
| | Safe City staff promoted the diversion of community sharps into designated waste disposal streams by: Collecting 25,111 community sharps from Community Sharps Bins (93,452 collected in total in 2009/10) Commencing negotiations with Housing NSW to establish community sharps management systems in public housing estates through the Health Promotion Requiring higher risk premises to adopt sharps waste management plans | |
| | Other significant activity in 2009/10 was: • Coordination of the 10 meetings of the City and Housing MOU Strategic Working Group to co-ordinate services and projects. • Support for the 54 meetings of the 4 Neighbourhood Advisory Boards (public housing tenant committees) and the Surry Hills Safety Working Group, the Waterloo Safety Action Group, Lord Mayor Public and MP tenant forums • Coordination, funding and support for public housing events including Pet Day, Summer on the Green and Mental Health Day. • Commencement of the partnership with Housing NSW in the NSW Waterloo Green Neighbourhood Project, and Redfem / Waterloo renewal project • Successfully advocated to the Redfern Waterloo Authority to take leadership in co-ordinating responses to the needs of street drinkers in the Redfern-Waterloo area by established a Human Services Drug and Alcohol Committee. | |

| Safe City | |
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| Undertake safety audits on a needs basis in response to identified problem. Monitor implementation of | In Q4 Safe City staff have: |
| recommendations for City of Sydney and other stakeholders | Provided Safer By Design referral advice for 1 development application and to City Projects, including the Common Ground project at Camperdown and Harold Park |
| | Secured wording in tender documents for Walla Mulla and Bourke Street Open Space upgrades to include opportunities for |
| | local employment and to provide a chance for community ownership |
| | • Participated in 3 Redfern Safety Audits with Housing NSW (with a 4th postponed by HNSW until late July 2010). |
| | • Contructed 2 public containt agreet assessments in response to requests for safety advice including powing succet (Woolloomooloo) and Norman Street (Darlinghurst) |
| | Worked in collaboration with NSW Health to reduce the impacts of inappropriately disposed sharps waste in the public |
| | domain by: |
| | Managing the community sharps bins in 63 hot spot locations and toilets |
| | Responding to 65 community referrals |
| | Undertaking 11 community sharps site assessments |
| | Referring 64 matters to the NSW Health Needle Clean Up Hotline Service |
| | Monitoring the impacts from NSW Health's Needle and Syringe Programs, outreach health services and needle vending |
| | machines |
| | Distributing Needle Clean Up Hotline resources to agencies and local communities |
| | Liaising with South East Area Health Service to minimise the impact of the April 2010 relocation of the needle vending |
| | machine in St Vincent's Hospital Rankin Court Drug and Alcohol Service from Victoria Street to Burton Street, Darlinghurst |
| | During 2009/10 Safe City staff have: |
| | Participated in and co-ordinated City responses to 3 Safety audits in Redfern, Northcott Estate - Surry Hills and Camperdown |
| | in 2009/10 |
| | Coordinated and participated in over 10 public domain safety assessments in response to requests for safety advice |
| | Provided safer by design referral advice to 37 development applications and to City projects, with a view to increasing safety outcomes |
| | • Implemented recommendations from the safety audits carried out at the Northcott Estate. Surry Hills and the Waterloo Green |
| | 2008 Safety Audit |
| | Participated in and provided input into consultation for proposed Housing NSW upgrades of Charles and Judge Street parks |
| | in Voolloomooloo |
| | |

Safe City

Support the Liquor Accords to address responsible serving and drinking of alcohol and reduce alcohol related crimes, particularly assault and anti-social behaviour.

In Q4, the Safe City Unit took leadership in the City's Alcohol and Drug Policy by: • Contributing to local government alcohol policy development and a national framework for the regulation of licensed premises

by coordinating the City's participation in 2 National Local Government Drug and Alcohol Committee (NLGDAC) meetings. • Coordinating data collection for the Cities for Safe and Healthy Communities project. This will produce a baseline alcohol report for the city demonstrating the impacts of licensed premises and alcohol related harms that can inform future planning, assessments and prosecutions.

Participating in 3 Community Drug Action Team meetings in Surry Hills and another 3 in Redfern-Waterloo

In Q4, The Safe City Unit contributed to the City's alcohol management and regulation of licensed premises by: • Chairing 2 meetings of the City's Licensed Premises Project Control Group to coordinate the City's response to ongoing and

emerging alcohol and licensing issues (a total of 8 meetings were chaired in 2009/10) • Providing 109 social and crime data referral reports to applications for licensed premises, footway and late trading

applications (a total of 291 reports were provided in 2009/10)

Providing 12 referral reports on liquor licence applications

 Continuing to assist the Licensed Premises Unit to identify and manage the development consent records of high impact licensed premises

Participating in 2 meetings of the External Licensing Group with representatives from the 7 local Police Commands and the Office of Liquor, Gaming and Racing to improve partnerships, communication and coordinated responses to identified issues
 Participating in 2 meetings with City Central Police to facilitate a coordinated response to Karaoke venues in the CBD

 Contributing to the City's proposals on alcohol licensing and planning reform and submission on entertainment reform to State government

Managing 147 Alcohol Free Zones including 15 new and 5 renewals in 2009/10

Other significant activity during 2009/10 related to alcohol were:

 Participating in the Sydney Liquor Taskforce to develop the freeze on applications for licensed premises in Kings Cross, Oxford Street and southerm George Street and its replacement the Sydney Liquor Accord. The Sydney Crime Prevention Partnership was disbanded in early 2010

Participating in consultation for the new Commonwealth National Drug Strategy

 Coordinating the review of City's alcohol complaints documentation and recording systems to integrate into single reporting system

Funding Safer Bars Training, a recommendation of the Sydney Liquor Taskforce, attended by 75 venue staff
 Deviaving the City's data systems around licensed memices with Information Management Unit to improve officers.

 Reviewing the City's data systems around licensed premises with Information Management Unit to improve efficacy of data recording and reporting

Developing alcohol management plans for six locations

Working with the City's Venue Management, NSW Events and NSW Police to mitigate the impacts from alcohol use at key
events including: New Years Eve, Mardi Gras and First Night. A new 'no glass' ordinance for Hyde Park at Mardi Gras
contributed to a decrease in incidents

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data. Promote specific issue campaigns and safety fact Deliver Biz Safe forums in response to identified crime sheets in partnership with the NSW Police and NSW Attorney General's Crime Prevention Division.

 Providing 45 crime prevention and community safety resource packages to Police, tertiary institutions, vocational education In Q4, Safe City staff developed and distributed crime prevention and community safety resources by: and training institutions (257 resource packages were provided in total during 2009/10)

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Publishing Student Safety Fact Sheets in 2 international student newspapers

safety awareness in their local government area (5 councils in total have now been given permission to use these resources) · Providing permission to Randwick City Council to use the City's crime prevention resources in multiple languages to raise

Presenting at the Sydney University Law School's Crime Prevention Seminal

 Providing community education and attending the International Day Against Homophobia (IDAHO) event in May 2010 Supporting meetings of the NSW Local Government Community Safety Network

• Establishing a partnership with the University of Technology's Designing Out Crime Unit to develop crime prevention design projects including: Safe City continues to raise awareness of domestic violence and assault by attending two meetings with the White Ribbon Day Foundation to plan re-launch of the revised/re-printed Domestic Violence Is A Crime: Police and Community Booklet on White Ribbon Day in November 2010. Staff also supported the Aboriginal Women's Cooroboree in June 2010.

Other significant activities during 2009/10 were:

Translated Student Safety Factsheets into additional community languages – Hindi, Arabic and Indonesian.

Supported guarterly meetings of the NSW Local Government Community Safety Network

· Worked closely with 2 new Crime Prevention Officers (Kings Cross and City Central Local Area Commands) to assist them to

espond to community safety issues and deliver crime prevention information, within the City of Sydney.

Business Month' 2009; Safety and Fraud Prevention seminar at the Rocks Chamber of Commerce Annual General Meeting; · Delivered business safety initiatives including:Safety and Security: Strategies for Small Business seminar during 'Small

Retailing and Small Business Safety and Security Seminar with UTS.

 Provided crime prevention content for Haymarket Chamber of Commerce's e-newsletter Presented at the Sydney University Law School's Crime Prevention Seminar.

 Participated in the University of Technology's People, Place, Property and Planning Research Reference Group to assess the amenity and safety impacts of sex service premises

· Delivered Sex Industry Regulation and Sharps Waste Management presentations to the Environmental Health Association Public Health School

Violence is a Crime: Police and Community Booklet; 4 Crime Prevention Seminars with local CALD communities; and Wirringa Assisted ACON Sex Workers Outreach Project to develop their City grant funded Safety Incident Reporting training package. Delivered and supported local community safety initiatives including: 20 community BBQs; 2 Safety Seminars for Over 55's; 10 Redfern Family and Culture Days; re-printing of the Kings Cross Police Next of Kin program resource kit and Domestic Baiya Women's Legal Centre's Aboriginal Women's Corroboree

orientation events; presenting safety information at the Lord Mayor's Welcome Reception for International Students attended by · Delivered safety initiatives for students including: coordinating City presentations and Police attendance at 8 student over 400 students; and publishing City safety resources in monthly student newspapers

Volunteering

Provide and support opportunities to volunteer for all members of our diverse communities in a range of activities across City of Sydney functions

Across various divisions, there were approximately 2,750 volunteering opportunities during 2009/10. Volunteers were engaged to:

- Deliver Meals on Wheels to homebound clients
 Facilitate/interpret/coach in computer classes, English conversation classes, Tai Chi classes, talks and Seniors Week events
 Facilitate/interpret/coach in computer classes, English conversation classes, Tai Chi classes, talks and Seniors Week events
 Take part in Living in Harmony Festival, Youth Week, Mardi Gras, Chinese New Year events, National Tree Planting Day
 Run regular interest/cultural/groups after school program and tutor in community centres and libraries
 Catalogue Archives, run Town Hall tours and provide assistance in tourist information kiosks
 Look after community gardens
 Undertake Street Counts twice a year of rough street sleepers

| 6.4 Develop and support local economies and employment | | |
|--|---|--------|
| Programs and services | Progress to date Sta | Status |
| | | |
| Economic Development Develop Local Business Precinct Plans to identify appropriate business mix and local character for each Activity Hub and Business Precinct | Business Precinct Plans have been developed for five precincts. New studies are being held in order to benefit from the forthcoming Floorspace Employment Census and the new data it will provide, which will be available in 2011. | ۲ |
| Encourage and support small businesses to operate in main streets through provision of grants, business development advice and economic information. Provide a Business Development Coordinator with Marrickville Council for the Newtown Activity Hub | Applications for the Business Support Program closed in April and have been assessed for reporting to Council. All the known Chambers of Commerce and Business associations have applied. City employed Business Precinct Coordinators to work in the East, West and South, Walsh Bay and Laneways. The coordinator for Newtown is contracted by the Newtown Precinct Business Association through a joint funding agreement between the City and Marrickville Councils. This agreement has just concluded Year 1 of a 3 year Memorandum of Understanding. | ۲ |
| Indigenous Employment and Training Programs | | |
| Work with TAFE and other parties to develop and support a range of training, employment and enterprise | The City has worked with EORA TAFE and other organisations to provide a number of training and employment opportunities for the Indigenous community. | ۲ |
| | The City worked with EORA TAFE to implement on Event Management Course for Aboriginal and Torres Strait Islanders to develop community's skills in event production and management. This course has seen over 16 students graduate from the course with 5 finding either full time employment or part time employment. | |
| | Lights, Camera Action (LCA) continues to provide employment opportunities for Indigenous people in film, television and other media by providing a talent agency that external talent agencies are able to access. It has worked closely with EORA TAFE's Theatre and Drama Certificate program, with 6 graduates from the TAFE's certificate course referred to the LCA program, and a number obtaining acting jobs as an outcome. EORA TAFE's film production unit worked in partnership with LCA to document the City's NAIDOC Week events 2009 and produced a DVD. | |
| | The City continues to deliver Short Black Films, enabling Indigenous young people to develop skills in script writing, filming, editing, acting and other areas of film production. | |
| | The City facilitated a Film, TV and Media Industry Tour with 19 young Aboriginal and Torres Strait Islander people from Alexandria Park School aged 14 - 17. The project is a partnership with Alexandria Park School and some of the members of the Reconciliation Industry Network Group 'RING', FOXTEL, Metro Screen and Gadigal Information Service (Incorporating Koori Radio). The tour was a pilot program aimed at introducing students to the industries and highlighting the pathways to further education and employment, importantly, what they may need to focus on whilst still in school in order to gain access into the industry. This tour also provided an opportunity to maintain an ongoing presence with Alexandria Park School, junior and senior campus and to engage the other junior schools within City of Sydney LGA such as Darlington, and Plunkett St. | |
| | Staff continued consultation with TAFE and a number of partners to implement the Partners in Learning and Community Enterprise Project in Woolloomooloo and Waterloo. | |

Training, Education and Employment

Deliver and support the delivery of initiatives that improve education and employment outcomes for our diverse communities. Provide pathways into employment for our most disadvantaged community members

454 people participated in training, education and employment programs throughout the 2009/10 financial year. Examples of these initiatives are:

The City presented a number of sports and recreation programs for young people, designed to provide skills, build confidence and learn about being a team player in a competitive environment.

A Health and fitness education program, held at Ian Thorpe Aquatic Centre in partnership with YMCA, encourages a healthy lifestyle and safe practices in the gym, in addition to identifying committed young people who would be interested in doing work experience and guidance into TAFE. 14 young people attended last quarter.

Tweenies Program Woolloomooloo Youth Centre. This program is for young people aged 9 – 14 years old, which focuses on educating young people in issues surrounding bullying and self awareness. In addition, it also focuses on rewarding young people for attending school and displaying good behaviour. 13 young people attended last quarter. Drivin' 4 Employment (Oasis Youth Support Network). 25 young people engaged both pre-learner course and participating in driving lessons over Q4.

| 6.5 Build opportunities for lifelong learning in new literacies | | |
|--|---|--------|
| Programs and services | Progress to date Star | Status |
| Discussion and education Provide information online and deliver City Talks and other events to educate and encourage debate on issues relating to Sustainable Sydney 2030 | In order to continue to educate and inform the community on Sustainable Sydney 2030 and the progress of implementation, the City Conversations team has delivered a series of industry forums, seminars, City Talks, Roundtables, workshops and meetings. The inaugural Sustainable Sydney 2030 Report Card event for stakeholders to feedback on the first 12 months of implementation was held in July 2009. We also kept our stakeholders engaged through Sustainable Sydney 2030 briefings for the Property Council and the Chambers and Business partnerships. | ۲ |
| History and heritage Curate and exhibit the Civic collection. Produce and promote local histories | Civic collection exhibition "Unvaulted" was an outstanding success. The collection relocation back into Town Hall and the new store is complete. Participation in the opening of Town Hall, after an extended closure for essential services upgrades. | ۲ |
| Library services Provide a range of resources in the City of Sydney's libraries in community languages. | The library has provided many programs targeted at developing literacy for babies and toddlers, and school holiday programs and adult learning programs around computer training, environmental education and general knowledge. Programs are well attended with most activities booked out. | ۲ |

| Local economies - Develop and support local economies and employment Key Performance Indicator UOM 20 | | | | | | | | | | |
|---|---------|--------|---------|------|----------------|--------|----|---|---|--------|
| al economies and employmen UOM | | | | | | | | | | |
| MOU | | | | | | | | | | |
| E | 2007/08 | | 2009/10 | | 2009/10 Result | Result | | U | Comment | Status |
| | Result | Result | Target | ð | 03 | G3 | Q4 | ٩Ļ | | |
| Percentage of City jobs located in village hubs - Measured annually only | | 31.8 | | 31.6 | | | | 31.6 TI | 31.6 This project is complete. | |
| Number of indigenous people in training/ No. employment/ enterprise programs supported by the City | | | | 64 | е е | 6 | 0 | 158 758 - 25 - 25 - 25 - 25 - 25 - 25 - 25 - | Redfern Community centre has started an employment mentoring program in partnership with South Sydney Youth Services. The program aims at providing one on one support for Aboriginal people that are genuinely seeking work. The participants are supported through resume development, job seeking, interviewing techniques and further referred to other organisations as required to support transition into work, including housing, legal, clothing, counselling, education and training. So far, the program has helped 2 people gain casual employment. The City's Lights Camera Action (LCA) program had a seartar in photo shoots and film productions in Q4 and at a strars in photo shoots and film productions in Q4 and 16 young people had the opportunity to attend castings and auditions. 1 young person was employed by the City of Sydney under the Aboriginal Sports Skills Development program. | • |

| Statu | | |
|---------------------------|---|---|
| Comment | 48 people were engaged in pathways to employment programs in 2009/10. Examples of projects are: An employment program to assist young people to gain access to employment program to assist young people attended last quarter means such as resume writing, searching for jobs and job applications. 17 young people attended last quarter The Photo Language program involves young people tating how to use a range of dighal cameras and how to use Photoshop. On completion, young people will be presented with a certificate. 10 young people attended last quarter The Good Food Good Mood Program teaches young people the basics of cooking, food preparation and food bygiene. This program is an introduction to the program young people will be given information of the program young people will be given information of how to further their skills in this area and possible career paths. 13 young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program young people will be given information of the program with Work Ventures. The program involved young people learning to build their own computer with the program with Work Ventures. The program involved young people learning to build their own computer work of a second of the correst by received their own personal computer and a partnership with South Nydrer Vouth Second Conduct of Gambling fRCG) courses (SSYS). Young people acquired their Learner's licence through this program. | and 20 young people involved with in the mural. |
| σty | 44 86 | |
| Q4 | 29 29 | |
| Result Q3 | - ² 6 | |
| 2009/10 Result Q2 Q3 | 124 | |
| ą | 4 ⁶ | |
| 2009/10 Target | | |
| 2008/09 Result | | |
| 2007/08 Result | | |
| MOU | Ś | |
| Key Performance Indicator | Number of people engaged in pathways to employment programs | |

TAFE Outreach Mentoring Training Program 11 young people received accreditation as community mentors in Q4.

sn

| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | 6 | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | Ę | Comment | Status |
|---|-------------|-------------------|-------------------|-------------------|--------------|-------------|-------------------------|---------------|---------------------|---|--------|
| | | | | | | | | | ~ <u>-</u> ⊂ 0 | 12 people who are experiencing homelessness received information and referrals to education and employment programs through the Woolloomooloo Integrated Services Hub. | |
| | | | | | | | | | ∞ <i>≤</i> ທ ୦ ତ | 8 people with experience of homelessness, who have worked with the City on various projects including the Street Count, were referred to the new homeless outreach service for interviews as Peer Support workers. | |
| Libraries and learning - Provide equal access to information and knowledge to support a life-long learning culture for residents, businesses and visitors to the City | knowledge | to support a | a life-long l | earning cu | lture for re | sidents, bu | Isinesses a | nd visitors | to the (| City | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ø | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | Ę | Comment | Status |
| Number of library members | No | | 34,506 | 35,000 | 36,399 | 36,743 | 37,671 3 | 37,477 37 | 37,477 ^N | Membership of the library continues to grow and has significantly exceeded target. | ۲ |
| Number of items borrowed from libraries | 000, | 1,298.1 | 1,430.1 | 1,500 | 398.0 | 350 | 376.6 | 351.9 1,4 | 1,476.6 L 0 | Loans were slightly lower this quarter, however the overall yearly target was nearly met and there continues to be significant growth in the use of library resources. | ۲ |
| Number of participants in computer training programs | No. | | | 500 | 145 | 205 | 137 | 273 | 760 7 4 4 | Computer training programs continue to be very well received, especially programs dealing with social media and new technologies. In total 273 people attended over 49 sessions run in Q4. | ۲ |
| Children's services - | | | | | | | | | | | |
| Provide affordable, safe, stimulating and educational activities and programs for children to enhance their positive growth and development, and assist families in balancing workforce and community life participation | educational | activities a | nd prograi | ns for child | | | positive gr | wth and d | evelopi | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ø | 2009/ Q2 | 2009/10 Result 22 | Q4 | Ē | Comment | Status |
| Number of families supported through child care services | No | | 1,071 | 006 | 819 | 55 | 196 | 57 | 1,127 1 0 0 | 1,127 families were supported with child care and outside school hours care throughout 2009/10 across Council's 10 Children's Services. | ۲ |
| Community Safety - Complement the work of the police in reducing crime and fear of crime and work with community stakeholders to build and strengthen community, prevent community harm and enhance quality of life | ucing crime | and fear of | f crime and | d work with | communit | iy stakehol | ders to build | and strer | igthen | community, prevent community | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | δ | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | afy | Comment | Status |
| City of Sydney runs a number of programs through our Safety Strategies to improve both perceptions of safety and actual levels of safety in the community. | No. | | | | | | | | ∟ 0.≌ | Perceptions of safety will be measured through the City of Sydney Community Satisfaction Survey. This survey is currently being redesigned and will be run in 2010/11. | ۲ |
| Community support - Support community organisations to improve access to services to reduce disadvantage and build relative equality, and try to fill gaps in service delivery on a needs | rove access | to services | s to reduce | | tage and br | | equality, a | nd try to fil | l gaps | n service delivery on a needs | |
| basis. | | | | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | g | 2009/ Q2 | 2009/10 Result 22 Q3 | Q4 | aty | Comment | Status |

| Kev Performance Indicator | NOM | 2007/08 | 2008/09 | 2009/10 | | 2009 | 2009/10 Result | | | Comment | Status |
|--|-------------|-------------------|-------------------|-------------------|--------|------------|-------------------------|--------|---------|--|--------|
| | | Result | Result | Target | ð | 02 | Q3 | Q4 | σtγ | | |
| Number of meals on wheels delivered | Ň | 65,787 | 63,318 | 65,000 | 15,200 | 15,138 | 15,083 | 14,629 | 60,050 | The overall trend for Meals on Wheels services across NSW in recent years has seen a decrease in client uptake of the service. Key reasons include a general lack of awareness about the service, both in the community and other service providers, and increasing competition from commercial operators. | • |
| | | | | | | | | | | The NSW Meals on Wheels Association is currently rebranding and raising the profile of the industry. In the next few months, 2010 Meal on Wheels will look at ways to better market the service to residents, and develop an information kit for service providers eg GPs, hospitals, nurses and social workers who manage discharge planning. | |
| Value of grants to community groups from City of Sydney (cash and in-kind) | (000) \$ | 1,663.4 | 1,545.5 | | 805.5 | 288 | 137.9 | 131.4 | 1,362.8 | In total \$131,376 was allocated to community groups in Q4. This was made up of \$123,345 in value in kind (reduced rates and banners) and \$8,030 through the Quick Response Grants Program. | ۲ |
| | | | | | | | | | | During 2009/10, over \$1,362,800 in cash and in kind was allocated to community groups. | |
| Value of community grants provided to homeless services or projects | θ | | | , | 13,200 | 379,000 | 12,000 | 15,700 | 419,900 | During 2009/10, the City allocated \$37,900 in cash and \$382,000 in value in kind (accommodation and reduced rates) to homeless related projects. | ۲ |
| Number of rough sleepers as measured in biannual Street Count | No. | | 347 | 1 | 399 | 0 | 418 | 0 | 408.5 | Street counts took place in August and February in 2009/10. | ۲ |
| Community Groups Utilising Community Centres | No. | | | | 175 | 54 | 12 | 39 | 280 | There were 39 new groups this quarter bringing the total for the year to 280. | ۲ |
| ommunity events and celebrations - rovide opportunities for communities to celebrate cultural lifestyles and tra | o celebrate | cultural lifes | tyles and | traditions | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | δ | 2009 Q2 | 2009/10 Result 22 Q3 | Q4 | αtγ | Comment | Status |
| Usage of City of Sydney major venues (Barmet Long Room, Paddington Town Hall, Sydney Town Hall) - We are currently examining ways of measuring this, and expect to be in a position to report in 2010 | % | | | | | | | | | To be reported on next financial year | 0 |
| Number of Street Closures for Community Events and Celebrations | N | | | 1 | œ | 9 | 14 | 19 | 47 | | ۲ |
| Number of people attending Primo Italiano | No. | | 40,000 | 1 | | | | 30,000 | 30,000 | Crowd numbers were down from previous years in the morning due to the inclement weather but improved greatly in the afternoon when the weather cleared. | ۲ |
| Number of people attending Danks Street Festival | No. | | | ı | | | | 0 | 0 | Danks Street Festival was cancelled in 2009/10 due to extreme weather conditions. The festival is no longer in the City's Event Program. | ۲ |
| | | | | | | | | | | | |

| Status | • | | Status | ۲ | ۲ | ۲ | ۲ | ۲ | | Status | ۲ | • | ۲ |
|---------------------------|--|--|---------------------------|--|---|--|--|---|--|---------------------------|-----------------------------------|--|--|
| Comment | The 2010 smART arts festival attracted around 1,500 attendees over the day. The aim of the event was to provide a town festival that engaged opporting exoluting youth festival that engaged opportunities and exposure to new artistic pursuits. The festival experience was a positive one for many, including Volunteer festival coordinators who learnt about events management, administration, sponsorship, funding and staging; and emerging Artists who gained exhibition and marketing skills. Underlying the event are concepts of 'arts and youth, diversity and community. This year 15 young people concluded their volunteer participation as event are concepted their assestment for TAFE accretiation and the event are concepted their seasement for TAFE accretiation and the event are concepted their assestment for TAFE accretiation and the event are concepted their assestment for TAFE accretiation and the event are concepted their assestment for TAFE accretiation at the end of Mav. | activities | Comment | | Three new parks were acquired at Balfour Street, Corning Park, and Coulson Street. | Additional open space has been acquired by the City at Batfour Street, Chippendale (200 m2), Corning Park, Waterloo (2,300 m2), and at Coulson Street Erskineville (1,600 m2). | Achieved and exceeded target. | The City of Sydney Community Satisfaction Survey is currently being redesigned and will be run in 2010/11. | esidents to meet their obligations under the NSW Companion Animals Act | Comment | | Officers have checked with two other councils who confirm similar results. Results are attributed to changed economic circumstances for some households. | In 2010/11, we will raise public awareness of the advantance of adortion a pat from the chalter |
| σtγ | 1,500 | recreation | Ę | 92 | 21.5 | 188.5 | 1,281.1 | | NSW Com | στΥ | 225 | 32 | 52 |
| Q4 | 1,500 | nd active r | Q4 | 92 | 21.5 | 188.5 | 285.6 | | nder the 1 | Q4 | 27 | 10 | 21 |
| 2009/10 Result 32 Q3 | | assive an | 2009/10 Result 22 Q3 | 81 | 21.5 | 188.1 | 385.0 | | gations u | 2009/10 Result 22 Q3 | 76 | 4 | 12 |
| 2005 | | ocialise and to endage in passive and active recreation activities | 03 03 00 | 20 | 21.5 | 187.5 | 341.4 | | it their obli | 2003 02 | 74 | 14 | 16 |
| 9 | | e and to e | ð | 8 | 21.5 | 187.5 | 269.1 | | nts to mee | ą | 48 | 4 | ю |
| 2009/10 Target | н | Ű | log ⊭ | 85 | 24 | 190.0 | 1,001 | 78 | | <u> </u> | • | , | |
| 2008/09 Result | 1,500 | ces to me | 2008/09 Result | | 22.3 | 187.9 | 1,133.6 | 78 | ip and ass | 2008/09 Result | 265 | 06 | 47 |
| 2007/08 Result | 1,500 | share as his | 2007/08 Result | | 23.3 | 186.3 | 957.1 | 78 | oet ownersh | 2007/08 Result | 263 | 82 | 86 |
| MOU | Ś | s and one s | MON | % | m2 | рц | 000, | /100 | esponsible | MOU | No. | No. | No. |
| Key Performance Indicator | Number of people attending smARTarts Youth Festival | Community health and well-being - Provision of guality recreational facilities and open space as places to meet | Key Performance Indicator | Usage -v- Capacity of Sports Fields (% of hours used -v- hours available) | Open space per capita | Area of parks and open space managed by the City of Sydney | Attendances at aquatic and leisure centres | Community satisfaction with the provision of parks - Measured annually only | Companion animals - Support and educate the community in responsible pet ownership and assist | Key Performance Indicator | Number of dogs and cats impounded | Animals reclaimed by their owners | Animals rehoused from the pound |

| Key Performance Indicator | NOM | 2007/08 | 2008/09 | 2009/10 | | 2009/10 | 2009/10 Result | | 0 | Comment | Status |
|---|--------|---------|---------|---------|----|---------|----------------|----|-------|---|--------|
| | | Result | Result | Target | g | 60 | 0 3 | Q4 | ٩£ | | |
| Animals euthanized at the shelter and external veterinary clinics | ٩ ٧ | 83 | 127 | 1 | 8 | 8 | 45 | Q | 87 | 87 1 dog and 5 cats were euthanized for this quarter, bringing the total for the year to 87, of which 12 were dogs and 75 were cats. The dogs were euthanized either because of illness, | 0 |
| | | | | | | | | | - | classification as dangerous dogs, or were of aggressive temperament and could not be re-homed. | |
| Number of dog attacks (as reported to the Division of Local Government to meet statutory reporting requirements) | ê | | 88 | 1 | 24 | 23 | 25 | 19 | 91 | | ۲ |
| Number of attacks in which the dog was subsequently declared dangerous | No. | | 2 | | 2 | - | 0 | 2 | ъ | | ۲ |

| 7.1 Encourage the appreciation and development of Aboriginal and Torres Strait Islande | inal and Torres Strait Islander cultural heritage and its contemporary expression | |
|---|--|--------|
| Programs and services | | Status |
| Eora Journey Commence cultural centre studies and planning for an Aboriginal Cultural Centre and a Knowledge Centre. Work collaboratively with cultural stakeholders to ensure collection and display of Aboriginal and Torres Strait Islander culture | The City is undertaking cultural mapping in consultation with the Aboriginal and Torres Strait Islander Advisory Panel. The Panel co-chairs also wrote to the Barangaroo Delivery Authority in support of a cultural centre and broad recognition of Aboriginal culture in the Barangaroo precinct. The City supported exhibitions of Aboriginal artworks by the Australian Museum and Object Gallery during the year. This was promoted through banners in City streets between the two venues. | ۲ |
| Recognition in the public domain Work with the Indigenous community to determine key sites of significance. Ensure inclusion of Aboriginal and Torres Strait Islander culture in City of Sydney events | Significant cultural mapping work on Indigenous sites of significance has been completed by Museums and Galleries NSW. This research has determined over 200 significant sites and some themes that help articulate the story of the Indigenous history of Sydney. The information was presented to the Aboriginal and Torres Strait Islander Advisory Panel who endorsed the work that had been completed and the directions for further research into sites of significance. | ۲ |

| Other Other <th< th=""><th>2 Support cultural activity, participation and interaction</th><th></th><th></th></th<> | 2 Support cultural activity, participation and interaction | | |
|--|--|---|--------|
| December 2012 Image of Synery, Minker Seina and Te Biennale of Synery, Minker Synery, Minker Synery, Minker Synery, Minker Steinale of Synery, Minker Synery, Minker Steinale of Synery, Minker Steinale and Minker Been very well received both criteraly and International to the syner to the Minker Steinale and Minker Steinale Andreas Steinale and Minker Steinale Andreas Steinale and Minker Minker Steinale Andreas Steinale and Minker Minker Steinale Andreas and Minker Steinale Andreas Steinale Steinale Andreas Steinale Andreas | ects | % Progress to date Complete | Status |
| December 2012 30 The cultural richom was bignitighent this quarter function. These area founds, the system yunters' equivalent and the Blemater of System, All has been very well received bot mices without and the Blemater of System, All has been very well received bot mices without and the Blemater of System, All has been very well received bot mices without and the Blemater of System, All has been very well received bot mices without and the Blemater of System, All has been very well received bot mices without and the Blemater System and the Blemater System, All has been very well received bot mices programs with a feature of 13.721 attendances and the Blemater State of the All form 106.623 last quarter. This quarter is the part and the System and the Blemater State of the All form to 6.23 last quarter. This mices the total of 13.231 attendances are offered by four community centres programmes. This brings the bland has been for the programmes were offered by four community centres and the Brogerant state of the All form 106.623 last quarter. This and total of 242.531 attendances at the data of 242.531 attendances at the second and when the program is the view of a data of 242.531 attendances at the program stress of the stress of the attendances at the verse of and attendances at the verse of attendances. The transmitter of the stress of the program stress | tibbon | | |
| Protoco total Process of the formuly Centres this quarter, up from 106.623 last quarter. This things the total of 113,721 attendances across the 6 Community Centres this quarter, up from 106.623 last quarter. This things the total for the year to just over 450.132. slightly higher than last year. There were a total of 113,721 attendances across the 6 Community Centres this quarter, up from 106.623 last quarter. This things the total for the year to just over 450.132. slightly higher than last year. This year a total of 73 community events were hold across the 6 Centres with 13,908 attendances were forced for these programmes were forget and the roganisations. But a total of 73 community events were hold across the 6 centres with 13,908 attendances were forced of these programs they differ that and when any with a new over 55s friness group at Pyrmont, the four community centres and the programs the developments. Short and three strong and women's head of these programs to selection and when a rew over 55s friness group at Pyrmont, the four of these programs to selection and of these programs to selection and threes are popular, and with a new over 55s friness group at Pyrmont, the production of threes programs to selection and of these programs to selection and of these programs to selection and of these programs to selection and threes are programs to selection and threes are programs to the part of threes programs to selection and threes are programs to the astrong over charges are producing variated and diverse backgrounds. Sont and three strong actines is not accores for programs the selection programs the selection and three parts at uturated accores are a selection as a with the association and three parts at uturated tasses are producing variated and diverse total action and three programs to the astrong total action accores for popular action astrong the parts at total action and three programs to the astrong total action action astrong total action action astrong total action ac | Support the City's cultural identity with a Sydney Harbourside cultural walking trail that links Sydney's leading Cultural landmarks. Install directional signage to identify and interpret landmarks along the cultural ribbon | 30 | ۲ |
| | | | Status |
| | Community centres | | |
| | Provide programs, classes and facilities at local community centres to develop community capacity and participation in cultural and creative activities | There were a total of 113,721 attendances across the 6 Community Centres this quarter, up from 106,623 last quarter. This brings the total for the year to just over 450,132, slightly higher than last year. Over 500 programmes were offered this quarter, 164 in partnership with other organisations. 60,181 attendances were recorded for these programmes. This brings the total for the year to over 2,119 programmes offered by our community centres, with a total of 242,351 attendances at those programmes. | ۲ |
| | | This year a total of 73 community events were held across the 6 centres with 13,996 attendances. | |
| Obelisk Macquarie Street Glebe Point Road Public Dipp" art installation alon, installation in Foley Park Public Art Restoration: - John Baptist Fountain - - John Christie Wright Me - Strides Yard Shipping C - Public art Conservation. of Friendship, Tankstrear | | Community centres and the programs they offer continue to perform well with numbers involved healthy across the board this year. Classes such as sewing and women's health and well being have been well received and appear to attract participants from varied and diverse backgrounds. Sport and fitness are popular, and with a new over 55s fitness group at Pyrmont, the reach of these programs is developing well. Priority groups continue to be a strong focus. Pine Street's art outreach classes are producing valuable outcomes for people with varying special needs, in partnership with other organisations. Partnerships with Disability Access Australia led to programs in health and fitness at KGV and the outreach programs in the gym at Juanita Nielsen community Centre are also thriving. An international flavour with celebrations of International Women's Week is also encouraging a world view with our customers and staff. | |
| Obelisk Macquarie Street Glebe Point Road Public Dipp" art installation alon- installation in Foley Park Public Art Restoration: - John Baptist Fountain - - John Christie Wright Me - Strides Yard Shipping C - Public art Conservation: of Friendship, Tankstrear | nce and restoration of artworks | | |
| Glebe Point Road Public Art: Earth Vs Sky Development Application approved commencing Tender documentation. "Skippity Dipp" art installation along Glebe Public School boundary fence to Glebe Point Road completed in 2009. "Wireless House" art installation in Foley Park completed in August 2009. Public Art Restoration: John Baptist Fountain - Hyde Park: Tender later in 2010 John Christie Wright Memorial Fountain: Finalising construction documentation Strides Yard Shipping Crane: 99% Complete Public art Conservation: Projects completed in April – June 2010 - Frazer Fountain, Dual Nature, Barrenjoey Fountain, Bonds of Friendship, Tankstream Fountain Installation, Queen Victoria – QVB, Tied to Tide, Hordern Fountain | in and maintenance of public artworks in the | | ۲ |
| Public Art Restoration: - John Baptist Fountain - Hyde Park: Tender later in 2010 - John Christie Wright Memorial Fountain: Finalising construction documentation - Strides Yard Shipping Crane: 99% Complete - Public art Conservation: Projects completed in April – June 2010 - Frazer Fountain, Dual Nature, Barrenjoey Fountain, Bonds of Friendship, Tankstream Fountain Installation, Queen Victoria – QVB, Tied to Tide, Hordern Fountain | | Glebe Point Road Public Art: Earth Vs Sky Development Application approved commencing Tender documentation. "Skippity Dipp" art installation along Glebe Public School boundary fence to Glebe Point Road completed in 2009. "Wireless House" art installation in Foley Park completed in August 2009. | |
| | | Public Art Restoration: - John Baptist Fountain - Hyde Park: Tender later in 2010 - John Christie Wright Memorial Fountain: Finalising construction documentation - Strides Yard Shipping Crane: 99% Complete - Public art Conservation: Projects completed in April – June 2010 - Frazer Fountain, Dual Nature, Barrenjoey Fountain, Bonds of Friendship, Tankstream Fountain Installation, Queen Victoria – QVB, Tied to Tide, Hordern Fountain | |

| Lense and facilitate busiters, street theater, and and proved the providence of the Dout 2010 is well underway. An Expression of Interest for "By Genoge" has been advertised. In Idai 336 busiters interest and the Dout 2010 is well street for "By Genoge" has been advertised. In Idai 336 busiters interest and the Dout 2010 is well street for "By Genoge" has been advertised. In Idai 336 busiters interest and the Dout 2010 is well street for "By Genoge" has been advertised. In Idai 336 busiters interest advect advect in Idai 336 busiters interest advect advect in Idai 336 busiters interest advect a | Public art and performance | | |
|---|---|--|---|
| alpartne | License and facilitate buskers, street theatre, and art displays in the City's streets and public spaces, including Art & About | Planning for 'Art & About' 2010 is well underway. An Expression of Interest for 'By George' has been advertised. In total 338 buskers licences vere issued this quarter, making a total of 1,715 buskers licences issued for the year. | ۲ |
| al partne | 7.3 Support the development of creative industries | | |
| ral partne | Programs and services | | |
| ral partne | Creative spaces and creative industries | | |
| ral partne | Work with the corporate sector, neighbouring local councils, and other levels of government. | First Draft Gallery have moved into Riley Street Depot which will now be operating as artist studios. Catholic Care have moved into Cook and Philip Park Community Rooms. Frasers have agreed to another year of use for buildings on Kensington Lane for artists studios and rehearsal spaces. | 0 |
| | 7.4 Provide cultural leadership and strengthen cultural part | therships | |
| | Programs and services | | |
| | Cultural grants, sponsorship and partnerships | | |
| | Provide direct financial grants and logistic support to a range of cultural activities across all arts forms and across the LGA | The 2010/11 annual grant round applications have been received, processed and assessed. The current recommendations are being collated for a decision by Council. In total 289 grants were received over 6 grant programs. | ۲ |

| Key Performance Indicators | | | | | | | | | | | |
|---|---------------|-------------------|-------------------|-------------------|--------------|--|-------------------------|-------------|-------------------------------|---|--------|
| Indigenous culture - Encourage the appreciation and development of Aboriginal and Torres Strait Isl | ment of Abo | riginal and | Torres Str | ait Islander. | r cultural h | lander cultural heritage and its contemporary expression | its conten | Iporary exp | ression | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | δ | 2009/1 | 2009/10 Result 22 03 | 0 7 | Ę | Comment | Status |
| Number of Indigenous cultural projects supported by the City | ÖZ | | | 50 | o | 5 | - | 0 | | The majority of grants have already been allocated and Indigenous cultural projects have been supported through the Local Community Grants and Cultural Grants as reported in previous quarters. A number of Indigenous Cultural grant applications have been received for the current round of grants due to be decided in August. Yabun (supported through the Maior Festival Program) | • |
| ::::::::::::::::::::::::::::::::::::::: | | | | | | | | | 5 | was also successfully run. | |
| Culture and creativity - Provide affordable space for artists to work and exhibit their wares | ork and exhil | | | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ą | 2009/1 Q2 | 2009/10 Result 22 | Q4 | e F | Comment | Status |
| Value of cultural grants provided by City of Sydney | (000,) \$ | 2,819 | 3,056.3 | | 1,240 | 1,832 | 0 | 1,150 | 4,222 6 \$ | Council approved triennial support for Sydney Festival of \$1,100,000 per annum (increased by CPI) and a one-off grant of \$50,000 for Macquarie Visions. | ۲ |
| Overall value of major festivals to which City of Sydney contributes - Income generated through ticket sales, merchandising, etc (estimate) We are currently examining ways in which to measure this and expect to be in a position to report in 2011 | ю | | | | | | | | ш с | For 2010/11 the value of the major festivals will be reported through project commentary. | ۲ |
| Number of arts organisations in creative spaces supported by City of Sydney | N | 15 | 15 | 20 | 6 | 17 | 17 | 17 | 17 1 s 0 0 0 0 | There are currently 17 arts organisations in creative spaces provided by the City of Sydney. First Draft have completed their first intake of artists and Queen Street Studio are due to take over Heffron Hall in late July. | ۲ |
| | | | | | | | | | | | |

| 8.4 Facilitate and promote growth in the 'affordable housing' sector including by not-for-profit and other housing providers | sector including by I | not-for-pro | vfit and other housing providers | |
|--|-----------------------|-------------|---|--------|
| Major Projects | | | | Status |
| Affordable housing project Continue to develop a sustainable, affordable housing model project | December 2012 | 06 | Second tranche Expression of Interest being considered. City West finalising negotiations for acquisition of part of South Sydney Hospital site. Second tranche to be considered by Council in late 2010. | ۲ |

| 8.5 Facilitate and promote growth in the social housing sec Major Projects | 8.5 Facilitate and promote growth in the social housing sector to provide housing opportunities for those with very low incomes Major Projects Completion % Progress to date Date Complete | Status |
|---|--|--------|
| Complex needs coordination project | | |
| Work with NSW Department of Community Services, Housing NSW, and other state government and non-government partners to house up to 50 chronically homeless people with complex needs with support to sustain that housing | November 2010100Complex Needs Coordination Project (CNCP): Launched in late 2007, the CNCP is a partnership between the City of Sydney, several state government departments and local non-government services with the City as lead agency. Housing NSW provided 30 tenancies. The project aims to assist the long term homeless who have multiple and complex needs to access long term secure accommodation through a 'Housing First' approach by securing the provision of coordinated and flexible responses to client needs. The CNCP housed 16 people in the last financial year (36 people since inception). | ۲ |
| | | |
| Ongoing investigation of best practice models | | |
| Investigate ways to support social housing models for people who are homeless, which are complementary to affordable and low cost rental accommodation models, Undertake in partnership with other levels of government | | ۲ |
| | City of Sydney provided advice and guidance to Housing NSW to assist them to successfully submit a development application for the Camperdown Project, which will provide approximately 104 units of social and affordable housing options – due for completion in 2011. City staff participated in the Camperdown Project Support Services Development meetings atimed at delivering a comprehensive model of support to people referred out of homelessness into permanent dwellings in the Camperdown Project. | |
| | The Complex Needs Project sharpened its focus on developing partnerships that will increase the stock of available housing for homeless people through partnerships with and between service providers, private landlords and real estate agents. Discussions with Community Housing Providers and Private Boarding House owners and NGO support providers were held to look at increasing supportive housing options, and staff arranged a discussion between Way2Home (the new Homeless Outreach Service) and an inner-city private landlord regarding nomination rights for homeless outreach clients. | |
| | Staff secured agreement from United Way, UBS, the Freehills Foundation and the Nous Group (corporate and philanthropic organisations) to partner with the City on the development of a Strategic Plan to Reduce and Prevent Rough Sleeping in Woolloomooloo which will focus on solutions through housing options. | |
| | Staff gave a presentation to Property Industry Foundation (PIF) regarding support for the development of a Foyer Project (supported housing for young people between the ages of 18-24 years, linked to employment and education opportunities). The PIF have expressed an interest in exploring this initiative with other interested partners further. | |
| | City staff put a proposal to NSW Police and HNSW to partner with the Complex Needs Coordination Project to provide housing options to Frequently Apprehended Persons experiencing homelessness who are constantly in conflict with the justice system. This project, if accepted, will be incorporated into the NSW Regional Homelessness Action Plan for the Coastal Region. | |

| 8.6 Promote partnerships and develop advocacy strategies | 8.6 Promote partnerships and develop advocacy strategies for the delivery of housing for very low through to moderate income households | |
|---|---|---|
| Programs and services | | |
| Research, collaboration and advocacy Undertake research to fill the gaps in knowledge of housing issues in the City, and utilise this research to advocate with other levels of government and the community to increase the amount of affordable housing in the City. | The City chaired the Council of Capital City Lord Mayors (CCCLM) Homelessness Committee, 3 meetings of which occurred in 2009/10. As a result of action agreed upon by the Committee, the CCCLM endorsed an application by the Australian Housing and Urban Research Institute to establish a National Homelessness Research Network. City staff spoke at the Launch of the Research Network in Q4. The City, with Marrickville Council, was appointed to represent 20 local councils in the NSW Coastal Region on the governments Regional Planning Committee for development of a Regional Homelessness Action Plan. The City was elected to sit on the Executive of that Committee. The Council in the NSW Coastal Region on the governments Regional Planning Committee for development of a Regional Homelessness Action Plan. The City was elected to sit on the Executive of that Committee. | ۲ |
| | | |

| Key Performance Indicators | | | | | | | | | | | |
|---|------------|-------------------|-------------------|-------------------|-------------|-------------------------|--------------|-----------|------------------------------|---|--------|
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 | 2008/09 | 2009/10 | | 2009/10 Result | Result | | Ŭ | Comment | Status |
| | | Result | Result | Target | ð | 8 | Q3 | Q4 | đř | | |
| Affordable housing units resulting from affordable housing levy in Ultimo/Pyrmont - | Ö | 446 | 446 | 600 | | | | o | O Ü Ü | No new dwellings delivered by City West Housing this financial year. This action is not the responsibility of the City of Sydney. | ۲ |
| Affordable housing units resulting from affordable housing levy in Green Square - Measured Annually only | Ň | 45 | 45 | 220 | | | | 0 | ti at ci | City West Housing have 57 units under construction as present and will be completed and ready for occupation later this calendar year. This action is not controlled by the City of Sydney. | ۲ |
| Homelessness - Prevent the incidence of homelessness through better service co-ordination | ough bette | r service co | -ordinatio | <u>-</u> | services, a | ind advoca | icy. End ch | ronic hom | elessne | nproved services, and advocacy. End chronic homelessness in the inner city by 2017. | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ą | 2009/10 Result Q2 Q3 | Result Q3 | Q4 | о Е | Comment | Status |
| People exited from homelessness into long term housing | Ö | | | 20 | 5 | 20 | 62 | 8 | 230 Du hc ar see hc as | During 2009/10, 230 people were assisted to exit homelessness. 32 people were exited into stable and secure housing through the Complex Needs Program and Outreach Services. A further 198 people ware assisted through brokerage to prevent them from being homeless or to put them on a referral pathway out of homelessness. | 0 |
| People who maintain long term housing after 1 year - (This information is not yet able to be collected. City of Sydney expects to be able to commence reporting this data in 2011) | N | | | | | | | | S I E O D | Consistent information is not yet able to be collected for this KPI as people in long term housing do not always maintain contact with the City's support services. The City of Sydney will continue to improve processes to enable this data to be captured in the future. | 0 |

| 9.1 Ensure renewal areas make major contributions to the sustainability of the City | sustainability of the City | |
|--|--|--------|
| Programs and services | | Status |
| Oversight and advocacy Work with the NSW State Government and the private sector in redevelopment of renewal areas. | Constructive working relationships maintained in Barangaroo, Green Square Town Centre and Frasers Broadway. City officers participated in the Barangaroo Planning Reference Group and specialist Technical Working Groups to ensure cross government coordination. | |
| 9.2 Define and improve the City's streets, squares, parks and open space, and enhance | and open space, and enhance their role for pedestrians and in public life | |
| Major Projects | Completion % Progress to date Date Complete | Status |
| Public Domain design | | |
| Develop public domain design codes for streetscape upgrades and improvements, selection of materials and design elements for each street type. | August 2009 80 The Draft Design Codes for Sydney Streets are completed. Final Codes for Sydney Streets anticipated to be reported to Council shortly. Codes for Signage, Lighting and Parks will be finalised in 2010/2011. The Draft Design Code document is being reviewed internally. | 0 |
| 9.3 Plan for a beautiful city and promote design excellence | | |
| Programs and services | Progress to date Sta | Status |
| Design Advisory Panel | | |
| Expert panel to advise on public domain, park projects and major development applications | Design Advisory Panel work is ongoing with monthly meetings providing expert advice to Council staff on key projects and development. | ۲ |

| 9.4 Continually improve development controls and approvals processes to minimise compliance and supply side costs | als processes to minimise con | pliance and supply side costs | |
|--|--|---|--------|
| Major Projects | Completion % Date Comple | Progress to date te | Status |
| Process improvements Simplify and improve City of Sydney internal processes for approving set up of new small bars and other businesses in City laneways | 35 | Further discussion with The Office of Liquor, Gaming and Racing undertaken to streamline licensing for small bars. Approximately 30 small bars have opened in the city since changes in the legislation. Minor works have been completed in Temperance lane to complement owners and tenants opening up in the laneway. | ۲ |
| Simplify and improve City of Sydney internal processes for approving licenses for dining and entertainment on City streets and laneways | 90 | A review has taken place of the internal processes for approving licenses for dining on City Streets and laneways. From 1 January 2010 all new footway dining applications are assessed by the Planning Unit with the Property Unit focusing on the management of the approvals. Termination processes have also been established, enabling the termination of a footway approval for consistent breaches of conditions. | ۲ |
| Community access to development applications | | | |
| Stage One DAS Online – Display DA Determination Documents from November 2004 for public access via the web Stage Two Work in conjunction with IT to upgrade development information mapping system for public access via the web | March 2010 100 | Stage One of Development Applications Online is essentially complete with procedures in place to continue the ongoing update of the web with the most current determinations (notices of determinations and planning reports). Stage Two will commence when the Information Management Unit is in a position to progress the project further. | 0 |
| | | | |
| Community Education Education of food premises operators to ensure that food premises maintain proper food handling and storage practices | In total, the Health Inspectio | In total, the Health Inspections team delivered 14 courses over 12 month period. Three were external courses. | ۲ |
| Compliance and Inspections Inspect and monitor licensed premises to ensure compliance with regulations, and address community concerns and safety. | Licensed premises after-hours ins licensed premises subjected to tri Police and Office of Liquor Gamin Karaoke Bars have been identifie Poor responsible service of alcohc being targeted at karaoke venues | Licensed premises after-hours inspections programmed and scheduled on an ongoing basis including regular inspections of licensed premises subjected to trial periods to monitor and enforce compliance performance. Joint operations scheduled with Police and Office of Liquor Gaming and Racing as part of the NSW Government Hassie Free Nights program. Karaoke Bars have been identified as having an increased risk of alcohol-related violence arising from alcohol consumption. Poor responsible service of alcohol practices, non-compliance with liquor laws and non-compliance with Council consents are being targeted at karaoke venues. | ۲ |
| Inspect building construction works, and initiate appropriate, effective and prompt action where necessary to ensure compliance with conditions of consent. | 292 inspections were carrie | 292 inspections were carried out within the required time frames for this quarter. | ۲ |

| Compliance and Inspections | | |
|--|--|--------|
| Undertake inspections of food premises, public pools, cooling towers and sex premises to monitor compliance with safety regulations. Provide the public with access to results of inspections | Routine and compliance based inspections were carried out for food premises and sex premises. Regular inspections of pools and spas have been conducted through the inspection program to ensure regulatory compliance. During 2009/10, the cooling towers monitoring program continued to risk assess all cooling towers within the City to develop a risk based monitoring program that targets the systems which pose the most risk to public health. | ۲ |
| Ensure compliance with fire safety regulations through regular monitoring of properties, investigation of complaints, and monitoring of the City's Annual Fire Safety Statement Register | Fire Safety continued to meet compliance targets for Q4. Proactive fire safety inspections continued to be carried out on high risk buildings such as backpackers and boarding houses. The annual fire safety statement register monitoring is also on track. The backlog of essential services referrals is approximately 70% complete. | ۲ |
| 9.6 Plan for the longer term structure of the City | | |
| Major Projects | Completion % Progress to date Date Complete | Status |
| City Plan (LEP and DCP) | | |

| 9.6 Plan for the longer term structure of the City | | | | |
|---|--------------------|---------------|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| City Plan (LEP and DCP) | | | | |
| Subsequent reviews of the City Plan to further address longer term issues within Sustainable Sydney 2030 | December 2013 | 0 | This project has not yet commenced, as the City Plan is still being finalised. | ۲ |
| Continue to refine development controls and assessment processes that activate small scale and diverse uses at street level and near street level | | | | |

| Kev Performance Indicators | | | | | | | | | | | |
|--|------------------|-------------------|-------------------|-------------------|-------------|--------------|-------------------------|------------|----------|--|--------|
| Development assessment - Continually improve development controls and approvals processes | and appro | ovals proce | sses | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ð | 2009/1 Q2 | 2009/10 Result 22 Q3 | Q4 | Ę | Comment | Status |
| Number of development related applications lodged (Includes DAs, modifications and reviews of consent) | No. | 3,244 | 2,956 | • | 844 | 824 | 640 | 767 | 3,075 | | ۲ |
| Percentage of DAs determined - Residential | % | 25 | 26 | ı | 24 | 25 | 28 | 28 | 26.3 | | ۲ |
| Percentage of DAs determined - Commercial | % | 68 | 65 | ı | 67 | 64 | 62 | 69 | 65.5 | | ۲ |
| Percentage of DAs determined - Other | % | 7 | 0 | ı | 6 | 11 | 10 | ю | 8.3 | | ۲ |
| Average assessment time for development applications (DAs modifications of consent, excluding joint applications) | Days | 39.2 | 47.5 | 40 | 41.2 | 44.2 | 45.8 | 47.2 | 47.2 | The average determination time is cumulative for the year. The average for the year is the same as 2008/09 with a similar number of DA's and s96 modifications determined, but with additional applications relating to footway usage (outdoor dining). | ۲ |
| Average processing time for construction certificates | Days | 7.5 | 7 | 10 | 7 | 7.5 | 7.2 | ω | ∞ | | ۲ |
| Compliance and regulation - Sound, effective and efficient processes fo | ses for the asse | ssment and | l regulation | ו of the bui | lt environm | ent result | ng in safe, | quality bı | uildings | ting in safe, quality buildings and urban environments | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ð | 2009/1 Q2 | 2009/10 Result 22 Q3 | Q4 | đ | Comment | Status |
| Number of high and medium risk mandatory food premises inspected | No. | 3,128 | 2,006 | 3,000 | 460 | 732 | 811 | 987 | 2,990 | | ۲ |
| Annual program of voluntary health inspections completed for cooling towers | NO. | 1,121 | 725 | 800 | 38 | 126 | 196 | 197 | 557 | The focus of the cooling towers monitoring program over this financial year had been to risk assess all cooling towers within the City, and to implement a risk based monitoring program that targets the systems which pose the most risk to public health. | 0 |

| 10.1 Align corporate planning and organisational arrangements to deliver Sustainable | ents to deliver Sustai | able Syd | s Sydney 2030 priorities | |
|---|--|---|--|--------|
| Major Projects | Completion Date | % Complete | Progress to date | Status |
| Alignment with Sustainable Sydney 2030 | | | | |
| Review the structure of the organisation and where necessary realign or second current staff to facilitate | December 2010 | 60 | A revised senior staffing structure was endorsed by Council as outlined in the Corporate Plan 2010. | ۲ |
| | | | Legal Services, Governance, Property and Workforce Services have been reviewed with structural changes reflecting business needs. | |
| Undertake a capacity review within the organisation to determine where additional skills may be needed, and align training and recruitment plans to Sustainable Sudnay 2030 strategies | December 2010 | 40 | Preparation of a workforce profile is progressing with a strategic workforce plan being prepared as part of the Integrated Planning and Reporting requirements. | ۲ |
| Align and integrate all City of Sydney plans and Align and integrate all City of Sydney plans and strategies under Sustainable Sydney 2030 umbrella and in line with Department of Local Government requirements. | June 2009 | 100 | Objectives of major plans and strategies have been incorporated into the Corporate Plan and the corporate performance planning system. Work is being undertaken with units responsible for major strategies to ensure that all objectives, actions and performance indicators from all their strategies and plans are integrated into business plans and the Corporate Plan. | ۲ |
| | | | | |
| 10.2 Give priority to community involvement, engagement and partnerships with the | and partnerships with | | City of Sydney | |
| Programs and services | | | | |
| Community engagement and consultation | | | | |
| Consult with community, business and key stakeholders to assist in the development and delivery of City of Sydney projects and services. | Consultations involved 1 and Erskineville/Newtow with business and comm Street Mall Upgrade, Har Concept and Perry Park. | ed 11 Cor vtown anc ommunity , Harold F oark. | Consultations involved 11 Community Forums, Pedestrian, Cycling and Traffic Calming studies in Paddington/Centennial Park and Erskineville/Newtown and Darlington, 6 public Housing meetings and an Access Forum. City Conversations also consulted with business and community stakeholders across a variety of projects including Kent Street and King Street Cycleways, Pitt Street Mall Upgrade, Harold Park and Rozelle Tramsheds, Haymarket Chinatown Public Domain, Lillian Fowler Reserve Design Concept and Perry Park. | ۲ |

| 10.3 Ensure the long term financial sustainability of the City of Sydney | r of Sydney | | |
|--|---|--|-------|
| Major Projects | Completion % Date Compl | % Progress to date Status plete | tus |
| Long term financial planning | | | |
| Refine the long term forecasting model and further develop the long term financial strategy | June 2010 5f | 55 Model being updated with 2010/11 budget data and amended parameters. Draft structure of long term financial plan being developed. High level review of Integrated Planning and Reporting plans for Group 1 Councils undertaken for comparative purposes. | ۲ |
| Assets Management | | | |
| Implement a corporate asset management system mapping and itemising the City's assets. Develop long term asset management plans and models for infrastructure assets | June 2012 4(| Implementation of the Corporate Asset Management System (CAMS) began in Q1 and continued throughout the year for the first phase covering Roads, Drains, Signs, Open Museum and Town Hall Collection. Business process reviews, general and detailed system configuration, data transfer specification and import, and some general user and system administrator training are complete. 17 datasets are now included in the system. When fully implemented the system will capture details about the City's assets including location, type, age, value, condition and maintenance history. Asset Management Plans have been completed for fleet and roads assets to draft level. Properties, Parks and Street Trees are under development. Data collection projects are underway for stomwater drainage (98% complete), street and parking signs, street furniture, parks inventory and specialist plant and equipment. Roads infrastructure condition and inventory will be collected in the first half of 2010/11. Roads, Properties and Drainage condition data will be included in the long term model. | ۲ |
| Programs and services | | | tatus |
| Improve business performance | | | |
| Undertake regular budget and performance reviews of City of Sydney business units to ensure they are delivering on objectives and providing best practice and value for money | A review of the Health and A review of public domain f | A review of the Health and Building Unit has commenced to examine processes, revenue, and reporting opportunities. A review of public domain footway dining approvals had been completed and the recommendations have been implemented. | 0 |

| 10.4 Establish and monitor partnerships for change | | |
|---|--|--------|
| Major Projects | Completion % Progress to date Date Complete | Status |
| International partnerships and sister cities Work with the NSW State Government and Chinese government to contribute to the Shanghai World Expo and promote economic development and cultural exchange between China and the City. | 100 The City of Sydney participated in, and had presence at Shanghai Expo 2010 as part of the Low Carbon Buildings and Cities Forum. The International Markets and Trade Division of Industry & Investment NSW held a high-profile forum promoting low carbon buildings, cities and communities investment NSW held a high-profile forum promoting low carbon buildings, cities and communities at the Australian Pavilion at the Expo. The forum was the first of a number of other official NSW Government events and was developed with the assistance of the Australia China Business Council (ACBC), Lend Lease and the Faculty for the Built Environment at University of New South Wales. A number of major stakeholders in the sustainable building and environmental fields contributed to the program including the Barangaroo Delivery Authority, Bluescope Steel and Suntech. Minister lan Macdonald attended the event which promoted NSWs unique capabilities in the green building sector, innovative designs and products, world-class regulation supporting sustainable development and a multitude of investment opportunities. Michael Harrison, Director City Strategy and Design presented a full overview of the City's 2030 plan at this event. | ۲ |
| Programs and services | | Status |
| International partnerships and sister cities | | |
| Utilise international partnerships and sister cities programs to provide for knowledge exchange and ensure the City benefits from the best and most current knowledge and processes to improve outcomes for the community and the area. | The City hosted delegations from a range of nations including Korea, China, Turkey, Finland, The Netherlands, Ecuador, Cuba and Gambia. The City also hosted a group from Ku-ring-gai Council who visited the "Unvaulted" exhibition in the Lower Town Hall. | ۲ |
| Local and regional partnerships | | |
| Southern Sydney Region of Councils, City of Sydney Business Forums – 4 per annum with business leaders in the City. Inner City Mayors Forum | The City continues to participate in the Southern Sydney Region of Councils, particularly in relation to procurement and advocacy to Energy Australia and the Australian Energy Regulator. The General Managers from the Inner City Mayors Forum have met and discussed an affordable housing project and the next phase of the Inner Sydney Regional Bike Network. The City of Sydney Business Forum program delivered five Business Forums designed to initiate discussion, debate and deliberation on ideas of global, national and local significance. In addition, the first Sydney - China Business Forum was delivered which was designed to encourage and initiate relationships and trade agreements between the City of Sydney, the NSW State Government and Chongquin province in China. | ۲ |
| State and national partnerships | | |
| Infrastructure Australia Council of Capital City Lord Mayors | City of Sydney staff continue to be seconded to the Major Cities Unit within Infrastructure Australia and are assisting in the development of the National Urban Policy. The Council of Capital City Lord Mayors held a Summit in Canberra in late May with the Minister for Infrastructure, Secretary of the Department of Infrastructure speaking. The Council continues to advocate the case of major city policies and projects with the Federal Government. | ۲ |

| 10.5 Consider innovative financing and funding approaches | 88 | |
|---|---|--------|
| Programs and services | Progress to date | Status |
| Development contributions Review current development contributions plans and update where necessary in light of recent planning reforms | NSW Government recently introduced a \$20,000 levy cap that has significant implications for this review. Report to Council to be prepared seeking direction in response to imposed cap. | 0 |
| Rates and charges Investigate the introduction of a sustainability levy | Preliminary discussions were held with Department of Local Government regarding options and requirements to enable approval under current legislation. Sustainability levy proposal to be assessed as part of development of the City's long term financial plan required for Integrated Planning & Reporting. | ۲ |
| 10.6 Review and monitor the development and implementation of Sustainable Sydney 2030 | ation of Sustainable Sydney 2030 | |
| Major Projects | Completion % Progress to date Date Complete | Status |
| Sustainable Sydney 2030 report | | |
| Provide reports to the community on progress of Sustainable Sydney 2030. Provide major 4 yearly reports to Council and the community on targets set in Sustainable Sydney 2030 and broader sustainability indicators for the city | A reporting framework is being identified for various components of Sustainable Sydney 2030 and corporate outcomes. This will be integrated with the new Integrated Planning and Reporting legislation. Major projects are reported as part of the Quarterly Report. | ۲ |
| 10.7 Participate in broader governance reform processes | | |
| Programs and services | Progress to date | Status |
| Reform | | |
| Lord Mayor's participation in the Australian Council of Local Governments, with Mayors from across Australia, the Prime Minister and Federal Government Ministers | As a member of the Steering Committee of the Australian Council of Local Governments, the Lord Mayor has provided feedback on matters such as the guidelines for the Regional and Local Community Infrastructure Program, as requested by the Minister. | ۲ |
| Assess and make submissions to NSW State and Federal Government policy matters where applicable | Submissions to both the State and Federal Government this quarter have included the Metropolitan Strategy Review and Metropolitan Transport Plan; Response to the draft report on the Sydney Light Rail Inner West Study; Redfern Station Redevelopment; NSW Nation Building and Jobs Plan Legislation Review; Prime Minister's Taskforce on Energy Efficiency and the NSW Legislative Council Inquiry into Homelessness and Low Cost Rental Accommodation. | ۲ |

| Key Performance Indicators | I | I | I | I | I | I | I | I | I | | I |
|--|-------|-------------------|-------------------|-------------------|---------|------------|-------------------------|---------|---------|--|--------|
| Accountability and transparency Key Performance Indicator | MOU | 2007/08 | 2008/09 | 2009/10 | | 2005 | 2009/10 Result | | | Comment | Status |
| | | Result | Result | Target | δ | 8 | g | Q4 | σtγ | | |
| Freedom of Information requests received | No. | 16 | 16 | | ю | 9 | 7 | 7 | 13 | There is a continuing trend of a low number of FOI requests. | ۲ |
| Fol requests responded to in full and part | No. | 12 | 16 | | S | 9 | ю | 7 | 16 | There is a continuing trend of a low number of FOI's. | ۲ |
| Fol requests withdrawn | No. | | | , | 0 | 0 | 0 | 0 | 0 | | ۲ |
| Fol requests refused | No. | - | 5 | 1 | 0 | с | 0 | 0 | e | | ۲ |
| Number of appeals against Fol decisions | No. | - | 7 | ' | 0 | - | 0 | 0 | - | | ۲ |
| Information requests under Section 12 of the local Government Act received | No. | 6,618 | 5,440 | | 1,220 | 1,150 | 689 | 1,519 | 4,578 | There was a significant number of requests for the period. | ۲ |
| Complaints upheld re corruption or maladministration (measured annually) | No. | | | ' | | | 0 | 0 | 0 | No complaints have been upheld re coruption or maladministration. | ۲ |
| Workforce and Organisational Developm | nent | | | | | | | | | | |
| Key Performance Indicator | MON | 2007/08 Result | 2008/09 Result | 2009/10 Target | ð | 2005 02 | 2009/10 Result 22 Q3 | Q4 | ΥTD | Comment | Status |
| Approved full time equivalent (FTE) establishment positions | No. | 1,642 | 1,687.7 | 1,692.0 | 1,696.4 | 1,706.3 | 1,732.5 | 1,744.0 | 1,744.0 | Staff numbers have been reconciled with the Finance Unit. Additional positions have been approved by CEO. | ۲ |
| Staff turnover rate | % | 12.9 | 10.3 | 15 | 7.5 | 6.7 | 7.0 | 7.5 | 7.5 | | ۲ |
| Vacancy rate | % | 8.3 | 6.8 | | 5.4 | Q | 6.9 | 7.1 | 7.1 | The vacancy rate is increasing slightly as the job market recovers. | ۲ |
| Average sick leave per employee | Days | 8.1 | 8.0 | | 7.8 | 7.9 | 8.2 | 8.3 | 8.3 | Sick leave rates will be monitored. | ۲ |
| Lost time injury frequency rate | No. | 10.0 | 6.6 | I | 15.2 | თ | 16.6 | 9.5 | 9.5 | There has been a reduction in the LTIFR for this guarter from 16.6 (March quarter) to 9.5. This is due to a total reduction of lost time injuries for the period (down from 10 to 6 for the period 1 April to 30 June). | ۲ |
| Average hours of training per employee per year - Measured annually only | Hours | | | 1 | | | | 0 | 0 | The City does not use this KPI as training takes many forms and it is difficult to measure, and of limited value, as an average. The City continued with an active program of training and development and spent \$1.13m on the learning needs of staff in 2009/10. Priorities for training included cultural respect, disability awareness and diversity training, Occupational Health & Safety, business planning, and contract management training. In 2009/10, the City also expanded its Higher Education program and increased the focus on leadership development. A new policy training program was also dimenented via an online olarform | ۲ |
| Customer service | | | | | | | | | | | |
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ğ | 2005 Q2 | 2009/10 Result 22 Q3 | Q4 | σŦλ | Comment | Status |
| Number of calls received by customer call centres | No. | | | | 65,139 | 57,424 | 64,035 | 56,684 | 243,282 | Total calls decreased by approximately 13% over the quarter due to resolution of Waste Contract issues. | ۲ |
| | | | | | | | | | | | |

| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ą | 2009/10 Result Q2 Q3 | Result Q3 | Q4 | Comment YTD | Status |
|---|-----|-------------------|-------------------|-------------------|----|-------------------------|--------------|----|---|--------|
| Percentage of calls answered within 20 seconds | % | 84.4 | 84.5 | 80 | 76 | 78 | 77 | 84 | 84 KPI achieved as a result of reduction in Waste complaints over the quarter and full compliment of staff. | ۲ |
| Percentage of calls completed at first contact | % | | | | 67 | 71 | 72 | 70 | 20 | ۲ |
| Customer satisfaction from Mystery Shopper Survey | % | 94 | 85.5 | 80 | 88 | 85 | 86 | 86 | 86.3 Q4 result for Mystery Shopper above target for business units, however telephone performance in some areas still requires improvement. | ۲ |
| Community satisfaction with City of Sydney overall - Measured annually only | % | 72 | | 70 | | | | | The City of Sydney Community Satisfaction Survey is currently being redesigned and will be run in 2010/11. | 0 |

| 11.1 Parking Stations | | |
|--|--|---|
| Major Projects | | |
| Goulburn Street Parking Station | | |
| Upgrade parking station. | 30 South façade: The contractor is in the process of redesigning the steel frame to allow for construction from within the car park. Specific Site Safety Management Plan and Program have been approved. The contractor is preparing a design for the proposal to remove the net out for construction of the Prismaflex frame. The demolition package has been sent to RailCorp for approval. Possession of the site for installation of electrical supply is due mid July 2010. Demolition of the South Façade is scheduled for the end of August 2010. Continuing the design on protective element, and the re-design of the steel frame. | 0 |
| Programs and services | | |
| Encourage use of environmentally friendly vehicles | | |
| Introduce parking fees which give preferential treatment to eco-friendly vehicles at parking stations and on the City's streets. | We are currently researching a methodology for a pay-by-phone solution that would allow for preferential pricing systems. | ۲ |
| Improve parking station performance | | |
| Improve the utilisation of parking stations, particularly Goulburn Street. Improve Kings Cross carpark facilities to provide better access to Kings cross Village. | A comprehensive marketing plan has been written. | ۲ |

| 11.2 Commercial Property Management | | | | |
|--|---|---------------------------------------|---|--------|
| Major Projects | | | | Status |
| Assets improvements | | | | |
| Oxford Street redevelopment | June 2015 | 35 | The 5 stage redevelopment of Council's Oxford Street properties is on track with an estimated completion date of late 2012. The street level retail has maintained a 1% vacancy rate despite the redevelopment works in progress. The Development Application has now been received. | ۲ |
| William and Palmer Street properties | December 2010 | 35 | Council has allocated funds to progress the upgrade and refurbishment of these two investment properties. The William Street tenant has expressed interest in maintaining and extending his lease indicating that there is strong market potential in the investment. The Development Application is in process. | ۲ |
| Property Asset Strategy | | | | |
| Business cases and feasibility analyses to determine Property Strategy direction for portfolio assets. | June 2010 | 70 | The Community and Investment Portfolio Condition Reports are complete. The Corporate and Public Domain Portfolio are due at the end of July 2010 The Divisional Property Strategy is at the final draft stage. Individual building strategies will be updated when the Corporate Asset Management System goes live and all condition reports will be added to the system. | 0 |
| Programs and services | | | | Status |
| Property investments Establish a property investment review panel to provide independent advice on City of Sydney investment portfolio. | Council has now formalise including Property, Legal, advice in relation to each r | malised it Legal, Fin each prop | Council has now formalised its process for evaluating proposed property acquisitions. A working group of Council officers including Property, Legal, Finance and Design units consider independent expert due diligence reports, valuations and industry advice in relation to each property. Recommendations are put to Council to consider at its discretion. | ۲ |

| Key Performance Indicators | | | | | | | | | | | |
|---|-----|-------------------|---|-------------------|----|--------------|-------------------------|----|-----|--|--------|
| Key Performance Indicator | MOU | 2007/08 Result | 2008/09 Result | 2009/10 Target | ð | 2009/1 Q2 | 2009/10 Result 22 Q3 | Q4 | Ę | Comment | Status |
| Occupancy rate of parking stations | % | | | 85 | 20 | 20 | 72.5 | 66 | 66 | 66 A comprehensive marketing strategy is being written. | ۲ |
| Key Performance Indicator | MOU | 2007/08 Result | 2007/08 2008/09 2009/10 Result Result Target | 2009/10 Target | ø | 2009/1 Q2 | 2009/10 Result t2 Q3 | Q4 | Ę | Comment | Status |
| Percentage of parking station customers with eco-friendly vehicles | % | | | | 10 | 5 | 5 | 0 | 6.7 | 6.7 A regular survey of eco-friendly vehicles needs to be carried out. | ۲ |



statutory returns and financial statements 2009/10

city of Villages